



Midpeninsula Regional  
Open Space District

## ACTION PLAN AND BUDGET COMMITTEE MEETING

R-26-60  
May 12, 2026

### AGENDA ITEM 2

#### AGENDA ITEM

Fiscal Year 2026-27 Budget and Three-Year Capital Improvement and Action Plan Review

#### GENERAL MANAGER'S RECOMMENDATION

Review and affirm, with any changes requested by the Action Plan and Budget Committee, that the Proposed Fiscal Year 2026-27 Budget and Fiscal Year 2026-27 through Fiscal Year 2028-29 Capital Improvement and Action Plan may be forwarded to the full Board of Directors.

#### SUMMARY

This report presents the Midpeninsula Regional Open Space District (District) proposed Fiscal Year 2026-27 (FY27) Budget and FY27-FY29 Capital Improvement and Action Plan (CIAP), which is organized into four primary sections, including the Introduction (Attachment 1), Budget Summary and Overview (Attachment 2), CIAP (Attachment 3) and Departmental Summaries (Attachment 4). In addition, the preliminary three-year CIAP (Attachment 5) and “Big Rocks” List (Attachment 6), as affirmed by the Board of Directors (Board) at the priority-setting retreat on March 4, 2026, are also included for reference.

Note: This is a two-part committee meeting. Staff will initiate a presentation to the Action Plan and Budget Committee (ABC) on May 12, 2026, and complete the presentation at the subsequent ABC meeting on May 27, 2026.

#### DISCUSSION

##### *Estimated Revenues*

FY27 revenues are estimated at \$100.9 million, as shown in Table 1, representing a \$5.8 million or 6% increase compared to the FY26 adopted budget, with nearly half this increase arising from grant revenues. More specifically, this change is a result of an incremental increase in property tax revenues of \$3.1 million and a \$2.5 million increase in grant revenue. As compared to the prior fiscal year, there is also a \$0.3 million decrease in interest income.

##### *Other Funding Sources & Transfers*

In addition to traditional revenue sources, the District utilizes other funding streams, including the General Fund, Measure AA bond funds, and the Hawthorns endowment funds, to balance operating and capital expenditures. These sources are also leveraged to bolster reserves, such as the District's committed funds.

After balancing General Fund transfers, bond reimbursements and endowment funds to cover projected costs in FY27, as well as a transfer to reserves, the District's other funding sources total \$5.2 million. This amount includes a proposed transfer of \$6.3 million from the General Fund Unassigned Fund Balance to the Committed for Infrastructure Reserve to support significant near-term infrastructure projects.

When combining estimated revenues of \$100.9 million with the \$5.2 million in other funding sources, total revenue and funding projections stand at \$106.1 million.

A comprehensive analysis of the District's estimated revenues is available in **Attachment 2**.

**Table 1. FY27 Revenues by Fund**

FY27 Revenues	Fund 10 General Fund	Fund 20 Hawthorns	Fund 30 MAA Capital	Fund 40 GF Capital	Fund 50 Debt Service	Total
<b>Revenue</b>						
Property Tax Revenues	\$77,547,000				\$7,520,000	\$85,067,000
Grants Awarded	926,542		7,304,143			8,230,685
Interest Income	4,144,000	45,000	400,000		78,000	4,667,000
Rental Income	1,770,000					1,770,000
Rental Income - 5050 El Camino Real	540,000					540,000
Rancho San Antonio Agreement	527,399					527,399
Miscellaneous	100,000					100,000
<b>Total Revenues</b>	<b>85,554,941</b>	<b>45,000</b>	<b>7,704,143</b>	<b>0</b>	<b>7,598,000</b>	<b>100,902,084</b>
<b>Other Funding Sources</b>						
Bond Reimbursements			10,426,430			10,426,430
Hawthorns Funds		1,037,200				1,037,200
Committed for Infrastructure Transfer	(6,300,000)					(6,300,000)
General Fund Transfers	(17,556,098)			8,838,573	8,717,525	0
<b>Total Other Funding Sources</b>	<b>(23,856,098)</b>	<b>1,037,200</b>	<b>10,426,430</b>	<b>8,838,573</b>	<b>8,717,525</b>	<b>5,163,630</b>
<b>Grand Total: Revenues &amp; Other Funding Sources</b>	<b>\$61,698,843</b>	<b>\$1,082,200</b>	<b>\$18,130,573</b>	<b>\$8,838,573</b>	<b>\$16,315,525</b>	<b>\$106,065,714</b>

### ***Expenditure Budget***

Expenditures for FY27 are projected at \$106 million, as shown in Table 2, representing a net increase of \$11.9 million, or 13%, compared to the adopted FY26 budget.

The primary drivers for the budgetary changes by fund from the prior year's adopted budget are summarized on the next page. Section 2 of the Budget and Action Plan (**Attachment 2**) provides a more detailed analysis, including a five-year expenditure trend.

Note: Given the opportunistic nature and uncertain timing of land purchases, land purchase amounts are typically not included in the proposed budget and instead are added to Fund 30 or Fund 40 when an acquisition is approved by the Board.

- The **General Fund Operating** budget shows an increase of \$5.7 million. Of this amount, \$3.8 million increase in the budget is associated with the increased staffing, annual salary step increases, and inflationary cost increases to health and retirement costs. The cost of implementing the Compensation Study Adjustments in FY26 were not included in the original FY26 budget. Instead, in FY26, salary savings were used to cover increased expenditures related to the updated Compensation Philosophy and Study Adjustments because the exact net impact was not known at the time of budget adoption.

The budget also includes funding for expanded contracted fuels management, plant maintenance for completed capital projects to ensure long-term plant establishment success, ecological and biodiversity monitoring/management, and a \$450,000 contribution to a farm labor housing partnership project.

- The **Hawthorns Fund** budget is increasing by \$0.1 million. The increase primarily supports the Hawthorns Historic Structures Stabilization/Repair project (VP06-004), specifically the re-roofing of select historic structures (main house, garage, and cottage), which was originally anticipated in FY26 and is now taking place in FY27. Broader work at the Hawthorns Historic Complex remains deferred, pending further coordination with the Town of Portola Valley.
- The **Measure AA Capital Fund** reflects an increase of \$9.3 million, primarily due to several capital projects nearing or advancing toward construction, including the Highway 17 Wildlife and Trail Crossing Projects (MAA20-001 and MAA20-002), which are wrapping up final design, as well as Johnston Ranch Habitat and Agricultural Water Supply Improvements (MAA01-008), Bear Creek Redwoods North Parking Area (MAA21-013), Bear Creek Stables upgrade (MAA21-004), and Highway 35 Multi-Use Trail Crossing and Parking Implementation (MAA03-013), which are heading into or will be completing construction.
- The **General Fund Capital** budget is decreasing by \$3.3 million, primarily due to several Fund 40 projects becoming eligible for Measure AA and being reallocated accordingly, along with fewer vehicle and machinery purchases following completion of a multi-year backlog in FY26. Additionally, the completion of the Radio System Assessment and Upgrade project (65047) is anticipated in FY26 and will no longer be a part of upcoming fiscal year budget. Major FY27 cost drivers include the Skyline Field Office Rebuild (31914) and Purisima Creek Trail Repair (Trail and Vehicle Access) (35035) projects.
- The **Debt Service Fund** remains flat as compared to the prior fiscal year's adopted budget.

**Table 2. FY27 Expenditures by Fund**

FY27 Expenditures	Fund 10 General Fund	Fund 20 Hawthorns	Fund 30 MAA Capital	Fund 40 GF Capital	Fund 50 Debt Service	Total
Operating	\$62,540,325	\$47,200				\$62,587,525
Labor Reimbursement	(885,990)					(885,990)
Capital		1,035,000	18,130,573	8,838,573		28,004,146
Debt Service (General Fund)					8,795,525	8,795,525
Debt Service (Measure AA)					7,516,163	7,516,163
<b>Total Expenses</b>	<b>\$61,654,335</b>	<b>\$1,082,200</b>	<b>\$18,130,573</b>	<b>\$8,838,573</b>	<b>\$16,311,688</b>	<b>\$106,017,369</b>

***Proposed FY27 CIAP by Program Area***

At the March 4, 2026 (R-26-26) priority setting retreat, the Board reviewed and affirmed the preliminary FY27-FY29 CIAP (**Attachment 5**) and “Big Rocks” List (**Attachment 6**).

Following this retreat, staff conducted a final feasibility review of the draft CIAP to ensure it aligns with board priorities, available staffing, and financial resources. The proposed FY27-FY29 CIAP is summarized below and included in its entirety in **Attachment 3**. Please note that the Spring Ridge Trail Alignment project will be evaluated for inclusion in the FY28-FY30 CIAP during the next budget development cycle.

To demonstrate a balanced commitment to the District's mission, projects are categorized into four distinct program areas. The proposed FY27 CIAP budget of \$32.6 million represents a 32% increase (\$7.8 million) over the FY26 adopted budget. Table 3 and the following summary outline the specific allocations and primary drivers for these year-over-year changes.

- The **Land Acquisition and Preservation** budget is decreasing by \$0.1 million primarily due to fluctuating timelines and expenditures associated with the speculative nature of land acquisitions and negotiations, as well as a reduction in the Districtwide Purchase Options and Low-Dollar-Value Land Fund to better reflect the historical spending trend.
- The **Natural Resource Protection and Restoration** budget is increasing by \$2.8 million, primarily due to the Johnston Ranch Habitat and Agricultural Water Supply Improvements project moving into construction in FY27. Other notable projects include the Wildland Fire Capacity (61031) and Elkus-Lobitos Perimeter Fence (63002) projects, which have implementation phases in FY27.
- The **Public Access, Education and Outreach** budget is increasing by \$7.3 million primarily due to several major projects moving into implementation. These projects include the Bear Creek Redwoods North Parking Area (MAA21-013), Purisima Creek Trail Repair (35035), and Highway 35 Multi-Use Trail Crossing and Parking Implementation (MAA13-013).
- The **Assets and Organizational Support** budget is decreasing by \$2.1 million. This decrease reflects fewer vehicle and machinery purchases anticipated in FY27 following the completion of a multi-year backlog in FY26. Additionally, the completion of the Radio System Assessment and Upgrade project (65047) is anticipated in FY26.

**Table 3. FY27 CIAP Expenditures by Program Area**

CIAP Budget by Program Area	FY26 Adopted	FY27 Proposed	\$ Change from FY26 Adopted	% Change from FY26 Adopted
Land Acquisition and Preservation	\$627,000	\$497,000	(\$130,000)	-21%
Natural Resource Protection & Restoration	8,130,529	10,910,003	2,779,474	34%
Public Access, Education & Outreach	8,220,117	15,522,415	7,302,298	89%
Assets and Organizational Support	7,745,900	5,631,750	(2,114,150)	-27%
<b>Total CIAP</b>	<b>\$24,723,546</b>	<b>\$32,561,168</b>	<b>\$7,837,622</b>	<b>32%</b>

***FY27 Staffing Update***

The FY27 budget includes funding for 221 FTEs, including two new FTE positions as compared to FY26 at a pro-rated cost of \$77,884 (based on expected time of hire). The two new FTE positions are consistent with the 2023 FOSM refresh and the Controller’s 30-year fiscal model to ensure long-term financial sustainability. The FY27 budget also includes funding for two additional intern positions for a total of 14 intern positions districtwide.

Full details regarding each newly proposed position and a summary of total positions by department are provided in **Attachment 2**. A summary of total positions by department is also included in each departmental summary in **Attachment 4**.

**FISCAL IMPACT**

Staff has reviewed preliminary financial information to ensure that the proposed FY27 Budget and Action Plan is aligned with available funding sources and staff/resource capacity. The Controller has reviewed and concurs with the budget, which is also within the parameters of the 2023 FOSM refresh and the 30-year fiscal model. Table 4 below provides an overview of the FY27 proposed budget by fund.

**Table 4. FY27 Change in Fund Balance**

FY27 Proposed Budget	Fund 10 General Fund	Fund 20 Hawthorns	Fund 30 MAA Capital	Fund 40 GF Capital	Fund 50 Debt Service	Total
Revenues	\$85,554,941	\$45,000	\$7,704,143	\$0	\$7,598,000	<b>\$100,902,084</b>
Other Funding Sources	(23,856,098)	1,037,200	10,426,430	8,838,573	8,717,525	5,163,630
<b>Total Revenues &amp; Other Funding Sources</b>	<b>61,698,843</b>	<b>1,082,200</b>	<b>18,130,573</b>	<b>8,838,573</b>	<b>16,315,525</b>	<b>106,065,714</b>
<b>Total Expenditures</b>	<b>61,654,335</b>	<b>1,082,200</b>	<b>18,130,573</b>	<b>8,838,573</b>	<b>16,311,688</b>	<b>106,017,369</b>
<b>Change in Fund Balance</b>	<b>\$44,508</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,837</b>	<b>\$48,345</b>

**PRIOR BOARD AND COMMITTEE REVIEW**

- **December 3, 2025:** Environmental Scan and Fiscal Year 2026-27 Strategic Plan Goals and Objectives ([R-25-152](#), [minutes](#))
- **March 4, 2026:** Fiscal Year 2026-27 through Fiscal Year 2028-29 Capital Improvement and Action Plan Review ([R-26-26](#), [minutes](#))

**PUBLIC NOTICE**

Public notice was provided as required by the Brown Act. No additional notice is required.

**CEQA COMPLIANCE**

This proposed action is not a project under the California Environmental Quality Act and no environmental review is required.

**NEXT STEPS**

Staff will continue to present the proposed budget to ABC on May 27, 2026. If recommended by the ABC, the proposed budget will be presented to the full Board on June 10, 2026. If the full Board directs changes to the proposed budget, ABC will have another opportunity to review on June 24, 2026.

May 27, 2026	Action Plan & Budget Committee
June 10, 2026	Board Initial Review of Budget & Public Hearing
June 16, 2026	Action Plan & Budget Committee (if needed)
June 24, 2026	Board Adoption of Budget

Attachments:

1. Draft Budget and Action Plan – Section 1: Introductions
2. Draft Budget and Action Plan – Section 2: Budget Summary and Overview
3. Draft Budget and Action Plan – Section 3: Capital Improvement and Action Plan
4. Draft Budget and Action Plan – Section 4: Department Summaries
5. FY27 Board Retreat #2 CIAP Summary, as provided March 4, 2026
6. FY27 Big Rocks List, as provided March 4, 2026

Responsible Department Manager:  
Rafaela Ocegüera, Budget & Finance Manager

Prepared by:  
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# Section 1: Introduction

Table of Contents ..... 3  
General Manager’s Transmittal ..... 4  
Board of Directors and Management..... 5  
Organizational Chart ..... 6  
FY27 Strategic Plan Goals and Objectives..... 7  
Regional Map ..... 9  
About Us..... 10  
Demographics and Economic Statistics ..... 11  
Resolution No. 26-XX..... 13



# Budget and Action Plan

Fiscal Year Ending June 30, 2027  
Adopted June XX, 2026

## Table of Contents

Click on the table of contents below to jump to that page. You can also click on the table of contents icon at the bottom of every page to jump back to this table of contents.

<b>1</b>	<b>Section 1: Introduction</b>
2	General Manager's Transmittal
4	Board of Directors and Management
5	Organizational Chart
6	Strategic Plan Goals and Objectives
8	Regional Map
9	About Us
10	Demographics
12	Board Resolution
<b>15</b>	<b>Section 2: Budget Summary and Overview</b>
16	Budget Summary and Overview
18	Revenues
20	Expenditures
24	Staffing
27	Hawthorns Fund
28	Vision Plan
30	Measure AA
32	Debt Service
36	Grants Program
36	Grantmaking Program
37	General Fund Balance
38	Long-Range Financial Planning
39	Climate Program
39	Delivering on Midpen's Mission
41	Budget Process
43	Financial Policies
<b>45</b>	<b>Section 3: Capital Improvement and Action Plan</b>
46	Capital Improvement and Action Plan Overview
51	Land Acquisition and Preservation
65	Natural Resource Protection and Restoration
98	Public Access, Education and Outreach
129	Assets and Organizational Support
<b>153</b>	<b>Section 4: Department Summaries</b>
155	Departments Overview
156	Administrative Services Service Line
160	Engineering and Construction
164	Facilities and Fleet
168	Office of the General Counsel
170	Office of the General Manager
172	Land Stewardship and Trails
174	Natural Resources
176	Planning
180	Public Affairs
182	Real Property
186	Visitor Services
<b>190</b>	<b>Project Index</b>
<b>192</b>	<b>Glossary</b>

## General Manager's Transmittal

Dear Board of Directors and Midpen Constituents,

We are pleased to present the Midpeninsula Regional Open Space District's Budget and Action Plan for the fiscal year (FY27) ending June 30, 2027, continuing our steadfast dedication to preserving and protecting over 70,000 acres of open space lands across the Santa Cruz Mountains and along the Bayfront. As we enter the new fiscal year, our focus remains on advancing climate resilience, biodiversity and ecologically sensitive public access, ensuring these treasured landscapes endure for generations to come.

Building on the successes of Measure AA, now in its eleventh year, we are proud to share progress toward fulfilling our 30-year commitments. With approximately half of the portfolio projects completed and nearly 40% of bond funds expended, we are on track to deliver impactful conservation and restoration efforts. Our newly developed 20-Year Measure AA Project Plan, covering 2024 through 2044, lays out a clear roadmap for completing the remaining initiatives, balancing ambitious goals with thoughtful resource management and flexibility for emerging opportunities.

Biodiversity remains at the forefront of our conservation initiatives in the coming year as we advance wildlife connectivity through several key projects. The Alma Road Wildlife Passage Pilot, in partnership with Santa Clara County, aims to test a safe crossing for newts, with Midpen supporting design and environmental review as partnership details are finalized. Concurrently, the Highway 17 Crossing project will move forward through collaboration with partners to develop, engineer, and implement a critical wildlife undercrossing at a known roadkill hotspot to protect numerous species, including mountain lions. This priority project will facilitate safe wildlife movement across a corridor that links over 30,000 acres of protected public lands.

During FY27, we enter our third and final year of the Phase 2 Los Gatos Creek Watershed project, continuing our work in improving wildland fire resiliency and ecosystem function through understory thinning, removal of dead and dying trees and control of invasive species. This wildland fire resiliency work supports our goals of reducing catastrophic wildfire risk to protect the integrity of our sensitive natural habitats while also enhancing the protection of the surrounding communities.

At Purisima Creek Redwoods, we are continuing to develop and implement a comprehensive management plan aimed at new public access improvements and resource and land-management activities. Current and future initiatives include the gradual removal of fish barriers and restoration of Lobitos Creek, expansion of multi-use trails, and development of new parking areas to improve access and visitor experience. Over the coming years, the multi-use Purisima-to-the-Sea Trail will be constructed, creating new opportunities for recreation while prioritizing the preservation of natural habitats.

Additional public access improvements will also be in planning and development. Progress will be made toward advancing the Bay Area Ridge Trail overcrossing at Highway 17 near Lexington Reservoir in Santa Clara County through the final design and permitting. At La Honda Creek Preserve, planning and development efforts are focused on providing parking, trailhead access, and amenities to support opening the central portion of the preserve.

Our commitments extend beyond land and habitat protection. We remain focused on fostering an inclusive and resilient team equipped with the tools, equipment, training, and resources to meet future challenges. Infrastructure upgrades, including the build-out of the Coastal Field Office and rebuilding the Skyline Field Office, will support our growing operational needs and field staff, ensuring effective stewardship across our preserves.

Midpen's operating budget makes up a smaller portion of its overall budget (58%) compared to most city and county agencies, highlighting our strong focus on land conservation and project implementation. Capital projects and land acquisitions account for 26% while debt service represents 16%. With anticipated revenues and additional funding sources totaling \$106 million, including \$85 million from property taxes, Midpen maintains a balanced budget with expenses also totaling \$106 million.

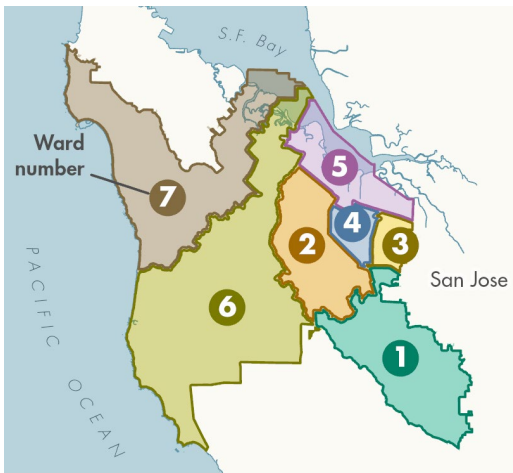
We thank our board of directors, partners and constituents for their ongoing trust and collaboration, enabling us to both protect and connect people with the natural wonders that define our region. This year's balanced budget prioritizes Measure AA capital projects alongside operational excellence, and with continued support from property taxes and other funding sources, we are well-positioned to fulfill our commitments to the community and the environment.



Respectfully submitted,

**Ana María Ruiz**  
General Manager

## Board of Directors and Management



Midpen Wards  
(Effective November 8, 2022)



Left to right: Craig Gleason, Karen Holman, Margaret MacNiven, Zoe Kersteen-Tucker, Jed Cyr, Yoriko Kishimoto, Curt Riffle

Craig Gleason	Ward 1: Cupertino, Lexington Hills, Los Gatos, Monte Sereno, Saratoga
Yoriko Kishimoto	Ward 2: Cupertino, Los Altos, Los Altos Hills, Loyola, Mountain View, Palo Alto, Stanford
Jed Cyr	Ward 3: Cupertino, Sunnyvale
Curt Riffle – <b>Board Treasurer</b>	Ward 4: Cupertino, Los Altos, Mountain View, Sunnyvale
Karen Holman – <b>Board Vice President</b>	Ward 5: East Palo Alto, Menlo Park, Mountain View, Palo Alto, Sunnyvale
Margaret MacNiven – <b>Board Secretary</b>	Ward 6: Atherton, La Honda, Ladera, Loma Mar, Menlo Park, North Fair Oaks, Pescadero, Portola Valley, Redwood City, West Menlo Park, Woodside
Zoe Kersteen-Tucker – <b>Board President</b>	Ward 7: El Granada, Emerald Lake Hills, Half Moon Bay, Montara, Moss Beach, Redwood City, San Carlos, Woodside

### Executive Management

Ana María Ruiz – General Manager  
 Hilary Stevenson – General Counsel  
 Mike Foster – Controller  
 Susanna Chan – Assistant General Manager/Project Planning and Delivery  
 Brian Malone – Assistant General Manager/Visitor and Field Services  
 Stefan Jaskulak – Chief Financial Officer/Director of Administrative Services

### Mission Statement

*To acquire and preserve a regional greenbelt of open space land in perpetuity, protect and restore the natural environment, and provide opportunities for ecologically sensitive public enjoyment and education.*

### Coastside Protection Mission Statement

*To acquire and preserve in perpetuity open space land and agricultural land of regional significance, protect and restore the natural environment, preserve rural character, encourage viable agricultural use of land resources, and provide opportunities for ecologically sensitive public enjoyment and education.*

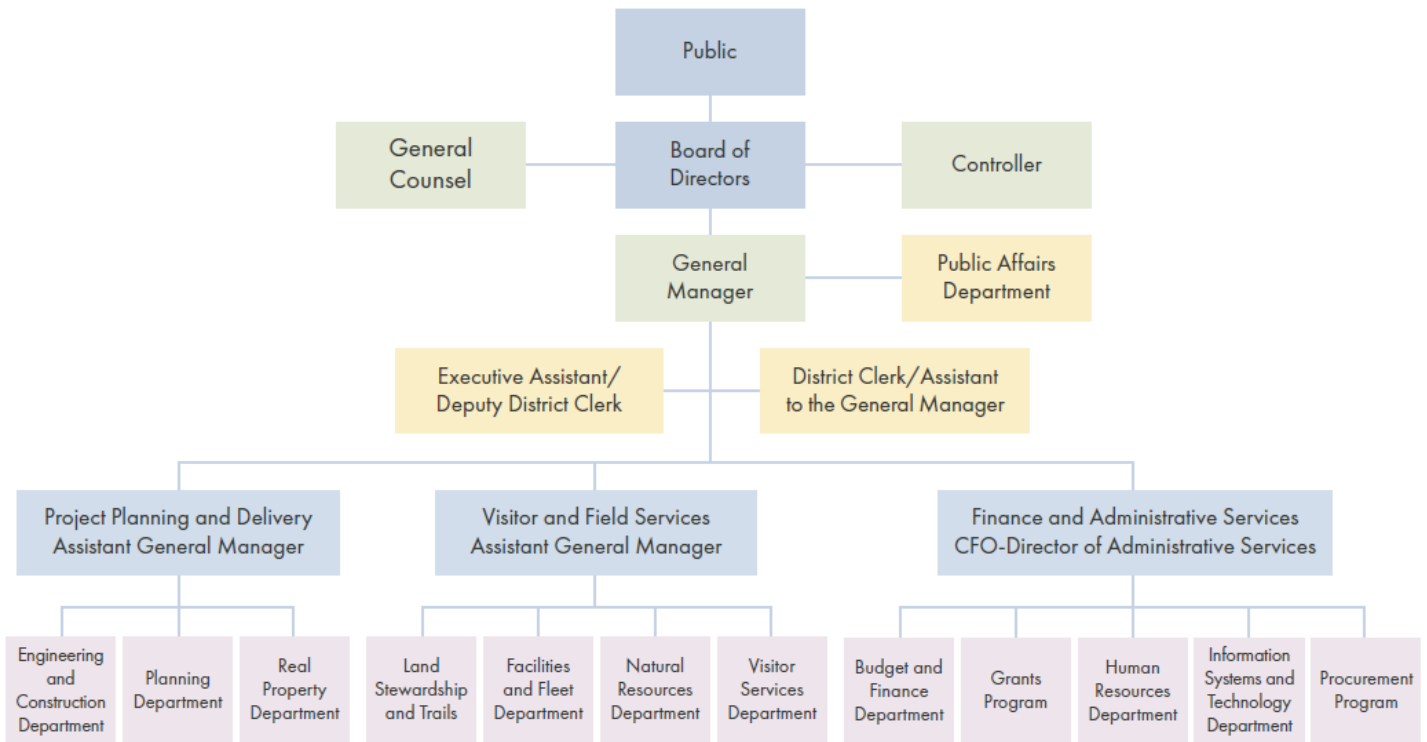
**Budget Document Preparation**

Rafaela Ocegüera – Budget and Finance Manager  
 Elissa Martinez – Budget & Analysis Supervisor  
 Jordan McDaniel – Management Analyst  
 Samantha Powell – Management Analyst

**Management Team**

Allen Ishibashi – Real Property  
 Brandon Stewart – Facilities and Fleet  
 Candice Basnight – Human Resources  
 Casey Hiatt – Information Systems and Technology  
 Jane Mark – Planning  
 Kirk Lenington – Natural Resources  
 Lori Low – Public Affairs  
 Maria Soria – District Clerk  
 Matthew Anderson – Visitor Services  
 Michael Gorman – Land Stewardship and Trails  
 Rafaela Ocegüera – Budget and Finance  
 Scott Reeves – Engineering and Construction

**Organizational Chart**



## FY27 Strategic Plan Goals and Objectives

The Strategic Plan was adopted by the board of directors in September 2011 and is updated annually based on the results of an environmental scan. The annual Strategic Plan provides high-level direction for the annual Budget and Action Plan.

### **Goal 1 – Promote, establish, and implement a regional environmental protection vision with partners**

**Objective 1** – Continue implementation of the District’s Vision Plan, with an increased focus on Measure AA-funded projects, and communicate progress on projects through reporting results and building partner relationships

**Objective 2** – Build and strengthen diverse partnerships to implement and communicate a collaborative and science-based approach to regional environmental protection

**Objective 3** – Take a leadership role in advocating for environmental protection goals by building and strengthening relationships with legislators and other elected officials

**Objective 4** – Preserve and connect open space and agricultural lands of local and regional significance

### **Goal 2 – Protect the positive environmental and biodiversity values of open space and agricultural lands**

**Objective 1** – Take a regional leadership role in promoting the benefits of open space and a land management approach that provides ecologically sensitive public access while prioritizing natural resource protection

**Objective 2** – Protect and restore the natural environment and maximize intact core habitat that is connected by wildlife corridors to preserve healthy natural systems and biodiversity

**Objective 3** – Lead by example to reduce the impacts of climate change in order to protect viable populations of local native species; implement the Climate Action Plan to reduce operational emissions; establish the Strategic Plan for Adaptation and Resilience to Climate Change in order to expand resilience of District operations and regional landscapes

**Objective 4** – Work with fire agencies and surrounding communities to strengthen the prevention of, preparation for and response to wildland fires for enhanced ecosystem resiliency and public safety through ecologically sensitive vegetation management and prescribed fire

**Objective 5** – Support the viability of sustainable agriculture and protect the character of rural communities

### **Goal 3 – Connect people to open space and agricultural lands, and a regional environmental protection vision**

**Objective 1** – Engage the public in realizing the benefits and responsibilities of a regional environmental protection vision to further the District’s achievements in protecting open space and agricultural lands

**Objective 2** – Implement diversity, equity, and inclusion (DEI) strategies to build and strengthen partnerships, increase broad and inclusive public outreach and engagement, engage tribal groups in the District’s work, and instill DEI values across all levels of the organization

**Objective 3** – Expand opportunities, including multimodal options and ADA/easy access trails and facilities, to equitably connect people to their public open space preserves and enhance the visitor experience while prioritizing the protection of natural resources

**Objective 4** – Develop strategies to reflect the diverse communities we serve in the District’s visitors, staff, volunteers, and partners.

### **Goal 4 – Strengthen organizational capacity and long-term financial sustainability to fulfill the mission**

**Objective 1** – Provide the necessary resources, tools, training, staff facilities, and infrastructure, including technology upgrades, capacity building and safeguards to address cybersecurity threats and future natural disasters and to support organizational effectiveness

**Objective 2** – Effectively and efficiently deliver Vision Plan projects and priority initiatives by implementing recommendations in the updated 2023 financial and operational sustainability model to guide operational growth and areas of focus, and facilitate project momentum

**Objective 3** – Evaluate new initiatives against the District’s mission, strategic goals and objectives, as well as internal capacity/workplan to confirm alignment, state of readiness, and trade-offs

**Objective 4** – Remain financially sustainable by preparing for, pursuing, and ensuring discretionary funding opportunities and partnerships

**Objective 5** – Ensure large operational and capital expenses, including land acquisitions, associated public access and land management costs, are evaluated within the long-term financial model and remain financially sustainable

**Objective 6** – Ensure the District remains competitive in the labor market and able to recruit, develop, and retain diverse and talented staff to implement the mission. Pursue opportunities to enhance professional development training and career ladders to strengthen our organizational capacity and succession planning efforts

## CIAP Budget Summary by Strategic Plan Goals & Objectives

The three-year Capital Improvement and Action Plan (CIAP) was prepared by Midpen staff in accordance with the annually updated Strategic Plan Goals and Objectives. A summary of CIAP budget allocations by primary and secondary goal and objective is provided below, noting that many projects address more than one goal and/or objective. Goals and objectives not listed or without budget in the tables below may not be directly linked to a CIAP project; instead, these are addressed through core programs or functions within departmental operating activities. Operational and routine expenses are not included in the CIAP; details on these can be found in Section 4 (Department Summaries).

### CIAP by Primary Goal and Objective

Primary Goal & Objective	FY27	FY28	FY29	Three-Year Total
Goal 1, Objective 2	\$2,308,262	\$5,985,494	\$5,524,000	\$13,817,756
Goal 1, Objective 3	1,292,190	2,510,058	528,110	4,330,358
Goal 1, Objective 4	412,000	594,000	223,993	1,229,993
<b>Goal 1 Total</b>	<b>4,012,452</b>	<b>9,089,552</b>	<b>6,276,103</b>	<b>19,378,107</b>
Goal 2, Objective 1	423,000	1,100,000	250,000	1,773,000
Goal 2, Objective 2	3,091,461	4,261,088	4,523,435	11,875,984
Goal 2, Objective 3	10,000	50,000	20,000	80,000
Goal 2, Objective 4	910,000	175,000	215,000	1,300,000
Goal 2, Objective 5	4,137,509	565,250	180,000	4,882,759
<b>Goal 2 Total</b>	<b>8,571,970</b>	<b>6,151,338</b>	<b>5,188,435</b>	<b>19,911,743</b>
Goal 3, Objective 2	50,000	105,000	105,000	260,000
Goal 3, Objective 3	12,852,246	28,231,393	23,343,369	64,427,008
<b>Goal 3 Total</b>	<b>12,902,246</b>	<b>28,336,393</b>	<b>23,448,369</b>	<b>64,687,008</b>
Goal 4, Objective 1	4,856,000	7,116,500	31,366,600	43,339,100
Goal 4, Objective 2	0	67,200	67,200	134,400
Goal 4, Objective 3	0	74,000	107,000	181,000
Goal 4, Objective 5	2,218,500	1,205,100	1,595,700	5,019,300
<b>Goal 4 Total</b>	<b>7,074,500</b>	<b>8,462,800</b>	<b>33,136,500</b>	<b>48,673,800</b>
<b>CIAP Total</b>	<b>\$32,561,168</b>	<b>\$52,040,083</b>	<b>\$68,049,407</b>	<b>\$152,650,658</b>

### CIAP by Secondary Goal and Objective

Secondary Goal & Objective	FY27	FY28	FY29	Three-Year Total
Goal 1, Objective 2	\$3,242,858	\$12,043,457	\$5,704,000	\$20,990,315
Goal 1, Objective 3	321,227	0	0	321,227
Goal 1, Objective 4	274,570	301,372	306,032	881,974
<b>Goal 1 Total</b>	<b>3,838,655</b>	<b>12,344,829</b>	<b>6,010,032</b>	<b>22,193,516</b>
Goal 2, Objective 1	140,000	30,000	10,000	180,000
Goal 2, Objective 2	7,476,448	7,083,807	4,401,884	18,962,139
Goal 2, Objective 3	411,864	1,248,188	1,211,824	2,871,876
Goal 2, Objective 4	766,500	460,000	1,245,000	2,471,500
Goal 2, Objective 5	527,238	1,347,563	167,000	2,041,801
<b>Goal 2 Total</b>	<b>9,322,050</b>	<b>10,169,558</b>	<b>7,035,708</b>	<b>26,527,316</b>
Goal 3, Objective 1	0	45,000	173,000	218,000
Goal 3, Objective 2	6,872,552	8,796,227	10,901,742	26,570,521
Goal 3, Objective 3	5,000	5,000	5,000	15,000
Goal 3, Objective 4	50,000	105,000	105,000	260,000
<b>Goal 3 Total</b>	<b>6,927,552</b>	<b>8,951,227</b>	<b>11,184,742</b>	<b>27,063,521</b>
Goal 4, Objective 1	0	177,200	177,200	354,400
Goal 4, Objective 5	4,433,500	6,573,500	31,066,600	42,073,600
<b>Goal 4 Total</b>	<b>4,433,500</b>	<b>6,750,700</b>	<b>31,243,800</b>	<b>42,428,000</b>
<b>Total</b>	<b>\$24,521,757</b>	<b>\$38,216,314</b>	<b>\$55,474,282</b>	<b>\$118,212,353</b>

Regional Map



c:\projects\3a\_Districtwide\_Regional\_Map\Regions\_Map\Regional\_Map.aprx  
 3/7/26

PRESERVE      PROTECT      RESTORE      EDUCATE      ENJOY



- |                            |                    |                            |  |                  |
|----------------------------|--------------------|----------------------------|--|------------------|
| 1 Bear Creek Redwoods      | 7 Fremont Older    | 13 Picchetti Ranch         | 19 Saratoga Gap                        | 25 Thornewood    |
| 2 Cloverdale Ranch         | 8 La Honda Creek   | 14 Pulgas Ridge            | 20 Sierra Azul                         | 26 Tunitas Creek |
| 3 Coal Creek               | 9 Long Ridge       | 15 Purisima Creek Redwoods | 21 Skyline Ridge                       | 27 Windy Hill    |
| 4 El Corte de Madera Creek | 10 Los Trancos     | 16 Rancho San Antonio      | 22 St. Joseph's Hill                   |                  |
| 5 El Sereno                | 11 Miramonte Ridge | 17 Ravenswood              | 23 Stevens Creek Shoreline Nature Area |                  |
| 6 Foothills                | 12 Monte Bello     | 18 Russian Ridge           | 24 Teague Hill                         |                  |

## About Us

Midpen helps plants, animals and people thrive throughout the greater Santa Cruz Mountains region by preserving a connected greenbelt of more than 70,000 acres of open space. These diverse and scenic landscapes, from bay wetlands to redwood forests and coastal grasslands, host an incredible diversity of life, making our region one of the world’s biodiversity hotspots.

Midpen preserves have long and complex histories of human use prior to becoming open space. We actively manage the land and waterways to restore their health and function, helping our local ecosystem become more resilient in a time of climate change. By caring for the land, the land in turn takes care of us, providing tangible and intangible benefits like clean air and water, flood protection and the opportunity for restorative experiences in nature.

On the San Mateo County Coast, where local agricultural roots run deep, our mission includes preserving viable working lands. We partner with local ranchers to use conservation grazing as a land management tool for enhancing native coastal grasslands and providing wildland fire protection.

Midpen preserves are free and open to the public daily, 365 days a year, and provide an extensive trail network for low-impact recreation. Our programming connects people to nature through experiences, including environmental interpretation, docent-led activities and volunteer opportunities.

By preserving, protecting, restoring and providing public access to our region’s iconic, cultural, working and scenic landscapes, Midpen lands offer us opportunities for health, climate resilience and refuge.

### History

The late 1960s was a time of rapid growth in the Bay Area. Through a determined and heartfelt grassroots effort by local conservationists, Midpen was created in 1972, when the Measure R “Room to Breathe” initiative was passed by Santa Clara County voters. Residents voted to expand Midpen’s boundary into southern San Mateo County in 1976, and again in 1992 to a small portion of Santa Cruz County. In the late 1990s, development pressure increased on the San Mateo County Coast, threatening sensitive habitat and the area’s rural heritage. This led to the 2004 Coastsides Protection Area, an extension of Midpen boundaries to the Pacific Ocean in San Mateo County, and the addition of preserving rural character and encouraging viable, agricultural use of the land to our organizational mission.

### Governance

Midpen is governed by a seven-member publicly elected board of directors. Board members serve a four-year term and represent a geographic ward of approximately equal populations. The board holds its regular public meetings on the second and fourth Wednesdays of each month at 7 p.m., at the Midpen administrative office: 5050 El Camino Real, Los Altos, CA.

### Staffing

The staff currently includes over 200 employees in 13 departments: budget and finance, engineering and construction, facilities and fleet, general manager’s office, general counsel’s office, human resources, information systems and technology, land stewardship and trails, natural resources, planning, public affairs, real property and visitor services. Though not part of a department, the Controller is included in the staffing numbers and, like the General Manager and General Counsel, reports directly to the board of directors.

For more information about Midpen, visit [openspace.org](https://openspace.org).

## Midpen At A Glance



## Demographics and Economic Statistics

Midpen encompasses over 550 square miles of land located in the County of Santa Clara (approximately 200 square miles out of 1,304), the County of San Mateo (approximately 350 square miles out of 744) and the County of Santa Cruz County (approximately 3.3 square miles out of 607). The following is economic and demographic information on Santa Clara and San Mateo Counties, representing the majority of Midpen's constituency. Because Midpen does not receive property tax revenue from the small amount of Santa Cruz County land that it holds, information on Santa Cruz County is not included.

### Demographic and Economic Statistics Last Ten Fiscal Years

#### County of Santa Clara

Fiscal Year	Population <sup>1</sup> (January 1st)	Personal Income <sup>2</sup> (in millions)	Per Capita Personal Income <sup>2</sup>	Median Age <sup>3</sup>	School Enrollment <sup>4</sup>	County Unemployment Rate <sup>5</sup>
2016	1,927,888	170,673	88,920	37.0	274,948	4.0%
2017	1,938,180	190,002	98,032	37.1	273,264	3.5%
2018	1,956,598	209,020	107,877	37.2	272,132	2.9%
2019	1,954,286	223,625	115,997	37.4	267,224	2.6%
2020	1,961,969	235,835	123,661	37.2	263,449	10.7%
2021	1,934,171	268,316	138,724	38.2	253,625	5.2%
2022	1,894,783	273,604	144,399	38.3	241,326	2.2%
2023	1,886,079	284,803	151,003	*	236,428	3.0%
2024	1,903,198	*	*	*	234,027	4.1%
2025	1,922,259	*	*	*	231,385	4.6%

#### County of San Mateo

Calendar Year	Population <sup>1</sup> (January 1st)	Personal Income <sup>2</sup> (in millions)	Per Capita Personal Income <sup>2</sup>	Median Age <sup>3</sup>	School Enrollment <sup>4</sup>	County Unemployment Rate <sup>5</sup>
2016	765,895	81,448	106,115	39.5	95,502	3.3%
2017	770,256	89,149	115,556	39.9	95,620	2.9%
2018	772,372	96,226	124,705	39.9	95,155	2.5%
2019	774,231	99,157	129,043	39.9	94,234	2.2%
2020	771,061	107,775	141,348	39.8	93,554	10.8%
2021	751,596	128,260	173,524	40.8	90,315	5.0%
2022	740,821	118,716	162,863	41.4	86,442	2.1%
2023	745,302	125,534	172,828	41.5	84,836	3.1%
2024	741,565	*	*	*	84,180	3.5%
2025	748,337	*	*	*	83,855	4.1%

\* Information not available

#### Data Sources

<sup>1</sup> State of California Department of Finance

<sup>2</sup> U.S. Department of Commerce Bureau of Economic Analysis (includes retroactive revisions)

<sup>3</sup> U.S. Census Bureau, American Community Survey

<sup>4</sup> State of California Department of Education

<sup>5</sup> State of California Employment Development Department, Labor Market Division (includes retroactive revisions)

Notes: Starting fiscal year (FY) 2015-16 the District changed from a fiscal year end date of March 31st to June 30th. As a result, FY2015-16 is a fifteen (15) month period rather than a twelve (12) month period.

Principal Employers  
Most Current Year and Nine Years Ago

Employer	County of Santa Clara					
	2024			2015		
	Number of Employees <sup>1</sup>	Rank	Percentage of Total Employment	Number of Employees <sup>1</sup>	Rank	Percentage of Total Employment
Google LLC	44,244	1	4.40%	11,000	6	1.25%
Tesla Motors Inc.	30,000	2	2.98%	*		*
Apple Inc.	25,000	3	2.49%	16,000	2	1.61%
Meta Platforms Inc.	22,515	4	2.24%	*		*
County of Santa Clara	21,590	5	2.15%	16,837	1	1.70%
Cisco Systems Inc.	18,500	6	1.84%	15,800	3	1.59%
Stanford University	16,963	7	1.69%	15,053	4	1.52%
Stanford Health Care	10,847	8	1.08%	7,689	7	0.77%
University of California Santa Cruz	8,671	9	0.86%	*		*
City of San Jose	8,134	10	0.81%	5,759	10	0.58%
Kaiser Permanente	*		*	13,500	5	1.36%
Lockheed Martin Space Systems Co.	*		*	7,000	8	0.71%
Intel Corporation	*		*	6,277	9	0.63%
<b>Total</b>	<b>206,464</b>		<b>20.54%</b>	<b>114,915</b>		<b>11.72%</b>

Employer	County of San Mateo					
	2023			2016		
	Number of Employees <sup>2</sup>	Rank	Percentage of Total Employment	Number of Employees <sup>2</sup>	Rank	Percentage of Total Employment
Meta (Facebook, Inc.)	18,000	1	4.28%	6,068	4	1.40%
Genentech Inc.	9,000	2	2.14%	10,000	2	2.30%
County of San Mateo	5,959	3	1.42%	5,500	5	1.26%
Gilead Sciences, Inc.	4,307	4	1.02%	3,500	7	0.80%
Sutter Health	3,347	5	0.80%	*		*
Sony Interactive Entertainment	3,000	6	0.71%	*		*
YouTube	2,500	7	0.59%	*		*
Safeway Inc	2,117	8	0.50%	2,393	9	0.55%
Kaiser Permanente	2,100	9	0.50%	*		*
Electronic Arts Inc	1,600	10	0.38%	2,367	10	0.54%
United Airlines	*		*	10,500	1	2.41%
Oracle Corp.	*		*	6,750	3	1.55%
Visa USA/Visa International	*		*	3,500	6	0.80%
Mills-Peninsula Health Services	*		*	2,500	8	0.57%
<b>Total</b>	<b>51,930</b>		<b>12.34%</b>	<b>53,078</b>		<b>12.18%</b>

\* Information not available

Source:

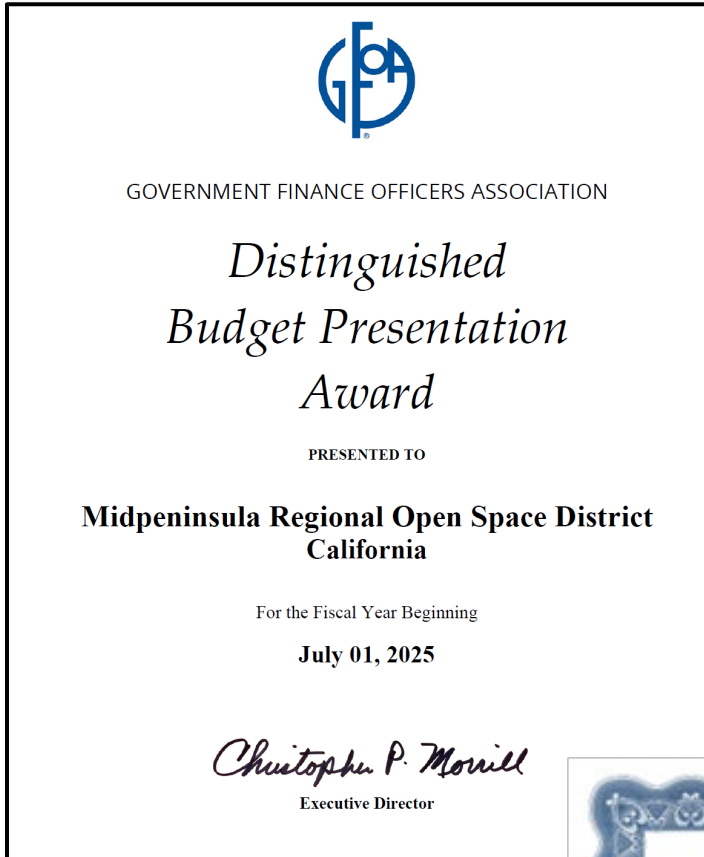
<sup>1</sup> County of Santa Clara Finance Department FY 2023-24 ACFR, as latest available

<sup>2</sup> County of San Mateo Finance Department FY2023-24 ACFR, as latest available

Resolution No. 26-XX

The Government Finance Officers Association (GFOA) of the United States and Canada presented a Distinguished Budget Presentation Award to Midpen for its annual FY26 budget. The California Society of Municipal Finance Officers (CSMFO) also awarded Midpen an Operating Budget Excellence Award for FY26. To receive these awards, a governmental unit must publish a budget document that meets program criteria as a policy document, financial plan, operations guide and communications device.

These awards are valid for a period of one year only. We believe our current budget continues to conform to program requirements and are submitting it to GFOA and CSMFO to determine its eligibility for an award.



## Section 2: Budget Summary and Overview

### Table of Contents

Budget Summary and Overview .....	2
Revenues .....	4
Expenditures .....	7
Staffing .....	10
Hawthorns Fund .....	14
Vision Plan .....	15
Measure AA .....	17
Debt Service .....	22
Grants Program .....	26
Grantmaking Program .....	28
General Fund Balance .....	29
Long-Range Financial Planning .....	30
Climate Program .....	31
Delivering on Midpen's Mission .....	32
Budget Process .....	35
Financial Policies .....	37

## Section 2

# Budget Summary and Overview

## Budget Summary and Overview

The annual budget reflects priorities established in the Strategic Plan Goals and Objectives, which are reviewed, updated and adopted by the board of directors each year in December. Based on these priorities, staff prepare a three-year capital improvement and action plan, as included in Section 3 (Capital Improvement and Action Plan), for board approval. Subsequently, staff develop a detailed budget by department and fund, which is described in this section and in more detail by department in Section 4 (Department Summaries).

The table on the following page outlines revenues and expenses by fund. Each fund has either a balanced budget or a positive change in fund balance. Once the budget is adopted, appropriations for all funds are made at the fund level.

### FY27 Financial Overview

The budget is funded by five distinct funds, four of which are major governmental funds. To support Midpen's focused mission, the four major governmental funds are not restricted to specific departments. Rather, Midpen utilizes a funding model where resources are allocated across the District based on the specific nature and eligibility of the expenditure. These funds are described below.

Additionally, each department's summary (Section 4 – Department Summaries) provides a breakdown of total departmental expenditures by fund, differentiating between Fund 10 operating, Fund 20 Hawthorns, and capital expenditures (Funds 30 and 40). These summaries also list associated Capital Improvement and Action Plan projects (Section 3 – Capital Improvement and Action Plan), with detailed cost summaries by funding source.

**Fund 10: General Fund Operating.** Covers operating expenses for all departments, including personnel costs, routine operational and/or maintenance expenses and non-capital projects. Fund 10 is a major fund.

**Fund 20: Hawthorns.** This endowment fund may only be used for expenses required to maintain the value of the Hawthorns property gifted to Midpen by the Woods family. Fund 20 is reported as a part of Fund 10 General Fund in audited financial statements.

**Fund 30: Measure AA Capital.** Includes capital projects and land acquisitions in the top 25 priority Vision Plan project portfolios that are eligible for Measure AA funding. Fund 30 is a major fund.

**Fund 40: General Fund Capital.** Includes capital projects that are not eligible for Measure AA funding or are beyond what Measure AA is able to fund, such as projects from the 54 Vision Plan priority Project Portfolios. Fund 40 is a major fund.

**Fund 50: Debt Service Fund.** Includes payments on all Midpen-issued debt, both public and private, including General Fund and Measure AA debt. Fund 50 is a major fund.

Please note that Midpen currently does not utilize allocated costs. Allocated costs are expenses that cannot be directly traced to a single product, department, or service but must be shared across multiple departments. Examples include utilities, rent, IT support, and general administrative costs. This may change in the future and thus will be noted when a change occurs.

## FY27 Budget by Fund

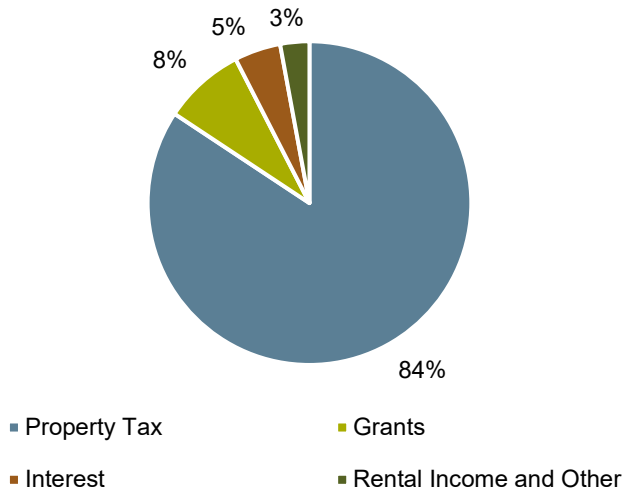
<b>FY27 Change in Fund Balance</b>	<b>Fund 10 General Fund Operating</b>	<b>Fund 20 Hawthorns</b>	<b>Fund 30 Measure AA Capital</b>	<b>Fund 40 General Fund Capital</b>	<b>Fund 50 Debt Service</b>	<b>Total</b>
<b>Revenue</b>						
Property Tax Revenues	\$77,547,000				\$7,520,000	\$85,067,000
Grants (Awarded)	926,542		7,304,143			8,230,685
Interest Income	4,144,000	45,000	400,000		78,000	4,667,000
Rental Income	1,770,000					1,770,000
Rental Income (5050 El Camino Real)	540,000					540,000
Rancho San Antonio Agreement	527,399					527,399
Miscellaneous	100,000					100,000
<b>Total Revenues</b>	<b>85,554,941</b>	<b>45,000</b>	<b>7,704,143</b>	<b>0</b>	<b>7,598,000</b>	<b>100,902,084</b>
<b>Other Funding Sources</b>						
Bond Reimbursements			10,426,430			10,426,430
Hawthorns Funds		1,037,200				1,037,200
Committed for Infrastructure Transfer	(6,300,000)					(6,300,000)
General Fund Transfers	(17,556,098)			8,838,573	8,717,525	0
<b>Total Other Funding Sources</b>	<b>(23,856,098)</b>	<b>1,037,200</b>	<b>10,426,430</b>	<b>8,838,573</b>	<b>8,717,525</b>	<b>5,163,630</b>
<b>Grand Total: Revenues &amp; Other Funding Sources</b>	<b>61,698,843</b>	<b>1,082,200</b>	<b>18,130,573</b>	<b>8,838,573</b>	<b>16,315,525</b>	<b>106,065,714</b>
<b>Expenses</b>						
Operating	62,540,325	47,200				62,587,525
Labor Reimbursement	(885,990)					(885,990)
Capital		1,035,000	18,130,573	8,838,573		28,004,146
Debt Service (General Fund Debt)					8,795,525	8,795,525
Debt Service (Measure AA Debt)					7,516,163	7,516,163
<b>Total Expenses</b>	<b>61,654,335</b>	<b>1,082,200</b>	<b>18,130,573</b>	<b>8,838,573</b>	<b>16,311,688</b>	<b>106,017,369</b>
<b>Change in Fund Balance</b>	<b>\$44,508</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,837</b>	<b>\$48,345</b>

## Revenues

FY27 revenues are estimated at \$100.9 million, representing a \$5.8 million or 6% increase compared to the FY26 adopted budget, with nearly half this increase arising from grant revenues. More specifically, this change is a result of an incremental increase in property tax revenues of \$3.1 million and a \$2.5 million increase in grant revenue. As compared to the prior fiscal year, there is also a \$0.3 million decrease in interest income as described below.

Midpen’s primary revenue source is property taxes, levied on all taxable property within its boundaries, which span portions of Santa Clara and San Mateo counties. Based on historical trends and new construction data, General Fund property tax revenues (excluding the Measure AA ad valorem levy) are projected to increase by 4% compared to the FY26 estimate, with an anticipated similar annual growth rate of 4% for the subsequent two fiscal years. The County Assessors of San Mateo and Santa Clara counties provide the underlying data for these projections.

**FY27 Revenue by Source**



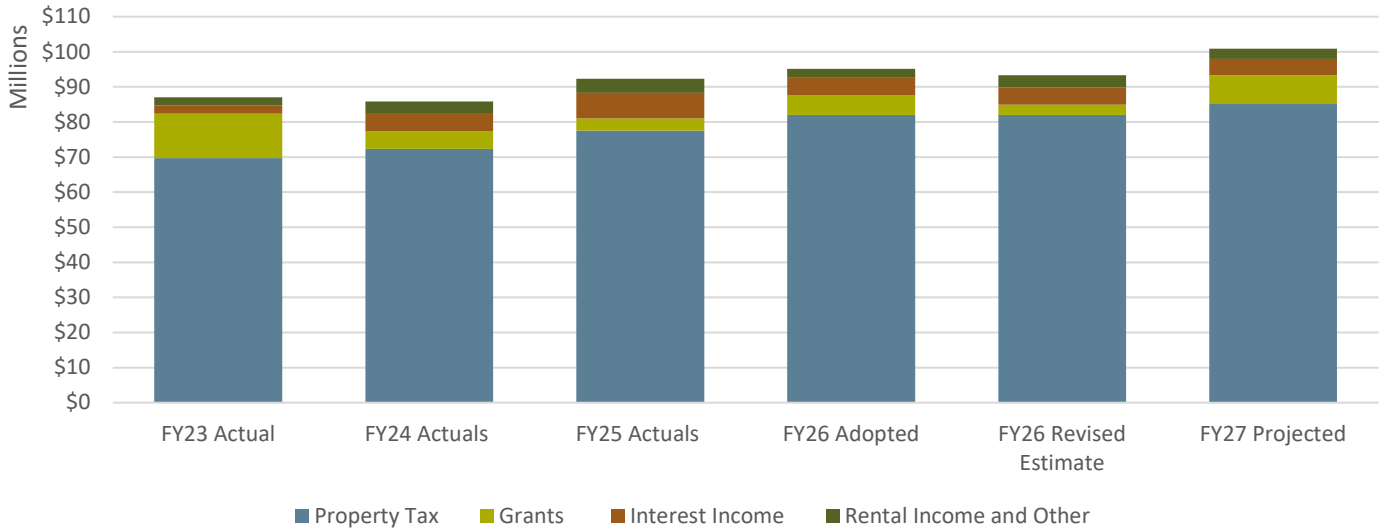
Grant revenue is projected to increase by \$2.5 million, primarily in Fund 30 due primarily to the Highway 17 Crossings projects (MAA20-001 and MAA20-002). The project design phase is ramping up as construction is anticipated to begin soon in FY28 (contingent on finding additional funding). The project is also experiencing late grant funding reimbursements that have been transferred to FY27 due to contractor invoicing delays, resulting in additional grant funds to be received in FY27 than previously planned.

Interest income is expected to decrease by \$0.3 million as the District allocates funds to cover the anticipated arbitrage rebate on the 2024 MAA bonds. Municipal bond issuers are obligated to remit payment to the federal government if the earnings on invested bond proceeds surpass the interest rate paid on the debt. Separately, rental revenue is projected to increase by \$0.3 million due to the filling of several lease vacancies (grazing and residential). Minimal changes are anticipated for other revenues, which makes up the remainder of the Midpen’s revenue

budget. Other revenues include donations, camping fee payments, insurance claims and miscellaneous donation revenues.

Revenue	FY23 Actual	FY24 Actuals	FY25 Actuals	FY26 Adopted	FY26 Revised Estimate	FY27 Projected
Property Tax	69,718,892	72,304,115	77,505,514	82,010,000	82,010,000	85,067,000
Grants	12,685,318	5,044,101	3,545,997	5,684,121	2,919,121	8,230,685
Interest Income	2,330,570	5,227,791	7,294,263	4,937,000	4,937,000	4,667,000
Rental Income and Other	2,275,888	3,281,079	3,986,079	2,515,437	3,485,437	2,937,399
<b>Total</b>	<b>87,010,668</b>	<b>85,857,086</b>	<b>92,331,853</b>	<b>95,146,558</b>	<b>93,351,558</b>	<b>100,902,084</b>

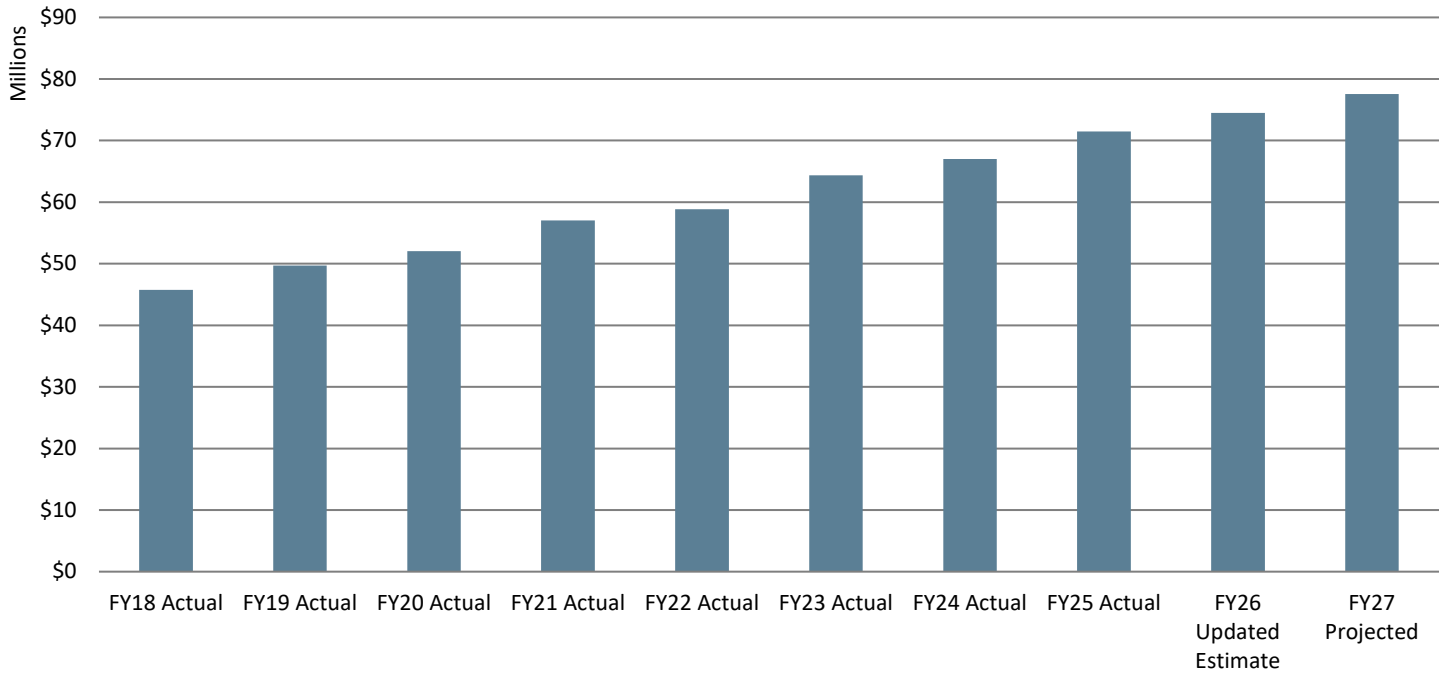
Five-Year Revenue Trend



2023-2027 General Fund Tax Revenue

	Actual FY23	Actual FY24	Actual FY25	Budget FY26	Updated Estimate FY26	Budget FY27	% Change From FY26 Updated Estimate
<b>Santa Clara County</b>							
Current Secured	\$38,544,940	\$41,098,531	\$43,302,678	\$45,952,000	\$45,952,000	\$47,429,000	3.2%
Current Unsecured	2,195,247	2,332,171	2,435,648	2,588,000	2,588,000	2,124,000	-17.9%
<b>Total Santa Clara County</b>	<b>40,740,187</b>	<b>43,430,702</b>	<b>45,738,327</b>	<b>48,540,000</b>	<b>48,540,000</b>	<b>49,553,000</b>	<b>2.1%</b>
<b>San Mateo County</b>							
Current Secured	17,991,815	19,322,621	20,410,253	21,291,000	21,291,000	22,382,000	5.1%
Current Unsecured	580,911	681,389	807,367	725,000	725,000	1,018,000	40.4%
<b>Total San Mateo County</b>	<b>18,572,726</b>	<b>20,004,010</b>	<b>21,217,619</b>	<b>22,016,000</b>	<b>22,016,000</b>	<b>23,400,000</b>	<b>6.3%</b>
Supplemental + Homeowner Property Tax Relief (HOPTR)	3,870,648	2,903,749	3,864,812	1,432,000	1,432,000	1,974,000	37.8%
Redevelopment	1,180,738	696,650	678,160	2,502,000	2,502,000	2,620,000	4.7%
<b>Total Tax Revenue</b>	<b>\$64,364,299</b>	<b>\$67,035,111</b>	<b>\$71,498,918</b>	<b>\$74,490,000</b>	<b>\$74,490,000</b>	<b>\$77,547,000</b>	<b>4.1%</b>

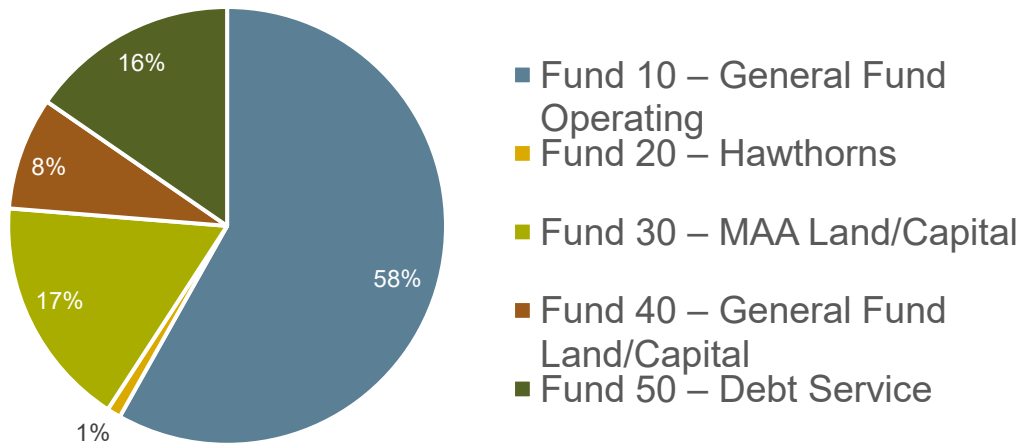
General Fund Property Tax Trend



## Expenditures

Projected FY27 expenditures total \$106 million, reflecting an \$11.9 million, or 13%, increase from the prior year's adopted budget. The primary reasons for the budgetary changes by fund are summarized below.

FY27 Budget by Fund



### Fund 10 – General Fund Operating

The General Fund Operating budget is increasing by \$5.7 million, or 10%. Of this amount, \$3.8 million increase in the budget is associated with the increased staffing, annual salary step increases, and inflationary cost increases to health and retirement costs. The cost of implementing the Compensation Study Adjustments in FY26 were not included in the original FY26 budget. Instead, in FY26, salary savings were used to cover increased expenditures related to the updated Compensation Philosophy and Study Adjustments because the exact net impact was not known at the time of budget adoption.

The budget also includes funding for expanded contracted fuels management, plant maintenance for completed capital projects to ensure long-term plant establishment success, ecological and biodiversity monitoring/management, and a \$450,000 contribution to a farm labor housing partnership project.

Notably, the District's operating budget accounts for a much lower percentage of the total budget (58%) compared to most city and county government agencies. This reflects the organization's ongoing commitment to project delivery and capital investment.

### Fund 20 – Hawthorns

The Hawthorns budget is increasing by about \$0.1 million, or 12%, from the prior year's adopted budget. The increase primarily supports the Hawthorns Historic Structures Stabilization/Repair project (VP06-004), specifically the re-roofing of select historic structures (main house, garage, and cottage), which was originally anticipated in FY26 and is now taking place in FY27. Broader work at the Hawthorns Historic Complex remains deferred, pending further coordination with the Town of Portola Valley.

### Fund 30 – Measure AA Land/Capital

The Measure AA Land/Capital budget is increasing by \$9.3 million, or 106%, from the prior year's adopted budget. This increase is primarily due to several capital projects nearing or advancing toward construction. Notable projects driving this change include the Highway 17 Wildlife and Trail Crossing Projects (MAA20-001 and MAA20-002), which are wrapping up final design, as well as Johnston Ranch Habitat and Agricultural Water Supply Improvements (MAA01-008), Bear Creek Redwoods North Parking Area (MAA21-013), Bear Creek Stables upgrade (MAA21-004), and Highway 35 Multi-Use Trail Crossing and Parking Implementation (MAA03-013), which are heading into or will be completing construction.

### Fund 40 – General Fund Land/Capital

The General Fund Land/Capital budget is decreasing by \$3.3 million, or 27%, from the prior year's adopted budget. This shift is largely due to several Fund 40 projects becoming eligible for Measure AA and their subsequent reallocation to Fund 40. Notable reallocations include the Bear Creek Redwoods North Parking Area (previously VP21-005), the Phase 2 Multiuse Trail at Bear Creek Redwoods (previously VP21-006), and the Alma Bridge Road Wildlife Passage (previously VP22-002). The decrease also reflects fewer vehicle and machinery purchases in FY27 following the completion of a multi-year backlog in FY26. Additionally, the completion of the Radio System Assessment and Upgrade project (65047) is anticipated in FY26 and will no longer be a part of upcoming fiscal year budgets. Looking ahead, the leading cost drivers for FY27 within this fund are construction activities for the Skyline Field Office Rebuild (31914) and the Purisima Creek Trail Repair (Trail and Vehicle Access) (35035) projects.

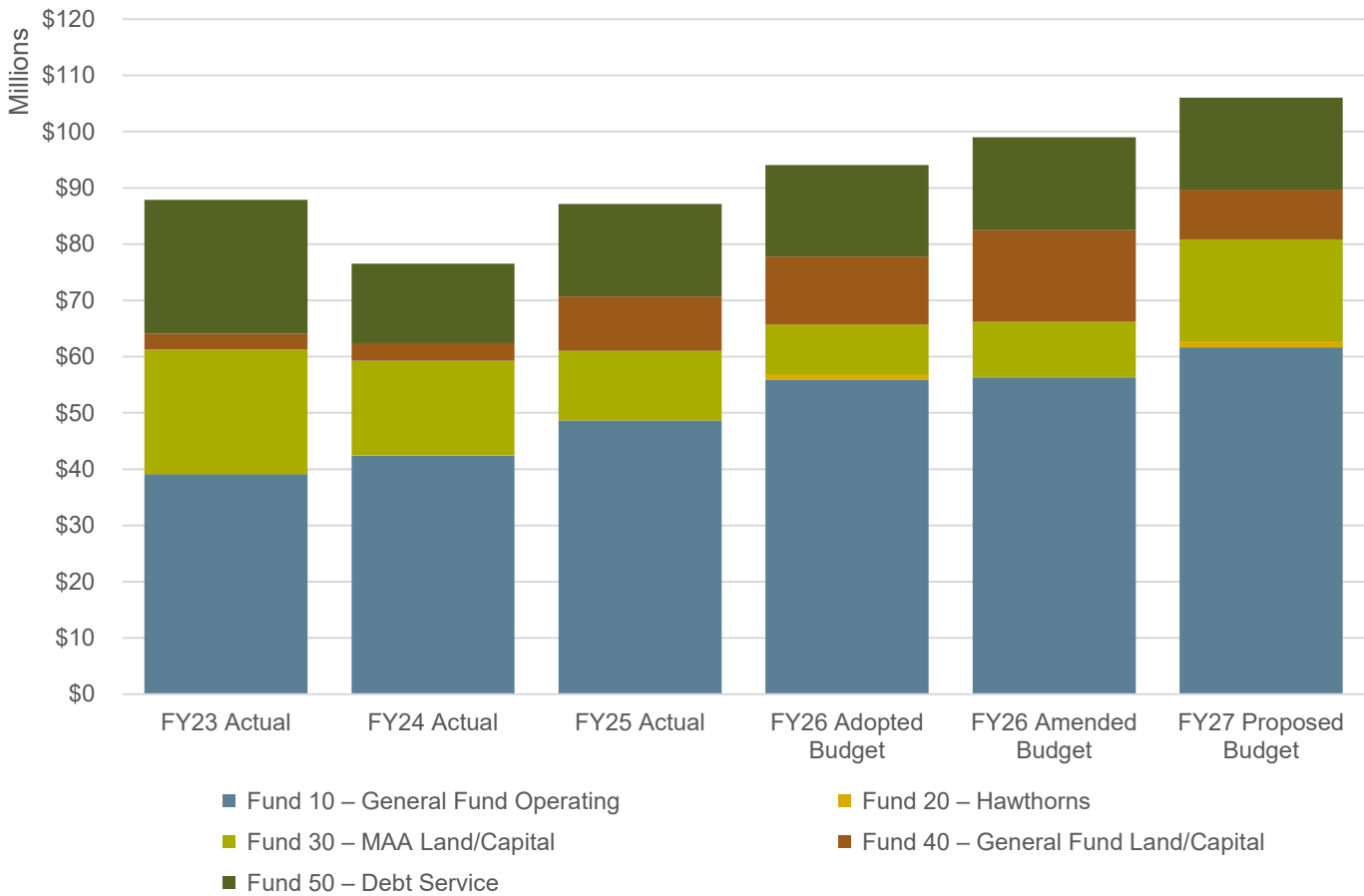
### Fund 50 – Debt Service

The Debt Service Fund for FY27 remains flat as compared to the prior fiscal year's adopted budget.

Midpen Budget by Funding Source	FY25 Actual	FY26 Adopted Budget	FY27 Proposed Budget	\$ Change from FY26 Adopted Budget	% Change from FY26 Adopted Budget
Fund 10 – General Fund Operating	\$48,646,265	\$55,911,815	\$61,654,335	\$5,742,520	10%
Fund 20 – Hawthorns	79,652	967,200	1,082,200	115,000	12%
Fund 30 – MAA Land/Capital	12,285,439	8,785,084	18,130,573	9,345,489	106%
Fund 40 – General Fund Land/Capital	9,684,531	12,094,635	8,838,573	(3,256,062)	-27%
Fund 50 – Debt Service	16,430,693	16,311,938	16,311,688	(250)	0%
<b>Total Midpen Budget</b>	<b>\$87,126,580</b>	<b>\$94,070,672</b>	<b>\$106,017,369</b>	<b>\$11,946,697</b>	<b>13%</b>

Note: Fund 30 and Fund 40 land budgets are limited to appraisals and preliminary negotiation costs. Mid-year budget adjustments for the full purchase price of new acquisitions are brought to the board for approval at the time of purchase, reflecting the speculative nature of land negotiations.

### Expense Trend by Fund

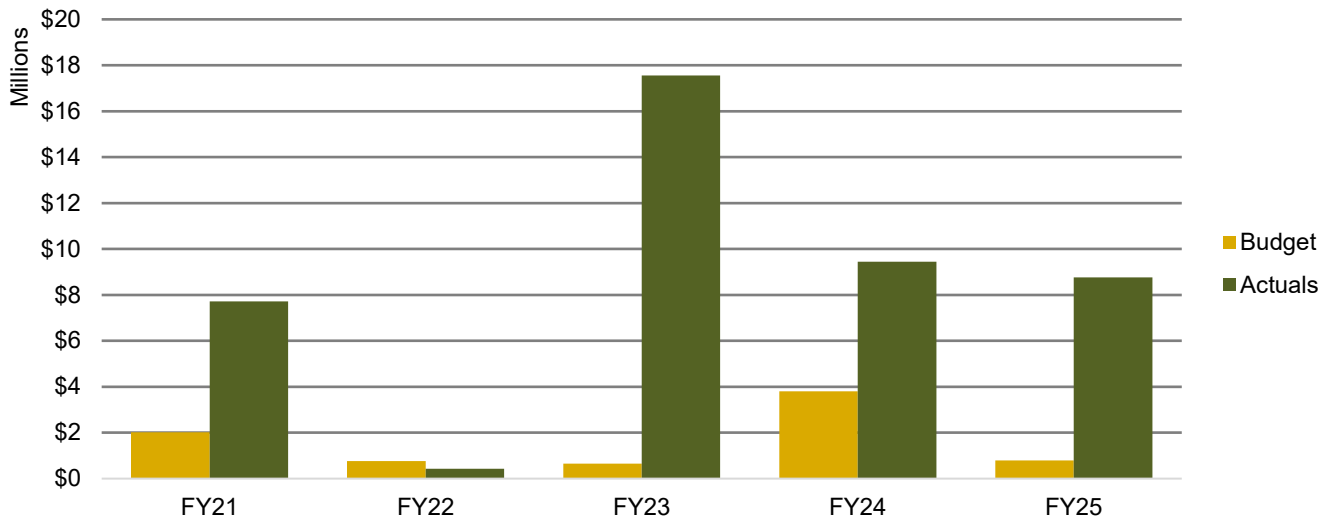


### FY27 Budget by Fund and Expenditure Type

Midpen Budget by Expenditure Category	FY25 Actual	FY26 Adopted Budget	FY27 Proposed Budget	\$ Change from FY26 Adopted	% Change from FY26 Adopted
Salaries and Benefits	\$35,893,024	\$41,898,350	\$45,867,753	3,969,403	9%
Less: MAA Reimbursable Staff Costs	(609,793)	(697,062)	(885,990)	(188,928)	27%
Net Salaries and Benefits	35,283,231	41,201,288	44,981,763	3,780,475	9%
Services and Supplies	13,363,034	14,710,527	16,672,572	1,962,045	13%
<b>Total Operating Expenditures</b>	<b>48,646,265</b>	<b>55,911,815</b>	<b>61,654,335</b>	<b>5,742,520</b>	<b>10%</b>
Hawthorns Operating	79,652	117,200	47,200	(70,000)	-60%
Hawthorns Capital	0	850,000	1,035,000	185,000	22%
<b>Total Hawthorns Expenditures</b>	<b>79,652</b>	<b>967,200</b>	<b>1,082,200</b>	<b>115,000</b>	<b>12%</b>

Fund 30 – MAA Capital	3,759,318	8,665,084	17,975,573	9,310,489	107%
Fund 40 – General Fund Capital	9,444,538	11,572,635	8,501,573	(3,071,062)	-27%
<b>Total Capital Expenditures</b>	<b>13,203,856</b>	<b>20,237,719</b>	<b>26,477,146</b>	<b>6,239,427</b>	<b>31%</b>
Fund 30 – MAA Land and Associated Costs	8,526,121	120,000	155,000	35,000	29%
Fund 40 – General Fund Land and Associated Costs	239,993	522,000	337,000	(185,000)	-35%
<b>Total Land and Associated Costs</b>	<b>8,766,114</b>	<b>642,000</b>	<b>492,000</b>	<b>(150,000)</b>	<b>-23%</b>
Debt Service	16,430,693	16,311,938	16,311,688	(250)	0%
<b>Total Debt Service (Fund 50)</b>	<b>16,430,693</b>	<b>16,311,938</b>	<b>16,311,688</b>	<b>(250)</b>	<b>0%</b>
<b>Total Midpen Budget</b>	<b>\$87,126,580</b>	<b>\$94,070,672</b>	<b>\$106,017,369</b>	<b>\$11,946,697</b>	<b>13%</b>

Five-Year Trend: Budget to Actuals for Land and Associated Costs



Note: Midpen's land budget is initially limited to pre-acquisition expenses such as appraisals and research. Budget adjustments for actual land acquisition costs are sought from the board mid-year, contingent upon successful negotiation of specific properties. The actuals amount shown above includes the mid-year budget adjustments made for new land acquisitions.

FY27 Budget by Department

Midpen Budget by Department	FY25 Actual	FY26 Adopted Budget	FY27 Proposed Budget	\$ Change from FY26 Adopted Budget	% Change from FY26 Adopted Budget
Administrative Services Service Line	\$10,089,208	\$11,221,135	\$12,377,317	\$1,156,183	10%
Engineering and Construction	8,040,699	15,482,245	20,692,050	5,209,806	34%
Facilities and Fleet	0	7,798,362	7,501,641	(296,721)	-4%
General Counsel	1,175,495	1,201,388	1,309,569	108,181	9%
General Manager	2,385,622	2,634,337	3,261,381	627,044	24%
Land Stewardship and Trails	18,795,094	12,754,784	14,284,093	1,529,309	12%
Natural Resources	6,086,764	6,736,285	10,411,195	3,674,910	55%
Planning	3,085,910	4,710,219	5,021,078	310,859	7%
Public Affairs	1,949,773	2,807,516	2,885,773	78,257	3%
Real Property	9,826,713	1,810,686	1,706,742	(103,944)	-6%
Visitor Services	8,839,948	10,601,777	10,254,840	(346,937)	-3%
Debt Service	16,851,355	16,311,938	16,311,688	(250)	0%
<b>Total Midpen Budget</b>	<b>\$87,126,580</b>	<b>\$94,070,672</b>	<b>\$106,017,369</b>	<b>\$11,946,697</b>	<b>13%</b>

Note: In FY26, per the 2023 Financial and Operational Sustainability Study Refresh, a strategic organizational realignment occurred, splitting the Land & Facilities Department into two specialized entities. The Facilities and Fleet Department centralizes the oversight of facilities maintenance, property management, fleet services and contract management to enhance operational efficiency. Simultaneously, the Land Stewardship and Trails Department now explicitly focuses on the protection, restoration and maintenance of Midpen lands, ensuring public access aligns with ecological values and safety protocols. This restructuring optimizes resource allocation and strengthens the dedicated focus on both essential operational support and land stewardship work.

## Staffing

### Financial and Operational Sustainability Model

After voter passage of Measure AA in 2014, Midpen embarked on a Financial and Operational Sustainability Model (FOSM) study to evaluate existing workflow processes, staff capacity, and organizational structure to support Measure AA-funded projects while continuing to carry out daily business in a financially prudent and sustainable manner.

The 2015 FOSM provided detailed staffing growth plans for the first five years, with broader projections out to 2045. Given the expansion of programmatic needs not envisioned in 2015, and a desire to refer to a new, detailed short-term growth plan, the board requested a refresh of the FOSM study in late 2021, which was then added to the Fiscal Year 2022-23 work plan.

The FOSM refresh conducted in 2023 provides a modernized roadmap to guide future growth, including financially sustainable staffing recommendations for the next decade. The short-term “catch-up” period from FY24 to FY27 is projected at 33 FTE positions (including four FTE positions recommended by the Coastal Management Plan). A phased implementation approach for the “catch up” is planned through FY27. The total increase in staffing from FY24 to FY34 is projected at 92.75 full-time equivalent (FTE) positions.

### FY26 Staffing Update

The FY27 budget includes funding for two additional FTE positions compared to the FY26 modified FTE position count at a pro-rated cost of \$77,884. The two new FTE positions are consistent with the 2023 FOSM refresh and the Controller’s 30-year fiscal model to ensure long-term financial sustainability.

Seasonal employees are budgeted at an estimated 950-hour term per employee, which is equivalent to slightly less than one-half of an FTE position. For FY27, the 14.6 seasonal FTEs represent a total headcount of 22 Seasonal Open Space Technicians and 10 Seasonal Ranger Aides. Seasonal ranger aides provide an enhanced presence at Midpen’s busiest preserves while seasonal open space technicians support the Wildland Fire Resiliency Program as well as routine maintenance throughout Midpen preserves.

Full-Time Equivalent Positions by Department

Department	FY23 Adopted FTE	FY24 Modified FTE	FY25 Modified FTE	FY26 Modified FTE	FY27 Proposed FTE	Change from FY26 Modified
Administrative Services Service Line	29.3	33.3	37.3	38.3	38.3	0.0
Engineering and Construction	7.5	9.5	9.5	9.5	9.5	0.0
Facilities and Fleet	0.0	0.0	0.0	12.0	12.0	0.0
General Counsel	4.0	4.0	4.0	4.0	4.0	0.0
General Manager	8.0	8.0	8.0	8.0	8.0	0.0
Land Stewardship and Trails (formerly Land and Facilities Services)	54.0	60.0	61.0	55.0	56.0	1.0
Natural Resources	12.5	12.5	13.0	16.0	16.0	0.0
Planning	10.5	12.5	14.0	14.0	14.0	0.0
Public Affairs	7.0	7.0	7.0	9.0	9.0	0.0
Real Property	4.5	4.5	4.5	4.5	4.5	0.0
Visitor Services	44.0	47.0	49.0	49.0	50.0	1.0
<b>Subtotal FTE</b>	<b>181.3</b>	<b>198.3</b>	<b>207.3</b>	<b>219.3</b>	<b>221.3</b>	<b>2.0</b>
Seasonals*	10.1	11.3	9.5	14.2	14.6	0.5
<b>Total FTE</b>	<b>191.4</b>	<b>209.6</b>	<b>216.9</b>	<b>233.5</b>	<b>235.9</b>	<b>2.5</b>

\*Rounded up to nearest first decimal place.

### New Full-Time Equivalent Positions

#### Visitor and Field Services Service Line

##### Open Space Technician (one FTE)

Under general supervision, performs a variety of semi-skilled and skilled work in the construction, modification, maintenance, restoration, and repair of District land and infrastructure, including trail construction and maintenance, resource management tasks, and field maintenance; uses and operates a variety of manual and power tools and equipment; responds to requests and inquiries from the public and provides visitor

information as necessary; and performs related work as required. This position was a recommendation of the 2023 FOSM Refresh to support the Coastal Management Plan. This position would address the increased resource management needs on the coast.

**Ranger (one FTE)**

Under general supervision, serves as a sworn Peace Officer under California Penal Code; performs a wide variety of patrol and related duties involving the enforcement of District land use regulations and applicable laws and preserve visitor education and awareness to ensure safe and efficient access for the public and staff and the protection of the natural resources; responds to requests and inquiries from the public and provides visitor information; performs a variety of basic tasks in the maintenance, restoration, and repair of District lands and facilities; and performs related work as required. This position was a recommendation of the 2023 FOSM Refresh to support the Coastal Management Plan. The addition of this new position supports the separation of a stand-alone Coastside Ranger Unit from the Skyline Ranger Unit, creating two generally independent teams. The Coastside Unit would have a Supervising Ranger, a Lead Ranger, and six Rangers. The Skyline Unit would have a Supervising Ranger, a Lead Ranger, and five Rangers.

**Limited Term Positions by Department**

Department	FY23 Adopted	FY24 Modified	FY25 Modified	FY26 Adopted	FY27 Proposed	Change from FY26 Adopted
Administrative Services Service Line	0	0	1	0	0	0
General Manager	0	0	1	1	1	0
Land Stewardship and Trails (formerly Land and Facilities Services)	0	0	1	0	0	0
Natural Resources	0	2	2	0	0	0
Public Affairs	1	0	0	0	0	0
Real Property	0	1	1	1	0	-1
<b>Total</b>	<b>1</b>	<b>3</b>	<b>6</b>	<b>2</b>	<b>1</b>	<b>-1</b>

**Intern Positions by Department**

Department	FY23 Adopted	FY24 Modified	FY25 Modified	FY26 Adopted	FY27 Proposed	Change from FY26 Adopted
Administrative Services - Service Line	2	3	3	3	4	1
Engineering and Construction	0	1	2	2	2	0
Natural Resources	2	2	3	3	3	0
Planning	2	2	2	2	2	0
Public Affairs	2	2	2	2	2	0
Visitor Services	0	0	0	0	1	1
<b>Total</b>	<b>8</b>	<b>10</b>	<b>12</b>	<b>12</b>	<b>14</b>	<b>2</b>

**Internship Program**

The FY27 budget includes funding for a total of 14 intern positions. Midpen’s internship program serves as a valuable recruitment pipeline for entry-level positions and offers college students and recent graduates a unique learning experience within local government. The internship program effectively advances the agency’s diversity, equity and inclusion (DEI) goals while providing crucial project and program-level support. Interns gain practical experience by collaborating with seasoned Midpen employees and contributing their skills to a variety of projects. Two new interns are proposed in FY27, one under Administrative Services within the Procurement Program, and one under Visitor Services within the Environmental Education Program.

**Current Intern Roster (14)**

**Administrative Services - Service Line (includes multiple departments for a total of four interns)**

**Human Resources Department (one intern)**

The HR intern gains valuable work experience and exposure to various HR functions and the public sector, including recruitment, selection and retention activities; onboarding and offboarding employees; staff training, staff development and recognition; research of employee benefits; HR metrics and demographics tracking, analysis and reporting; policy research; assistance with compensation studies; data entry into the Human Resources Information System and employee/customer service. Interns participate in the HR functions in the lifecycle of Midpen employees and provide a myriad of HR support. The interns receive feedback, coaching and practical experience needed to advance as a professional in Human Resources.

### Information Systems and Technology Department (two interns)

The IST intern is exposed to government information technology. They gain applicable experience to prepare them for an IT technician job. This intern also participates in new cybersecurity projects, software integration and provide hands-on helpdesk support. In addition, they are exposed to contracting and overall IT management processes.

The GIS intern gains experience in cartography, data collection/management, web/software support, and customer service by performing entry level GIS services that support Midpen operations and projects. The GIS intern supports the GIS mapping and data entry needs of Vision Plan and Measure AA projects and of field-related programs, including the tracking of fuel and vegetation treatment related to the Wildland Fire Resiliency and Integrated Pest Management Programs.

### Procurement (one intern)

The Procurement intern would work under the direct supervision of the Procurement Program Manager and provide procurement operations and contract-related support for District projects and programs. Their responsibilities include analyzing procurement practices and procedures, monitoring and ensuring compliance with District procurement and contracting policies and procedures, developing and maintaining procurement records, acting as a liaison with various stakeholders, and fostering cooperative working relationships with District departments. They will also perform any related work required to support each department.

### Engineering and Construction Department (two interns)

Under general direction, the Engineering and Construction intern supports professional-level engineering and construction project management activities, including the design and implementation of capital improvement and natural resource preservation and protection projects; coordinate project related assignments with other Midpen staff, outside consultants, contractors and regulatory agencies; assist with the construction bidding process; and perform related work as required.

### Natural Resources Department (three interns)

The wildlife biology intern assists with essential projects and programs like the wildlife camera program, the mountain lion collaring project, and wildlife monitoring to support capital and routine work. The intern also assists with reviewing and preparing permits for outside researchers. Training is provided in a variety of wildlife identification and field survey techniques as well as desktop review of wildlife imagery, data entry and management.

The conservation biology intern assists with essential projects and programs like the Conservation Grazing Program, Mitigation and Monitoring programs, and capital improvement projects as a biological monitor. In addition, the intern assists with the Request for Qualifications and Proposals and/or Requests for Bids process as needed. Training is provided in a variety of natural resource identification and field survey techniques.

The water resources intern assists with essential projects and programs like the Water Quality Monitoring Program, Climate Program, and capital improvement projects. The intern supports interagency collaboration in watershed and fisheries protection programs by leading or assisting with field surveys, hydrological instrument deployment and maintenance, and other data collection. In addition, the intern assists with reviewing reports, Request for Qualifications and Proposals, and Requests for Bids process as needed.

### Planning (two interns)

Planning interns are trained to conduct data collection/entry and site verification and photo documentation in the field (50% - 60%), assisting Midpen planners and GIS staff with critical projects such as the Trail Information Project and Historic Resources Library/Database. The Planning interns also work on a broad range of duties, responsibilities and assignments balancing field work, online research and analysis, the application of computer and GIS skills, and support public meetings to round out their exposure to Planning.

### Public Affairs (two interns)

Public Affairs interns are engaged with supporting outreach and event planning; editorial planning; digital content management; and public/media relations planning. Interns learn and practice project management skills; strategic content creation; and public engagement strategies. The summer/fall and winter/spring interns work on a wide variety of assignments and projects, including research and writing for publications; creating social media posts and campaigns; creating and updating website content; drafting, proofreading and production of various informational materials; and special projects. The winter/spring Public Affairs intern may also support governmental relations projects.

### Visitor Services (one intern)

The Environmental Education intern will support Midpen's mission of providing ecologically sensitive enjoyment and education on Spaces & Species field trips for elementary-school age children at Skyline Ridge Open Space Preserve. Primary roles will also include curriculum and program development and supporting the Daniels Nature Center programmatic needs. The Environmental Education intern will receive support and coaching from the Environmental Education Specialist.

## Compensation and Benefits

Salaries and benefits account for 43% of the total budget. This category includes all personnel-related costs. Midpen's Board-adopted Classification and Compensation Plan outlines all position titles, range number (7-67), salary ranges, and is available on the organization's website. Midpen has two represented groups: Midpeninsula Regional Open Space District Field Employees Association (FEA) and the Midpeninsula Rangers Peace Officers Association (POA). The remaining unrepresented employees are office, supervisory and management employees.

Midpen contracts with the California Public Employee's Retirement System for retirement pension benefits. Midpen's retirement formulas are 2.5% @ age 55 for "Classic" members and 2% @ age 62 for "New/PEPRA" members. Staff may participate in optional deferred compensation plans.

Midpen provides health insurance coverage to all its full-time employees and their dependents. The health insurance program is administered by CalPERS where a variety of medical plans are available for employee selection. There is also a cash-in-lieu benefit for those who opt out of a medical plan. Additional health benefits include full dental insurance coverage for employees and their eligible dependents (Delta Dental), including 60% orthodontia coverage, and full vision insurance for employees and their dependents (VSP). Midpen pays \$400 per month toward CalPERS retiree medical, which is above the PEMHCA minimum amount of \$151 per month (a lifetime benefit).

Other insurances provided include Life, AD&D, Long Term Disability, supplemental life, SDI, paid family leave and workers' compensation. Additional benefits include a Midpen-paid employee assistance program, vacation starting at 15 days per year, 36 hours of personal leave per year (32 hours for FEA and POA employees), administrative leave (if eligible), 12 paid holidays (12.5 for FEA and POA employees) and up to 12 days of sick leave per year. Optional benefits that staff may take advantage of include flexible spending plans, commuter incentive program, tuition reimbursement program and supplemental life insurance. In addition, Midpen is a strong advocate for training and provides numerous opportunities for employees throughout the year.

## Hawthorns Fund

Hawthorns, a 79-acre historic estate named for the flowering hawthorn bushes that once lined its boundary, is one of the last remaining islands of open space in residential Town of Portola Valley. The Hawthorns Fund was established in 2011 with a \$2 million endowment from the Woods Family Trust to provide stewardship funding for the Hawthorns property in perpetuity.

Since 2011, staff have been working to restore native grasslands, improve community wildland fire safety and protect historic features on the property. Expenses for maintenance efforts to mitigate the deterioration of structures and to maintain defensible space, as required by the Woodside Fire Protection District, are included in the operating budget.

In June 2023, the Hawthorns Area Public Access Working Group was officially formed to collaborate with Midpen staff, Midpen ward stakeholders, and elected official liaisons on a plan for introducing ecologically sensitive public access to the site in a manner consistent with Midpen vision and goals. In March 2025, the board of directors approved the working group's public access recommendations. The Hawthorns Area Plan with the full span of use and management recommendations for ecologically sensitive public access, as well as natural resource protection, cultural resource protection, land management and operations has been drafted and will be undergoing environmental review during FY27.

In July 2024, the Board of Directors approved an Interim Stabilization and Debris Removal Plan for the Hawthorns Historic Complex, as recommended by the Hawthorns Historic Complex Ad Hoc Committee. The plan identified interim stabilization measures for primary structures and the removal and cleanup of secondary accessory structures and debris while the District considered a long-term plan for the Complex. The majority of the actions listed in this plan were implemented in FY26, with the exception of roof repairs to the primary structures as noted below.

On December 10, 2025, the Midpen Board of Directors voted to defer the Hawthorns Historic Complex Project aimed at establishing a partnership with an external party for the rehabilitation and reuses of the structure(s) until after the Hawthorns Area Plan is adopted and implementation of the Area Plan projects is underway. Work on establishing a new partnership was deferred due to the complexity, uncertainty, and resource demands associated with the Town of Portola Valley permitting pathways for the Historic Complex. As a result, any additional improvements associated with the Historic Complex have been deferred, with the exception of the roof replacement of primary structures, which is anticipated in FY27 as part of the Hawthorns Structures Stabilization/Repairs project. Construction of the roof replacement is funded by the Hawthorns Fund Endowment, with soft costs funded by General Fund Capital.

The endowment fund balance at the end of FY27 is projected to be \$0.5 million.

### Hawthorns – Projected Cash Balance

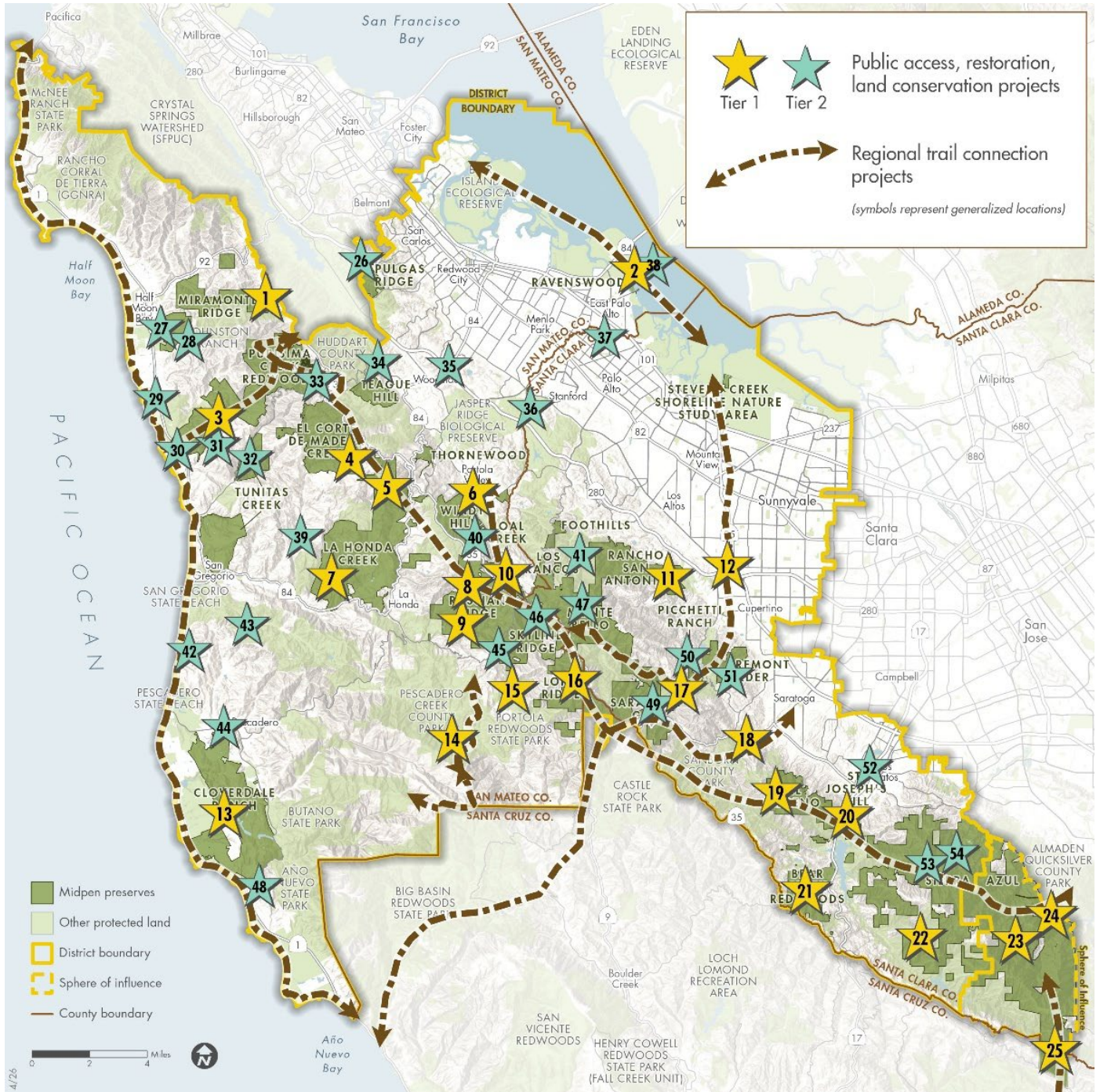
Hawthorns: Endowment Fund	Interest Income	Expenditures	Total Cash Balance
Hawthorns Fund Original Endowment			\$2,018,445
FY12 through FY17 Actuals	\$63,815	(\$546,389)	1,535,871
FY18 Actual	5,147	(40,412)	1,500,606
FY19 Actual	63,321	(30,888)	1,533,039
FY20 Actual	66,906	(12,838)	1,587,107
FY21 Actual	5,704	(23,186)	1,569,625
FY22 Actual	(57,960)	(14,443)	1,497,222
FY23 Actual	13,047	(46)	1,510,224
FY24 Actual	74,710	(8,996)	1,575,938
FY25 Actual	101,807	(79,652)	1,598,092
FY26 Estimated Actual	62,000	(85,200)	1,574,892
FY27 Projected	45,000	(1,082,200)	537,692
<b>Projected Ending Balance</b>			<b>\$537,692</b>

## Vision Plan

In 2012, as we celebrated our first 40 years, Midpen set out to chart a course for the next 40 years with *Imagine the Future of Open Space*. This 18-month public vision planning process was designed to help focus, inspire and coordinate open space conservation and management on the San Francisco Peninsula, along the San Mateo County Coast, and in the South Bay. The resulting Vision Plan bears the handprints of more than 2,200 community members and reflects the values and aspirations of our diverse community.

In total, the Vision Plan identifies 54 priority action portfolios focused on land protection, habitat restoration, and low-intensity recreation. Many of the capital projects from the top 25 portfolios (Tier 1) were incorporated into the Measure AA ballot initiative (see *Measure AA Overview*). Portfolios 26–54 (Tier 2) are generally funded by the General Fund and are to be completed as time and resources allow.

The map below identifies the location of both Tier 1 and Tier 2 portfolios, followed by a detailed list of Tier 2 portfolio locations and titles.



## Tier 2 Vision Plan Priority Actions

Portfolio	Location and Title
26	Pulgas Ridge: Regional and Neighborhood Trail Extensions
27	Miramontes Ridge/Purisima Creek Redwoods: Coastside Environmental Education Partnerships
28	Miramontes Ridge/Purisima Creek Redwoods: Mills Creek /Arroyo Leon Watershed Protection, Stream Restoration, and Regional Trail Connections
29	Regional: Advocate to Protect Coastal Vistas of North San Mateo County Coast
30	Regional: Support California Coastal Trail
31	Miramontes Ridge/Purisima Creek Redwoods: Fire Management and Risk Reduction
32	Tunitas Creek: Additional Watershed Preservation and Conservation Grazing
33	Purisima Creek Redwoods: Parking and Repair Projects
34	Teague Hill: West Union Creek Watershed Restoration Partnership
35	Peninsula and South Bay Cities: Major Roadway Signage
36	Regional: Collaborate to Restore San Francisquito Creek Fish Habitat
37	Peninsula and South Bay Cities: San Francisquito Creek Restoration Partnership
38	Ravenswood: Cooley Landing Nature Center Partnership
39	La Honda Creek/El Corte de Madera Creek: San Gregorio Watershed and Agriculture Preservation Projects
40	Regional: San Andreas Fault Interpretive Trail Program
41	Rancho San Antonio: Hidden Villa Access and Preservation Projects
42	Regional: Advocate to Protect Coastal Vistas of South San Mateo County Coast
43	Lower Pomponio Creek: Watershed Preservation and Conservation Grazing
44	Lower Pescadero Creek: Watershed Preservation and Conservation Grazing
45	Skyline Subregion: Fire Management and Forest Restoration Projects
46	Skyline Ridge: Education Facilities, Trails, and Wildlife Conservation Projects
47	Monte Bello: Campfire Talks and Habitat Projects
48	Gazos Creek Watershed: Redwood Preservation, Long-distance Trails, Fish Habitat Improvements
49	Saratoga Gap: Stevens Canyon Ranch Family Food Education Projects
50	Picchetti Ranch: Family Nature Play Program
51	Fremont Older: Historic Woodhills Restoration and Overall Parking Improvements
52	Peninsula and South Bay Cities: Los Gatos Creek Trail Connections
53	Sierra Azul: Expand Access in the Kennedy-Limekiln Area
54	Sierra Azul: Fire Management
	Midpen's Vision Plan Report and appendices can be found online at: <a href="https://openspace.org/what-we-do/our-vision">openspace.org/what-we-do/our-vision</a>

FUNDING BY



2014 OPEN SPACE BOND

### Measure AA

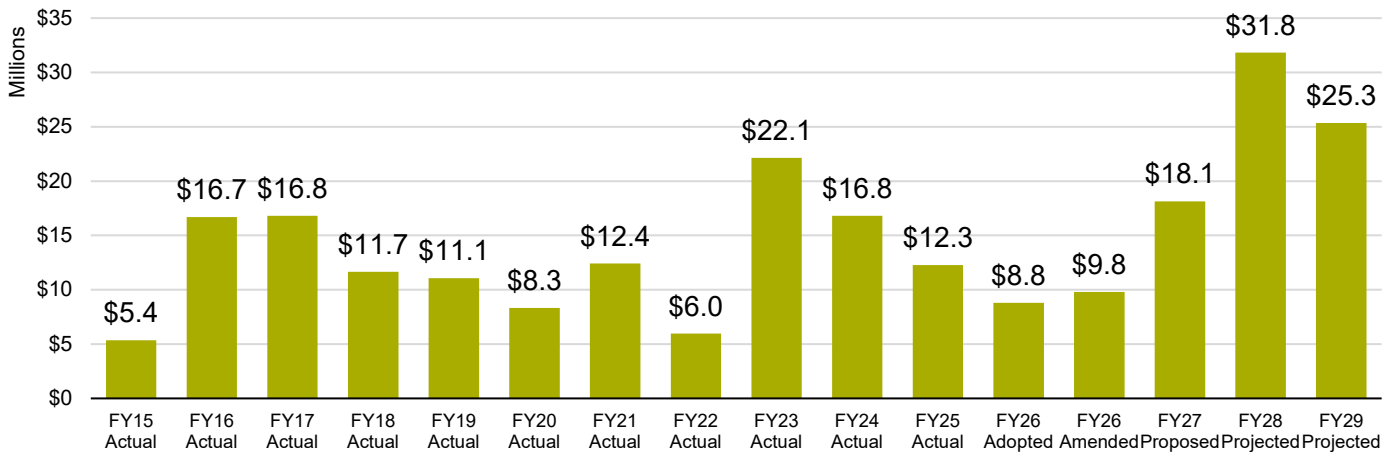
Following approval of the Vision Plan, in June 2014 voters approved Measure AA, a 30-year, \$300 million general obligation bond to fund land conservation, public access and restoration projects from the top 25 Vision Plan priority action portfolios.

As of June 30, 2026, Midpen has spent an estimated \$122.1 million (inclusive of grant revenue) toward these goals, tracking well with the expenditure plan. Information on

current Measure AA accomplishments can be found in the Measure AA Bond Annual Accountability Report. This accountability report is arranged in parallel with the expenditure plan to facilitate review.

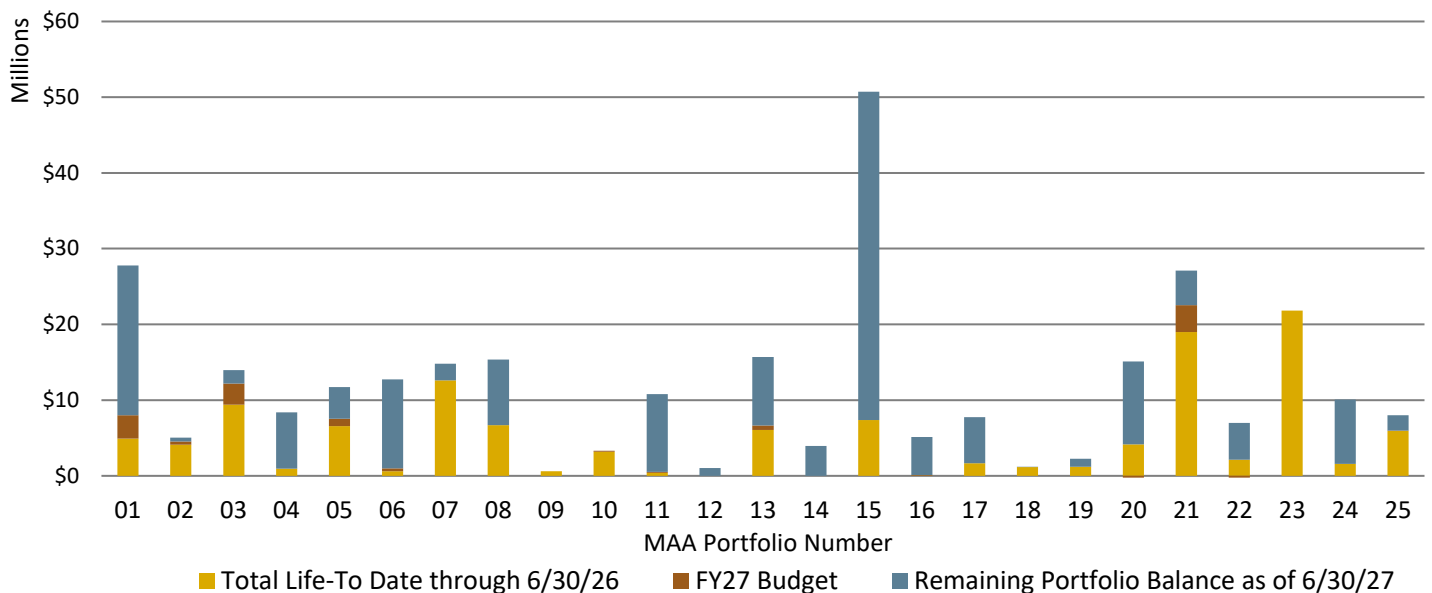
The proposed FY27 budget brings the total estimated Measure AA expenditures to \$132.9 million (the \$18.1 million proposed budget is offset by approximately \$7.3M in grants). On the following pages, the tables and graphs illustrate expenditures relative to portfolio allocation, including life-to-date estimate as of June 30, 2026, the amounts budgeted for FY27, and the amount remaining for each portfolio (net of grants awarded unless otherwise noted).

Measure AA Expenditures by Fiscal Year



Total expenditures are not net of grants awarded.

Measure AA Expenditures by Portfolio



## Measure AA Projects Budget Overview

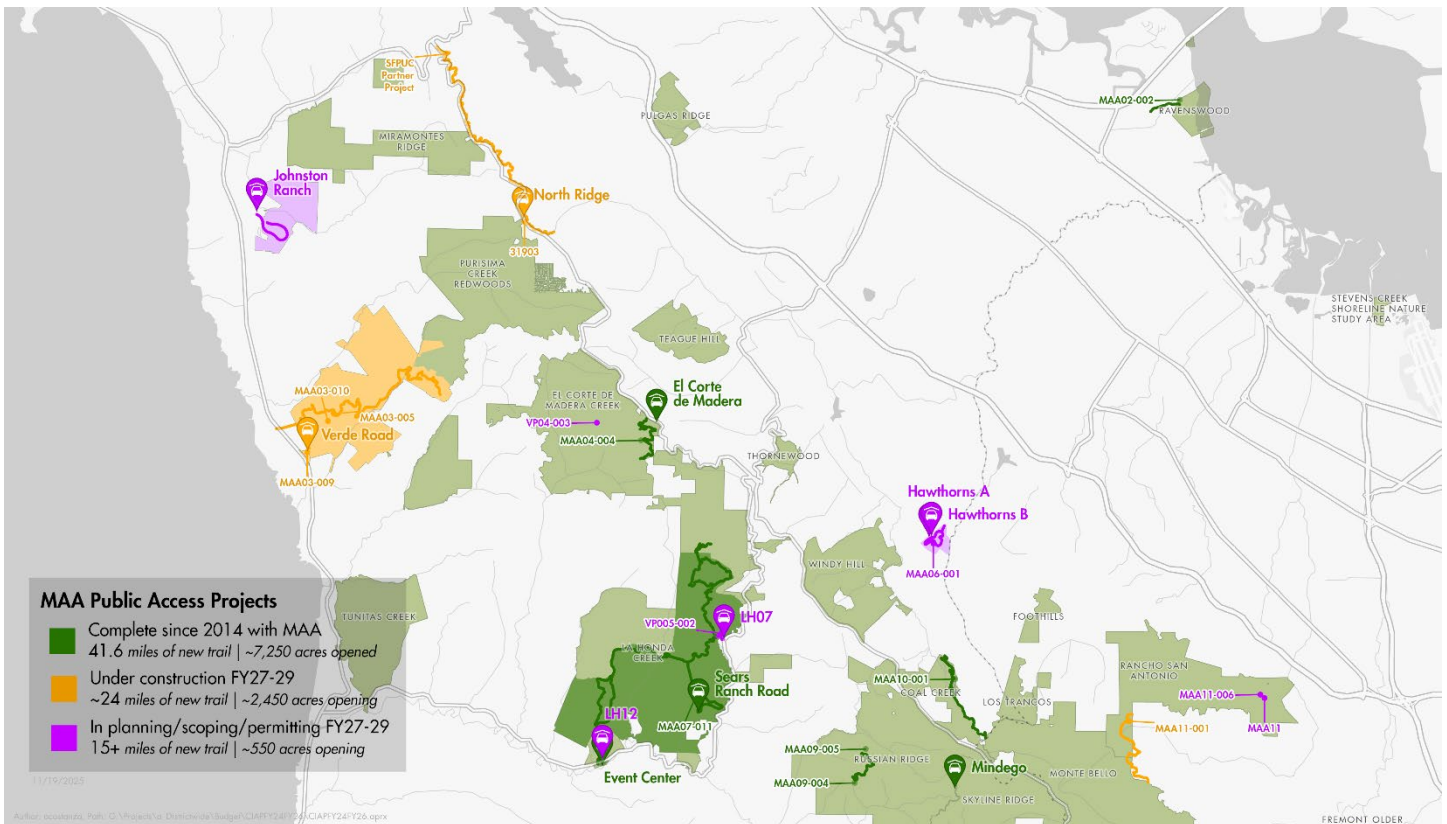
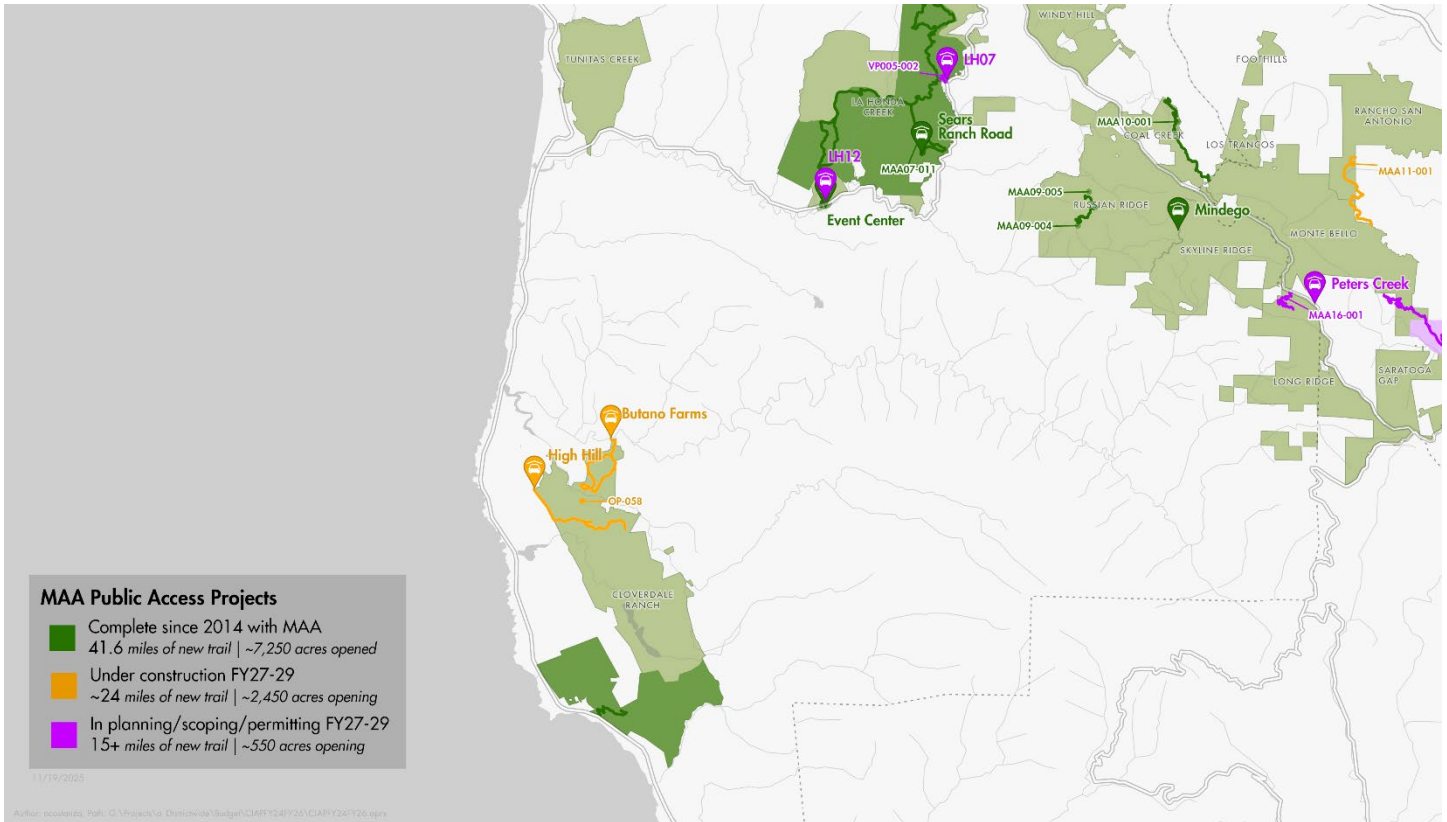
Tier 1 Vision Plan Priority Actions

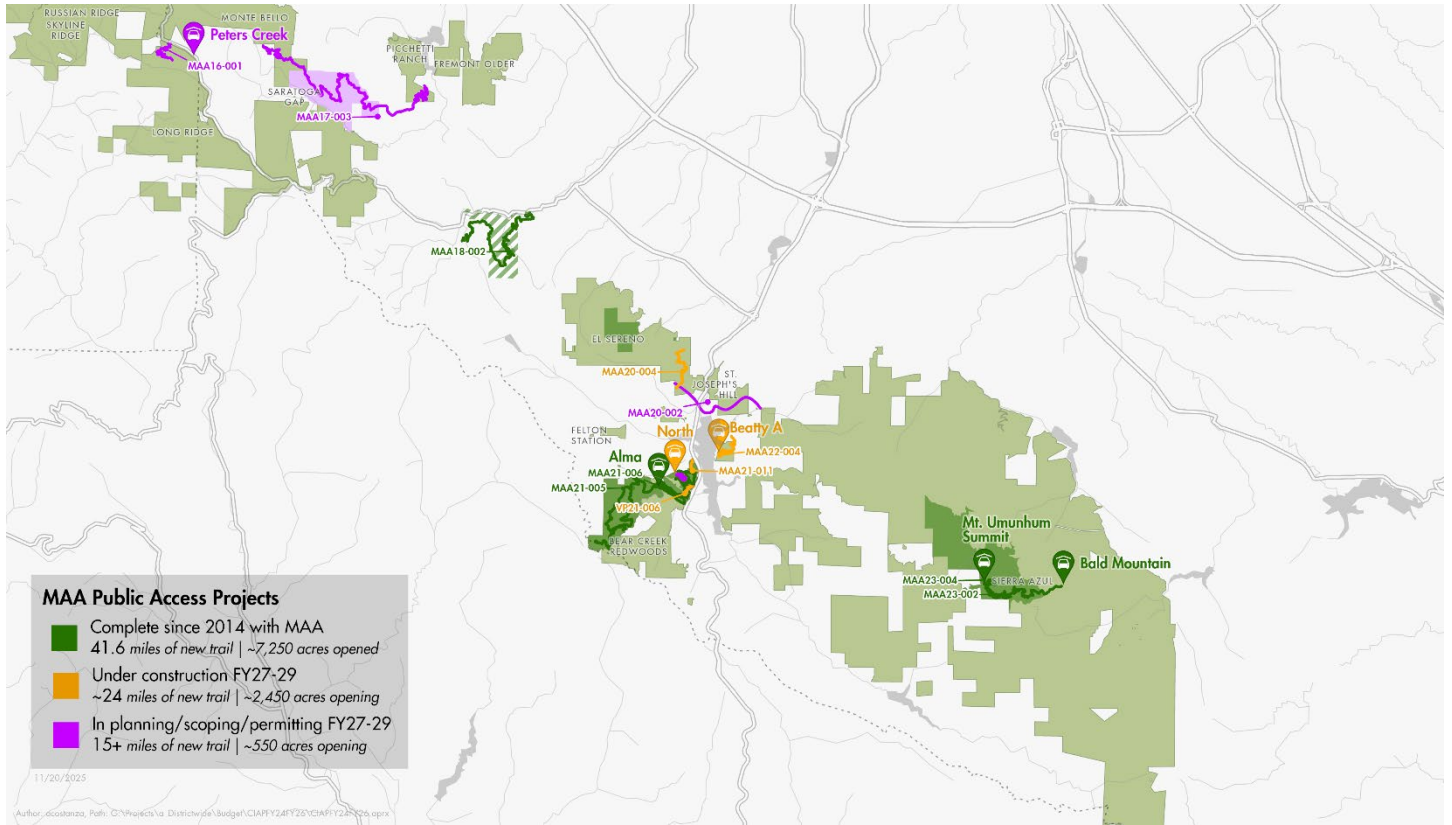
MAA #	Measure AA Portfolio	Expenditure Plan* (Updated 2026)	Total Life-To-Date Estimate thru 6/30/26	FY27 Proposed	Balance Remaining	% Spent
01	Miramontes Ridge: Gateway to the Coast Public Access, Stream Restoration and Agriculture Enhancement	\$27,774,000	\$4,900,695	\$3,102,153	\$19,771,152	28.8%
02	Regional: Bayfront Habitat Protection and Public Access Partnership	5,052,000	4,107,437	430,456	514,107	89.8%
03	Purisima Creek Redwoods: Purisima-to-Sea Trail, Watershed Protection and Conservation Grazing	13,965,920	9,398,365	2,776,234	1,791,321	87.2%
04	El Corte de Madera Creek: Bike Trail and Water Quality Projects	8,376,000	966,168	-	7,409,832	11.5%
05	La Honda Creek: Upper Area Recreation, Habitat Restoration and Conservation Grazing Projects	11,733,000	6,559,749	984,679	4,188,572	64.3%
06	Windy Hill: Trail Improvements, Preservation and Hawthorns Area Historic Partnership	12,740,000	623,837	379,000	11,737,163	7.9%
07	La Honda Creek: Driscoll Ranch Public Access, Endangered Wildlife Protection and Conservation Grazing	14,825,000	12,589,317	-	2,235,683	84.9%
08	La Honda Creek/Russian Ridge: Preservation of Upper San Gregorio Watershed and Ridge Trail	15,347,000	6,674,595	-	8,672,405	43.5%
09	Russian Ridge: Public Recreation, Grazing and Wildlife Protection Projects	628,202	628,202	-	-	100.0%
10	Coal Creek: Reopen Alpine Road for Trail Use	3,323,586	3,204,586	119,000	-	100.0%
11	Rancho San Antonio: Interpretive Improvements, Refurbishing, and Transit Solutions	10,811,000	396,893	141,462	10,272,645	5.0%
12	Peninsula/South Bay Cities: Partner to Complete Middle Stevens Creek Trail	1,038,000	-	-	1,038,000	0.0%
13	Cloverdale Ranch: Wildlife Protection, Grazing and Trail Connections	15,712,000	6,054,296	580,940	9,076,764	42.2%
14	Regional: Trail Connections and Campgrounds	3,966,000	-	-	3,966,000	0.0%
15	Regional: Redwoods Protection and Salmon Fishery Conservation	50,728,000	7,365,243	-	43,362,757	14.5%
16	Long Ridge: Trail, Conservation and Habitat Restoration Projects (Saratoga)	5,140,000	6,202	100,298	5,033,500	2.1%
17	Regional: Complete Upper Stevens Creek Trail	7,760,000	1,646,442	-	6,113,558	21.2%
18	South Bay Foothills: Saratoga-to-Sea Trail and Wildlife Corridor	1,164,189	1,164,187	-	2	100.0%
19	El Sereno: Dog Trails and Connections	2,254,000	1,208,913	-	1,045,087	53.6%
20	South Bay Foothills: Wildlife Passage and Ridge Trail Improvements	13,966,000	4,141,673	(1,122,466)	10,946,793	21.6%
21	Bear Creek Redwoods: Public Recreation and Interpretive Projects	27,103,212	18,971,008	3,568,189	4,564,015	83.2%
22	Sierra Azul: Cathedral Oaks Public Access and Conservation Projects	6,714,000	2,121,674	(287,579)	4,879,905	27.3%
23	Sierra Azul: Mount Umunhum Public Access and Interpretive Projects	21,814,891	21,814,891	-	-	100.0%
24	Sierra Azul: Rancho de Guadalupe Family Recreation	10,078,000	1,591,996	-	8,486,004	15.8%
25	Sierra Azul: Loma Prieta Area Public Access, Regional Trails and Habitat Projects	7,986,000	5,920,333	54,064	2,011,603	74.8%
	<b>TOTAL MAA Bond</b>	<b>\$300,000,000</b>	<b>\$122,056,702</b>	<b>\$10,826,430</b>	<b>\$167,116,868</b>	<b>44.3%</b>

Note: Total life-to-date estimates and proposed expenditures are net of grants awarded.

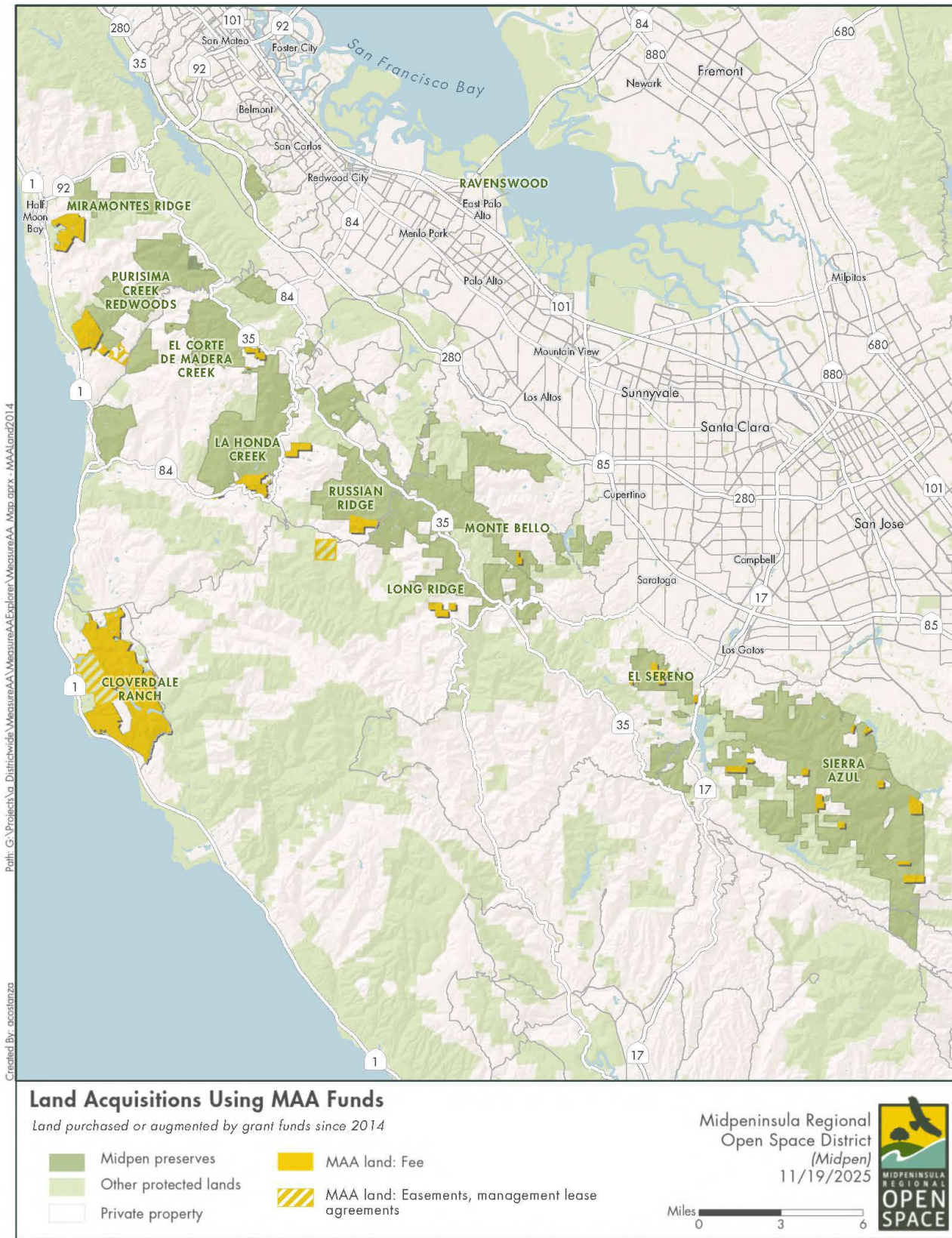
\*In June 2023, the board of directors approved closure of completed Portfolios 18 and 23 and reallocated the combined \$6.4 million remainder to Portfolio 03. In June 2026, the board will review a reallocation request of \$9.6 million in unspent Measure AA funds from substantially completed Portfolios 09 and 10 to Portfolio 21.

The following maps identify the location of new trails on Midpen lands since 2014. Most trails were accomplished using available Measure AA funds, whereas others utilized grant funding, General Fund monies, and/or other contributions.





The following map shows Measure AA land acquisitions as of 2014. To date, just over 10,411 acres have been acquired through Measure AA funding.



## Debt Service

### Legal Debt Limit

The legal debt limit for Midpen is based on Section 5568 of the California Public Resources Code, which states that for the purpose of acquiring land or other property, and for constructing or completing any capital improvements, Midpen may incur an indebtedness not to exceed 15% of the assessed valuation of property situated within Midpen boundaries.

As of June 30, 2026, the assessed value of all property within Midpen's jurisdictional boundaries totaled \$402 billion, resulting in a legal debt limit of \$60 billion. As of June 30, 2026, Midpen's outstanding debt remained well below this amount at \$180.1 million.

In 2017 and 2018, both Standard & Poor's and Fitch Ratings awarded AAA ratings to Midpen's new 2017 Green Bonds Refunding, the 2017 Parity Bonds, and the 2018 General Obligation Bonds. All of Midpen's Refunding Promissory Notes and Bonds remain at AAA as of April 2023 with stable outlook.

### Outstanding Debt Obligations

As of June 30, 2026, Midpen had the following outstanding debt obligations:

Type of Debt	Maturity Actual	Interest Rate	Authorized and Issued	Outstanding as of June 30, 2026
2012 Refunding Promissory Notes*	2034	3% to 5.44%	\$31,264,707	\$6,580,601
2015 Refunding Promissory Notes	2035	2% to 5%	23,630,000	13,405,000
2016 Green Bonds Refunding	2039	3% to 5%	57,410,000	23,240,000
2017 Green Bonds Refunding	2038	3% to 5%	25,025,000	24,695,000
<b>General Fund</b>			<b>137,329,707</b>	<b>67,920,601</b>
2015 General Obligation Bonds	2046	1.5% to 5%	45,000,000	35,470,000
2018 General Obligation Bonds	2049	2% to 5%	50,000,000	40,990,000
2024 General Obligation Bonds	2054	5%	37,430,000	35,695,000
<b>Measure AA Fund</b>			<b>132,430,000</b>	<b>112,155,000</b>
<b>Total Debt</b>			<b>\$269,759,707</b>	<b>\$180,075,601</b>

\* The 2024 - 2029 and 2035 - 2042 maturities of the 2012 Revenue Bonds were refunded through Midpen's 2017 Green Bonds Refunding.

### General Fund Bond

#### 2012 Revenue Refunding Bonds

On January 19, 2012, Midpen advance refunded \$34.7 million in 1999 Lease Revenue Bonds, which are considered to be defeased and the liability for those bonds has been removed from the long-term debt in the financial statements. All of the callable 2012 Refunding Bonds were subsequently refunded in 2017. \$6,580,600.70 of Non-Callable Capital Appreciation Serial Notes with maturities from 2029 to 2033 remain outstanding.

#### 2015 Refunding Promissory Notes (2004 Project Lease)

On January 22, 2015, Midpen refunded \$31.9 million of the District's Financing Authority's 2004 Revenue Bonds by issuing \$23.63 million in promissory notes. The net proceeds of \$30.9 million, together with \$2.3 million of funds related to the 2004 Revenue Bonds, were used to purchase U.S. government securities. Those securities were deposited in an irrevocable trust with an escrow agent to redeem the 2004 Revenue Bonds in full on March 1, 2015.

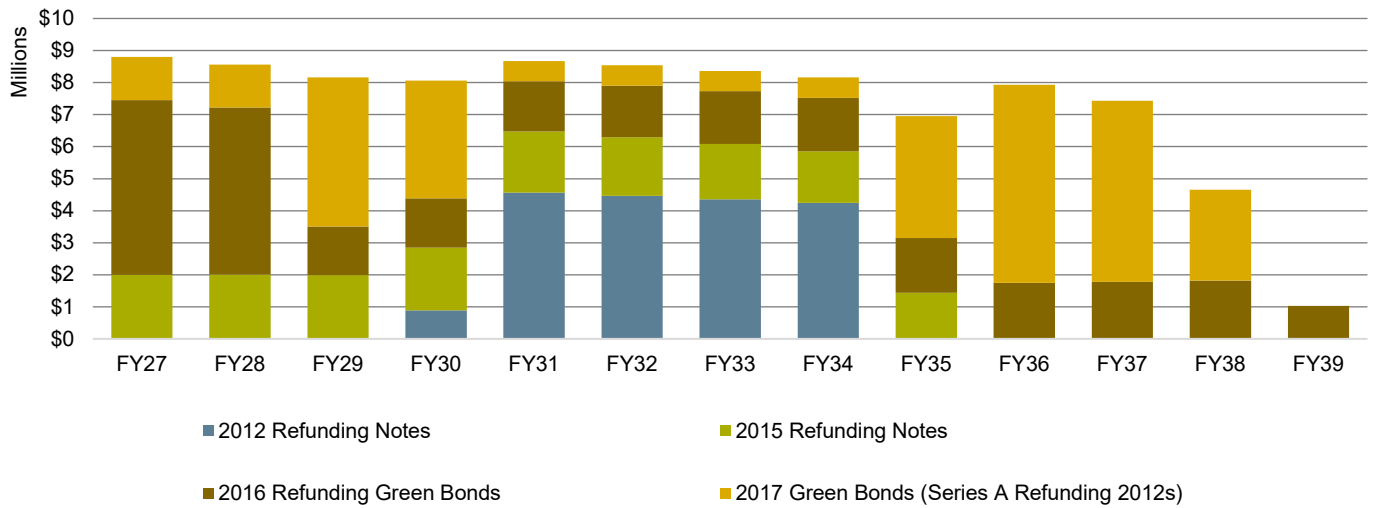
#### 2016 Green Bonds Refunding

On September 22, 2016, Midpen refunded \$44.1 million of the District Financing Authority's 2007 Series A Revenue Refunding Bonds and advance refunded \$19.1 million of the District Financing Authority's 2011 Revenue Bonds by issuing \$57.4 million in Green Bonds Refunding. The net proceeds of \$24.0 million were deposited in an irrevocable trust with an escrow agent to redeem the 2011 Revenue Bonds in full on September 1, 2021.

#### 2017 Green Bonds Refunding (Series A)

On December 13, 2017, Midpen advance refunded \$11.6 million of the 2012 Revenue Bonds Current Interest Notes and \$8.9 million of the 2012 Revenue Bonds Capital Appreciation Notes by issuing \$25.025 million in Green Bonds Refunding. The net proceeds of \$28.3 million were deposited in an irrevocable trust with an escrow agent to redeem the 2012 Revenue Bonds in full on September 1, 2022.

General Fund Annual Debt Service



Five-Year General Fund Debt Payment Projection

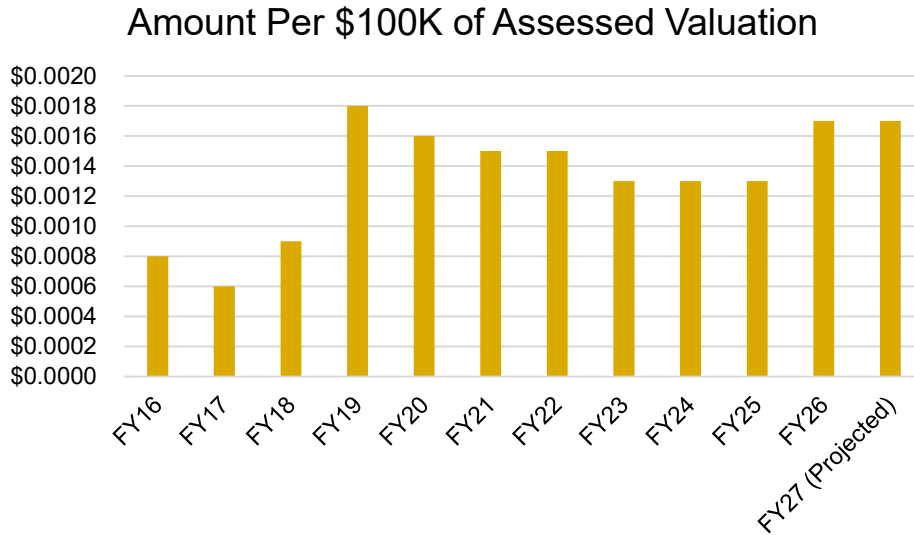
Type of Debt	FY27	FY28	FY29	FY30	FY31
2012 Refunding Notes	\$0	\$0	\$0	\$895,000	\$4,570,000
2015 Refunding Notes	1,996,250	2,006,250	1,992,750	1,951,875	1,899,500
2016 Green Bonds Refunding	5,457,200	5,211,700	1,510,825	1,537,200	1,569,575
2017 Green Bonds Refunding (Series A Refunding 2012s)	1,342,075	1,344,325	4,655,700	3,676,950	632,700
<b>Total</b>	<b>8,795,525</b>	<b>8,562,275</b>	<b>8,159,275</b>	<b>8,061,025</b>	<b>8,671,775</b>
Total General Fund Principal	6,225,000	6,305,000	6,215,000	5,887,418	4,434,832
Total General Fund Interest	2,570,525	2,257,275	1,944,275	2,173,607	4,236,943
<b>Grand Total</b>	<b>\$8,795,525</b>	<b>\$8,562,275</b>	<b>\$8,159,275</b>	<b>\$8,061,025</b>	<b>\$8,671,775</b>

MAA Bond Fund

MAA Tax Levy

Debt service payments on the MAA Bonds are paid through ad valorem taxes on all taxable property within District boundaries. Midpen receives property tax revenue from Santa Clara and San Mateo counties. The counties are responsible for assessing, collecting and distributing property taxes in accordance with state law. Each year, the levy is calculated based on the assessed value and the debt service amount that Midpen needs to collect. For FY27, the ad valorem property tax levy is projected at \$0.0017 per \$100 or \$1.7 per \$100,000 in assessed value.

The evolution of the tax levy is as follows:



The following bond issuances are payable from ad valorem taxes pursuant to an election of registered voters of Midpen held on June 3, 2014, which approved MAA to authorize the issuance of up to \$300 million principal amount of general obligation bonds.

**2015 General Obligation Bonds (Series 2015A and 2015B)**

On August 13, 2015, Midpen issued \$40 million of tax-exempt general obligation bonds (Series 2015A) and \$5 million of taxable general obligation bonds (Series 2015B).

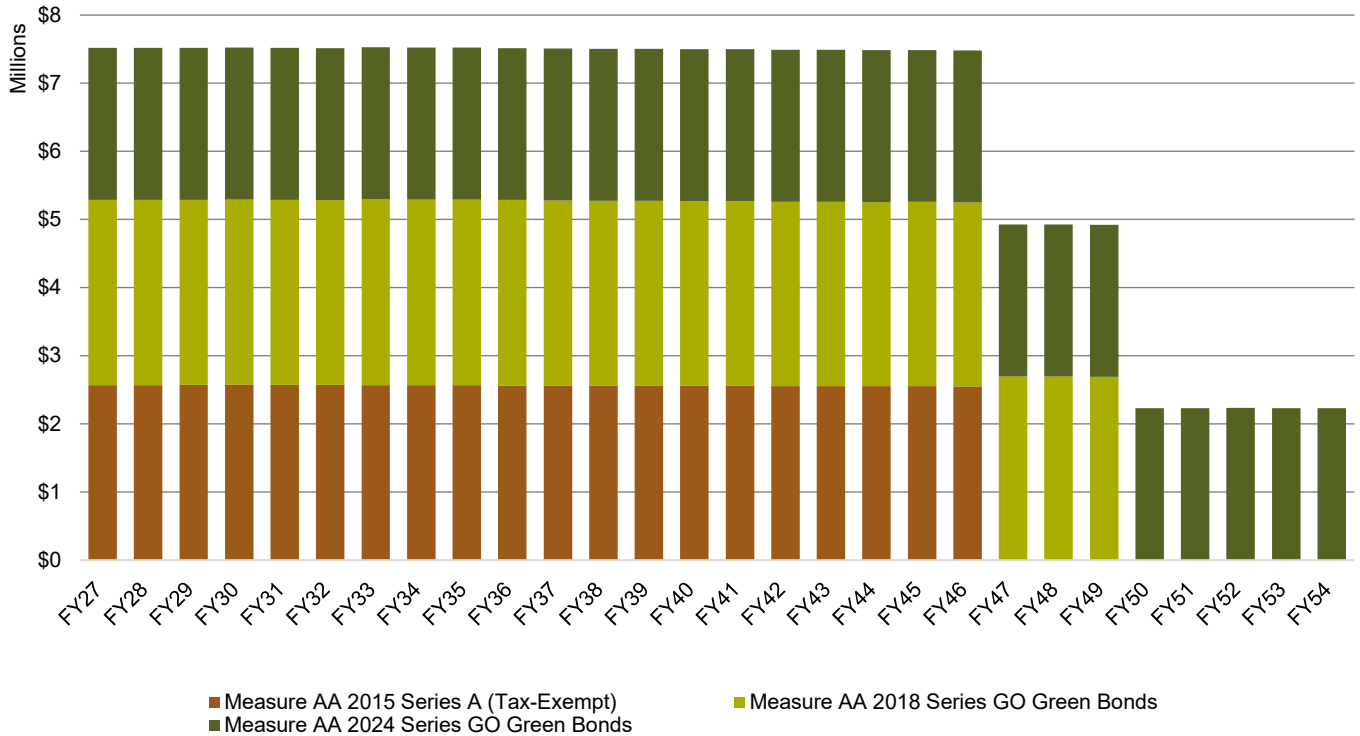
**2018 General Obligation Bonds (Series GO Green Bonds)**

On February 14, 2018, Midpen issued an additional \$50 million of tax-exempt general obligation Green Bonds.

**2024 General Obligation Bonds (Series GO Green Bonds)**

On July 9, 2024, Midpen issued an additional \$37.4 million of tax-exempt general obligation Green Bonds.

MAA Annual Debt Service



Five-Year Measure AA Debt Payment Projection

Type of Debt	FY27	FY28	FY29	FY30	FY31
Measure AA 2015 Series A (Tax-Exempt)	\$2,569,913	\$2,568,913	\$2,571,463	\$2,576,375	\$2,572,813
Measure AA 2018 Series GO Green Bonds	2,717,350	2,716,475	2,717,725	2,715,975	2,716,100
Measure AA 2024 Series GO Green Bonds	2,228,900	2,232,650	2,229,650	2,230,150	2,228,900
<b>Total</b>	<b>7,516,163</b>	<b>7,518,038</b>	<b>7,518,838</b>	<b>7,522,500</b>	<b>7,517,813</b>
Total Measure AA Principal	2,905,000	3,055,000	3,205,000	3,355,000	3,500,000
Total Measure AA Interest	4,611,163	4,463,038	4,313,838	4,167,500	4,017,813
<b>Grand Total</b>	<b>\$7,516,163</b>	<b>\$7,518,038</b>	<b>\$7,518,838</b>	<b>\$7,522,500</b>	<b>\$7,517,813</b>

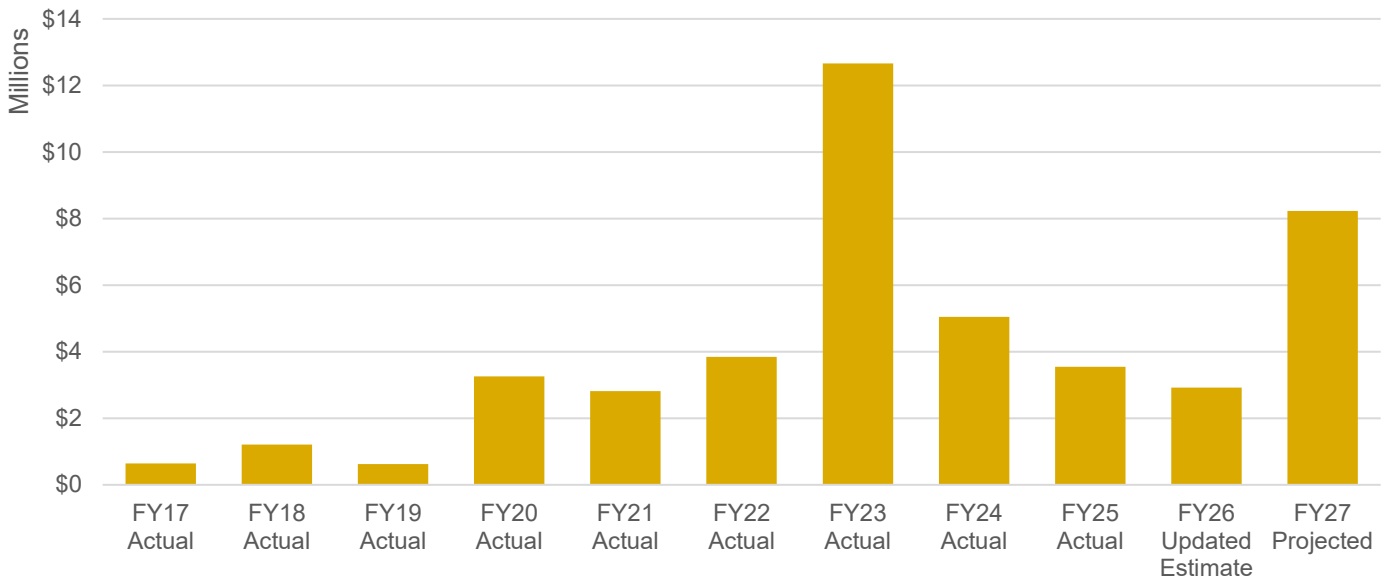
## Grants Program

Midpen recognizes that achieving its mission requires collaboration and strategic partnerships. The ambitious goals outlined in the Vision Plan necessitate working closely with the conservation community to broaden its impact and effectively leverage existing revenue sources. These resources are critical to supporting Vision Plan project priorities, including those funded by Measure AA, by addressing funding gaps—such as the difference between original Measure AA benchmark cost estimates and current-day costs.

To address these needs, Midpen established a formal Grants Program in early 2017. This program is designed to increase grant revenue, deepen relationships with external partners, and enhance the collective impact of the conservation community. Its primary objective is to secure additional funding to advance Vision Plan priorities, fulfill Measure AA obligations, and collaborate with partner organizations to address community needs and emerging trends effectively.

Moving forward, Midpen remains committed to strengthening the capacity of its Grants Program by working collaboratively with partners and strategically aligning grant opportunities with its mission. The program will continue to refine its goals in response to evolving challenges and opportunities, build institutional knowledge about grants among staff, and maximize grant funding to support Midpen’s long-term objectives and priorities.

### Grant Revenue Trend



Note: FY23 Actuals include \$9.9 million for the Cloverdale Ranch acquisition, including \$9.4 million from the California Department of Parks and Recreation, and \$0.5 million from San Mateo County.

### Grants Program Revenue Projections

Grant Status	FY27	FY28	FY29
Executed Grant Agreements	\$8,230,685	\$380,000	\$60,000
Application In Progress/Selected for Award	721,450	31,691,000	460,610
<b>Grand Total</b>	<b>\$8,952,135</b>	<b>\$32,071,000</b>	<b>\$520,610</b>

### 2023 Winter Storm Damage Repair Projects

In early 2023, a series of strong winter storms struck the region and many Midpen preserves and trails sustained significant damage. Cleanup efforts began immediately, and by early spring, crews had removed more than 1,500 trees brought down by high winds, unclogged more than 100 culverts and cleared dozens of landslides. Work remains to repair access to roads and trails that were severely washed out and damaged. Hard hit areas will take some time to reopen safely to complete construction repair plans, conduct a public bid, and award the construction repair contract. Overall, the storms caused at least \$8 million in damages. The FY24 and FY25 Budgets and Action Plans included a large focus on the extensive storm-damage repair projects, several of which continued into FY26-27 and beyond and may receive up to \$6.2 million in funding from the Federal Emergency Management Agency (FEMA) and the California Office of Emergency Services (Cal OES).

**ATTACHMENT 2**

Due to cost considerations, the initial 22 projects submitted to FEMA have been consolidated to 16. Of these, 13 have received FEMA obligation (funding amount approved). The remaining three projects are pending obligation and are under FEMA review. Midpen has submitted extension requests for projects exceeding the original FEMA completion deadline of July 14, 2024. Funded projects have a final completion deadline of January 2027.

Midpen staff have remained agile, quickly absorbing an understanding of FEMA and Cal OES requirements for declared disaster grants. This experience puts Midpen in a better position for future opportunities to work with FEMA and Cal OES.

The table below summarizes proposed expenses for the remaining storm damage repair projects that are anticipated to receive FEMA funding by fiscal year. This table does not include projects completed in prior fiscal years.

<b>Project Number</b>	<b>Project Name</b>	<b>FY27</b>	<b>FY28</b>	<b>FY29</b>	<b>3-Year Total</b>
35032	Bear Creek Redwoods - Parking Lot Culvert	\$0	\$1,432,000	\$0	\$1,432,000
35035	Purisima Creek Trail (Trail and Vehicle Access)	0	3,500,000	0	3,500,000
<b>Grand Total</b>		<b>\$0</b>	<b>\$4,932,000</b>	<b>\$0</b>	<b>\$4,932,000</b>

## Grantmaking Program

As part of Midpen’s effort to build deep relationships with diverse partners, Midpen expanded its Grantmaking Program, which provides modest grants through a competitive process to partners working on projects that align with Midpen’s mission.

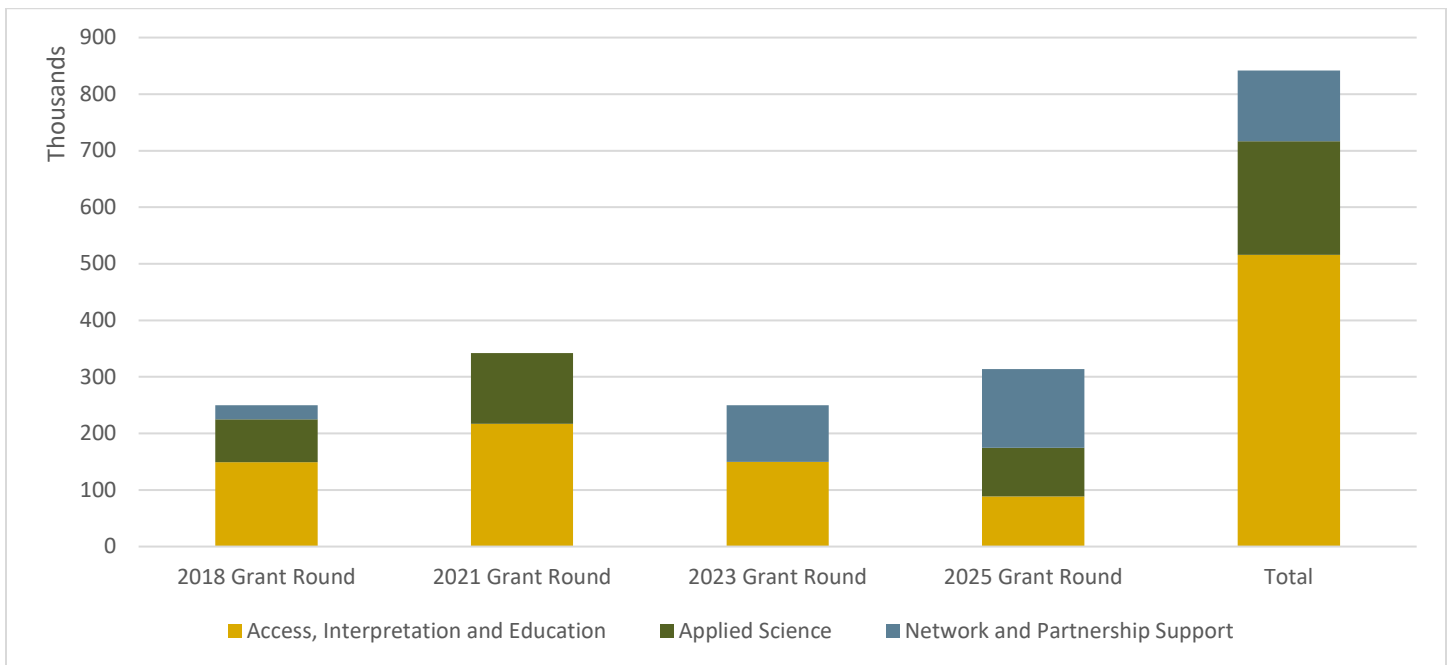
The Grantmaking Program’s purpose is to advance Midpen’s mission by supporting projects that promote conservation, strengthen the capacity of public, academic and nonprofit institutions within the conservation field, and build and fortify partnerships that facilitate our mission.

Grantmaking Program funding is available for projects that support one or more of the following funding priorities:

1. *Access, Interpretation and Education* funding is dedicated to promoting equitable access to open space, providing opportunities for nature study, environmental stewardship, and outdoor engagement, offering nature-based education and interpretive experiences, and fostering understanding and appreciation of natural systems.
2. *Applied Science* funding is reserved for projects that advance scientific understanding of natural processes, ensure sound resource stewardship, and strengthen partnerships with academic institutions.
3. *Network and Partnership Support* funding seeks to cultivate, sustain, and grow conservation networks, foster partnerships to address long-term conservation challenges and maintain an engaged partnership community.

Pending board approval in May 2026, Midpen will fund seven partner agencies totaling \$313,983 in grant funding for the grant round which began in 2025. In 2023, Midpen funded five partner agencies totaling \$249,769 in grant funding. In 2018, Midpen funded seven partner agencies totaling \$249,940 in grant awards. In 2021, Midpen funded ten partner agencies totaling \$341,977 in grant funding. Details are provided below.

Grantmaking Program Awards by Funding Priority



Priority Funding Area	2018 Grant Round	2021 Grant Round	2023 Grant Round	2025 Grant Round	Total
<b>Access, Interpretation and Education</b>	\$149,025	\$217,013	\$149,769	\$88,858	\$515,807
<b>Applied Science</b>	75,915	124,964	0	85,535	200,879
<b>Network and Partnership Support</b>	25,000	0	100,000	139,590	125,000
<b>Total</b>	\$249,940	\$341,977	\$249,769	\$313,983	\$841,686

## General Fund Balance

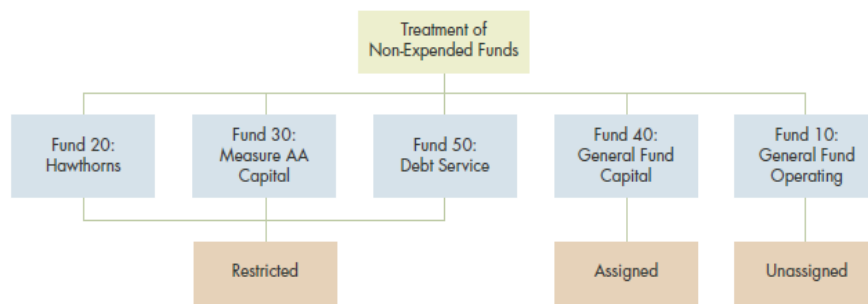
Within governmental funds, equity is reported as fund balance. Funds 10 (General Fund) and 20 (Hawthorns Fund) are presented in Midpen’s audited financial statements as the General Fund. Fund 20 Hawthorns Fund is called out separately in the Budget and Action Plan for clarity and tracking. The five separate components of the District’s fund balance are outlined in the table below.

### Projected General Fund Balance

	FY22 Actual	FY23 Actual	FY24 Actual	FY25 Actual	FY26 Budget Projected	FY27 Budget
Nonspendable	\$839,609	\$1,131,316	\$1,550,308	\$5,689,844	\$5,589,844	\$5,489,844
Restricted	8,348,599	11,006,412	14,176,440	15,965,815	17,603,771	16,566,571
Committed	36,985,087	51,625,087	61,047,008	67,647,008	79,597,008	85,897,008
Assigned	1,266,474	1,266,474	2,891,390	2,891,390	0	0
Unassigned	19,263,060	22,226,904	25,149,031	34,608,216	25,533,396	25,677,904
<b>Total Fund Balance</b>	<b>\$66,702,829</b>	<b>\$87,256,193</b>	<b>\$104,814,177</b>	<b>\$126,802,273</b>	<b>\$128,324,019</b>	<b>\$133,631,328</b>
Min. Unassigned Fund Balance*	\$17,547,300	\$20,712,700	\$23,130,000	\$24,916,379	\$24,994,000	\$25,666,500

\*Calculated as 30% of annual Fund 10 revenues (includes property tax, grants, interest income, rental income and miscellaneous).

### Treatment of Non-Expended Funds Flowchart



## Change in Fund Balance

The change in fund balance represents the annual difference between revenues and expenditures in a given fiscal year period. Midpen maintains a balanced budget by ensuring operating revenues meet or exceed operating expenses, capital expenses and debt service. Projections for fund balance changes rely on the prior year’s estimated ending balances, as audited financials are unavailable at the time of budget development.

### Projected Change in Fund Balance

	Fund 10 General Fund Operating	Fund 20 Hawthorns	Fund 30 MAA Capital	Fund 40 General Fund Capital	Fund 50 Debt Service	Total
<b>FY25 Audited Fund Balance</b>	<b>\$126,741,541</b>	<b>\$1,598,092</b>	<b>\$23,105,028</b>	<b>(\$1,537,360)</b>	<b>\$4,917,461</b>	<b>\$154,824,762</b>
Change in Fund Balance	7,586	(23,200)	(8,111,825)	1,537,360	2,837	(6,587,242)
<b>FY26 Projected Balance</b>	<b>\$126,749,127</b>	<b>\$1,574,892</b>	<b>\$14,993,203</b>	<b>\$0</b>	<b>\$4,920,298</b>	<b>\$148,237,520</b>
Change in Fund Balance	6,344,508	(1,037,200)	(10,426,430)	0	3,837	(5,115,285)
<b>FY27 Projected Balance</b>	<b>\$133,093,635</b>	<b>\$537,692</b>	<b>\$4,566,773</b>	<b>\$0</b>	<b>\$4,924,135</b>	<b>\$143,122,236</b>

## Long-Range Financial Planning

### Intentions and Assumptions

This five-year financial plan projects revenues and expenditures, testing the financial resiliency of Midpen. Annual revenues are based on the Controller's conservative revenue projections. Property taxes are expected to grow at 4% each year.

Expenditures include salaries and benefits, inflated at 5% per year beginning in FY28 and the inclusion of 0-4 additional FTEs per year at various salary ranges, which is a conservative assumption for modeling purposes while noting that actual FTE requests fluctuate each year. Additional annual expenditures include services and supplies inflated at 6% per year, capital expenditures in the General Fund and MAA Fund at 2% per year, land acquisition in the General Fund at 2% per year and known one-time expenditures in the General Fund. A new bond issuance is expected in FY28 for Measure AA projects; the amount is tentative as there are several grants in the application process. If the grants are not awarded, the bond issuance in FY28 will be significantly higher than currently projected.

### Conclusions

Beginning FY27 cash balances, estimated at a total of \$148.2 million, and future projected revenues are adequate to cover projected debt service, operating expenses, capital expenditures and reserve requirements. The decrease in the fund balance starting in FY26 is attributed to a new coastal area office and the rebuilding of an existing field office. Midpen has been diligently setting funds aside in reserve in anticipation of these one-time expenditures. Ending FY31 cash balances are estimated at a total of \$88.4 million. Midpen's long-term financial projections indicate that the proposed FY27 budget is balanced, sustainable and aligned with Midpen's long-term plans and objectives.

Long-Range Financial Plan (in thousands)	FY25	FY26	FY27	FY28	FY29	FY30	FY31
	Actuals	Projected	Budget	Projected	Projected	Projected	Projected
<b>Fund balance beginning</b>	<b>\$109,617</b>	<b>\$154,825</b>	<b>\$148,238</b>	<b>\$143,122</b>	<b>\$141,432</b>	<b>\$92,860</b>	<b>\$73,562</b>
<b>Revenue</b>							
Property Taxes	77,506	82,010	85,067	88,467	94,658	98,017	101,509
Grant Income	3,546	2,919	8,231	380	60	60	60
Interest Income	7,294	4,937	4,667	4,714	4,761	4,809	4,857
Rental Income	2,738	1,988	2,310	2,333	2,356	2,380	2,404
Other Revenues	1,248	1,498	627	100	100	100	100
<b>Total Revenues</b>	<b>92,332</b>	<b>93,352</b>	<b>100,902</b>	<b>95,994</b>	<b>101,935</b>	<b>105,366</b>	<b>108,930</b>
<b>Other Funding Sources</b>							
New Bond Proceeds & Debt Service Premiums	33,887	0	0	34,000		0	36,000
Transfers In / (Out)	6,115	(2,450)	0	0	0	0	0
<b>Total Other Funding Sources</b>	<b>40,002</b>	<b>(2,450)</b>	<b>0</b>	<b>34,000</b>	<b>0</b>	<b>0</b>	<b>36,000</b>
<b>Grand Total: Revenues &amp; Other Funding Sources</b>	<b>132,334</b>	<b>90,902</b>	<b>100,902</b>	<b>129,994</b>	<b>101,935</b>	<b>105,366</b>	<b>144,930</b>
<b>Expenses</b>							
<b>General Fund, Hawthorns &amp; GF Capital (10, 20 &amp; 40)</b>							
Salaries and Benefits	35,283	41,505	44,982	47,231	49,593	52,073	54,677
Salaries and Benefits (2 FTEs FY30 and 4 FTEs FY31)	0	0	0	0	0	347	1,120
<i>Total Salaries and Benefits</i>	<i>35,283</i>	<i>41,505</i>	<i>44,982</i>	<i>47,231</i>	<i>49,593</i>	<i>52,420</i>	<i>55,797</i>
Services and Supplies	13,443	14,863	16,720	17,723	18,786	19,913	21,108
General Fund Capital Outlay	9,445	10,090	8,318	14,991	12,865	13,500	13,770
General Fund Land Acquisition	240	6,234	337	200	204	208	212
Other One-Time Expenditures	0	0	1,219	1,600	26,000	10,000	10,000
<b>General Fund, Hawthorns &amp; GF Capital Total</b>	<b>58,410</b>	<b>72,691</b>	<b>71,575</b>	<b>81,745</b>	<b>107,448</b>	<b>96,041</b>	<b>100,887</b>
<b>Measure AA Fund (30)</b>							
Measure AA Funded Capital Outlay	3,759	6,762	17,976	28,818	22,341	9,000	9,110
Measure AA Land Acquisition	8,526	3,031	155	3,000	3,000	2,000	1,890
<b>Measure AA Fund Total</b>	<b>12,285</b>	<b>9,793</b>	<b>18,131</b>	<b>31,818</b>	<b>25,341</b>	<b>11,000</b>	<b>11,000</b>
<b>Debt Service Fund (50)</b>							
Debt Service	16,431	16,542	16,312	18,120	17,718	17,624	18,230
<b>Total Expenses</b>	<b>\$87,127</b>	<b>\$99,026</b>	<b>\$106,017</b>	<b>\$131,684</b>	<b>\$150,507</b>	<b>\$124,664</b>	<b>\$130,117</b>
<b>Net changes in fund balance</b>	<b>\$45,208</b>	<b>(\$8,125)</b>	<b>(\$5,115)</b>	<b>(\$1,690)</b>	<b>(\$48,572)</b>	<b>(\$19,298)</b>	<b>\$14,814</b>
<b>Fund Balance Ending</b>							
<i>General Fund</i>	<i>\$126,742</i>	<i>\$126,749</i>	<i>\$133,094</i>	<i>\$130,534</i>	<i>\$105,458</i>	<i>\$95,449</i>	<i>\$84,558</i>
<i>Hawthorns Endowment Fund</i>	<i>1,598</i>	<i>1,575</i>	<i>538</i>	<i>463</i>	<i>388</i>	<i>313</i>	<i>238</i>
<i>Measure AA Capital Projects Fund (Bond Proceeds)</i>	<i>23,105</i>	<i>14,993</i>	<i>4,567</i>	<i>6,789</i>	<i>(18,493)</i>	<i>(29,433)</i>	<i>(4,373)</i>
<i>General Fund Capital Projects Fund</i>	<i>(1,537)</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
<i>Debt Service Fund</i>	<i>4,917</i>	<i>4,920</i>	<i>4,924</i>	<i>3,646</i>	<i>5,507</i>	<i>7,233</i>	<i>7,953</i>
<b>Fund balance ending</b>	<b>\$154,825</b>	<b>\$148,238</b>	<b>\$143,122</b>	<b>\$141,432</b>	<b>\$92,860</b>	<b>\$73,562</b>	<b>\$88,375</b>

# Climate Program

## Program Overview

The board of directors adopted a Climate Change Policy in October 2018 to chart a course for climate action in three areas: reducing greenhouse gas (GHG) emissions from agency operations, managing carbon sequestration and storage on Midpen lands, and building adaptive capacity and resilience to climate impacts. The policy and accompanying Climate Action Plan (CAP) identify goals for reducing GHG emissions as follows: 20% below 2016 baseline by 2022, 40% by 2030 and 80% by 2050. Early efforts focused on GHG reductions, and Midpen has made significant progress in that sector: the inventory of 2024 emissions showed reductions of 37% from the 2016 baseline. In FY27, the Climate Program will continue GHG reduction actions while placing additional emphasis on monitoring and pilot projects needed to increase the scale and impact of Midpen’s adaptation and resilience efforts. Staff will also hire a consultant to review and update the CAP and greenhouse gas inventory procedures as the CAP nears its 10-year benchmark.

Below is a breakdown (not comprehensive) of various efforts and associated budgets to implement Climate Program Actions in FY27:

### FY27 Climate Program Implementation Actions

Climate Program Implementation Action Item	FY27 Budget	Lead Department(s)
<b>Greenhouse Gas Reduction</b>		
<p>GHG reduction actions in FY27 will continue to focus on fleet and facilities: transitioning our fleet away from fossil fuels, supporting fleet EV charging needs and planning for energy-efficient buildings at the new Skyline and Coastal Area Field Offices, both in design phases. To track progress towards the Climate Policy goals, a GHG inventory is conducted every two years to measure emissions and assess change over time. The next inventory, marking 10 years since the baseline assessment, will quantify emissions from calendar year 2026 and will be completed in 2027. The Climate Action Plan and past greenhouse gas inventory reports can be found on Midpen’s website at <a href="https://openspace.org/climate">openspace.org/climate</a>.</p>		
Continue incentives for commuting via carpool, public transit, bike, or walking	\$10,000	Administrative Services
10-year review of Climate Action Plan	\$30,000	Natural Resources
Purchase one diesel truck for Land Stewardship & Trails Department use	\$110,000	Facilities & Fleet
Purchase carbon offsets for business flights	\$1,000	Natural Resources
Make Title 24 energy efficiency improvements to 5 tenant residences	\$113,000	Facilities & Fleet
Install additional EV charging infrastructure	\$121,750	Facilities & Fleet, Engineering & Construction
<b>Carbon Sequestration and Storage</b>		
<p>The Bluebrush Carbon Farming Plan at Purisima Creek Redwoods will be implemented in partnership with the San Mateo Resource Conservation District. A study design is being developed for a 5-year study to investigate the effects and inform potential uses of biochar, including enhanced carbon sequestration, when applied to grassland soils. Forest health projects in La Honda Creek and Long Ridge are in planning phases, and when implemented will improve the fire resilience of woodland habitats to protect the carbon stored on the landscape and its stability as a carbon sink.</p>		
Implement carbon sequestration projects identified in carbon farming plan	\$19,000	Natural Resources
Study design and site characterization for study of biochar effects on grasslands	\$50,000	Natural Resources
Forest Health projects to enhance carbon stability	In planning phase	Natural Resources
<b>Resilience and Adaptation</b>		
<p>Midpen is working with a consultant to complete a Strategic Plan for Adaptation and Resilience to Climate Change (SPARCC). The SPARCC will set goals and describe actions for guiding future capital projects and programs to increase the adaptive capacity and resilience of Midpen lands, operations, and personnel. A pond enhancement project at Johnston Ranch in Miramontes Ridge will improve drought resilience of aquatic habitat and agricultural water supply. Programmatic work under the Wildland Fire Resiliency Program and the Open Space Maintenance and Restoration Program continues to bolster resilience of habitats and trail systems in Preserves by reducing fuel loads and repairing or improving infrastructure e.g. culverts and bridges. This programmatic work is not listed below, as it is spread across operational department budgets and not tied to a specific individual project budget.</p>		
Complete and begin implementing SPARCC	\$10,000	Natural Resources
Johnston Ranch Pond improvements for water supply and habitat resilience	\$2,496,000	Natural Resources, Engineering & Construction

## Delivering on Midpen's Mission

### Agriculture

Midpen has been working on the San Mateo County Coastside since 2004 to protect open space, to restore the natural environment and to preserve working lands and rural character. Learn more about our work on the coast [here](#). Our unique mission on the coast is:

*"To acquire and preserve in perpetuity open space land and agricultural land of regional significance, protect and restore the natural environment, preserve rural character, encourage viable agricultural use of land resources, and provide opportunities for ecologically sensitive public enjoyment and education."*

To date, Midpen has protected more than 19,000 acres of natural and agricultural lands on the coast, including more than 10,000 acres in conservation grazing leases through our [Conservation Grazing Program](#); and some row crops, including seven acres of cut flowers in Purisima Creek Redwoods Preserve, 33 acres of hay in Miramontes Ridge Preserve, a historic chestnut orchard and Christmas tree farm in Skyline Ridge Preserve.

### Wildland Fire Resiliency

Wildland fire prevention, preparation and response are part of Midpen's ongoing land stewardship. We reduce wildland fire severity and risk in our region by managing vegetation in the preserves with a focus on ecological health and wildland fire resiliency, in alignment with our mission and policies.

In 2021, our new Wildland Fire Resiliency Program was approved, allowing us to proactively increase our ecologically sensitive vegetation management approximately six-fold (600%) over ten years.

Before new projects begin, biologists and archeologists conduct surveys to identify and protect sensitive plants, animals and cultural sites. Non-native and invasive plants are prioritized for removal over more fire-adapted native plant species.

#### Wildland Fire Resiliency Program

The Wildland Fire Resiliency Program has four main elements:

- **Vegetation Management Plan**  
Expanding environmentally sensitive vegetation management into new areas of our preserves for ecological health and public safety.
- **Preserve Maps to Assist Fire Agencies (Pre-plan and Resource Advisor maps)**  
Updated and expanded preserve maps provide critical information to fire agencies responding to wildland fire events, including water sources, roads and gates and sensitive natural and cultural resources.
- **Monitoring Plan**  
Collecting scientific data and monitoring to ensure the program is adaptable and meeting our goals.
- **Prescribed Fire Plan**  
Reintroducing prescribed fire to Midpen's land management toolbox in 2024, in partnership with Cal Fire.

#### Ongoing Wildland Fire Prevention and Response

Though wildland fires seldom start in Midpen preserves, our staff work year-round to prevent, prepare for and respond to fire by:

- Maintaining hundreds of miles of **fuel breaks** and **fire roads** throughout our preserves, some of which are used as **emergency ingress and egress routes** for neighbors.
- Annually training Midpen field staff as fire **first responders**
- Outfitting ranger trucks with **water pumpers** during fire season
- Reducing vegetation using **conservation grazing** on more than 6,500 acres on the San Mateo County Coast
- Enforcing **regulations** against smoking, fires and guns in the preserves

#### Partners

Midpen staff work cooperatively with neighbors, fire agencies and regional fire safe councils on fire prevention and preparedness efforts. The Midpen Board of Directors has identified this work as an objective within the strategic goal of protecting the positive environmental values of open space land.

Local fire departments (such as City of Palo Alto, Woodside Fire Protection District, and Santa Clara County), and the California Department of Forestry and Fire Protection (Cal Fire) are the agencies in our region that are responsible for fire suppression. Cal Fire's role is supplemented by statewide mutual aid agreements for large wildland fire events.

## Diversity, Equity and Inclusion

At Midpen, we believe open space is for all. Public lands are shared spaces provided for the community by the community. Everyone, regardless of background, mental or physical ability, where you come from, what language you speak, how you identify, with whom you associate, is welcome in the public open space preserves Midpen holds in trust for us all.

### Accessibility in Open Space

Midpen is committed to programmatically making Midpen facilities, programs, services, information, employment and meaningful work opportunities accessible and usable by all people. Several Midpen preserves have easy-access trails that may accommodate wheelchairs, strollers, walkers and anyone desiring a less strenuous open space experience. Visitors with mobility disabilities may use a wheelchair anywhere visitors are allowed. Midpen also allows, per the ADA, the use of Other Power-Driven Mobility Devices (OPDMD) for persons with mobility disabilities. In accordance with the ADA, Midpen accommodates service dogs in preserves wherever we allow public access.

### Partnerships

Our region is dynamic and full of ideas, innovation and a strong commitment to environmental protection. Together, local governments and organizations work together to promote a regional environmental protection vision that creates a legacy of tangible and lasting value and enhances our collective quality of life. Midpen collaborates with a diverse array of public agencies, tribal partners, non-profits and other organizations to further our mission to preserve, protect and restore open space lands and provide meaningful and ecologically sensitive opportunities to explore natural landscapes for all members of our community.

In March 2026, Midpen hosted a regional Conservation Career Fair engaging 800 attendees and over 30 partner organizations, integrating equity centered breakout sessions and booths throughout. The event ignited greater access, cross sector alignment, and long term impact across the conservation field, while strengthening partnerships and deepening community connection to conservation work.

### Tribal Relations

A Native American Relations Team (NART) comprised of staff from multiple departments is advancing a coordinated approach towards strengthening Midpen's relationships with Native American tribes whose ancestral lands Midpen now stewards. Guided by a Tribal Relations Action Plan, the team is focused on building relationships and partnerships grounded in respect, reciprocity, and long-term trust that support both Midpen's mission and tribal priorities, including land access, revitalization of Traditional Ecological Knowledge, and the protection of cultural resources and places. Ongoing staff participation in Together Bay Area and the Redbud Resource Group's Right Relations program, along with a regional Interagency Tribal Relations meeting, is further deepening organizational capacity and shared understanding to engage in this work with intention and accountability. To support implementation, NART is structured across three subcommittees focused on policy, education, and relationship development, ensuring alignment between internal systems, staff learning, and external partnership building.

### Mapping Demographics

Midpen's Geographic Information Systems (GIS) team has built various interactive dashboards to explore demographics and disadvantaged communities in California to reveal and discover meaningful trends on a census tract level and identify local communities that face the greatest economic, health or environmental burdens. The **Disadvantaged Communities Explorer** compares different definitions of "disadvantaged communities," and which communities meet the criteria to inform decision-making processes by highlighting communities in need of federal, state, and local investments. The **California Demographics Data Explorer** centralizes demographic data like age, race and income to further inform decision making.

### Careers

Midpen is an equal opportunity employer and does not discriminate on the basis of background nor identity, including but not limited to race, color, age, gender, religion, national or ethnic origin, ancestry, gender identity or expression, sexual orientation or marital, veteran or disability status. As our public lands are shared spaces provided for the community by the community, we take deliberate actions to conduct broad and extensive outreach to attract a wide array of candidates for new employment opportunities. Applicants with disabilities may request reasonable accommodation by contacting [hr@openspace.org](mailto:hr@openspace.org) or 650-691-1200.

### Midpen's DEI Actions

Beyond our public open space lands, Midpen is committed to fostering a diverse, equitable and inclusive environment within our lands and within the workforce. Midpen's DEI initiatives represent a coordinated set of strategic investments designed to operationalize equity, strengthen organizational culture, and build the systems and partnerships necessary for long term mission effectiveness. Midpen has accomplished numerous DEI implementation actions in the past, including increasing internal internship opportunities, creating a new recruitment video that assists in expanding our reach, celebrating cultural events, expanding diverse partnerships through the Community Partnership Program, reducing ADA barriers and expanding ADA facilities and Easy Access Trails for people with mobility disabilities, and increasing our visibility within local ethnic media outlets.

During FY27, additional actions will be underway to support Midpen's DEI goals, including:

- Establish and operationalize organizational wide cultural norms aligned with agency values to strengthen accountability, collaboration, and inclusive practices.
- Expand engagement with Tribal communities through outreach initiatives, relationship building, and partnership alignment on shared priorities and stewardship efforts.

## **ATTACHMENT 2**

- Evaluate and modernize the performance review framework to better align with organizational goals, improving clarity around performance expectations, employee growth, and career development pathways.
- Develop and implement bias awareness training for hiring teams and department leaders to support more equitable and inclusive recruitment and selection practices.
- Review and revise public facing recruitment materials, including job announcements, careers content, and employer branding assets, to align with inclusive language, equitable qualification standards, and organizational values.
- Assess and advance recruitment processes and hiring technologies, including applicant tracking systems, to improve operational efficiency, candidate experience, and hiring outcomes.
- Review and evolve the volunteer program framework to strengthen accessibility, representation, and community engagement.
- Further expand community outreach and relationship building efforts with historically underrepresented communities to strengthen trust, increase access, and deepen alignment between agency mission and community needs.

# Budget Process

## Budget Development

Midpen’s annual budget development process begins each December. During an annual public retreat, the board reviews and updates Midpen’s Strategic Plan based on environmental scan findings and input from department managers. This session also serves as a formal review of the prior year’s accomplishments.

Staff subsequently operational the Board’s priorities through its preliminary action planning and resource loading to identify a list of proposed projects.

In March, the board holds a second public retreat with executive management and department managers to affirm the “Big Rocks”, as the primary focus areas/critical projects for the upcoming fiscal year. At this time, the board also reviews and provides staff with strategic direction regarding the remaining project list that will form the basis of the new Capital Improvement and Action Plan (CIAP).

Midpen’s priorities are guided by:

- Annual Strategic Plan Goals & Objectives
- 2014 Vision Plan
- Annual “Big Rocks” Project List
- Measure AA 20-year Implementation Roadmap, which provides a master schedule for delivering on the remaining MAA portfolios through 2044.

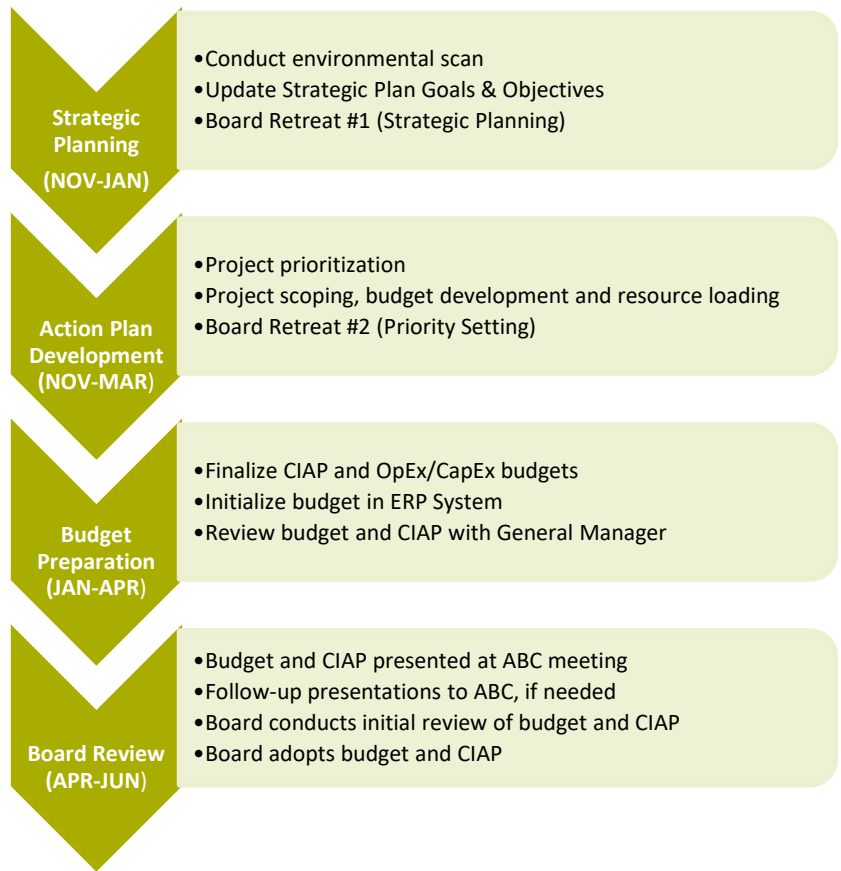
Following the retreat in March, staff conduct a final feasibility review of the draft CIAP to ensure it aligns with board priorities, available staffing, and financial resources. Budgets are developed and consolidated throughout March/April, then reviewed by executive management before being presented to the Action Plan and Budget Committee in May. The board conducts its initial review and public hearing in late May and formally adopts the Annual Budget and Action Plan in June.

Beyond public retreats and meetings, Midpen convenes public advisory committees as needed to incorporate community input on high-interest topics. Recent examples include the La Honda Public Access Working Group for the La Honda Parking and Trailhead Access Feasibility Study and the Hawthorns Area Public Access Working Group for the Hawthorns Area Plan.

In March 2026, the board affirmed the preliminary FY27-FY29 CIAP.

Following a subsequent confirmation of staff capacity and resource allocation by the General Manager since March 2026, the following strategic adjustments were made to the CIAP to optimize project delivery:

- **Refined unfunded budget projections** for several Measure AA portfolios identified as overallocated for FY28 and/or beyond. These adjustments align with the proposed Measure AA reallocation scheduled for Board review in June 2026.
- Shifted the timelines for several projects by one or more fiscal years to **better align with internal resource capacity, construction delivery windows, and/or required design and engineering durations**. These include:
  - 35015 – Rancho San Antonio Road and ADA Improvements
  - 61050 – Purisima Creek Redwoods, Purisima Ponds
  - MAA02-004 – Stevens Creek Shoreline Nature Area Restoration
  - MAA03-013 – Highway 35 Multi-Use Trail Crossing and Parking Implementation
  - MAA11-001 – Monte Bello Black Mountain Trail Extension
  - MAA21-014 – Phase 2 Multiuse Trail, Bear Creek Redwoods
  - MAA21-004 – Bear Creek Stables
  - VP17-XXX – Upper Stevens Creek Trail Connection Feasibility
- Accelerated the following project to FY26 due to a **sooner-than-anticipated** close of escrow:
  - MAA25-007 – Cunningham-Walsh Acquisition



- Conducted a comprehensive review of General Fund spending trends and adjusted departmental operating budgets **to ensure long-term financial stability.**

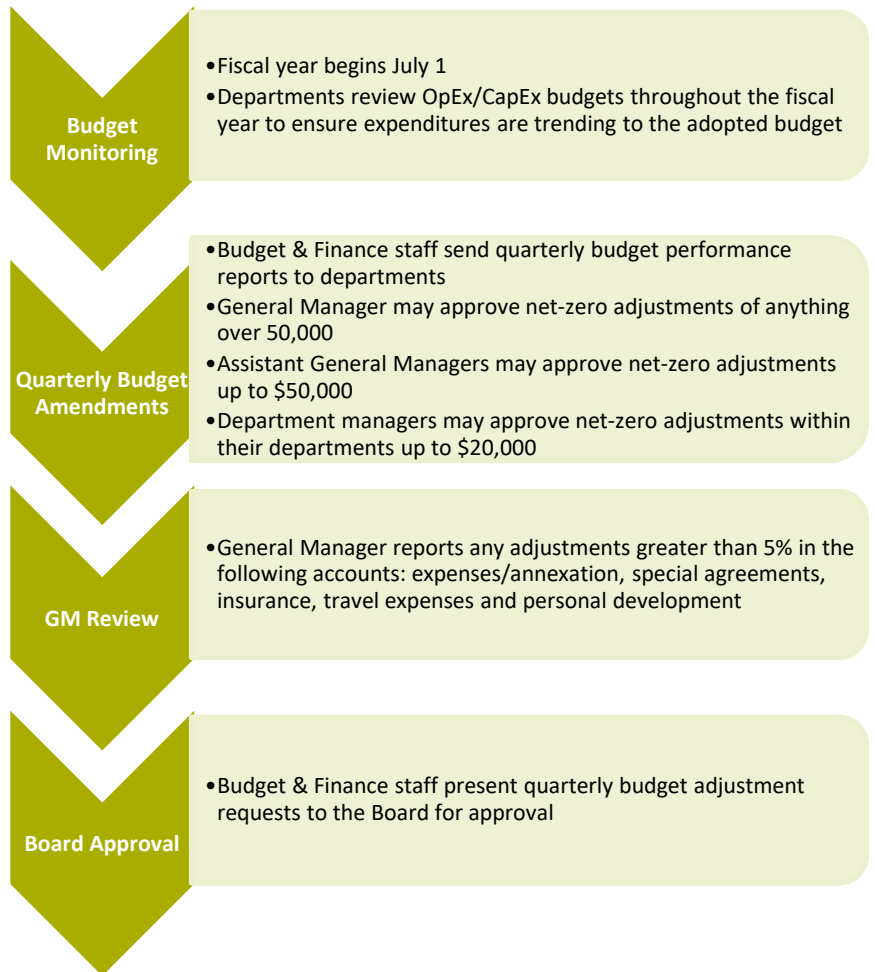
Finally, based on Board direction, the Spring Ridge Trail Alignment project will be evaluated for potential inclusion in the FY28-FY30 CIAP during the next budget development cycle.

## Budget Management

Midpen’s Board of Directors adopts an annual operating budget for the organization by major fund on or before June 30 for the ensuing fiscal period. The board may amend the budget by resolution during the fiscal period. The legal level of control, the level at which expenditures may not legally exceed the budget, is at the category level.

Midpen uses three methods of amending the budget throughout the year: (1) as part of the quarterly re-forecast, (2) on an ad hoc basis for property purchases or time-sensitive expenditure adjustments, and (3) through a net zero adjustment within a fund and expense category.

1. After the end of the first, second, and third quarters, department managers and project managers provide a re-forecast report for all non-personnel-related expenditures. Based on the aggregated re-forecast reports, a consolidated budget adjustment is proposed to the board for adoption via resolution.
2. The Ad Hoc budget adjustments are used for property purchases as well as time-sensitive expenditures that require budget availability prior to the quarterly re-forecast. This method ensures continuation of projects and operations without administrative restrictions. Ad Hoc budget adjustments are adopted by the board via resolution.
3. Net-zero budget transfers can be implemented administratively, provided these transfers are within the same fund and the same expenditure category. A summary of net zero transfers is included in each quarterly re-forecast report to the board.



## Financial Policies

Each year, the Midpen General Manager, Chief Financial Officer and Controller review financial policies in preparation for an annual board review and affirmation of the policies.

This symbol indicates that the proposed fiscal year budget is compliant with the financial policy.

### Budget Policy

Midpen follows best practices in budgeting including assessing constituent needs, developing long range plans, adhering to budget preparation and adoption procedures, monitoring performance and adjusting budgets as required. Midpen's budget is divided into four categories: operating budget, capital budget, land and associated costs budget and debt service. The budget is prepared and adopted on a cash basis, whereas the annual financial statements are prepared on a modified accrual basis, which considers all of the current year revenues and expenses regardless of when cash is received or paid.

The board adopts the annual budget on the Fund level:

**Fund 10** – General Fund Operating

**Fund 20** – Hawthorns

**Fund 30** – MAA Land/Capital

**Fund 40** – General Fund Land/Capital

**Fund 50** – Debt Service

The budget can be amended during the year, in accordance with the budget and expenditure policy, which states that increases to any of the four budget categories must be approved by the board.

### Debt Management Policy

The board adopted a debt management policy in 2017. The stated purpose of the Debt Management Policy is to establish the overall parameters for issuing, structuring, and administering Midpen's debt in compliance with applicable federal and state securities law. The Debt Management Policy was developed in conjunction with the Policy for Initial and Continuing Disclosure Relating to Bond Issuances, with the latter ensuring that statements or releases of information to the public and investors relating to the finances of Midpen are complete, true and accurate in all material respects.

### Fund Balance Policy

Fund balance is the difference between governmental fund assets and fund liabilities. During 2014, the board adopted the Fund Balance Policy to provide adequate funding to meet Midpen's short-term and long-term plans, provide funds for unforeseen expenditures related to emergencies such as natural disasters, strengthen the financial stability of the organization against present and future uncertainties, such as economic downturns and revenue shortfalls, and maintain an investment-grade bond rating. This policy has been developed with the counsel of the Midpen auditors to meet the requirements of GASB 54.

The components of Midpen's fund balance are as follows:

**Nonspendable** fund balance includes amounts that cannot be spent either because they are not in spendable form, e.g., prepaid insurance, or because of legal or contractual constraints. At all times, Midpen shall hold fund balance equal to the sum of its non-spendable assets.

**Restricted** fund balance includes amounts that are constrained for specific purposes which are externally imposed by constitutional provisions, enabling legislation, creditors or contracts.

**Committed** fund balance includes amounts that are constrained for specific purposes that are internally imposed by the government through formal action of the highest level of decision-making authority and do not lapse at period end.

**Assigned** fund balance includes amounts that are intended to be used for specific purposes that are neither restricted nor committed. Such amounts may be assigned by the Midpen General Manager if authorized by the board to make such designations. Projects to be funded by assigned funds require the approval of the general manager.

**Unassigned** fund balance includes amounts within the general fund which have not been classified within the above categories. The board shall designate the minimum amount of unassigned fund balance which is to be held in reserve in consideration of unanticipated events that could adversely affect the financial condition of Midpen and jeopardize the continuation of necessary public services. The minimum amount of unassigned fund balance is calculated as 30% of the Budgeted General Fund Tax Revenue. Any spending from this minimum general fund reserve requires the approval of the board. Any such spending will be reimbursed within two years. If such reimbursement exceeds 5% of the Budgeted General Fund Tax Revenue, the board may decide to limit the reimbursement at 5% and extend the reimbursement period beyond two years, as needed. The minimum reserve amount calculation will be reviewed annually as part of the annual budget process.

Midpen uses restricted/committed amounts to be spent first when both restricted and unrestricted fund balance is available unless there are legal documents/contracts that prohibit doing this, such as a grant agreement requiring dollar-for-dollar spending. Additionally,

Midpen would first use committed, then assigned and lastly unassigned amounts of unrestricted fund balance when expenditures are made.

**Investment Policy**

Midpen's Investment Policy is adopted annually, in accordance with state law. The policy provides guidance and direction for the prudent investment of Midpen funds to safeguard the principal of invested funds and achieve a return on funds while maintaining the liquidity needs of the organization. The goal is to maximize the efficiency of Midpen's cash management system, and to enhance the organization's economic status, while protecting its pooled cash.

The investment of funds is governed by the California Government Code Section 53601 et seq., and by California Government Code Section 53630 et seq. Funds on deposit in banks must be federally insured or collateralized in accordance with the provisions of California Government Code, Sections 53630 et seq.

## Section 3: Capital Improvement and Action Plan

### Table of Contents

Capital Improvement and Action Plan Overview .....	2
Project Numbering .....	2
Program Areas .....	2
Operating Impact.....	2
Capital Improvement and Action Plan Summary.....	2
Areas of Interest .....	6
Land Acquisition and Preservation Program.....	10
Natural Resource Protection and Restoration Program.....	11
Public Access, Education and Outreach Program .....	13
Assets and Organizational Support Program.....	15

# Section 3

## Capital Improvement and Action Plan

### Capital Improvement and Action Plan Overview

Midpen's three-year Capital Improvement and Action Plan (CIAP) outlines the capital and operating projects Midpen will pursue over the next three fiscal years. The Midpen Board of Directors adopts the budget one year at a time; future fiscal year budgets are preliminary.

The three-year CIAP includes Capital and Operating projects, which have project lifetime costs of \$50,000 or greater, except machinery/equipment if the purchases will exceed \$25,000, or land/easements if their value is greater than \$1. In addition, the CIAP includes a relatively small number of Supporting projects, which cost less than \$50,000 over the project lifetime but will involve significant cross-departmental collaboration. Supporting Projects are thus included in the CIAP for action planning purposes. While supporting projects included in this section may incur real expenses, those expenses are budgeted for in department operating budgets listed in Section 4 (Department Summaries).

### Project Numbering

Each project has a unique name and number, categorized as:

- Measure AA (MAA): Portfolio-based (e.g., MAA10-001 for portfolio 10, project 001).
- Vision Plan (VP): Portfolio-based (e.g., VP21-005 for portfolio 21, project 005).
- Other: Five-digit numbers (e.g., 31901) for other capital and operating projects (e.g., monitoring, improvements, systems).

### Program Areas

CIAP projects are consolidated into one of four program areas identified by Midpen as a means of delivering on its balanced mission and maintaining organizational capacity well into the future. Midpen's four program areas are outlined as follows:



**Land Acquisition and Preservation:** Midpen seeks to purchase or otherwise acquire interest in the maximum feasible area of strategic open space land within its jurisdiction, including baylands, foothills and ridgelines, and link its open space lands with federal, state, county and city parklands and watershed lands.



**Natural Resource Protection and Restoration:** Midpen protects and restores the natural diversity and integrity of its resources for their value to the environment and the public.



**Public Access, Education and Outreach:** Midpen provides public access to the open space lands for low-intensity recreational uses to everyone, regardless of physical abilities or economic status.



**Assets and Organizational Support:** Midpen employs a highly capable and professional staff and provides them with the facilities and resources needed to run an efficient and responsible organization on behalf of the public.

### Operating Impact

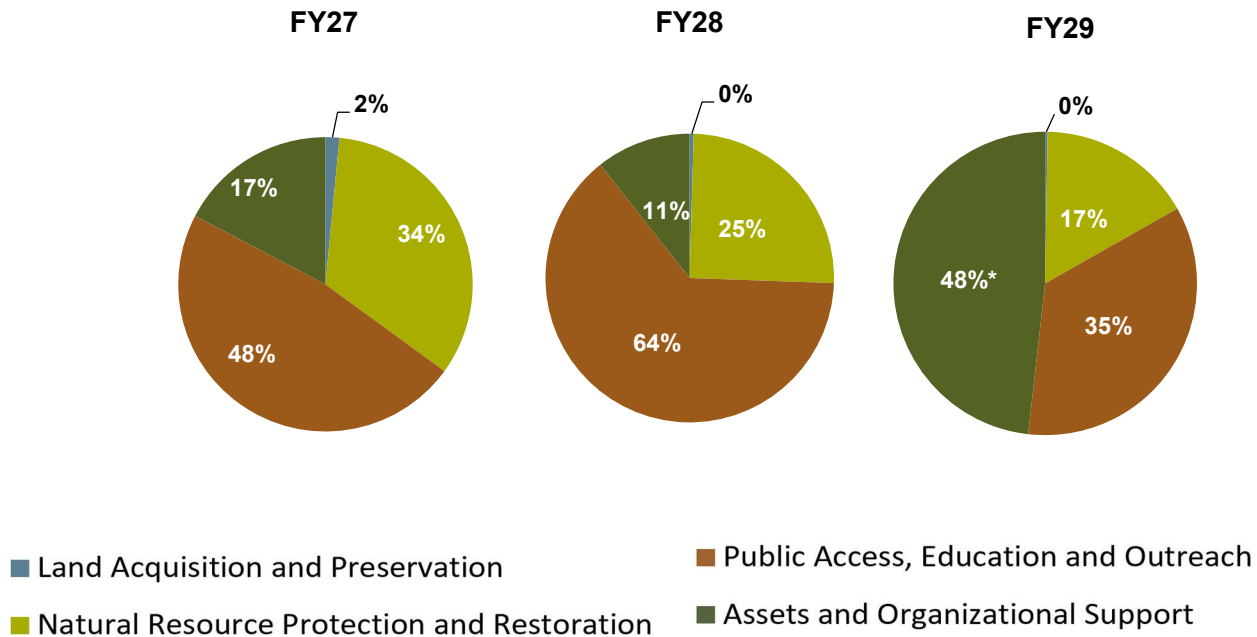
Midpen assesses projects for their future operating impact on the annual Budget and Action Plan, which can be perpetual (e.g., routine maintenance costs for new trails and other public access facilities) or short-term (e.g., 3 to 5-year maintenance and monitoring for plant restoration efforts). Staff also monitor CIAP projects to help anticipate and plan for growth in administrative and/or field staff to effectively manage the District's growing and increasingly complex portfolio of lands and facilities. As part of this work, Midpen continues to refer to and utilize the 2023 FOSM refresh to prepare for and address capital growth and operating needs over time, including staffing ratios to land holdings and new facilities.

## Capital Improvement and Action Plan Summary

The FY27-FY29 CIAP provides funding of \$152.7 million over the next three fiscal years and is primarily funded by the General Fund, Measure AA general obligation bonds, the Hawthorns Fund, and grant revenue. In FY27, there are a total of 127 CIAP projects, including 11 Supporting Projects. There are five fewer CIAP projects in the proposed FY27 budget as compared to the FY26 adopted budget.

The pie charts and corresponding tables below describe the budget percentage and dollar amounts allocated to each Program Area by fiscal year. Note: Supporting Projects are budgeted for in departmental operating budgets in Section 4 – Department Summaries.

### Three-Year CIAP Budget by Program Area

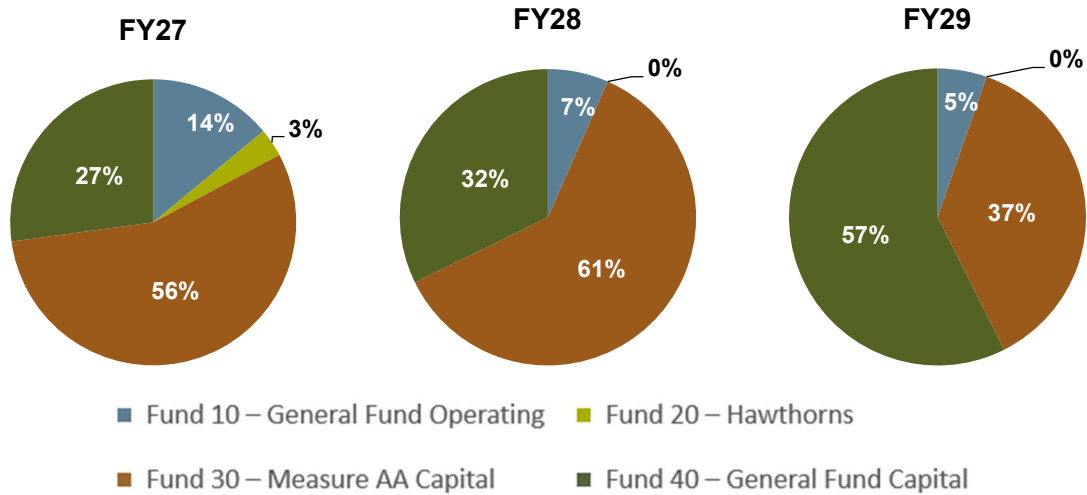


\* A notable jump in the projected allocation of funds for *Assets and Organizational Support* is due to the one-time large construction cost to rebuild the Skyline Field Office, a necessary project to adequately house the growth in staffing, tools, equipment, and materials to manage and steward the increase in land holdings, extensive new trail mileage, and new parking areas in the Skyline region.

CIAP Budget by Program	FY27	FY28	FY29	3-Year Total
Land Acquisition and Preservation*	\$497,000	\$237,000	\$172,000	\$906,000
Natural Resource Protection and Restoration	10,910,003	13,063,567	11,260,435	35,234,005
Public Access, Education and Outreach	15,522,415	33,197,216	23,805,972	72,525,603
Assets and Organizational Support	5,631,750	5,542,300	32,811,000	43,985,050
<b>Total CIAP</b>	<b>\$32,561,168</b>	<b>\$52,040,083</b>	<b>\$68,049,407</b>	<b>\$152,650,658</b>

\*Due to the opportunistic nature of land purchases, the Land Acquisitions and Preservation program budget primarily covers pre-acquisition activities (research, appraisals, due diligence, negotiations), typically in Fund 40, resulting in a smaller initial budget. Land purchase costs are added via budget adjustment at the time of acquisition, with potential expenditure shifts to Fund 30 (Measure AA) if eligible.

### Three-Year CIAP Budget by Funding Source



CIAP Budget by Funding Source	FY27	FY28	FY29	3-Year Total
Fund 10 - General Fund Operating	\$4,557,022	\$3,430,573	\$3,639,200	\$11,626,795
Fund 20 - Hawthorns	1,035,000	0	0	1,035,000
Fund 30 - Measure AA Capital	18,130,573	31,818,160	25,341,407	75,290,140
Fund 40 - General Fund Capital	8,838,573	16,791,350	39,068,800	64,698,723
<b>Total CIAP</b>	<b>\$32,561,168</b>	<b>\$52,040,083</b>	<b>\$68,049,407</b>	<b>\$152,650,658</b>



### Three-Year CIAP Grant Income

With the support of the Grants Program, Midpen leverages existing financial resources to narrow funding gaps and ensure project delivery. A summary of estimated grant revenue for CIAP projects is included below. Grant applications in development or grants not yet awarded are not included with the exception of the Highway 35 Multi-Use Trail Crossing and Parking Implementation (MAA03-013) grant. Potential funding for the Highway 35 Crossing project will be determined in Fall of 2026, and revised projections will be included in the FY28 Budget and Action Plan. Grant revenue projections for all fiscal years are subject to change given the pending status of grant applications and/or applications that have yet to be submitted. More information on Midpen’s Grants Program can be found in Section 2 – Budget Summary and Overview (Grants Program).

Project #	Project Name	Funder	FY27	FY28	FY29	3-Year Total
61031	Wildland Fire Capacity	State Coastal Conservancy	\$164,293	\$50,000	\$0	\$214,293
80065	IPM Implementation of Valley Water Grant	Valley Water	275,000	0	0	275,000
80083	Santa Cruz Kangaroo Rat Habitat and Population Management	Wildlife Conservation Board	51,120	0	0	51,120
80097	Wildlife Conservation Board Grant Reforestation Projects	Wildlife Conservation Board	373,129	0	0	373,129
MAA03-013	Highway 35 Multi-Use Trail Crossing and Parking Implementation	Congressional Community Project Funding	0	1,774,000	460,610	2,234,610
MAA20-001	Wildlife Corridor: Highway 17 Crossing	California Department of Parks and Recreation	273,157	0	0	273,157
MAA20-001	Wildlife Corridor: Highway 17 Crossing	Wildlife Conservation Board	1,177,648	0	0	1,177,648

MAA20-002	Bay Area Ridge Trail: Highway 17 Crossing	California Department of Parks and Recreation	507,290	0	0	507,290
MAA20-002	Bay Area Ridge Trail: Highway 17 Crossing	Wildlife Conservation Board	2,187,063	0	0	2,187,063
MAA21-011	Phase 2 Trail Improvements, Bear Creek Redwoods (NE Trailhead Connection)	California Natural Resources Agency	2,471,121	0	0	2,471,121
MAA22-XXX	Alma Bridge Road Wildlife Passage Pilot	Wildlife Conservation Board	687,864	0	0	687,864
VP01-003	Madonna Creek Caltrans Mitigation	California Department of Transportation	63,000	330,000	60,000	453,000
<b>Total</b>			<b>\$8,230,685</b>	<b>\$2,154,000</b>	<b>\$520,610</b>	<b>\$10,905,295</b>

### Measure AA Interest Income Allocations

The Board previously allocated Measure AA interest income to be used for the following projects to help close portfolio funding gaps. Current planned allocations reflect when the portfolio will need to utilize this as a funding source.

Project Number	Project Name	FY27	FY28	FY29	3-Year Total
MAA03-006	South Cowell Upland Land Conservation*	\$0	\$450,000	\$0	\$450,000
MAA21-004	Bear Creek Stables	0	1,223,000	0	1,223,000
MAA21-011	Phase 2 Trail Improvements, Bear Creek Redwoods (NE Trailhead Connection)	0	1,486,065	0	1,486,065
<b>Total</b>		<b>\$0</b>	<b>\$3,159,065</b>	<b>\$0</b>	<b>\$3,159,065</b>

\*A previously completed capital project. Portfolio 03 is projected to be out of money beginning in FY28.

### Measure AA Unfunded Estimates

Some Measure AA portfolio allocation amounts are not sufficient to fund all estimated future project costs. Below is an estimate of portfolio shortfalls by project. The estimates below include a portfolio reallocation request that went to the Action Plan and Budget Committee and Bond Oversight Committee in March of 2026 to move \$9.6M of unspent funds from substantially completed Portfolios #09 Russian Ridge and #10 Coal Creek to Portfolio #21 Bear Creek Redwoods. The Board will review the reallocation request on June 24, 2026, for final approval. The remaining unfunded amounts are expected to be supported through a combination of future reallocation requests, grants, partnership funding, interest income allocations, and Fund 40 – General Fund Capital monies.

Project Number	Project Name	FY27	FY28	FY29	Future Years	Total
MAA02-004	Stevens Creek Shoreline Nature Area Restoration	\$0	\$42,721	\$372,333	\$9,122,500	\$9,537,554
MAA03-009	Purisima-to-the-Sea Parking	0	1,005,795	5,358,888	0	6,364,683
MAA03-010	Purisima-to-the-Sea Trail	0	679,427	457,189	130,000	1,266,616
MAA05-010	La Honda Forest Health	0	0	0	500,000	500,000
MAA05-013	La Honda Parking and Trailhead Access Implementation	0	0	1,075,347	3,263,500	4,338,847
MAA20-001	Wildlife Corridor: Highway 17 Crossing	0	0	5,464,000	5,416,667	10,880,667
MAA20-002	Bay Area Ridge Trail: Highway 17 Crossing	0	0	5,434,000	5,416,667	10,850,667
MAA20-004	El Sereno Loop Trail	0	291,569	306,032	0	597,601
MAA21-004	Bear Creek Stables	0	1,638,784	70,000	150,000	1,858,784
MAA22-XXX	Alma Bridge Road Wildlife Passage Pilot	0	400,000	250,000	0	650,000
<b>Total</b>		<b>\$0</b>	<b>\$4,058,296</b>	<b>\$18,787,789</b>	<b>\$23,999,334</b>	<b>\$46,845,420</b>

### Icons

To highlight projects that support Midpen programs or areas of interest and improve readability, icons are included as applicable throughout this section.

			
Land Acquisition and Preservation	Natural Resource Protection and Restoration	Public Access, Education and Outreach	Assets and Organizational Support
			
Agriculture	Diversity	Wildland Fire Resiliency	Coastside
			
Grant Funded	Supports Climate Action Plan implementation	Project has an ongoing impact on the operating budget	

### Areas of Interest

Midpen has identified three areas of interest in addition to the four CIAP programs that further specific board-approved Strategic Goals and Objectives. CIAP project summary tables for these three areas of interest are included below.



**Agriculture:** Preserving agricultural working lands and sustaining agricultural uses, including conservation grazing on Midpen lands to protect rural character and the open space values of agricultural lands (Goal 1, Objective 4 and Goal 2, Objective 5).



**Diversity, Equity and Inclusion:** Connecting diverse communities to their public open space preserves through access improvements, partnerships, and inclusive public outreach and engagement to inspire support and active participation in a regional conservation and environmental protection vision (Goal 3, Objectives 2, 3 and 4).



**Wildland Fire Resiliency:** Working with local fire agencies and surrounding communities to strengthen the prevention of, preparedness for, and response to destructive wildland fires for enhanced ecosystem resiliency and public safety (Goal 2, Objective 4).



Conservation grazing is one of many land management tools Midpen uses to achieve conservation goals, such as protecting biodiversity and enhancing habitat. More information about Midpen's Conservation Grazing Program can be found in Section 2 – Budget Summary and Overview (Delivering on Midpen's Mission).

Project #	Project Name	FY27	FY28	FY29	3-Year Total
61030	Toto Ranch Agricultural Plan	\$135,000	\$35,000	0	\$170,000
63002	Elkus-Lobitos Perimeter Fence	592,823	0	0	592,823
63005	Agricultural Barn and Outbuildings Repair	0	110,000	110,000	220,000
63009	Gordon Ridge Ponds Improvement	0	420,250	70,000	490,250
80100	Carbon Farm Plan Implementation	19,000	29,000	29,000	77,000
MAA01-006	Madonna Creek Habitat Enhancement, Water Supply and Bridge Replacement	90,467	551,828	0	642,295
MAA01-008	Johnston Ranch Habitat and Agricultural Water Supply Improvements	2,508,967	0	0	2,508,967
MAA01-XXX	Johnston Ranch Pond (Fence) and Cross Fence	340,219	0	0	340,219
MAA05-XXX	Conservation Grazing Water Development	0	306,000	0	306,000
MAA05-XXX	Lone Madrone Perimeter Fence	110,500	0	0	110,500
MAA13-001	Cloverdale Operational Road System Review and Improvements	34,771	206,735	0	241,506
MAA13-003	Cloverdale Ranch Land Opportunity	170,000	0	0	170,000
MAA13-004	Cloverdale Ranch Water Development	0	116,000	0	116,000
MAA21-004	Bear Creek Stables	1,275,497	6,429,962	70,000	7,775,459
XXXXX	Partnership Agreements for Funding Contributions to Farm Labor Housing Projects	450,000	0	0	450,000
<b>Total</b>		<b>\$5,727,244</b>	<b>\$8,204,775</b>	<b>\$279,000</b>	<b>\$14,211,019</b>



## Diversity, Equity and Inclusion

In addition to the projects listed below, Midpen expands outreach to diverse communities through our grantmaking program, community partnerships, sponsorships, and other activities. More information about Midpen's diversity, equity, and inclusion work can be found in Section 2 – Budget Summary and Overview (Delivering on Midpen's Mission).

Project #	Project Name	FY27	FY28	FY29	3-Year Total
10003	Diversity, Equity and Inclusion Program Actions	\$50,000	\$75,000	\$75,000	\$200,000
31901	ADA Barrier Removal	65,000	100,000	50,000	215,000
35015	Rancho San Antonio Road and ADA Improvements	102,500	1,985,000	1,500,000	3,587,500
35030	Fremont Older Parking Area Improvements	520,500	1,223,000	0	1,743,500
35048	Picchetti ADA Site Improvements	145,000	652,500	540,000	1,337,500
MAA05-013	La Honda Parking and Trailhead Access Implementation	403,838	412,742	3,320,665	4,137,245
MAA06-002	Hawthorns Area Plan	379,000	60,000	0	439,000
MAA06-XXX	Hawthorns Area Plan Implementation - Parking Area	0	150,000	190,000	340,000
MAA11-001	Monte Bello Black Mountain Trail Extension	86,016	227,736	63,455	377,207
MAA11-005	Rancho San Antonio Permanent Carpool Parking Implementation	0	270,000	85,000	355,000
MAA11-006	Rancho San Antonio Welcome Center Kiosk	55,446	30,609	0*	86,055
MAA13-XXX	Cloverdale Interim Public Access	376,169	245,000	0	621,169
MAA21-006	Bear Creek Redwoods - Alma College Cultural Landscape Rehabilitation	60,159	50,000	0	110,159
MAA21-011	Phase 2 Trail Improvements, Bear Creek Redwoods (NE Trailhead Connection)	645,109	1,210,000	0	1,855,109
MAA21-013	Bear Creek Redwoods North Parking Area	3,368,121	0	0	3,368,121
MAA21-014	Phase 2 Multiuse Trail, Bear Creek Redwoods	579,223	1,109,902	0	1,689,125
MAA22-004	Beatty Parking Area	279,061	573,855	1,273,866	2,126,782
MAA22-XXX	Beatty Trail Connections	121,224	385,000	320,000	826,224
MAA25-004	Umunhum-to-the-Sea Trail	0	0*	51,993	51,993
VP03-XXX	Purisima Creek Trailhead Shuttle Program Improvements	0	45,000	153,000	198,000
VP04-003	El Corte de Madera Single-use Biking/Hiking Trail (Feasibility)	65,000	55,000	35,000	155,000
VP05-002	La Honda Creek Parking and Trailhead Access Feasibility Study and CEQA Review	71,000	0	0	71,000
VP07-003	La Honda South Area Parking Feasibility Study	65,000	195,000	175,000	435,000
VP17-XXX	Upper Stevens Creek Trail Connection Feasibility	5,000	105,000	150,000	260,000
VP53-003	Kennedy Trailhead Parking Area Improvement	290,000	155,000	2,960,500	3,405,500
XXXXX	Mount Umunhum ADA Paths	51,000	587,500	0	638,500
XXXXX	Tribal Consultation and Engagement Policy Development	0*	30,000	30,000	60,000
<b>Total</b>		<b>\$7,783,366</b>	<b>\$9,932,844</b>	<b>\$10,973,479</b>	<b>\$28,689,689</b>

\*Staff time only.



## Wildland Fire Resiliency

In addition to the projects listed below, most wildland fire resiliency work is an operational cost included in Section 4 – Department Summaries. More information on the Wildland Fire Resiliency Program can be found in Section 2 – Budget Summary and Overview (Delivering on Midpen’s Mission).

Project #	Project Name	FY27	FY28	FY29	3-Year Total
20125	Cal-Water Land Exchange, Teague Hill Preserve	\$29,000	\$0	\$0	\$29,000
35039	Allen Road Washout Repair	85,000	0	0	85,000
61031	Wildland Fire Capacity	695,000	0	0	695,000
61056	Los Gatos Creek Watershed Phase 2 (Fuel Treatment)	310,000	0	0	310,000
80065	IPM Implementation of Valley Water Grant	275,000	0	0	275,000
80072	Irish Ridge Restoration	71,500	460,000	1,245,000	1,776,500
80083	Santa Cruz Kangaroo Rat Habitat and Population Management	365,000	400,000	0	765,000
80092	Long Ridge Forest Health Treatment	106,000	296,000	291,000	693,000
80097	Wildlife Conservation Board Grant Reforestation Projects	535,000	0	0	535,000
80105	Mitigation of Routine Maintenance Projects	10,000	10,000	10,000	30,000
MAA01-009	Replace Bridge MRBR1 in Miramontes Ridge Preserve	157,500	95,500	628,000	881,000
MAA05-010	La Honda Forest Health	149,114	621,188	603,324	1,373,626
MAA21-007	Bear Creek Redwoods Preserve Plan: Invasive Weed Treatment and Restoration	111,201	111,999	0	223,200
VP01-003	Madonna Creek Caltrans Mitigation	63,000	330,000	60,000	453,000
VP21-007	Hillside Restoration Above BCR Corrals	21,000	0	0	21,000
VP54-XXX	Los Gatos Creek Watershed Phase 3 (Fuel Treatment Work)	55,000	165,000	205,000	425,000
<b>Total</b>		<b>\$3,038,315</b>	<b>\$2,489,687</b>	<b>\$3,042,324</b>	<b>\$8,570,326</b>

## Land Acquisition and Preservation Program



Project #	Project Name	FY27	FY28	FY29	3-Year Total
20125	Cal-Water Land Exchange, Teague Hill Preserve	\$29,000	\$0	\$0	\$29,000
20132	Coastal Field Office Acquisition	70,000	0	0	70,000
MAA01-007	Alves Property Open Space Acquisition	5,000	0	0	5,000
MAA13-003	Cloverdale Ranch Land Opportunity	170,000	0	0	170,000
None	Districtwide Purchase Options and Low-Dollar-Value Land Fund	50,000	50,000	50,000	150,000
VP10-003	Transfer of Upper Alpine Road from San Mateo County	30,000	0	0	30,000
VP15-001	Redwood Forest Land Opportunity	15,000	15,000	15,000	45,000
VP15-005	POST (Dyer Creek)	15,000	0	0	15,000
VP15-006	El Mirador Land Conservation	0	102,000	102,000	204,000
VP20-003	Quint Trail Easement	23,000	0	0	23,000
VP20-004	SJWC Lands - Trout & LG Creek	60,000	0	0	60,000
VP23-004	Mount Umunhum Land Conservation	25,000	65,000	0	90,000
VP24-002	Valley Water Exchange Agreement at Rancho de Guadalupe Area of Sierra Azul Preserve	5,000	5,000	5,000	15,000
<b>Total</b>		<b>\$497,000</b>	<b>\$237,000</b>	<b>\$172,000</b>	<b>\$906,000</b>

**Program:** Land Acquisition and Preservation **Operating Budget Impact:** Yes  
**Project #:** 20125 **Area of Interest:** Wildland Fire Resiliency  
**Fund:** 40 - General Fund Capital

**Cal-Water Land Exchange, Teague Hill Preserve**

**Project Purpose**

Pursue trail connections between Huddart Park and Teague Hill Preserve. Pursue land conservation protections in the Bear Gulch watershed in exchange for land rights to allow installation of Cal Water fire suppression water tanks at El Corte de Madera Preserve.

**FY27 Scope**

Identify the alignment of the new trail on Cal Water property to establish the trail easement corridor. Complete the exchange of property rights.

**FY28 Scope**

Project completed in prior fiscal year(s).

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	4,000	4,000	0	0	0	8,000
8200 - Architect/Engineering Services	0	25,000	25,000	0	0	0	50,000
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$29,000</b>	<b>\$29,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$58,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	29,000	29,000	0	0	0	58,000
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$29,000</b>	<b>\$29,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$58,000</b>

**Program:** Land Acquisition and Preservation  
**Project #:** 20132  
**Fund:** 40 - General Fund Capital

**Operating Budget Impact:** Yes  
**Area of Interest:**

**Coastal Field Office Acquisition**

**Project Purpose**

Implement the Coastal Service Plan vision for a coastal field office and maintenance facility once the District manages approximately 15,000 acres within the Coastal Annexation Area.

**FY27 Scope**

Explore the opportunity to secure additional surrounding property, if available, to expand options for the design and activation of a new coastal field office.

**FY28 Scope**

Project completed in prior fiscal year(s).

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	78,045	5,511,200	55,000	0	0	0	5,644,245
8200 - Architect/Engineering Services	9,475	0	15,000	0	0	0	24,475
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	50	0	0	0	0	0	50
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$87,571</b>	<b>\$5,511,200</b>	<b>\$70,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,668,771</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	87,571	5,511,200	70,000	0	0	0	5,668,771
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$87,571</b>	<b>\$5,511,200</b>	<b>\$70,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,668,771</b>

**Program:** Land Acquisition and Preservation **Operating Budget Impact:** Yes  
**Project #:** MAA01-007 **Area of Interest:**  
**Fund:** 30 - Measure AA Capital

**Alves Property Open Space Acquisition**

**Project Purpose**

Implement the Coastal Service Plan vision for a coastal field office and maintenance facility once the District manages approximately 15,000 acres within the Coastal Annexation Area. Note: Purchase of the Alves Commercial Property for the Coastal Field Office included two separate uplands Open Space Parcels.

**FY27 Scope**

Extend escrow to July 2026. Extension required to resolve title issues.

**FY28 Scope**

Project completed in prior fiscal year(s).

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	5,000	0	0	0	5,000
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	1,745	0	0	0	0	0	1,745
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$1,745</b>	<b>\$0</b>	<b>\$5,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,745</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	1,745	0	5,000	0	0	0	6,745
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$1,745</b>	<b>\$0</b>	<b>\$5,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,745</b>

**Program:** Land Acquisition and Preservation **Operating Budget Impact:** Yes  
**Project #:** MAA13-003 **Area of Interest:** Agriculture  
**Fund:** 30 - Measure AA Capital

**Cloverdale Ranch Land Opportunity**

**Project Purpose**

Continue due diligence to evaluate the potential Phase 3 option to purchase additional surrounding lands owned by POST as additions to Cloverdale Ranch Open Space Preserve.

**FY27 Scope**

If underlying property conditions are resolved, bring exercise of option to Board to consider approving the Phase 3 Cloverdale Ranch purchase.

**FY28 Scope**

Project completed in prior fiscal year(s).

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	15,638,813	90,000	90,000	0	0	0	15,818,813
8200 - Architect/Engineering Services	0	30,000	80,000	0	0	0	110,000
8300 - Environmental/Planning Services	77,135	0	0	0	0	0	77,135
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	7,176	0	0	0	0	0	7,176
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$15,723,124</b>	<b>\$120,000</b>	<b>\$170,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$16,013,124</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	5,794,842	120,000	170,000	0	0	0	6,084,842
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	9,928,282	0	0	0	0	0	9,928,282
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$15,723,124</b>	<b>\$120,000</b>	<b>\$170,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$16,013,124</b>

**Program:** Land Acquisition and Preservation **Operating Budget Impact:** Yes  
**Project #:** None **Area of Interest:**  
**Fund:** 40 - General Fund Capital

**Districtwide Purchase Options and Low-Dollar-Value Land Fund**

**Project Purpose**

Budget allocations for purchase option funds to enter into purchase and sale agreements for other open space lands with property owners. These funds are also used for low-dollar-value land purchases under the general manager’s purchasing authority, such as small parcels, public trail easements or patrol and maintenance access easements.

**FY27 Scope**

As low-dollar purchase opportunities become available, complete land purchases under the general manager’s authority.

**FY28 Scope**

As low-dollar purchase opportunities become available, complete land purchases under the general manager’s authority.

**FY29 Scope**

As low-dollar purchase opportunities become available, complete land purchases under the general manager’s authority.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	150,000	50,000	50,000	50,000	50,000	350,000
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$350,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	150,000	50,000	50,000	50,000	50,000	350,000
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$350,000</b>

**Program:** Land Acquisition and Preservation **Operating Budget Impact:** Yes  
**Project #:** VP10-003 **Area of Interest:**  
**Fund:** 40 - General Fund Capital

**Transfer of Upper Alpine Road from San Mateo County**

**Project Purpose**

Upon completion of the Upper Alpine Road Trail project, transfer the Alpine Road Trail right of way from San Mateo County to the District. Present the quitclaim deed to the board for approval and acceptance.

**FY27 Scope**

Complete the quitclaim deed transfer of the Upper Alpine Road Trail right of way for public use from San Mateo County.

**FY28 Scope**

Project completed in prior fiscal year(s).

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	15,000	15,000	0	0	0	30,000
8200 - Architect/Engineering Services	0	15,000	15,000	0	0	0	30,000
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$60,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	30,000	30,000	0	0	0	60,000
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$60,000</b>

**Program:** Land Acquisition and Preservation  
**Project #:** VP15-001  
**Fund:** 40 - General Fund Capital

**Operating Budget Impact:** Yes  
**Area of Interest:**

**Redwood Forest Land Opportunity**

**Project Purpose**

Pursue land acquisition opportunities to expand the District’s contiguous greenbelt within redwood forests.

**FY27 Scope**

Continue to pursue land opportunities.

**FY28 Scope**

Continue to pursue land opportunities.

**FY29 Scope**

Continue to pursue land opportunities.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	55,000	15,000	15,000	15,000	15,000	115,000
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$55,000</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$115,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	55,000	15,000	15,000	15,000	15,000	115,000
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$55,000</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$115,000</b>

**Program:** Land Acquisition and Preservation  
**Project #:** VP15-005  
**Fund:** 40 - General Fund Capital

**Operating Budget Impact:** Yes  
**Area of Interest:**

**POST (Dyer Creek)**

**Project Purpose**

Purchase the 70-acre Dyer Creek property from POST as an addition to Bear Creek Redwoods Open Space Preserve.

**FY27 Scope**

Purchase the Dyer Creek property from POST at a bargain sale as an addition to Bear Creek Redwoods Open Space Preserve.

**FY28 Scope**

Project completed in prior fiscal year(s).

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	6,500	0	15,000	0	0	0	21,500
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$6,500</b>	<b>\$0</b>	<b>\$15,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$21,500</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	6,500	0	15,000	0	0	0	21,500
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$6,500</b>	<b>\$0</b>	<b>\$15,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$21,500</b>

**Program:** Land Acquisition and Preservation  
**Project #:** VP15-006  
**Fund:** 40 - General Fund Capital

**Operating Budget Impact:** Yes  
**Area of Interest:**

**El Mirador Land Conservation**

**Project Purpose**

In partnership with POST, pursue a lot-line adjustment and acquisition of approximately 200 acres of mature second-growth redwoods as an addition to Windy Hill Open Space Preserve.

**FY27 Scope**

Project deferred to FY28 to provide POST additional time to resolve land division issues.

**FY28 Scope**

Pursue an opportunity for a land division and purchase of redwood forested lands.

**FY29 Scope**

Pursue an opportunity for a land division and purchase of redwood forested lands. When ready and if approved by the board, complete the purchase.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	82,000	82,000	0	164,000
8200 - Architect/Engineering Services	0	0	0	20,000	20,000	0	40,000
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$102,000</b>	<b>\$102,000</b>	<b>\$0</b>	<b>\$204,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	102,000	102,000	0	204,000
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$102,000</b>	<b>\$102,000</b>	<b>\$0</b>	<b>\$204,000</b>

**Program:** Land Acquisition and Preservation  
**Project #:** VP20-003  
**Fund:** 40 - General Fund Capital

**Operating Budget Impact:** Yes  
**Area of Interest:**

**Quint Trail Easement**

**Project Purpose**

Secure a trail easement to close a gap in the Bay Area Ridge Trail.

**FY27 Scope**

Continue to pursue a trail easement through private property.

**FY28 Scope**

Project completed in prior fiscal year(s).

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	3,000	3,000	0	0	0	6,000
8200 - Architect/Engineering Services	0	0	20,000	0	0	0	20,000
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$3,000</b>	<b>\$23,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$26,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	3,000	23,000	0	0	0	26,000
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$3,000</b>	<b>\$23,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$26,000</b>

**Program:** Land Acquisition and Preservation  
**Project #:** VP20-004  
**Fund:** 40 - General Fund Capital

**Operating Budget Impact:** Yes  
**Area of Interest:**

**SJWC Lands - Trout & LG Creek**

**Project Purpose**

Purchase approximately 345 acres of San Jose Water Company (SJWC) lands as additions to El Sereno and St. Joseph’s Hill Open Space Preserves to support habitat connectivity for the Highway 17 wildlife crossing.

**FY27 Scope**

Complete land division and close escrow.

**FY28 Scope**

Project completed in prior fiscal year(s).

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	14,000	30,000	0	0	0	44,000
8200 - Architect/Engineering Services	0	0	30,000	0	0	0	30,000
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$14,000</b>	<b>\$60,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$74,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	14,000	60,000	0	0	0	74,000
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$14,000</b>	<b>\$60,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$74,000</b>

**Program:** Land Acquisition and Preservation **Operating Budget Impact:** Yes  
**Project #:** VP23-004 **Area of Interest:**  
**Fund:** 40 - General Fund Capital

**Mount Umunhum Land Conservation**

**Project Purpose**

Pursue land purchase opportunities as an addition to Sierra Azul Preserve, including property near Mount Umunhum and Mount Thayer.

**FY27 Scope**

Purchase land from known willing seller.

**FY28 Scope**

Complete the land purchase land from known willing seller.

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	15,000	25,000	30,000	0	0	70,000
8200 - Architect/Engineering Services	0	0	0	35,000	0	0	35,000
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$15,000</b>	<b>\$25,000</b>	<b>\$65,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$105,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	15,000	25,000	65,000	0	0	105,000
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$15,000</b>	<b>\$25,000</b>	<b>\$65,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$105,000</b>

**Program:** Land Acquisition and Preservation **Operating Budget Impact:** No  
**Project #:** VP24-002 **Area of Interest:**  
**Fund:** 40 - General Fund Capital

**Valley Water Exchange Agreement at Rancho de Guadalupe Area of Sierra Azul Preserve**

**Project Purpose**

Enter into an exchange agreement with Valley Water for license to use land at the intersection of Pheasant and Hicks roads as a staging area for the Guadalupe Dam repairs in exchange for Valley Water’s construction of a parking area to support public access to the Rancho de Guadalupe area of Sierra Azul Open Space Preserve.

**FY27 Scope**

Once Valley Water is ready to move forward on the dam project, real property staff will draft and negotiate the required transactional documents. After the transactional documents are executed, the District will monitor Valley Water’s use of the site for construction staging.

**FY28 Scope**

Once Valley Water is ready to move forward on the dam project, real property staff will draft and negotiate the required transactional documents. After the transactional documents are executed, the District will monitor Valley Water’s use of the site for construction staging.

**FY29 Scope**

Once Valley Water is ready to move forward on the dam project, real property staff will draft and negotiate the required transactional documents. After the transactional documents are executed, the District will monitor Valley Water’s use of the site for construction staging.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	5,000	5,000	5,000	0	15,000
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$0</b>	<b>\$15,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	5,000	5,000	5,000	0	15,000
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$0</b>	<b>\$15,000</b>

## Natural Resource Protection and Restoration Program



Project #	Project Name	FY27	FY28	FY29	3-Year Total
61030	Toto Ranch Agricultural Plan	\$135,000	\$35,000	\$0	\$170,000
61031	Wildland Fire Capacity	695,000	0	0	695,000
61050	Purisima Creek Redwoods - Purisima Ponds	367,500	482,500	0	850,000
61056	Los Gatos Creek Watershed Phase 2 (Fuel Treatment)	310,000	0	0	310,000
63002	Elkus-Lobitos Perimeter Fence	592,823	0	0	592,823
63009	Gordon Ridge Ponds Improvement	0	420,250	70,000	490,250
80058	Districtwide Herpetofauna & Aquatic Habitat Assessment	64,000	20,000	0	84,000
80059	Groundwater Well Decommissioning	115,000	148,000	148,000	411,000
80065	IPM Implementation of Valley Water Grant	275,000	0	0	275,000
80072	Irish Ridge Restoration	71,500	460,000	1,245,000	1,776,500
80073	Oversight of Lehigh Quarry Activities	110,000	10,000	10,000	130,000
80081	Alpine Pond Drainage Improvements	170,000	240,000	422,500	832,500
80083	Santa Cruz Kangaroo Rat Habitat and Population Management	365,000	400,000	0	765,000
80084	Remediation of Planting Sites	44,522	6,373	0	50,895
80092	Long Ridge Forest Health Treatment	106,000	296,000	291,000	693,000
80096	San Francisco Garter Snake Partnership	50,000	50,000	50,000	150,000
80097	Wildlife Conservation Board Grant Reforestation Projects	535,000	0	0	535,000
80100	Carbon Farm Plan Implementation	19,000	29,000	29,000	77,000
80101	Strategic Plan for Adaptation and Resilience to Climate Change	10,000	0*	0	10,000
80102	Districtwide Bat Roosting Habitat Suitability Analysis	115,000	35,000	0	150,000
80103	Districtwide Wildlife Connectivity Analysis	0	150,000	150,000	300,000
80105	Mitigation of Routine Maintenance Projects	10,000	10,000	10,000	30,000
80108	Drought Response and Resiliency Plan	0	50,000	20,000	70,000
MAA01-006	Madonna Creek Habitat Enhancement, Water Supply and Bridge Replacement	90,467	551,828	0	642,295
MAA01-008	Johnston Ranch Habitat and Agricultural Water Supply Improvements	2,508,967	0	0	2,508,967
MAA01-009	Replace Bridge MRBR1 in Miramontes Ridge Preserve	157,500	95,500	628,000	881,000
MAA01-XXX	Johnston Ranch Pond (Fence) and Cross Fence	340,219	0	0	340,219
MAA02-004	Stevens Creek Shoreline Nature Area Restoration	430,456	556,828	372,333	1,359,617
MAA03-002	Purisima Upland Site Cleanup and Soil Remediation	791,338	0	0	791,338
MAA05-010	La Honda Forest Health	149,114	621,188	603,324	1,373,626
MAA05-XXX	Conservation Grazing Water Development	0	306,000	0	306,000
MAA05-XXX	Lone Madrone Perimeter Fence	110,500	0	0	110,500
MAA13-001	Cloverdale Operational Road System Review and Improvements	34,771	206,735	0	241,506
MAA13-004	Cloverdale Ranch Water Development	0	116,000	0	116,000
MAA16-XXX	Peters Creek Trail Reroute from Jikoji Pond	0	0	80,000	80,000
MAA20-001	Wildlife Corridor: Highway 17 Crossing	1,414,061	5,478,495	5,464,000	12,356,556
MAA21-007	Bear Creek Redwoods Preserve Plan: Invasive Weed Treatment and Restoration	111,201	111,999	0	223,200
MAA22-XXX	Alma Bridge Road Wildlife Passage Pilot	0*	1,100,000	250,000	1,350,000
MAA24-XXX	Cherry Springs Pond Restoration	0	0	300,000	300,000
MAA25-008	Sierra Azul - Knobcone Pine Management	54,064	58,371	90,778	203,213
VP01-003	Madonna Creek Caltrans Mitigation	63,000	330,000	60,000	453,000
VP01-XXX	Arroyo Leon Creek Fish Passage Improvements Feasibility	120,000	120,000	120,000	360,000
VP03-XXX	Lobitos Creek Fisheries Restoration Feasibility	120,000	120,000	120,000	360,000
VP21-007	Hillside Restoration Above BCR Corrals	21,000	0	0	21,000

VP54-XXX	Los Gatos Creek Watershed Phase 3 (Fuel Treatment Work)	55,000	165,000	205,000	425,000
XXXXX	Breeding Burrowing Owl Establishment	0	0	100,000	100,000
XXXXX	Climate Action Plan 10-Year Review	30,000	20,000	0*	50,000
XXXXX	Fish Habitat Restoration and Prioritization Framework	0	125,000	175,000	300,000
XXXXX	Gully Erosion Monitoring and Restoration Prioritization	0	50,000	30,000	80,000
XXXXX	Marbled Murrelet Social Attraction	0	0	125,000	125,000
XXXXX	Popcornflower Mitigation at Russian Ridge	0	38,500	61,500	100,000
XXXXX	San Gregorio Creek Fisheries Monitoring	148,000	0	0	148,000
XXXXX	Water Quality Monitoring Program Manual	0	50,000	30,000	80,000
<b>Total</b>		<b>\$10,910,003</b>	<b>\$13,063,567</b>	<b>\$11,260,435</b>	<b>\$35,234,005</b>

\*Staff time only.

**Supporting Projects**

Project Name	Project Purpose	Lead Department	Fiscal Year
Districtwide Conservation Management Unit Designation	Review and update, as needed, the board-approved Conservation Management Units (CMUs). This may include proposing Use and Management Plan amendments for preserves where CMUs are no longer applicable and identifying new CMUs. Review and update, as needed, the CMU section of the Open Space Use and Management Policy.	Planning	FY28-FY29
Visitor Use Management: Recreational Impact Analysis to Regional Wildlife/Natural Resources	Increase understanding of recreational impacts to regional wildlife to inform Visitor Use Management Framework and project planning, management and board decisions. First of three phases: P1 = Baseline Data and Education, P2 = VUM Framework, P3 = Policy	Natural Resources	FY27-FY29

**Program:** Natural Resource Protection and Restoration  
**Project #:** 61030  
**Fund:** 10 - General Fund Operating

**Operating Budget Impact:** Yes  
**Area of Interest:** Agriculture

**Toto Ranch Agricultural Plan**

**Project Purpose**

Develop a sustainable agricultural plan for Toto Ranch to establish an agricultural lease with the tenants.

**FY27 Scope**

Hire a consultant to prepare the agricultural plan and a CEQA/environmental consultant to conduct the environmental compliance review.

**FY28 Scope**

Prepare the terms for a new lease that references and is consistent with the agricultural plan. Seek Board CEQA certification and approval of the new agricultural plan and lease. Execute the lease with the tenants.

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	135,000	35,000	0	0	170,000
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$135,000</b>	<b>\$35,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$170,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$135,000	\$35,000	\$0	\$0	\$170,000
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$135,000</b>	<b>\$35,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$170,000</b>

**Program:** Natural Resource Protection and Restoration  
**Project #:** 61031  
**Fund:** 10 - General Fund Operating

**Operating Budget Impact:** No  
**Area of Interest:** Wildland Fire Resiliency

**Wildland Fire Capacity**

**Project Purpose**

Utilize \$1.08 million in State Coastal Conservancy grant funding to build staff capacity, purchase additional fuel treatment equipment and implement fuel reduction work in four preserves.

**FY27 Scope**

Complete the final year of grant-funded work: fuel treatments along Alpine Road in Russian Ridge and Skyline Ridge preserves and ecosystem fire resiliency enhancements for Kings Mountain manzanita at El Corte de Madera Creek Preserve.

**FY28 Scope**

Project completed in prior fiscal year(s).

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$535,222	\$0	\$0	\$0	\$0	\$0	\$535,222
5000-7000 - Service & Supplies	255,659	15,000	695,000	0	0	0	965,659
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$790,881</b>	<b>\$15,000</b>	<b>\$695,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,500,881</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	(\$74,826)	\$15,000	\$530,707	(\$50,000)	\$0	\$0	\$420,881
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other Unfunded	865,707	0	164,293	50,000	0	0	1,080,000
<b>Grand Total</b>	<b>\$790,881</b>	<b>\$15,000</b>	<b>\$695,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,500,881</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** Yes  
**Project #:** 61050 **Area of Interest:**  
**Fund:** 40 - General Fund Capital

**Purisima Creek Redwoods - Purisima Ponds**

**Project Purpose**

Rebuild pond berm that was damaged due to erosion from overtopping during winter storms.

**FY27 Scope**

Complete construction of berm repairs and project closeout. Complete bidding and start construction on outlet repairs and address water rights concerns.

**FY28 Scope**

Complete construction and project closeout.

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	49,796	100,000	70,000	70,000	0	0	289,796
8300 - Environmental/Planning Services	14,938	25,000	45,000	45,000	0	0	129,938
8400 - Inspection/Construction Monitoring	0	0	75,000	75,000	0	0	150,000
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	177,500	292,500	0	0	470,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$64,733</b>	<b>\$125,000</b>	<b>\$367,500</b>	<b>\$482,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,039,733</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	(86,270)	125,000	367,500	482,500	0	0	888,730
Grants/Partnerships/Other	151,004	0	0	0	0	0	151,004
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$64,733</b>	<b>\$125,000</b>	<b>\$367,500</b>	<b>\$482,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,039,733</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** No  
**Project #:** 61056 **Area of Interest:** Wildland Fire Resiliency  
**Fund:** 10 - General Fund Operating

**Los Gatos Creek Watershed Phase 2 (Fuel Treatment)**

**Project Purpose**

Implement the Phase 2 CalFire grant at multiple preserves to improve wildland fire resiliency to protect ecosystem function.

**FY27 Scope**

Begin year 3 (final year) of grant-funded treatment, including the removal of high-priority invasive species from project sites. Continue seed procurement for post-treatment.

**FY28 Scope**

Project completed in prior fiscal year(s).

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$331	\$29,000	\$75,000	\$0	\$0	\$0	\$104,331
5000-7000 - Service & Supplies	53,928	250,000	235,000	0	0	0	538,928
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$54,259</b>	<b>\$279,000</b>	<b>\$310,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$643,259</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$54,259	\$279,000	\$310,000	\$0	\$0	\$0	\$643,259
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$54,259</b>	<b>\$279,000</b>	<b>\$310,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$643,259</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** No  
**Project #:** 63002 **Area of Interest:** Agriculture  
**Fund:** 40 - General Fund Capital

**Elkus-Lobitos Perimeter Fence**

**Project Purpose**

Install fencing along Purisima Creek (where brush acts as barrier) to ensure cattle are contained within active pastures and do not stray into the creek.

**FY27 Scope**

Scope and schedule will be dependent upon assessment after new grazing tenants move onto property.

**FY28 Scope**

Project completed in prior fiscal year(s).

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	5,000	0	0	0	5,000
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	18,741	587,823	0	0	0	606,564
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$18,741</b>	<b>\$592,823</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$611,564</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	18,741	592,823	0	0	0	611,564
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$18,741</b>	<b>\$592,823</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$611,564</b>

**Program:** Natural Resource Protection and Restoration  
**Project #:** 63009  
**Fund:** 40 - General Fund Capital

**Operating Budget Impact:** Yes  
**Area of Interest:** Agriculture

**Gordon Ridge Ponds Improvement**

**Project Purpose**

Re-develop ponds to support livestock water and improve wildlife habitat.

**FY27 Scope**

Project not yet started.

**FY28 Scope**

Scope project and complete a Request for Proposals process to hire consultant to prepare design plans.

**FY29 Scope**

Complete design plans and obtain permitting and CEQA compliance through the Open Space Maintenance and Restoration Program.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	270,000	0	0	270,000
8300 - Environmental/Planning Services	0	0	0	52,500	0	0	52,500
8400 - Inspection/Construction Monitoring	0	0	0	97,750	10,000	10,000	117,750
8500 - Permitting Fees	0	0	0	0	60,000	0	60,000
8600 - Construction	0	0	0	0	0	453,000	453,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$420,250</b>	<b>\$70,000</b>	<b>\$463,000</b>	<b>\$953,250</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	420,250	70,000	463,000	953,250
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$420,250</b>	<b>\$70,000</b>	<b>\$463,000</b>	<b>\$953,250</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** Yes  
**Project #:** 80058 **Area of Interest:**  
**Fund:** 10 - General Fund Operating

**Districtwide Herpetofauna & Aquatic Habitat Assessment**

**Project Purpose**

Conduct aquatic surveys Districtwide to understand aquatic habitat distribution and resident species composition to inform management and protection of aquatic habitats.

**FY27 Scope**

Conduct aquatic habitat surveys and compile findings in draft report.

**FY28 Scope**

Submittal of final report to inform future land management of aquatic habitats.

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	191,185	107,895	64,000	20,000	0	0	383,080
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$191,185</b>	<b>\$107,895</b>	<b>\$64,000</b>	<b>\$20,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$383,080</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$191,185	\$107,895	\$64,000	\$20,000	\$0	\$0	\$383,080
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$191,185</b>	<b>\$107,895</b>	<b>\$64,000</b>	<b>\$20,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$383,080</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** No  
**Project #:** 80059 **Area of Interest:**  
**Fund:** 40 - General Fund Capital

**Groundwater Well Decommissioning**

**Project Purpose**

Prevent groundwater contamination by sealing unused and abandoned wells.

**FY27 Scope**

Hire a consultant to assess remaining wells to be decommissioned and prepare bid documents for well sites.

**FY28 Scope**

Hire a contractor to acquire permits and decommission wells. Locations to be determined pending results of well assessment scope.

**FY29 Scope**

Hire a contractor to acquire permits and decommission wells. Locations to be determined pending results of well assessment scope.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	100,000	10,000	10,000	50,000	170,000
8300 - Environmental/Planning Services	2,272	0	15,000	15,000	15,000	25,000	72,272
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	156	7,000	0	7,000	7,000	25,000	46,156
8600 - Construction	200,273	1,000	0	116,000	116,000	307,500	740,773
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$202,701</b>	<b>\$8,000</b>	<b>\$115,000</b>	<b>\$148,000</b>	<b>\$148,000</b>	<b>\$407,500</b>	<b>\$1,029,201</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	202,701	8,000	115,000	148,000	148,000	407,500	1,029,201
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$202,701</b>	<b>\$8,000</b>	<b>\$115,000</b>	<b>\$148,000</b>	<b>\$148,000</b>	<b>\$407,500</b>	<b>\$1,029,201</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** Yes  
**Project #:** 80065 **Area of Interest:** Wildland Fire Resiliency  
**Fund:** 10 - General Fund Operating

**IPM Implementation of Valley Water Grant**

**Project Purpose**

Revitalize habitat for rare, threatened and endangered species and create a more contiguous native vegetation corridor for wildlife, including pollinators, by removing invasive plants and/or revegetating with native species. Funding is prioritized for projects that include community partnerships or provide education for nearby landowners and other stakeholder groups on the control of harmful species.

**FY27 Scope**

Conduct final year (year 10) of project implementation.

**FY28 Scope**

Project completed in prior fiscal year(s).

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	797,840	275,000	275,000	0	0	0	1,347,840
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$797,840</b>	<b>\$275,000</b>	<b>\$275,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,347,840</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$136,691	\$0	\$0	\$0	\$0	\$0	\$136,691
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other Unfunded	661,149	275,000	275,000	0	0	0	1,211,149
<b>Grand Total</b>	<b>\$797,840</b>	<b>\$275,000</b>	<b>\$275,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,347,840</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** Yes  
**Project #:** 80072 **Area of Interest:** Wildland Fire Resiliency  
**Fund:** 10 - General Fund Operating

**Irish Ridge Restoration**

**Project Purpose**

Restore habitat on the Irish Ridge property. Plan, permit and implement habitat restoration for special status species, climate change, and wildland fire resiliency.

**FY27 Scope**

Complete pre-treatment IPM work, rare plant collection, and year 2 of protocol-level marbled murrelet surveys.

**FY28 Scope**

Pending permitting, begin restoration plan implementation, including tree removal work and invasive species treatments.

**FY29 Scope**

Continue implementation of restoration plan, with the bulk and cost of onsite restoration work occurring this year, additional tree removal and native plantings planned in subsequent year and maintenance work planned for the five years following each planting cycle. Total lifetime project cost estimated at \$2.4M.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	92,266	50,000	71,500	460,000	1,245,000	410,000	2,328,766
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$92,266</b>	<b>\$50,000</b>	<b>\$71,500</b>	<b>\$460,000</b>	<b>\$1,245,000</b>	<b>\$410,000</b>	<b>\$2,328,766</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$92,266	\$50,000	\$71,500	\$460,000	\$1,245,000	\$410,000	\$2,328,766
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$92,266</b>	<b>\$50,000</b>	<b>\$71,500</b>	<b>\$460,000</b>	<b>\$1,245,000</b>	<b>\$410,000</b>	<b>\$2,328,766</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** No  
**Project #:** 80073 **Area of Interest:**  
**Fund:** 10 - General Fund Operating

**Oversight of Lehigh Quarry Activities**

**Project Purpose**

Protect Midpen interests throughout the Lehigh Quarry Reclamation Plan Review process and related activities.

**FY27 Scope**

Continue to work with partners, stakeholders, the County and Lehigh to maximize protection of Midpen interests. Continue monitoring the Ridgeline Easement. Finalize consultant-led review of the 2023 Reclamation Plan Amendment.

**FY28 Scope**

Continue to work with partners, stakeholders, the County and Lehigh to maximize protection of Midpen interests. Continue monitoring the Ridgeline Easement.

**FY29 Scope**

Continue to work with partners, stakeholders, the County and Lehigh to maximize protection of Midpen interests. Continue monitoring the Ridgeline Easement.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	62,720	147,000	110,000	10,000	10,000	10,000	349,720
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$62,720</b>	<b>\$147,000</b>	<b>\$110,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$349,720</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$62,720	\$147,000	\$110,000	\$10,000	\$10,000	\$10,000	\$349,720
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$62,720</b>	<b>\$147,000</b>	<b>\$110,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$349,720</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** Yes  
**Project #:** 80081 **Area of Interest:**  
**Fund:** 40 - General Fund Capital

**Alpine Pond Drainage Improvements**

**Project Purpose**

Improve spillway conditions at Alpine Pond to reduce erosion, improve habitat.

**FY27 Scope**

Develop a conceptual plan and cost estimate based on board approval of staff recommendation. Begin designs. Begin permitting outreach with agencies and initiate CEQA.

**FY28 Scope**

Bring designs to 65%. Secure permits and complete CEQA compliance.

**FY29 Scope**

Complete design plans and prepare bid package. Award the construction contract and begin construction.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	260,390	50,000	100,000	125,000	75,000	75,000	685,390
8300 - Environmental/Planning Services	4,214	0	70,000	60,000	45,000	50,000	229,214
8400 - Inspection/Construction Monitoring	0	0	0	25,000	70,000	95,000	190,000
8500 - Permitting Fees	0	0	0	30,000	0	0	30,000
8600 - Construction	0	0	0	0	232,500	480,000	712,500
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$264,604</b>	<b>\$50,000</b>	<b>\$170,000</b>	<b>\$240,000</b>	<b>\$422,500</b>	<b>\$700,000</b>	<b>\$1,847,104</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	264,604	50,000	170,000	240,000	422,500	700,000	1,847,104
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$264,604</b>	<b>\$50,000</b>	<b>\$170,000</b>	<b>\$240,000</b>	<b>\$422,500</b>	<b>\$700,000</b>	<b>\$1,847,104</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** Yes  
**Project #:** 80083 **Area of Interest:** Wildland Fire Resiliency  
**Fund:** 10 - General Fund Operating

**Santa Cruz Kangaroo Rat Habitat and Population Management**

**Project Purpose**

Assess habitat and support genetic research to inform the development of a habitat and population management plan (HPMP). The HPMP will identify opportunities for site-specific enhancements to increase species resiliency of Santa Cruz kangaroo rat, which is listed as a critically imperiled subspecies by the California Department of Fish and Wildlife (CDFW).

**FY27 Scope**

Identify long term habitat enhancements and begin long-term monitoring of kangaroo rat population response. Partner with State Parks and/or Open Space Authority for translocations, if recommended.

**FY28 Scope**

Continue landscape-level habitat enhancements, monitoring of kangaroo rat population response, and partnerships with State Parks, San Jose Water Company, and Santa Clara County Parks and the Open Space Authority.

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	262,408	90,000	365,000	400,000	0	0	1,117,408
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$262,408</b>	<b>\$90,000</b>	<b>\$365,000</b>	<b>\$400,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,117,408</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$71,010	\$23,018	\$313,880	\$400,000	\$0	\$0	\$807,908
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other Unfunded	191,398	66,982	51,120	0	0	0	309,500
<b>Grand Total</b>	<b>\$262,408</b>	<b>\$90,000</b>	<b>\$365,000</b>	<b>\$400,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,117,408</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** Yes  
**Project #:** 80084 **Area of Interest:**  
**Fund:** 10 - General Fund Operating

**Remediation of Planting Sites**

**Project Purpose**

Oregon State University (OSU) to provide remediation recommendations for restoration sites contaminated with soil pathogens and preventative strategies for future restoration projects. Staff to then identify remedial actions to pursue based on capacity, costs, and other factors to manage for Phytophthora and protect the natural resources.

**FY27 Scope**

Implement a pilot study of remediation actions to determine feasibility of remediation recommendations for restoration sites contaminated with soil pathogens.

**FY28 Scope**

If feasible, complete additional sampling, testing, consultation, and implementation of remediation actions at other restoration sites contaminated with soil pathogens.

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	20,000	44,522	6,373	0	0	70,895
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$20,000</b>	<b>\$44,522</b>	<b>\$6,373</b>	<b>\$0</b>	<b>\$0</b>	<b>\$70,895</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$20,000	\$44,522	\$6,373	\$0	\$0	\$70,895
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$20,000</b>	<b>\$44,522</b>	<b>\$6,373</b>	<b>\$0</b>	<b>\$0</b>	<b>\$70,895</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** No  
**Project #:** 80092 **Area of Interest:** Wildland Fire Resiliency  
**Fund:** 10 - General Fund Operating

**Long Ridge Forest Health Treatment**

**Project Purpose**

Restore oak woodland habitat to improve resilience to climate change impacts and fire by removing encroaching conifers.

**FY27 Scope**

Continue pre-treatment IPM and baseline oak growth data collection and analysis. Complete tribal outreach and coordination. Secure tree removal permit and begin first round of Douglas fir removal.

**FY28 Scope**

Complete first round of Douglas fir removal and begin post-treatment monitoring. Implement follow-up IPM.

**FY29 Scope**

Implement second round of Douglas fir removal and understory plantings, if needed. Continue IPM, post-treatment data collection and analysis.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	136,071	70,000	106,000	296,000	291,000	298,000	1,197,071
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$136,071</b>	<b>\$70,000</b>	<b>\$106,000</b>	<b>\$296,000</b>	<b>\$291,000</b>	<b>\$298,000</b>	<b>\$1,197,071</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$136,071	\$70,000	\$106,000	\$296,000	\$291,000	\$298,000	\$1,197,071
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$136,071</b>	<b>\$70,000</b>	<b>\$106,000</b>	<b>\$296,000</b>	<b>\$291,000</b>	<b>\$298,000</b>	<b>\$1,197,071</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** Yes  
**Project #:** 80096 **Area of Interest:**  
**Fund:** 10 - General Fund Operating

**San Francisco Garter Snake Partnership**

**Project Purpose**

Partner with US Geological Survey (USGS), Golden Gate National Recreation Area (GGNRA), San Francisco Recreation and Parks Department (SFRPD), US Fish and Wildlife Service (USFWS) and California Department of Fish and Wildlife (CDFW) to augment and reintroduce San Francisco garter snakes at known and potential new population sites to boost species numbers and increase genetic health across its range.

**FY27 Scope**

Release of headstarted young at Golden Gate National Recreational Area site.

**FY28 Scope**

Proceed with continued trapping, headstarting, and preparation for next release.

**FY29 Scope**

Release of headstarted young. Extend project timeline to FY35 to include La Honda Creek Preserve introductions.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	15,384	73,000	50,000	50,000	50,000	300,000	538,384
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$15,384</b>	<b>\$73,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$300,000</b>	<b>\$538,384</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	(\$9,616)	\$73,000	\$50,000	\$50,000	\$50,000	\$300,000	\$513,384
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other Unfunded	25,000	0	0	0	0	0	25,000
<b>Grand Total</b>	<b>\$15,384</b>	<b>\$73,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$300,000</b>	<b>\$538,384</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** No  
**Project #:** 80097 **Area of Interest:** Wildland Fire Resiliency  
**Fund:** 10 - General Fund Operating

**Wildlife Conservation Board Grant Reforestation Projects**

**Project Purpose**

Remove invasive tree species and restore sites to native woodland at Bear Creek Redwoods tree farm and Cathedral Oaks Area of Sierra Azul.

**FY27 Scope**

Install second phase of native plantings and continue IPM treatment at BCR. Install native plantings and continue IPM treatment at Cathedral Oaks.

**FY28 Scope**

Project completed in prior fiscal year(s).

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$13,804	\$0	\$0	\$0	\$0	\$0	\$13,804
5000-7000 - Service & Supplies	703,908	257,000	535,000	0	0	0	1,495,908
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$717,712</b>	<b>\$257,000</b>	<b>\$535,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,509,712</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$490,275	(\$50,893)	\$161,871	\$0	\$0	\$0	\$601,253
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other Unfunded	227,437	307,893	373,129	0	0	0	908,459
<b>Grand Total</b>	<b>\$717,712</b>	<b>\$257,000</b>	<b>\$535,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,509,712</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** No  
**Project #:** 80100 **Area of Interest:** Agriculture  
**Fund:** 10 - General Fund Operating

**Carbon Farm Plan Implementation**

**Project Purpose**

Implement the Carbon Farming Plan developed for the Bluebrush property to enhance habitat and carbon sequestration.

**FY27 Scope**

Install native plants and browse protection in degraded areas of front pasture. Continue IPM and maintain plantings as needed.

**FY28 Scope**

Continue IPM and second-year maintenance and monitoring of FY27 plant installations.

**FY29 Scope**

Continue IPM and third-year maintenance and monitoring of FY27 plant installations. Remove browse protection at the end of the year if plants are sufficiently established.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	53,000	19,000	29,000	29,000	10,000	140,000
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$53,000</b>	<b>\$19,000</b>	<b>\$29,000</b>	<b>\$29,000</b>	<b>\$10,000</b>	<b>\$140,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$53,000	\$19,000	\$29,000	\$29,000	\$10,000	\$140,000
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$53,000</b>	<b>\$19,000</b>	<b>\$29,000</b>	<b>\$29,000</b>	<b>\$10,000</b>	<b>\$140,000</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** No  
**Project #:** 80101 **Area of Interest:**  
**Fund:** 10 - General Fund Operating

**Strategic Plan for Adaptation and Resilience to Climate Change**

**Project Purpose**

Establish a 5-year plan with goals, strategies, and specific actions to address climate resilience and adaptation for District lands, infrastructure, facilities, and operations.

**FY27 Scope**

Write the Strategic Plan document, revise the Climate Change Resource Management Policy if necessary to reflect plan goals.

**FY28 Scope**

Bring the Strategic Plan document to the Board for approval with any proposed changes to the Climate Change Resource Management Policy. Staff time only.

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	10,519	30,000	10,000	0	0	0	50,519
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$10,519</b>	<b>\$30,000</b>	<b>\$10,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,519</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$10,519	\$30,000	\$10,000	\$0	\$0	\$0	\$50,519
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$10,519</b>	<b>\$30,000</b>	<b>\$10,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,519</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** No  
**Project #:** 80102 **Area of Interest:**  
**Fund:** 10 - General Fund Operating

**Districtwide Bat Roosting Habitat Suitability Analysis**

**Project Purpose**

Assess habitat suitability for bats within natural landscapes to inform future projects and showcase bat habitat preservation in the region.

**FY27 Scope**

Complete fieldwork and desktop analysis.

**FY28 Scope**

Generate final habitat suitability model and report, update best management practices, and consider publication.

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	115,000	35,000	0	0	150,000
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$115,000</b>	<b>\$35,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$150,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$115,000	\$35,000	\$0	\$0	\$150,000
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$115,000</b>	<b>\$35,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$150,000</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** No  
**Project #:** 80103 **Area of Interest:**  
**Fund:** 10 - General Fund Operating

**Districtwide Wildlife Connectivity Analysis**

**Project Purpose**

Develop a prioritized list of potential future wildlife crossing projects.

**FY27 Scope**

Project not yet started.

**FY28 Scope**

Develop scope of work, priority species and habitat linkages, and project goals. Identify connectivity sites for immediate enhancement or monitoring based on prior badger linkage analysis. Develop and release a Request for Proposals for consulting services to conduct additional analysis and crossings recommendations for priority species and habitat linkages.

**FY29 Scope**

Manage consultant and begin fieldwork and desktop analysis.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	150,000	150,000	100,000	400,000
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$100,000</b>	<b>\$400,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$150,000	\$150,000	\$100,000	\$400,000
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$100,000</b>	<b>\$400,000</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** No  
**Project #:** 80105 **Area of Interest:** Wildland Fire Resiliency  
**Fund:** 10 - General Fund Operating

**Mitigation of Routine Maintenance Projects**

**Project Purpose**

Implement required mitigation for impacts related to routine maintenance projects.

**FY27 Scope**

Select tree removal contractor. Remove and treat Eucalyptus trees. Conduct post-project monitoring and reporting.

**FY28 Scope**

Conduct site maintenance, ongoing monitoring and reporting.

**FY29 Scope**

Conduct site maintenance, ongoing monitoring and reporting.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	10,000	10,000	10,000	20,000	50,000
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$20,000</b>	<b>\$50,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$10,000	\$10,000	\$10,000	\$20,000	\$50,000
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$20,000</b>	<b>\$50,000</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** No  
**Project #:** 80108 **Area of Interest:**  
**Fund:** 10 - General Fund Operating

**Drought Response and Resiliency Plan**

**Project Purpose**

Identify and implement drought resiliency measures to preserve aquatic habitats, support rangelands, and enhance water supply.

**FY27 Scope**

Project not yet started.

**FY28 Scope**

Conduct outreach to internal and external stakeholders. Hire a consultant to conduct vulnerability study of existing systems, identify action thresholds and develop resiliency measures or improvements for habitat, rangeland, and facilities management.

**FY29 Scope**

Consultant to finalize study and provide recommendations through a Drought Response Plan.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	50,000	20,000	0	70,000
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$20,000</b>	<b>\$0</b>	<b>\$70,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$50,000	\$20,000	\$0	\$70,000
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$20,000</b>	<b>\$0</b>	<b>\$70,000</b>

**Program:** Natural Resource Protection and Restoration  
**Project #:** MAA01-006  
**Fund:** 30 - Measure AA Capital

**Operating Budget Impact:** Yes  
**Area of Interest:** Agriculture

**Madonna Creek Habitat Enhancement, Water Supply and Bridge Replacement**

**Project Purpose**

Identify and implement any necessary infrastructure improvements to preserve the California red-legged frog pond. Begin process to apply for new water use licenses.

**FY27 Scope**

Finalize designs and prepare programmatic permitting documents. If individual permits are needed, prepare CEQA and permit applications. Apply for water use license for instream pond.

**FY28 Scope**

Secure individual permits, if needed, and implement the infrastructure improvements.

**FY29 Scope**

Project completed in prior fiscal year(s).

SUMMARY OF ESTIMATED COSTS	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$ -	\$ 7,665	\$ 12,967	\$ 16,828	\$ -	\$ -	\$ 37,460
5000-7000 - Service & Supplies	-	-	-	-	-	-	-
8100 - Real Estate Services	-	-	-	-	-	-	-
8200 - Architect/Engineering Services	68,417	74,000	50,000	100,000	-	-	292,417
8300 - Environmental/Planning Services	35,078	-	25,000	65,000	-	-	125,078
8400 - Inspection/Construction Monitoring	1,090	-	-	20,000	-	-	21,090
8500 - Permitting Fees	-	-	-	-	-	-	-
8600 - Construction	-	-	2,500	350,000	-	-	352,500
8700 - Vehicles & Equipment	-	-	-	-	-	-	-
8800 - Structures	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>\$ 104,585</b>	<b>\$ 81,665</b>	<b>\$ 90,467</b>	<b>\$ 551,828</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 828,545</b>

FUNDING SOURCE	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
20 - Hawthorn Fund	-	-	-	-	-	-	-
30 - Measure AA Capital	104,585	81,665	90,467	551,828	-	-	828,545
40 - General Fund Capital	-	-	-	-	-	-	-
Grants/Partnerships/Other	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>\$ 104,585</b>	<b>\$ 81,665</b>	<b>\$ 90,467</b>	<b>\$ 551,828</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 828,545</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** No  
**Project #:** MAA01-008 **Area of Interest:** Agriculture  
**Fund:** 30 - Measure AA Capital

**Johnston Ranch Habitat and Agricultural Water Supply Improvements**

**Project Purpose**

Restore aquatic habitat, reduce erosion, improve drainage, and expand agricultural water supply at Johnston Ranch.

**FY27 Scope**

Finalize permits and implement construction.

**FY28 Scope**

Project completed in prior fiscal year(s).

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$7,463	\$12,967	\$0	\$0	\$0	\$20,430
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	47,270	0	0	0	0	0	47,270
8300 - Environmental/Planning Services	0	0	2,371,000	0	0	0	2,371,000
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	125,000	0	0	0	125,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$47,270</b>	<b>\$7,463</b>	<b>\$2,508,967</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,563,700</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	47,270	7,463	2,508,967	0	0	0	2,563,700
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$47,270</b>	<b>\$7,463</b>	<b>\$2,508,967</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,563,700</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** No  
**Project #:** MAA01-009 **Area of Interest:** Wildland Fire Resiliency  
**Fund:** 30 - Measure AA Capital

**Replace Bridge MRBR1 in Miramontes Ridge Preserve**

**Project Purpose**

Replace existing underrated weight bridge at MRBR1 with a new bridge or culvert rated greater than 10,000 pounds to improve a key fire access route.

**FY27 Scope**

Complete design development. Coordinate and submit regulatory permits.

**FY28 Scope**

Prepare bid documents. Submit for building permit. Obtain jurisdictional permits. Solicit bids and award contract. Initiate construction.

**FY29 Scope**

Complete construction and project closeout.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	20,000	90,000	20,000	30,000	0	160,000
8300 - Environmental/Planning Services	0	15,000	60,000	20,000	20,000	0	115,000
8400 - Inspection/Construction Monitoring	0	0	0	28,000	28,000	0	56,000
8500 - Permitting Fees	0	0	7,500	10,000	0	0	17,500
8600 - Construction	0	0	0	17,500	550,000	0	567,500
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$35,000</b>	<b>\$157,500</b>	<b>\$95,500</b>	<b>\$628,000</b>	<b>\$0</b>	<b>\$916,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	35,000	157,500	95,500	628,000	0	916,000
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$35,000</b>	<b>\$157,500</b>	<b>\$95,500</b>	<b>\$628,000</b>	<b>\$0</b>	<b>\$916,000</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** No  
**Project #:** MAA01-XXX **Area of Interest:** Agriculture  
**Fund:** 30 - Measure AA Capital

**Johnston Ranch Pond (Fence) and Cross Fence**

**Project Purpose**

Upgrade infrastructure to support improved grazing distribution and access to newly installed Johnston pond; controlling the distribution of livestock and grazing allows the District to more precisely and effectively manage towards District natural resource objectives, such as improving habitat for sensitive flora and fauna.

**FY27 Scope**

Scope the grazing infrastructure upgrades including fencing and cross-fencing. Hire a contractor and complete the improvements.

**FY28 Scope**

Project completed in prior fiscal year(s).

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	5,000	0	0	0	5,000
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	335,219	0	0	0	335,219
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$340,219</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$340,219</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	340,219	0	0	0	340,219
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$340,219</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$340,219</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** Yes  
**Project #:** MAA02-004 **Area of Interest:**  
**Fund:** 30 - Measure AA Capital

**Stevens Creek Shoreline Nature Area Restoration**

**Project Purpose**

Make phased habitat improvements and infrastructure changes to Midpen parcel that align with regional shoreline resiliency planning.

**FY27 Scope**

Continue site enhancements and monitoring. Present results from technical studies and basis of design to board for final selection of the restoration alternative. Continue developing Sensitive Species Management Plan (SSMP) and CEQA. The scope of work and budget is subject to change following additional assessment from staff and given that site access is annually dependent on weather conditions and water levels.

**FY28 Scope**

Continue site enhancements and monitoring. Continue developing the CEQA analysis and SSMP. The scope of work and budget is subject to change following additional assessment from staff and given that site access is annually dependent on weather conditions and water levels.

**FY29 Scope**

Continue site enhancements and monitoring. Finalize the CEQA analysis and SSMP and bring both to the Board for certification and approval. Begin pursuing permitting and grant opportunities for construction and begin implementing the SSMP. The scope of work and budget is subject to change following additional assessment from staff and given that site access is annually dependent on weather conditions and water levels.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$16,497	\$10,892	\$16,828	\$17,333	\$0	\$61,550
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	531,042	224,564	250,000	250,000	800,000	2,055,606
8300 - Environmental/Planning Services	40,030	20,000	195,000	290,000	105,000	40,000	690,030
8400 - Inspection/Construction Monitoring	0	0	0	0	0	160,000	160,000
8500 - Permitting Fees	0	0	0	0	0	70,000	70,000
8600 - Construction	0	0	0	0	0	8,052,500	8,052,500
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$40,030</b>	<b>\$567,539</b>	<b>\$430,456</b>	<b>\$556,828</b>	<b>\$372,333</b>	<b>\$9,122,500</b>	<b>\$11,089,686</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	40,030	567,539	430,456	514,107	0	0	1,552,132
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	42,721	372,333	9,122,500	9,537,554
<b>Grand Total</b>	<b>\$40,030</b>	<b>\$567,539</b>	<b>\$430,456</b>	<b>\$556,828</b>	<b>\$372,333</b>	<b>\$9,122,500</b>	<b>\$11,089,686</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** No  
**Project #:** MAA03-002 **Area of Interest:**  
**Fund:** 30 - Measure AA Capital

**Purisima Upland Site Cleanup and Soil Remediation**

**Project Purpose**

Complete site cleanup and soil remediation around existing empty oil tank to protect natural resource values.

**FY27 Scope**

Complete construction and project closeout.

**FY28 Scope**

Project completed in prior fiscal year(s).

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$18,290	\$24,827	\$16,338	\$0	\$0	\$0	\$59,455
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	65,571	0	0	0	0	0	65,571
8200 - Architect/Engineering Services	121,137	15,000	15,000	0	0	0	151,137
8300 - Environmental/Planning Services	54,624	30,000	30,000	0	0	0	114,624
8400 - Inspection/Construction Monitoring	32,420	10,000	40,000	0	0	0	82,420
8500 - Permitting Fees	7,196	0	0	0	0	0	7,196
8600 - Construction	2,045	200,500	690,000	0	0	0	892,545
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$301,283</b>	<b>\$280,327</b>	<b>\$791,338</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,372,948</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	301,283	280,327	791,338	0	0	0	1,372,948
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$301,283</b>	<b>\$280,327</b>	<b>\$791,338</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,372,948</b>

**Program:** Natural Resource Protection and Restoration  
**Project #:** MAA05-010  
**Fund:** 30 - Measure AA Capital

**Operating Budget Impact:** Yes  
**Area of Interest:** Wildland Fire Resiliency

**La Honda Forest Health**

**Project Purpose**

Develop pilot project to restore degraded forest habitat, enhance fire resiliency, and assess carbon storage.

**FY27 Scope**

Finalize the forest health plan and initiate implementation actions.

**FY28 Scope**

Continue implementation of the forest health plan.

**FY29 Scope**

Continue implementation of forest plan.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$33,889	\$6,650	\$69,114	\$71,188	\$73,324	\$0	\$254,165
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	25,300	0	0	0	0	25,300
8300 - Environmental/Planning Services	250,884	95,000	80,000	50,000	30,000	0	505,884
8400 - Inspection/Construction Monitoring	25,687	0	0	0	0	0	25,687
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	500,000	500,000	500,000	1,500,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$310,460</b>	<b>\$126,950</b>	<b>\$149,114</b>	<b>\$621,188</b>	<b>\$603,324</b>	<b>\$500,000</b>	<b>\$2,311,036</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	310,460	126,950	149,114	621,188	603,324	0	1,811,036
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	500,000	500,000
<b>Grand Total</b>	<b>\$310,460</b>	<b>\$126,950</b>	<b>\$149,114</b>	<b>\$621,188</b>	<b>\$603,324</b>	<b>\$500,000</b>	<b>\$2,311,036</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** Yes  
**Project #:** MAA05-XXX **Area of Interest:** Agriculture  
**Fund:** 30 - Measure AA Capital

**Conservation Grazing Water Development**

**Project Purpose**

Upgrade infrastructure to support improved grazing distribution; controlling the distribution of livestock and grazing allows the District to more precisely and effectively manage towards District natural resource objectives, such as improving habitat for sensitive flora and fauna.

**FY27 Scope**

Project not yet started.

**FY28 Scope**

Scope water line and trough locations at Lone Madrone and Toto Ranch. Hire a contractor to construct the water system. Complete the improvements.

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	35,000	0	0	35,000
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	271,000	0	0	271,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$306,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$306,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	306,000	0	0	306,000
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$306,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$306,000</b>

**Program:** Natural Resource Protection and Restoration  
**Project #:** MAA05-XXX  
**Fund:** 30 - Measure AA Capital

**Operating Budget Impact:** No  
**Area of Interest:** Agriculture

**Lone Madrone Perimeter Fence**

**Project Purpose**

Installing fencing along Harrington Creek (where brush acts as barrier) to ensure cattle are contained within active pastures and do not stray into the creek; controlling the distribution of livestock and grazing allows the District to more precisely and effectively manage towards District natural resource objectives, such as improving habitat for sensitive flora and fauna.

**FY27 Scope**

Scope project, issue a Request for Bids, award the contract, and complete the improvements.

**FY28 Scope**

Project completed in prior fiscal year(s).

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	5,000	0	0	0	5,000
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	105,500	0	0	0	105,500
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$110,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$110,500</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	110,500	0	0	0	110,500
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$110,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$110,500</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** Yes  
**Project #:** MAA13-001 **Area of Interest:** Agriculture  
**Fund:** 30 - Measure AA Capital

**Cloverdale Operational Road System Review and Improvements**

**Project Purpose**

Use road inventory to determine what existing roads need to remain for operational purposes, including what segments require improvements or realignments to keep roads and passageways operational while protecting surrounding watershed, habitats, and special status species.

**FY27 Scope**

Finalize list of road improvements and obtain permitting and CEQA compliance under the Open Space Maintenance and Restoration Program.

**FY28 Scope**

Complete the list of identified road improvements, including the Butano Farm service road that leads into the preserve.

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$4,771	\$36,735	\$0	\$0	\$41,506
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	30,000	30,000	0	0	60,000
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	140,000	0	0	140,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$34,771</b>	<b>\$206,735</b>	<b>\$0</b>	<b>\$0</b>	<b>\$241,506</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	34,771	206,735	0	0	241,506
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$34,771</b>	<b>\$206,735</b>	<b>\$0</b>	<b>\$0</b>	<b>\$241,506</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** No  
**Project #:** MAA13-004 **Area of Interest:** Agriculture  
**Fund:** 30 - Measure AA Capital

**Cloverdale Ranch Water Development**

**Project Purpose**

Upgrade infrastructure to support improved grazing distribution; controlling the distribution of livestock and grazing allows the District to more precisely and effectively manage towards District natural resource objectives, such as improving habitat for sensitive flora and fauna.

**FY27 Scope**

Project not yet started.

**FY28 Scope**

Scope water line and trough locations. Complete a Request for Bids to construct the water system, award the contract, and complete the improvements.

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	35,000	0	0	35,000
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	81,000	0	0	81,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$116,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$116,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	116,000	0	0	116,000
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$116,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$116,000</b>

**Program:** Natural Resource Protection and Restoration  
**Project #:** MAA16-XXX  
**Fund:** 30 - Measure AA Capital

**Operating Budget Impact:** Yes  
**Area of Interest:**

**Peters Creek Trail Reroute from Jikoji Pond**

**Project Purpose**

Realign Peters Creek Trail away from Jikoji Pond to provide additional buffer between the pond and trail use to protect potential San Francisco garter snake habitat. Assess the feasibility of continued hiking-only access on the existing route versus the restoration of the route with limited access via the easement over the Jikoji pond dam.

**FY27 Scope**

Project not yet started.

**FY28 Scope**

Project not yet started.

**FY29 Scope**

Conduct trail scouting and initiate technical studies.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	80,000	25,000	105,000
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	80,000	80,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$80,000</b>	<b>\$105,000</b>	<b>\$185,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	80,000	105,000	185,000
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$80,000</b>	<b>\$105,000</b>	<b>\$185,000</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** Yes  
**Project #:** MAA20-001 **Area of Interest:**  
**Fund:** 30 - Measure AA Capital

**Wildlife Corridor: Highway 17 Crossing**

**Project Purpose**

Work with partners to develop, engineer and implement wildlife crossing improvements at Highway 17 to provide safe movement for wildlife connecting over 30,000 acres of protected public lands.

**FY27 Scope**

Continue to work with Valley Transportation Authority (VTA). Project dependent on receiving Caltrans approval, permits and funding. Solicit bids for construction contract award.

**FY28 Scope**

If there is sufficient funding for construction, continue collaboration with VTA to award construction contract and begin construction of undercrossing structure and improvements within the Caltrans right-of-way.

**FY29 Scope**

If there is sufficient funding for construction, continue collaboration with VTA to administer ongoing construction of crossing structure and improvements within the Caltrans right-of-way.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$101,089	\$23,171	\$19,061	\$16,828	\$17,333	\$0	\$177,482
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	1,291,533	750,000	1,350,000	0	0	0	3,391,533
8300 - Environmental/Planning Services	804,481	40,000	45,000	45,000	30,000	0	964,481
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	1,039	0	0	0	0	0	1,039
8600 - Construction	80,201	0	0	5,416,667	5,416,667	5,416,667	16,330,202
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$2,278,343</b>	<b>\$813,171</b>	<b>\$1,414,061</b>	<b>\$5,478,495</b>	<b>\$5,464,000</b>	<b>\$5,416,667</b>	<b>\$20,864,737</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	(815,793)	498,112	(36,744)	5,478,495	0	0	5,124,070
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	3,094,136	315,059	1,450,805	0	0	0	4,860,000
Unfunded	0	0	0	0	5,464,000	5,416,667	10,880,667
<b>Grand Total</b>	<b>\$2,278,343</b>	<b>\$813,171</b>	<b>\$1,414,061</b>	<b>\$5,478,495</b>	<b>\$5,464,000</b>	<b>\$5,416,667</b>	<b>\$20,864,737</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** Yes  
**Project #:** MAA21-007 **Area of Interest:** Wildland Fire Resiliency  
**Fund:** 30 - Measure AA Capital

**Bear Creek Redwoods Preserve Plan: Invasive Weed Treatment and Restoration**

**Project Purpose**

Implement targeted treatments under the Integrated Pest Management Plan to control invasive weed populations at Bear Creek Redwoods Open Space Preserve, and facilitate opening phases 2 and 3 of the preserve for public access. Implement targeted weed treatments to restore native habitats along roads and trails. Treatment sites are expected to require five years of treatment before requiring maintenance-level treatment (determined by species, habitat, infestation level and time span, and site-history).

**FY27 Scope**

Complete fourth (4th) year of invasive species treatment in Phase 2 area of Bear Creek Redwoods.

**FY28 Scope**

Complete fifth (5th) year of invasive species treatment.

**FY29 Scope**

Project completed in prior fiscal year(s). Transitions to Land Stewardship and Trails core work for maintenance.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$21,769	\$8,284	\$11,201	\$11,999	\$0	\$0	\$53,253
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	1,328,117	100,000	100,000	100,000	0	0	1,628,117
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$1,349,887</b>	<b>\$108,284</b>	<b>\$111,201</b>	<b>\$111,999</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,681,371</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	834,887	108,284	111,201	111,999	0	0	1,166,371
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	515,000	0	0	0	0	0	515,000
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$1,349,887</b>	<b>\$108,284</b>	<b>\$111,201</b>	<b>\$111,999</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,681,371</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** Yes  
**Project #:** MAA22-XXX **Area of Interest:**  
**Fund:** 30 - Measure AA Capital

**Alma Bridge Road Wildlife Passage Pilot**

**Project Purpose**

Partner with Santa Clara County to provide safe passage for wildlife (newts) across a small section of Alma Bridge Road as a pilot project. Midpen will retain a consultant to provide CEQA and design services. Partnership details, including implementation responsibilities, are still to be determined. Staff will return to the Board in the future with any proposed changes to the project. Prior to FY27, this project was captured under VP22-002.

**FY27 Scope**

Provide support to the County who will be leading design and bidding for small scale first phase of project. Staff time only.

**FY28 Scope**

Provide support to the County who will be leading construction on small scale first phase of project. County to implement additional phases. Midpen to complete effectiveness monitoring in future years.

**FY29 Scope**

Provide support to the County to implement additional phases. Midpen to complete effectiveness monitoring in future years.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$50,000	\$0	\$0	\$50,000
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	250,000	0	250,000
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	1,050,000	0	0	1,050,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,100,000</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$1,350,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	(687,864)	700,000	0	0	12,136
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	687,864	0	0	0	687,864
Unfunded	0	0	0	400,000	250,000	0	650,000
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,100,000</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$1,350,000</b>

**Program:** Natural Resource Protection and Restoration  
**Project #:** MAA24-XXX  
**Fund:** 30 - Measure AA Capital

**Operating Budget Impact:** Yes  
**Area of Interest:**

**Cherry Springs Pond Restoration**

**Project Purpose**

Improve aquatic habitat for western pond turtle and California red-legged frog.

**FY27 Scope**

Project not yet started.

**FY28 Scope**

Project not yet started.

**FY29 Scope**

Develop and release a Request for Proposals and Qualifications for a pond management plan and hydrological study. Begin fieldwork. Future fiscal years will include completing fieldwork and developing a Habitat Management Plan.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$21,984	\$21,984
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	180,000	100,000	280,000
8300 - Environmental/Planning Services	0	0	0	0	120,000	50,000	170,000
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	100,000	100,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$300,000</b>	<b>\$271,984</b>	<b>\$571,984</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	300,000	271,984	571,984
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$300,000</b>	<b>\$271,984</b>	<b>\$571,984</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** Yes  
**Project #:** MAA25-008 **Area of Interest:**  
**Fund:** 30 - Measure AA Capital

**Sierra Azul - Knobcone Pine Management**

**Project Purpose**

Manage knobcone pine habitat in Sierra Azul to improve species resilience and ecosystem health.

**FY27 Scope**

Consultant to complete literature review, habitat assessment, and feasibility study.

**FY28 Scope**

Pending results of the feasibility study, consultant to complete management plan. Initiate permitting of the Habitat Management Plan.

**FY29 Scope**

Begin implementation of the Habitat Management Plan.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$4,064	\$8,371	\$10,778	\$0	\$23,213
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	50,000	50,000	0	0	100,000
8400 - Inspection/Construction Monitoring	0	0	0	0	30,000	20,000	50,000
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	50,000	150,000	200,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$54,064</b>	<b>\$58,371</b>	<b>\$90,778</b>	<b>\$170,000</b>	<b>\$373,213</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	54,064	58,371	90,778	170,000	373,213
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$54,064</b>	<b>\$58,371</b>	<b>\$90,778</b>	<b>\$170,000</b>	<b>\$373,213</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** No  
**Project #:** VP01-003 **Area of Interest:** Wildland Fire Resiliency  
**Fund:** 10 - General Fund Operating

**Madonna Creek Caltrans Mitigation**

**Project Purpose**

Offsite mitigation project whereby Caltrans will cover the cost of removing eucalyptus trees and invasive plants within riparian corridor to improve habitat quality.

**FY27 Scope**

Collect seeds for nursery plants. Remove small diameter invasive species to prep site under the Open Space Maintenance and Restoration Program. Continue coordination with Caltrans on regulatory agency permits as needed.

**FY28 Scope**

Remove larger diameter invasive species. Remove a portion of former dairy barn concrete foundations to meet minimum offsite mitigation acreage requirements. Install plants and erosion control.

**FY29 Scope**

Conduct IPM program maintenance. Purchase and install additional nursery plants as needed. Conduct plant and erosion monitoring. Project deemed complete in FY29 or FY30. Monitoring expected for a total period of 10 years following project completion (estimated in 2035); future monitoring will be programmed under the operating budget and departmental workplan.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$10,000	\$5,000	\$15,000	\$5,000	\$40,000	\$75,000
5000-7000 - Service & Supplies	0	44,000	58,000	315,000	55,000	150,000	622,000
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$54,000</b>	<b>\$63,000</b>	<b>\$330,000</b>	<b>\$60,000</b>	<b>\$190,000</b>	<b>\$697,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other Unfunded	0	54,000	63,000	330,000	60,000	190,000	697,000
<b>Grand Total</b>	<b>\$0</b>	<b>\$54,000</b>	<b>\$63,000</b>	<b>\$330,000</b>	<b>\$60,000</b>	<b>\$190,000</b>	<b>\$697,000</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** No  
**Project #:** VP01-XXX **Area of Interest:**  
**Fund:** 10 - General Fund Operating

**Arroyo Leon Creek Fish Passage Improvements Feasibility**

**Project Purpose**  
 Improve fish passage in Arroyo Leon Creek by modifying relic dam structures.

**FY27 Scope**  
 Enter partnership agreement with the Resource Conservation District to complete topographic and habitat surveys to determine fish passage status and habitat quality. Pending results, begin conceptual designs and cost estimate for fish passage improvements.

**FY28 Scope**  
 Advance conceptual designs. Begin CEQA and permitting.

**FY29 Scope**  
 Complete CEQA, finalize designs, secure permits, and prepare bidding documents.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	120,000	120,000	120,000	1,000,000	1,360,000
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$1,000,000</b>	<b>\$1,360,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$120,000	\$120,000	\$120,000	\$1,000,000	\$1,360,000
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$1,000,000</b>	<b>\$1,360,000</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** No  
**Project #:** VP03-XXX **Area of Interest:**  
**Fund:** 10 - General Fund Operating

**Lobitos Creek Fisheries Restoration Feasibility**

**Project Purpose**

Restore fish passage to the Lobitos Creek Watershed through improvements on Highway 1 (Caltrans) and Verde Road (San Mateo County).

**FY27 Scope**

Enter a partnership agreement with the San Mateo County Resource Conservation District to complete topographic and habitat surveys. Continue inter-agency coordination to add the Highway 1 crossing to Caltrans' project cycle. Begin developing high-level conceptual designs and a cost estimate for fish passage improvements across Verde Road.

**FY28 Scope**

Finalize concept-level designs and cost estimates. Continue coordination with the San Mateo County Resource Conservation District. Identify the lead agency and scope out the CEQA review process.

**FY29 Scope**

Prepare detailed designs for the Verde Road barrier. Begin permitting and CEQA. This work is pending Caltrans support in addressing the Highway 1 fish barrier.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	120,000	120,000	120,000	1,000,000	1,360,000
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$1,000,000</b>	<b>\$1,360,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$120,000	\$120,000	\$120,000	\$1,000,000	\$1,360,000
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$1,000,000</b>	<b>\$1,360,000</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** Yes  
**Project #:** VP21-007 **Area of Interest:** Wildland Fire Resiliency  
**Fund:** 40 - General Fund Capital

**Hillside Restoration Above BCR Corrals**

**Project Purpose**

Restore a degraded 2-acre hillside above the Bear Creek Stables corrals. Scope includes grading, erosion control, revegetation, IPM, and monitoring.

**FY27 Scope**

Purchase and install Year 2 nursery plants.

**FY28 Scope**

Project completed in prior fiscal year(s).

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	10,000	0	0	0	0	10,000
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	48,000	21,000	0	0	0	69,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$58,000</b>	<b>\$21,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$79,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	58,000	21,000	0	0	0	79,000
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$58,000</b>	<b>\$21,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$79,000</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** Yes  
**Project #:** VP54-XXX **Area of Interest:** Wildland Fire Resiliency  
**Fund:** 10 - General Fund Operating

**Los Gatos Creek Watershed Phase 3 (Fuel Treatment Work)**

**Project Purpose**

Implement grant-funded work within the Los Gatos Creek Watershed that furthers the goals of the Wildland Fire Resiliency Program to complete ecologically sensitive vegetation management that reduces fuel loads and lessens wildfire risk (including in areas with extremely high infestation of Sudden Oak Death).

**FY27 Scope**

Scope and identify next set of fuel reduction sites for future grant funding.

**FY28 Scope**

Begin year 1 of treatment, including the removal of high priority invasive species from projects sites. Continue seed procurement for post-treatment.

**FY29 Scope**

Continuing treatment, including the removal of high priority invasive species from projects sites. Continue seed procurement for post-treatment.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$15,000	\$15,000	\$15,000	\$15,000	\$60,000
5000-7000 - Service & Supplies	0	0	40,000	150,000	190,000	190,000	570,000
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$55,000</b>	<b>\$165,000</b>	<b>\$205,000</b>	<b>\$205,000</b>	<b>\$630,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$55,000	\$165,000	\$205,000	\$205,000	\$630,000
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$55,000</b>	<b>\$165,000</b>	<b>\$205,000</b>	<b>\$205,000</b>	<b>\$630,000</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** No  
**Project #:** XXXXX **Area of Interest:**  
**Fund:** 10 - General Fund Operating

**Breeding Burrowing Owl Establishment**

**Project Purpose**

Establish breeding burrowing owl population in Preserves to offset the decline and potential loss of the shoreline population.

**FY27 Scope**

Project not yet started.

**FY28 Scope**

Project not yet started.

**FY29 Scope**

Engage with agencies working on existing burrowing owl breeding establishment efforts. Establish a partnership agreement to fund release sites on suitable Midpen preserves. In future fiscal years, develop and establish a monitoring program.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	100,000	50,000	150,000
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$50,000</b>	<b>\$150,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$100,000	\$50,000	\$150,000
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$50,000</b>	<b>\$150,000</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** No  
**Project #:** XXXXX **Area of Interest:**  
**Fund:** 10 - General Fund Operating

**Climate Action Plan 10-Year Review**

**Project Purpose**

Update the District's Climate Action Plan for better alignment with State and regional plans, and to streamline future greenhouse gas inventories.

**FY27 Scope**

Hire a consultant and begin the review and update of the Climate Action Plan and greenhouse gas inventory protocols.

**FY28 Scope**

Complete updates to the Climate Action Plan and greenhouse gas inventory protocols.

**FY29 Scope**

Present the new Climate Action Plan and greenhouse gas inventory protocols to the Board for consideration of approval. FY29 is staff time only.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	30,000	20,000	0	0	50,000
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$30,000</b>	<b>\$20,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$30,000	\$20,000	\$0	\$0	\$50,000
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$30,000</b>	<b>\$20,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** No  
**Project #:** XXXXX **Area of Interest:**  
**Fund:** 10 - General Fund Operating

**Fish Habitat Restoration and Prioritization Framework**

**Project Purpose**

Identify and prioritize restoration actions for recovery of salmonids.

**FY27 Scope**

Project not yet started.

**FY28 Scope**

Hire a consultant to prepare study design. Complete habitat assessments to serve as a basis for restoration project identification and prioritization.

**FY29 Scope**

Identify and prioritize stream restoration actions for salmonid recovery, including monitoring and adaptive management guidance.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	125,000	175,000	0	300,000
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$125,000</b>	<b>\$175,000</b>	<b>\$0</b>	<b>\$300,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$125,000	\$175,000	\$0	\$300,000
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$125,000</b>	<b>\$175,000</b>	<b>\$0</b>	<b>\$300,000</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** Yes  
**Project #:** XXXXX **Area of Interest:**  
**Fund:** 10 - General Fund Operating

**Gully Erosion Monitoring and Restoration Prioritization**

**Project Purpose**

Inventory and evaluate current gully conditions, identify restoration priorities, and provide recommendations to protect infrastructure and downstream water quality.

**FY27 Scope**

Project not yet started.

**FY28 Scope**

Hire a consultant to conduct remote sensing analysis and field surveys.

**FY29 Scope**

Finalize inventory and recommendations report, including restoration plans for high-priority sites and guidelines for future gully management.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	50,000	30,000	0	80,000
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$80,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$50,000	\$30,000	\$0	\$80,000
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$80,000</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** No  
**Project #:** XXXXX **Area of Interest:**  
**Fund:** 10 - General Fund Operating

**Marbled Murrelet Social Attraction**

**Project Purpose**

Support marbled murrelet (MAMU) conservation needs by encouraging MAMU breeding in specific areas. This would help establish new occupied habitat within their range and help mitigate potential loss of existing habitat.

**FY27 Scope**

Project not yet started.

**FY28 Scope**

Project not yet started.

**FY29 Scope**

Identify project goals, methods, and a suitable host site within Midpen preserves. Assess existing acoustic vocalization and autonomous recording unit survey data.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	125,000	50,000	175,000
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$125,000</b>	<b>\$50,000</b>	<b>\$175,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$125,000	\$50,000	\$175,000
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$125,000</b>	<b>\$50,000</b>	<b>\$175,000</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** Yes  
**Project #:** XXXXX **Area of Interest:**  
**Fund:** 40 - General Fund Capital

**Popcornflower Mitigation at Russian Ridge**

**Project Purpose**

Conduct mitigation for impacts resulting from ADA improvements at Russian Ridge Open Space Preserve.

**FY27 Scope**

Project not yet started.

**FY28 Scope**

Project scoping development and permitting. Seed collection of target species.

**FY29 Scope**

Implement mitigation work at Russian Ridge Open Space Preserve.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	37,500	7,500	0	45,000
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	1,000	0	0	1,000
8600 - Construction	0	0	0	0	54,000	0	54,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$38,500</b>	<b>\$61,500</b>	<b>\$0</b>	<b>\$100,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	38,500	61,500	0	100,000
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$38,500</b>	<b>\$61,500</b>	<b>\$0</b>	<b>\$100,000</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** No  
**Project #:** XXXXX **Area of Interest:**  
**Fund:** 10 - General Fund Operating

**San Gregorio Creek Fisheries Monitoring**

**Project Purpose**

Partner with the San Mateo Resource Conservation District to monitor the recovery of coho salmon and steelhead in San Gregorio Creek to support regional watershed stewardship priorities.

**FY27 Scope**

Execute a partnership agreement with the San Mateo Resource Conservation District to install two stream arrays and approximately 1,000 fish tags. Implement monitoring and launch web-based monitoring application and database.

**FY28 Scope**

Project completed in prior fiscal year(s).

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	148,000	0	0	0	148,000
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$148,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$148,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$148,000	\$0	\$0	\$0	\$148,000
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$148,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$148,000</b>

**Program:** Natural Resource Protection and Restoration **Operating Budget Impact:** No  
**Project #:** XXXXX **Area of Interest:**  
**Fund:** 10 - General Fund Operating

**Water Quality Monitoring Program Manual**

**Project Purpose**

Create a data collection framework and manual for the Water Quality Monitoring Program to improve regulatory compliance, habitat monitoring, and restoration prioritization.

**FY27 Scope**

Project not yet started.

**FY28 Scope**

Hire a consultant to prepare statistical framework and protocols and coordinate with agency partners and regulators.

**FY29 Scope**

Finalize Water Quality Monitoring Program framework and manual. Implement recommended data collection protocols.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	50,000	30,000	0	80,000
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$80,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$50,000	\$30,000	\$0	\$80,000
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$80,000</b>

## Public Access, Education and Outreach Program



Project #	Project Name	FY27	FY28	FY29	3-Year Total
31901	ADA Barrier Removal	\$65,000	\$100,000	\$50,000	\$215,000
31912	Long Ridge Parking - Feasibility Study	85,000	110,000	25,000	220,000
35015	Rancho San Antonio Road and ADA Improvements	102,500	1,985,000	1,500,000	3,587,500
35030	Fremont Older Parking Area Improvements	520,500	1,223,000	0	1,743,500
35031	Guadalupe Creek Crossing Replacement	229,000	378,000	0	607,000
35032	Bear Creek Redwoods - Parking Lot Culvert	113,500	1,681,000	0	1,794,500
35035	Purisima Creek Trail (Trail and Vehicle Access)	1,937,000	3,175,000	0	5,112,000
35048	Picchetti ADA Site Improvements	145,000	652,500	540,000	1,337,500
35049	Ravenswood Viewing Platforms Rebuild	0	0	60,000	60,000
35051	Wildcat Loop Bridge Replacement	0	0	175,000	175,000
61049	El Corte de Madera - Spring Board Trail Culvert and Bridge	0	105,000	59,500	164,500
MAA01-XXX	Lennie Roberts Trail	0	0	20,000	20,000
MAA03-009	Purisima-to-the-Sea Parking	159,952	2,571,058	5,358,888	8,089,898
MAA03-010	Purisima-to-the-Sea Trail	636,204	679,427	457,189	1,772,820
MAA03-012	Purisima Preserve Comprehensive Use and Management Plan (CUMP)	53,300	0	0	53,300
MAA03-013	Highway 35 Multi-Use Trail Crossing and Parking Implementation	1,135,440	2,450,058	460,610	4,046,108
MAA05-012	Paulin Culvert and Bridge Improvements	321,227	0	0	321,227
MAA05-013	La Honda Parking and Trailhead Access Implementation	403,838	412,742	3,320,665	4,137,245
MAA06-002	Hawthorns Area Plan	379,000	60,000	0	439,000
MAA06-XXX	Hawthorns Area Plan Implementation - Parking Area	0	150,000	190,000	340,000
MAA06-XXX	Hawthorns Area Plan Implementation - Trails Development	0	0	20,637	20,637
MAA10-002	Meadow Trail Reroute in Coal Creek	119,000	0	0	119,000
MAA11-001	Monte Bello Black Mountain Trail Extension	86,016	227,736	63,455	377,207
MAA11-005	Rancho San Antonio Permanent Carpool Parking Implementation	0	270,000	85,000	355,000
MAA11-006	Rancho San Antonio Welcome Center Kiosk	55,446	30,609	0*	86,055
MAA13-XXX	Cloverdale Interim Public Access	376,169	245,000	0	621,169
MAA16-001	Trail Connection to Eagle Rock and Devils Canyon	0	0	120,637	120,637
MAA16-XXX	Long Ridge Trail System Improvements	100,298	0	0	100,298
MAA20-002	Bay Area Ridge Trail: Highway 17 Crossing	1,394,061	5,458,495	5,434,000	12,286,556
MAA20-004	El Sereno Loop Trail	214,570	301,372	306,032	821,974
MAA21-004	Bear Creek Stables	1,275,497	6,429,962	70,000	7,775,459
MAA21-006	Bear Creek Redwoods - Alma College Cultural Landscape Rehabilitation	60,159	50,000	0	110,159
MAA21-011	Phase 2 Trail Improvements, Bear Creek Redwoods (NE Trailhead Connection)	645,109	1,210,000	0	1,855,109
MAA21-013	Bear Creek Redwoods North Parking Area	3,368,121	0	0	3,368,121
MAA21-014	Phase 2 Multiuse Trail, Bear Creek Redwoods	579,223	1,109,902	0	1,689,125
MAA22-004	Beatty Parking Area	279,061	573,855	1,273,866	2,126,782
MAA22-XXX	Beatty Trail Connections	121,224	385,000	320,000	826,224
MAA25-004	Umunhum-to-the-Sea Trail	0	0*	51,993	51,993
VP03-XXX	Purisima Creek Trailhead Shuttle Program Improvements	0	45,000	153,000	198,000
VP04-003	El Corte de Madera Single-use Biking/Hiking Trail (Feasibility)	65,000	55,000	35,000	155,000

VP05-002	La Honda Creek Parking and Trailhead Access Feasibility Study and CEQA Review	71,000	0	0	71,000
VP07-003	La Honda South Area Parking Feasibility Study	65,000	195,000	175,000	435,000
VP14-001	California Riding and Hiking Trails	15,000	0	0	15,000
VP17-XXX	Upper Stevens Creek Trail Connection Feasibility	5,000	105,000	150,000	260,000
VP53-003	Kennedy Trailhead Parking Area Improvement	290,000	155,000	2,960,500	3,405,500
XXXXX	Lower Windy Hill Parking Lot Resurfacing	0	0	140,000	140,000
XXXXX	Mount Umunhum ADA Paths	51,000	587,500	0	638,500
XXXXX	Rhus Ridge Parking Lot Resurfacing	0	0	200,000	200,000
XXXXX	Tribal Consultation and Engagement Policy Development	0*	30,000	30,000	60,000
<b>Total</b>		<b>\$15,522,415</b>	<b>\$33,197,216</b>	<b>\$23,805,972</b>	<b>\$72,525,603</b>

\*Staff time only.

### Supporting Projects

Project Name	Project Purpose	Lead Department	Fiscal Year
Amendment to the Cooley Landing Partnership Agreement	Update the existing partnership agreement to address ongoing management issues and evaluate their request for allowing additional public access activities.	General Manager's Office	FY27-FY28
Johnston Ranch Trailhead Partnership	Amend a partnership agreement with City of Half Moon Bay (HMB) to allow early implementation of the Lennie Roberts Trail within the Johnston Ranch Uplands property with a trailhead at the Johnston House.	Planning	FY27
Partnership Agreement for Shared Parking at Hidden Villa	Pursue additional parking for Rancho San Antonio Open Space Preserve through shared use of existing Hidden Villa parking.	General Manager's Office	FY27-FY29
Regional Trails and Active Transportation/Access to Open Space Planning and Coordination	Provide technical and planning support for external regional trail and active transportation planning projects initiated by partners and other public agencies.	Planning	FY27-FY29
Teague Hill Trail Plan	Evaluate unmaintained legacy pathways within Teague Hill Open Space Preserve. Select appropriate segments for board consideration to formalize as part of the official trail network and identify segments to remove/return back to a natural condition.	General Manager's Office	FY28-FY29
Trail Junction Numbering System	Improve wayfinding on trails by adding unique trail junction numbers.	Planning	FY27-FY29
Visitor Use Management Framework	Develop a framework for visitor use management to assess visitor use capacity and identify management strategies that protect resources and enhance the visitor experience at one or more Midpen preserves.	Planning	FY28-FY29

**Program:** Public Access, Education and Outreach **Operating Budget Impact:** Yes  
**Project #:** 31901 **Area of Interest:** Diversity, Equity and Inclusion  
**Fund:** 40 - General Fund Capital

**ADA Barrier Removal**

**Project Purpose**

Implement ADA barrier removals as identified and prioritized in the board-approved ADA Transition Plan Update, including tracking and reporting accomplishments.

**FY27 Scope**

Complete Year 8 of ADA barrier removals. The scope of work and budget is subject to change following additional assessment from staff.

**FY28 Scope**

Complete Year 9 of ADA barrier removals. The scope of work and budget is subject to change following additional assessment from staff.

**FY29 Scope**

Complete Year 10 of ADA barrier removals. The scope of work and budget is subject to change following additional assessment from staff.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	373,486	78,000	50,000	50,000	50,000	300,000	901,486
8300 - Environmental/Planning Services	43,074	0	15,000	0	0	20,000	78,074
8400 - Inspection/Construction Monitoring	94,973	0	0	0	0	75,000	169,973
8500 - Permitting Fees	103,265	0	0	50,000	0	25,000	178,265
8600 - Construction	2,104,053	187,000	0	0	0	5,757,500	8,048,553
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$2,718,851</b>	<b>\$265,000</b>	<b>\$65,000</b>	<b>\$100,000</b>	<b>\$50,000</b>	<b>\$6,177,500</b>	<b>\$9,376,351</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	(\$148,600)	\$0	\$0	\$0	\$0	\$0	(\$148,600)
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	2,718,851	265,000	65,000	100,000	50,000	6,177,500	9,376,351
Grants/Partnerships/Other	148,600	0	0	0	0	0	148,600
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$2,718,851</b>	<b>\$265,000</b>	<b>\$65,000</b>	<b>\$100,000</b>	<b>\$50,000</b>	<b>\$6,177,500</b>	<b>\$9,376,351</b>

**Program:** Public Access, Education and Outreach **Operating Budget Impact:** No  
**Project #:** 31912 **Area of Interest:**  
**Fund:** 10 - General Fund Operating

**Long Ridge Parking - Feasibility Study**

**Project Purpose**

Provide a public access staging area (parking, restroom, trailhead) for Long Ridge Preserve and trails.

**FY27 Scope**

Pending preliminary site studies and ongoing coordination with the County of Santa Clara, identify site(s) to evaluate existing conditions and begin the feasibility studies.

**FY28 Scope**

Continue feasibility studies, conduct public engagement, and develop initial conceptual site plan alternatives.

**FY29 Scope**

Pending board selection of a preferred alternative, initiate environmental review.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	20,000	85,000	110,000	25,000	100,000	340,000
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$20,000</b>	<b>\$85,000</b>	<b>\$110,000</b>	<b>\$25,000</b>	<b>\$100,000</b>	<b>\$340,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$20,000	\$85,000	\$110,000	\$25,000	\$100,000	\$340,000
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$20,000</b>	<b>\$85,000</b>	<b>\$110,000</b>	<b>\$25,000</b>	<b>\$100,000</b>	<b>\$340,000</b>

**Program:** Public Access, Education and Outreach **Operating Budget Impact:** No  
**Project #:** 35015 **Area of Interest:** Diversity, Equity and Inclusion  
**Fund:** 40 - General Fund Capital

**Rancho San Antonio Road and ADA Improvements**

**Project Purpose**

Improve existing service roads. Repair existing asphalt roads, replace culverts as needed, and improve ADA access from the Foothills Field Office to the bridge near Deer Hollow Farm and the lower portion of the Mora paved trail.

**FY27 Scope**

Finalize design and submit for CEQA circulation. Apply for jurisdictional permits.

**FY28 Scope**

Receive permit approvals. Solicit bids, award contract, and begin construction.

**FY29 Scope**

Continue construction and close-out.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	104,516	45,000	50,000	40,000	0	0	239,516
8300 - Environmental/Planning Services	0	0	0	60,000	0	0	60,000
8400 - Inspection/Construction Monitoring	0	0	10,000	80,000	0	0	90,000
8500 - Permitting Fees	3,994	95,000	40,000	0	0	0	138,994
8600 - Construction	0	0	2,500	1,805,000	1,500,000	0	3,307,500
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$108,510</b>	<b>\$140,000</b>	<b>\$102,500</b>	<b>\$1,985,000</b>	<b>\$1,500,000</b>	<b>\$0</b>	<b>\$3,836,010</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	108,510	140,000	102,500	1,985,000	1,500,000	0	3,836,010
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$108,510</b>	<b>\$140,000</b>	<b>\$102,500</b>	<b>\$1,985,000</b>	<b>\$1,500,000</b>	<b>\$0</b>	<b>\$3,836,010</b>

**Program:** Public Access, Education and Outreach **Operating Budget Impact:** No  
**Project #:** 35030 **Area of Interest:** Diversity, Equity and Inclusion  
**Fund:** 40 - General Fund Capital

**Fremont Older Parking Area Improvements**

**Project Purpose**

Improve the parking configuration and traffic flow of the existing parking area, enhance ADA parking and improve the parking surface.

**FY27 Scope**

Complete design development, CEQA, final design/permitting, and bidding.

**FY28 Scope**

Initiate and complete construction.

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	22,500	183,000	63,000	0	0	268,500
8300 - Environmental/Planning Services	0	45,000	35,000	5,000	0	0	85,000
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	12,500	12,500	0	0	0	25,000
8600 - Construction	0	0	290,000	1,155,000	0	0	1,445,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$80,000</b>	<b>\$520,500</b>	<b>\$1,223,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,823,500</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	80,000	520,500	1,223,000	0	0	1,823,500
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$80,000</b>	<b>\$520,500</b>	<b>\$1,223,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,823,500</b>

**Program:** Public Access, Education and Outreach **Operating Budget Impact:** No  
**Project #:** 35031 **Area of Interest:**  
**Fund:** 40 - General Fund Capital

**Guadalupe Creek Crossing Replacement**

**Project Purpose**

Assess and improve the existing creek culvert crossing that is showing signs of failure. Replace the culvert crossing with a bridge.

**FY27 Scope**

Receive regulatory permits. Solicit bids, award contract and begin construction.

**FY28 Scope**

Complete construction and project closeout.

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	118,732	31,148	0	0	0	0	149,880
8300 - Environmental/Planning Services	0	0	10,000	10,000	0	0	20,000
8400 - Inspection/Construction Monitoring	0	8,000	18,000	18,000	0	0	44,000
8500 - Permitting Fees	0	15,000	0	0	0	0	15,000
8600 - Construction	0	1,000	201,000	350,000	0	0	552,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$118,732</b>	<b>\$55,148</b>	<b>\$229,000</b>	<b>\$378,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$780,880</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	118,732	55,148	229,000	378,000	0	0	780,880
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$118,732</b>	<b>\$55,148</b>	<b>\$229,000</b>	<b>\$378,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$780,880</b>

**Program:** Public Access, Education and Outreach  
**Project #:** 35032  
**Fund:** 40 - General Fund Capital

**Operating Budget Impact:** No  
**Area of Interest:**

**Bear Creek Redwoods - Parking Lot Culvert**

**Project Purpose**

Prior storms damaged an existing culvert beneath the Alma parking lot. The 60-inch, 500-foot culvert needs to be repaired or replaced to maintain water conveyance and protect the parking lot.

**FY27 Scope**

Prepare bid package, solicit bids, award contract and begin construction.

**FY28 Scope**

Complete construction and project closeout.

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	77,249	7,500	23,500	36,000	0	0	144,249
8300 - Environmental/Planning Services	55,100	10,000	15,000	30,000	0	0	110,100
8400 - Inspection/Construction Monitoring	0	0	5,000	30,000	0	0	35,000
8500 - Permitting Fees	0	20,000	15,000	10,000	0	0	45,000
8600 - Construction	0	0	55,000	1,575,000	0	0	1,630,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$132,349</b>	<b>\$37,500</b>	<b>\$113,500</b>	<b>\$1,681,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,964,349</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	132,349	37,500	113,500	1,681,000	0	0	1,964,349
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$132,349</b>	<b>\$37,500</b>	<b>\$113,500</b>	<b>\$1,681,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,964,349</b>

**Program:** Public Access, Education and Outreach  
**Project #:** 35035  
**Fund:** 40 - General Fund Capital

**Operating Budget Impact:** No  
**Area of Interest:**

**Purisima Creek Trail (Trail and Vehicle Access)**

**Project Purpose**

The Purisima Creek Trail is not passable by vehicles due to washouts from the 2022–23 storms. Assess the road-width trail for long-term viability, including potential replacement of three bridges. Rebuild washouts and replace bridges to restore patrol and emergency vehicle access.

**FY27 Scope**

Solicit bid and award of contract, initiate construction of slide repairs. Secure permits for bridge repairs.

**FY28 Scope**

Complete slide repairs, begin and complete bridge construction. Project closeout.

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	69,350	720,000	220,000	170,000	0	0	1,179,350
8300 - Environmental/Planning Services	59,873	150,000	87,000	65,000	0	0	361,873
8400 - Inspection/Construction Monitoring	0	75,000	135,000	140,000	0	0	350,000
8500 - Permitting Fees	0	30,000	55,000	10,000	0	0	95,000
8600 - Construction	0	0	1,440,000	2,790,000	0	0	4,230,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$129,224</b>	<b>\$975,000</b>	<b>\$1,937,000</b>	<b>\$3,175,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,216,224</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	70,609	975,000	1,937,000	3,175,000	0	0	6,157,609
Grants/Partnerships/Other	58,614	0	0	0	0	0	58,614
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$129,224</b>	<b>\$975,000</b>	<b>\$1,937,000</b>	<b>\$3,175,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,216,224</b>

**Program:** Public Access, Education and Outreach **Operating Budget Impact:** No  
**Project #:** 35048 **Area of Interest:** Diversity, Equity and Inclusion  
**Fund:** 40 - General Fund Capital

**Picchetti ADA Site Improvements**

**Project Purpose**

Carry out Americans with Disabilities Act (ADA) improvements as defined by the ADA Barrier Removal project.

**FY27 Scope**

Evaluate ADA improvements. Prepare plans. Initiate environmental review.

**FY28 Scope**

Complete environmental review. Secure permits. Solicit bids, award contract and start construction.

**FY29 Scope**

Complete construction and project closeout.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	95,000	170,000	135,000	0	400,000
8300 - Environmental/Planning Services	0	0	30,000	60,000	30,000	0	120,000
8400 - Inspection/Construction Monitoring	0	0	0	30,000	30,000	0	60,000
8500 - Permitting Fees	0	0	20,000	35,000	0	0	55,000
8600 - Construction	0	0	0	357,500	345,000	0	702,500
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$145,000</b>	<b>\$652,500</b>	<b>\$540,000</b>	<b>\$0</b>	<b>\$1,337,500</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	145,000	652,500	540,000	0	1,337,500
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$145,000</b>	<b>\$652,500</b>	<b>\$540,000</b>	<b>\$0</b>	<b>\$1,337,500</b>

**Program:** Public Access, Education and Outreach  
**Project #:** 35049  
**Fund:** 40 - General Fund Capital

**Operating Budget Impact:** No  
**Area of Interest:**

**Ravenswood Viewing Platforms Rebuild**

**Project Purpose**

Rebuild two viewing platforms and increase interpretive value.

**FY27 Scope**

Project not yet started.

**FY28 Scope**

Project not yet started.

**FY29 Scope**

Begin project design and environmental review.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	55,000	0	55,000
8300 - Environmental/Planning Services	0	0	0	0	5,000	20,000	25,000
8400 - Inspection/Construction Monitoring	0	0	0	0	0	10,000	10,000
8500 - Permitting Fees	0	0	0	0	0	2,000	2,000
8600 - Construction	0	0	0	0	0	100,500	100,500
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$60,000</b>	<b>\$132,500</b>	<b>\$192,500</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	60,000	132,500	192,500
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$60,000</b>	<b>\$132,500</b>	<b>\$192,500</b>

**Program:** Public Access, Education and Outreach  
**Project #:** 35051  
**Fund:** 40 - General Fund Capital

**Operating Budget Impact:** No  
**Area of Interest:**

**Wildcat Loop Bridge Replacement**

**Project Purpose**

Replace five pedestrian bridge crossings to ensure continued public access through the preserve.

**FY27 Scope**

Project not yet started.

**FY28 Scope**

Project not yet started.

**FY29 Scope**

Hire consultant to provide evaluation, recommendations and cost estimate for repairs.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	100,000	250,000	350,000
8300 - Environmental/Planning Services	0	0	0	0	40,000	10,000	50,000
8400 - Inspection/Construction Monitoring	0	0	0	0	0	105,000	105,000
8500 - Permitting Fees	0	0	0	0	35,000	15,000	50,000
8600 - Construction	0	0	0	0	0	1,037,500	1,037,500
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$175,000</b>	<b>\$1,417,500</b>	<b>\$1,592,500</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	175,000	1,417,500	1,592,500
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$175,000</b>	<b>\$1,417,500</b>	<b>\$1,592,500</b>

**Program:** Public Access, Education and Outreach  
**Project #:** 61049  
**Fund:** 40 - General Fund Capital

**Operating Budget Impact:** No  
**Area of Interest:**

**El Corte de Madera - Spring Board Trail Culvert and Bridge**

**Project Purpose**

Repair or replace storm-damaged bridge and four failed culverts.

**FY27 Scope**

Deferred to FY28.

**FY28 Scope**

Prepare project scope, complete assessment and initiate design plans.

**FY29 Scope**

Confirm CEQA coverage and submit for permits.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	100,000	12,000	25,000	137,000
8300 - Environmental/Planning Services	25,458	0	0	5,000	15,000	0	45,458
8400 - Inspection/Construction Monitoring	0	0	0	0	7,500	7,500	15,000
8500 - Permitting Fees	0	0	0	0	25,000	0	25,000
8600 - Construction	0	0	0	0	0	290,000	290,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$25,458</b>	<b>\$0</b>	<b>\$0</b>	<b>\$105,000</b>	<b>\$59,500</b>	<b>\$322,500</b>	<b>\$512,458</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	25,458	0	0	105,000	59,500	322,500	512,458
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$25,458</b>	<b>\$0</b>	<b>\$0</b>	<b>\$105,000</b>	<b>\$59,500</b>	<b>\$322,500</b>	<b>\$512,458</b>

**Program:** Public Access, Education and Outreach  
**Project #:** MAA01-XXX  
**Fund:** 30 - Measure AA Capital

**Operating Budget Impact:** Yes  
**Area of Interest:**

**Lennie Roberts Trail**

**Project Purpose**

Provide new public access at Miramontes Ridge by constructing a loop trail near the Johnston Ranch House. If feasible, design trail to meet Easy-Access Guidelines.

**FY27 Scope**

Project not yet started.

**FY28 Scope**

Project not yet started.

**FY29 Scope**

Initiate trail scouting and technical studies.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$4,227	\$4,227
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	100,000	100,000
8300 - Environmental/Planning Services	0	0	0	0	20,000	115,000	135,000
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	30,000	30,000
8600 - Construction	0	0	0	0	0	140,000	140,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$20,000</b>	<b>\$389,227</b>	<b>\$409,227</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	20,000	389,227	409,227
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$20,000</b>	<b>\$389,227</b>	<b>\$409,227</b>

**Program:** Public Access, Education and Outreach  
**Project #:** MAA03-009  
**Fund:** 30 - Measure AA Capital

**Operating Budget Impact:** Yes  
**Area of Interest:**

**Purisima-to-the-Sea Parking**

**Project Purpose**

Establish a new parking/staging area with trailhead amenities that connects to the redwoods trail system and the Coastal Trail.

**FY27 Scope**

Obtain local permits. Complete bid process and award a construction contract.

**FY28 Scope**

Complete pre-construction surveys and initiate construction.

**FY29 Scope**

Complete construction. Open to the public.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$2,207	\$6,800	\$29,952	\$35,058	\$28,888	\$0	\$102,905
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	225,026	15,000	80,000	50,000	50,000	0	420,026
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	65,000	85,000	0	150,000
8500 - Permitting Fees	0	8,000	50,000	0	0	0	58,000
8600 - Construction	0	0	0	2,421,000	5,195,000	0	7,616,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$227,234</b>	<b>\$29,800</b>	<b>\$159,952</b>	<b>\$2,571,058</b>	<b>\$5,358,888</b>	<b>\$0</b>	<b>\$8,346,932</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	227,234	29,800	159,952	1,565,263	0	0	1,982,249
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	1,005,795	5,358,888	0	6,364,683
<b>Grand Total</b>	<b>\$227,234</b>	<b>\$29,800</b>	<b>\$159,952</b>	<b>\$2,571,058</b>	<b>\$5,358,888</b>	<b>\$0</b>	<b>\$8,346,932</b>

**Program:** Public Access, Education and Outreach  
**Project #:** MAA03-010  
**Fund:** 30 - Measure AA Capital

**Operating Budget Impact:** Yes  
**Area of Interest:**

**Purisima-to-the-Sea Trail**

**Project Purpose**

Connect the existing Purisima Creek Redwoods trail system to the Pacific Ocean by completing the multi-use Purisima-to-the-Sea Trail.

**FY27 Scope**

Finalize permitting and initiate construction.

**FY28 Scope**

Continue trail construction.

**FY29 Scope**

Continue trail construction.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$11,070	\$21,053	\$151,204	\$194,427	\$192,189	\$0	\$569,943
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	24,501	20,000	35,000	0	0	0	79,501
8300 - Environmental/Planning Services	47,416	25,000	20,000	0	0	0	92,416
8400 - Inspection/Construction Monitoring	0	0	45,000	45,000	45,000	10,000	145,000
8500 - Permitting Fees	0	15,000	50,000	0	0	0	65,000
8600 - Construction	0	0	335,000	440,000	220,000	120,000	1,115,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$82,987</b>	<b>\$81,053</b>	<b>\$636,204</b>	<b>\$679,427</b>	<b>\$457,189</b>	<b>\$130,000</b>	<b>\$2,066,860</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	82,987	81,053	636,204	0	0	0	800,244
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	679,427	457,189	130,000	1,266,616
<b>Grand Total</b>	<b>\$82,987</b>	<b>\$81,053</b>	<b>\$636,204</b>	<b>\$679,427</b>	<b>\$457,189</b>	<b>\$130,000</b>	<b>\$2,066,860</b>

**Program:** Public Access, Education and Outreach **Operating Budget Impact:** Yes  
**Project #:** MAA03-012 **Area of Interest:**  
**Fund:** 30 - Measure AA Capital

**Purisima Preserve Comprehensive Use and Management Plan (CUMP)**

**Project Purpose**

Develop a CUMP for new public access improvements and resource and land management activities. The CUMP includes the Purisima-to-the-Sea Trail and Parking Area, Highway 35 Trail Crossing and Parking Expansion, and Purisima Multimodal Access. The CUMP will serve as the basis for environmental review under CEQA and initiation of the permitting process.

**FY27 Scope**

Complete environmental review, seek board certification of CEQA document and approval of the CUMP. Submit the Coastal Development Permit and other permits to San Mateo County and obtain permit approval. Note: individual implementation actions under the CUMP are listed separately as projects in this CIAP.

**FY28 Scope**

Project completed in prior fiscal year(s).

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	43,097	175,180	38,800	0	0	0	257,077
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	14,500	0	0	0	14,500
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$43,097</b>	<b>\$175,180</b>	<b>\$53,300</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$271,577</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	43,097	175,180	53,300	0	0	0	271,577
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$43,097</b>	<b>\$175,180</b>	<b>\$53,300</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$271,577</b>

**Program:** Public Access, Education and Outreach  
**Project #:** MAA03-013  
**Fund:** 30 - Measure AA Capital

**Operating Budget Impact:** Yes  
**Area of Interest:**

**Highway 35 Multi-Use Trail Crossing and Parking Implementation**

**Project Purpose**

Expand parking capacity at the existing North Ridge parking lot and establish a highway crossing to connect to the new Bay Area Ridge Trail extension.

**FY27 Scope**

Secure permits, complete bid process and initiate construction.

**FY28 Scope**

Complete construction.

**FY29 Scope**

Complete demobilization and site cleanup. Open the parking area and highway crossing to the public.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$986	\$2,122	\$37,440	\$35,058	\$23,110	\$0	\$98,716
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	210,356	70,000	150,000	50,000	50,000	0	530,356
8300 - Environmental/Planning Services	0	0	15,000	10,000	5,000	0	30,000
8400 - Inspection/Construction Monitoring	0	0	30,000	35,000	35,000	0	100,000
8500 - Permitting Fees	0	10,000	35,000	0	0	0	45,000
8600 - Construction	0	2,000	868,000	2,320,000	347,500	0	3,537,500
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$211,342</b>	<b>\$84,122</b>	<b>\$1,135,440</b>	<b>\$2,450,058</b>	<b>\$460,610</b>	<b>\$0</b>	<b>\$4,341,572</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	211,342	84,122	1,135,440	676,058	0	0	2,106,962
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	1,774,000	460,610	0	2,234,610
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$211,342</b>	<b>\$84,122</b>	<b>\$1,135,440</b>	<b>\$2,450,058</b>	<b>\$460,610</b>	<b>\$0</b>	<b>\$4,341,572</b>

**Program:** Public Access, Education and Outreach  
**Project #:** MAA05-012  
**Fund:** 30 - Measure AA Capital

**Operating Budget Impact:** No  
**Area of Interest:**

**Paulin Culvert and Bridge Improvements**

**Project Purpose**

Replace the failing culvert/bridge crossing of La Honda Creek on the main patrol access road that extends from Skyline Boulevard into La Honda Creek Preserve with a steel prefabricated truss bridge to ensure continuous maintenance, patrol, and emergency access.

**FY27 Scope**

Complete construction.

**FY28 Scope**

Project completed in prior fiscal year(s).

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$15,113	\$10,185	\$28,227	\$0	\$0	\$0	\$53,525
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	132,477	10,000	10,000	0	0	0	152,477
8300 - Environmental/Planning Services	39,396	3,000	0	0	0	0	42,396
8400 - Inspection/Construction Monitoring	0	8,000	12,000	0	0	0	20,000
8500 - Permitting Fees	10,100	18,000	11,000	0	0	0	39,100
8600 - Construction	0	201,500	260,000	0	0	0	461,500
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$197,086</b>	<b>\$250,685</b>	<b>\$321,227</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$768,998</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	197,086	250,685	321,227	0	0	0	768,998
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$197,086</b>	<b>\$250,685</b>	<b>\$321,227</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$768,998</b>

**Program:** Public Access, Education and Outreach **Operating Budget Impact:** Yes  
**Project #:** MAA05-013 **Area of Interest:** Diversity, Equity and Inclusion  
**Fund:** 30 - Measure AA Capital

**La Honda Parking and Trailhead Access Implementation**

**Project Purpose**

Provide access to the central area of the La Honda Creek Preserve. Construct parking area(s) as determined through the La Honda Parking and Trailhead Access Feasibility Study.

**FY27 Scope**

Pending completion of CEQA review and board approval of the project elements, solicit proposals to hire a design consultant to proceed with detailed construction design plans.

**FY28 Scope**

Develop detailed construction design plans and start permitting process.

**FY29 Scope**

Complete Final Design & Bidding and initiate construction.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$16,338	\$25,242	\$34,665	\$0	\$76,245
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	260,000	180,000	50,000	30,000	520,000
8300 - Environmental/Planning Services	0	0	110,000	50,000	20,000	20,000	200,000
8400 - Inspection/Construction Monitoring	0	0	17,500	87,500	45,000	45,000	195,000
8500 - Permitting Fees	0	0	0	70,000	0	0	70,000
8600 - Construction	0	0	0	0	3,171,000	3,168,500	6,339,500
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$403,838</b>	<b>\$412,742</b>	<b>\$3,320,665</b>	<b>\$3,263,500</b>	<b>\$7,400,745</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	403,838	412,742	2,245,318	0	3,061,898
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	1,075,347	3,263,500	4,338,847
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$403,838</b>	<b>\$412,742</b>	<b>\$3,320,665</b>	<b>\$3,263,500</b>	<b>\$7,400,745</b>

**Program:** Public Access, Education and Outreach  
**Project #:** MAA06-002  
**Fund:** 30 - Measure AA Capital

**Operating Budget Impact:** Yes  
**Area of Interest:** Diversity, Equity and Inclusion

**Hawthorns Area Plan**

**Project Purpose**

Develop a phased plan to guide ecologically sensitive public access improvements and natural resource and land management activities for the Hawthorns area of Windy Hill Open Space Preserve. This plan will facilitate opening the property to future public use.

**FY27 Scope**

Prepare the environmental review (CEQA) document and hold public/PNR/Board meetings to solicit input on the draft Hawthorns Area Plan.

**FY28 Scope**

Seek Board CEQA certification and approval of the Hawthorns Area Plan.

**FY29 Scope**

Project completed in prior fiscal year(s). Project implementation will be a separate project.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	217,119	97,200	52,000	0	0	0	366,319
8300 - Environmental/Planning Services	272,342	37,175	322,000	60,000	0	0	691,517
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	5,000	0	0	0	5,000
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$489,461</b>	<b>\$134,375</b>	<b>\$379,000</b>	<b>\$60,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,062,836</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	489,461	134,375	379,000	60,000	0	0	1,062,836
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$489,461</b>	<b>\$134,375</b>	<b>\$379,000</b>	<b>\$60,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,062,836</b>

**Program:** Public Access, Education and Outreach **Operating Budget Impact:** Yes  
**Project #:** MAA06-XXX **Area of Interest:** Diversity, Equity and Inclusion  
**Fund:** 30 - Measure AA Capital

**Hawthorns Area Plan Implementation - Parking Area**

**Project Purpose**

Establish a staging/parking area to support the new preserve trail network.

**FY27 Scope**

Project not yet started.

**FY28 Scope**

Begin construction documents. Initiate permitting.

**FY29 Scope**

Complete construction documents and continue with permitting.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	150,000	175,000	125,000	450,000
8300 - Environmental/Planning Services	0	0	0	0	0	10,000	10,000
8400 - Inspection/Construction Monitoring	0	0	0	0	0	95,000	95,000
8500 - Permitting Fees	0	0	0	0	15,000	0	15,000
8600 - Construction	0	0	0	0	0	2,301,000	2,301,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$190,000</b>	<b>\$2,531,000</b>	<b>\$2,871,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	150,000	190,000	2,531,000	2,871,000
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$190,000</b>	<b>\$2,531,000</b>	<b>\$2,871,000</b>

**Program:** Public Access, Education and Outreach **Operating Budget Impact:** Yes  
**Project #:** MAA06-XXX **Area of Interest:**  
**Fund:** 30 - Measure AA Capital

**Hawthorns Area Plan Implementation - Trails Development**

**Project Purpose**

Establish a new multi-use loop trail that connects to the proposed parking area to open the property to public use.

**FY27 Scope**

Project not yet started.

**FY28 Scope**

Project not yet started.

**FY29 Scope**

Initiate design and permitting.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$5,637	\$0	\$5,637
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	15,000	70,000	85,000
8300 - Environmental/Planning Services	0	0	0	0	0	20,000	20,000
8400 - Inspection/Construction Monitoring	0	0	0	0	0	20,000	20,000
8500 - Permitting Fees	0	0	0	0	0	70,000	70,000
8600 - Construction	0	0	0	0	0	190,000	190,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$20,637</b>	<b>\$370,000</b>	<b>\$390,637</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	20,637	370,000	390,637
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$20,637</b>	<b>\$370,000</b>	<b>\$390,637</b>

**Program:** Public Access, Education and Outreach  
**Project #:** MAA10-002  
**Fund:** 30 - Measure AA Capital

**Operating Budget Impact:** No  
**Area of Interest:**

**Meadow Trail Reroute in Coal Creek**

**Project Purpose**

Reroute trail to improve public access and resolve a high priority sediment site.

**FY27 Scope**

Complete trail construction.

**FY28 Scope**

Project completed in prior fiscal year(s).

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$78,000	\$0	\$0	\$0	\$78,000
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	15,000	0	0	0	15,000
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	20,000	26,000	0	0	0	46,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$20,000</b>	<b>\$119,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$139,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	20,000	119,000	0	0	0	139,000
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$20,000</b>	<b>\$119,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$139,000</b>

**Program:** Public Access, Education and Outreach **Operating Budget Impact:** Yes  
**Project #:** MAA11-001 **Area of Interest:** Diversity, Equity and Inclusion  
**Fund:** 30 - Measure AA Capital

**Monte Bello Black Mountain Trail Extension**

**Project Purpose**

Utilize the existing trail easement through Lehigh Quarry lands to construct a public trail with a more gradual ascent of Black Mountain.

**FY27 Scope**

Obtain board certification of CEQA findings and approval of trail alignment.

**FY28 Scope**

Finalize the trail design and engineering. Submit local and regulatory permit applications.

**FY29 Scope**

Complete local and regulatory permitting. Prepare for upcoming construction.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$4,516	\$2,736	\$8,455	\$0	\$15,707
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	20,000	7,500	45,000	45,000	25,000	142,500
8300 - Environmental/Planning Services	0	25,000	65,000	125,000	0	0	215,000
8400 - Inspection/Construction Monitoring	0	0	0	0	0	12,500	12,500
8500 - Permitting Fees	0	0	9,000	55,000	10,000	0	74,000
8600 - Construction	0	0	0	0	0	180,000	180,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$45,000</b>	<b>\$86,016</b>	<b>\$227,736</b>	<b>\$63,455</b>	<b>\$217,500</b>	<b>\$639,707</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	45,000	86,016	227,736	63,455	217,500	639,707
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$45,000</b>	<b>\$86,016</b>	<b>\$227,736</b>	<b>\$63,455</b>	<b>\$217,500</b>	<b>\$639,707</b>

**Program:** Public Access, Education and Outreach **Operating Budget Impact:** Yes  
**Project #:** MAA11-005 **Area of Interest:** Diversity, Equity and Inclusion  
**Fund:** 30 - Measure AA Capital

**Rancho San Antonio Permanent Carpool Parking Implementation**

**Project Purpose**

Address parking congestion at Rancho San Antonio and implement board-approved priority.

**FY27 Scope**

Project deferred until the future of the Rancho San Antonio long-term management agreement is decided with County Parks.

**FY28 Scope**

Begin project design and environmental review.

**FY29 Scope**

Complete design development and environmental review.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$5,916	\$0	\$0	\$0	\$0	\$0	\$5,916
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	125,000	50,000	0	175,000
8300 - Environmental/Planning Services	0	0	0	130,000	35,000	0	165,000
8400 - Inspection/Construction Monitoring	0	0	0	0	0	25,000	25,000
8500 - Permitting Fees	0	0	0	15,000	0	0	15,000
8600 - Construction	0	0	0	0	0	1,725,000	1,725,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$5,916</b>	<b>\$0</b>	<b>\$0</b>	<b>\$270,000</b>	<b>\$85,000</b>	<b>\$1,750,000</b>	<b>\$2,110,916</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	5,916	0	0	270,000	85,000	1,750,000	2,110,916
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$5,916</b>	<b>\$0</b>	<b>\$0</b>	<b>\$270,000</b>	<b>\$85,000</b>	<b>\$1,750,000</b>	<b>\$2,110,916</b>

**Program:** Public Access, Education and Outreach **Operating Budget Impact:** Yes  
**Project #:** MAA11-006 **Area of Interest:** Diversity, Equity and Inclusion  
**Fund:** 30 - Measure AA Capital

**Rancho San Antonio Welcome Center Kiosk**

**Project Purpose**

Add a welcome kiosk at Rancho San Antonio to educate the public about other Midpen preserves.

**FY27 Scope**

Pending confirmation of project scope and identification of feasible site location(s), hire consultant to initiate site planning.

**FY28 Scope**

Continue site planning.

**FY29 Scope**

Obtain board confirmation and initiate CEQA. FY29 staff time only.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$5,446	\$5,609	\$0	\$0	\$11,055
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	75,000	75,000
8300 - Environmental/Planning Services	0	0	50,000	25,000	0	10,000	85,000
8400 - Inspection/Construction Monitoring	0	0	0	0	0	14,000	14,000
8500 - Permitting Fees	0	0	0	0	0	25,000	25,000
8600 - Construction	0	0	0	0	0	288,500	288,500
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$55,446</b>	<b>\$30,609</b>	<b>\$0</b>	<b>\$412,500</b>	<b>\$498,555</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	55,446	30,609	0	412,500	498,555
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$55,446</b>	<b>\$30,609</b>	<b>\$0</b>	<b>\$412,500</b>	<b>\$498,555</b>

**Program:** Public Access, Education and Outreach  
**Project #:** MAA13-XXX  
**Fund:** 30 - Measure AA Capital

**Operating Budget Impact:** Yes  
**Area of Interest:** Diversity, Equity and Inclusion

**Cloverdale Interim Public Access**

**Project Purpose**

Provide public access to Cloverdale through limited permit access.

**FY27 Scope**

Obtain Coastal Development Permit to allow limited permit access for hiking from Pescadero Creek Road and Bean Hollow Road. Begin implementation of improvements to facilitate interim public access.

**FY28 Scope**

Complete improvements to allow interim permit access for hiking. Visitor Services to implement online public permit system and begin issuing permits.

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$8,169	\$0	\$0	\$0	\$8,169
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	20,000	10,000	0	0	30,000
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	348,000	235,000	0	0	583,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$376,169</b>	<b>\$245,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$621,169</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	376,169	245,000	0	0	621,169
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$376,169</b>	<b>\$245,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$621,169</b>

**Program:** Public Access, Education and Outreach **Operating Budget Impact:** Yes  
**Project #:** MAA16-001 **Area of Interest:**  
**Fund:** 30 - Measure AA Capital

**Trail Connection to Eagle Rock and Devils Canyon**

**Project Purpose**

Develop new trail connections to Eagle Rock and Devils Canyon.

**FY27 Scope**

Deferred to FY29.

**FY28 Scope**

Deferred to FY29.

**FY29 Scope**

Initiate technical studies and design and engineering. Align project with Planning's environmental review process for the Long Ridge Parking Feasibility Study.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$5,637	\$0	\$5,637
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	75,000	275,000	350,000
8300 - Environmental/Planning Services	6,201	0	0	0	25,000	150,000	181,201
8400 - Inspection/Construction Monitoring	0	0	0	0	15,000	40,000	55,000
8500 - Permitting Fees	0	0	0	0	0	70,000	70,000
8600 - Construction	0	0	0	0	0	1,162,500	1,162,500
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$6,201</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$120,637</b>	<b>\$1,697,500</b>	<b>\$1,824,338</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	6,201	0	0	0	120,637	1,697,500	1,824,338
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$6,201</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$120,637</b>	<b>\$1,697,500</b>	<b>\$1,824,338</b>

**Program:** Public Access, Education and Outreach  
**Project #:** MAA16-XXX  
**Fund:** 30 - Measure AA Capital

**Operating Budget Impact:** Yes  
**Area of Interest:**

**Long Ridge Trail System Improvements**

**Project Purpose**

Improve trails for year-round, multiuse access. Design and implement at least one route from Long Ridge Road to Peters Creek trailhead that is hardened enough that seasonal closures are no longer needed.

**FY27 Scope**

Initiate and complete improvements to trail for year-round, multiuse access.

**FY28 Scope**

Project completed in prior fiscal year(s).

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	45,298	0	0	0	45,298
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	30,000	0	0	0	30,000
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	25,000	0	0	0	25,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,298</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,298</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	100,298	0	0	0	100,298
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,298</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,298</b>

**Program:** Public Access, Education and Outreach  
**Project #:** MAA20-002  
**Fund:** 30 - Measure AA Capital

**Operating Budget Impact:** Yes  
**Area of Interest:**

**Bay Area Ridge Trail: Highway 17 Crossing**

**Project Purpose**

Provide a regional recreational trail crossing across Highway 17 in Santa Clara County by constructing a new overcrossing near Los Gatos and Lexington Reservoir in close alignment with the Highway 17 Wildlife Crossing project MAA20-001. See project MAA20-004 for description of relevant new trails and connections associated with the overcrossing.

**FY27 Scope**

Continue to work with Valley Transportation Authority (VTA). Project dependent on receiving Caltrans approval, permits and funding. Solicit bids for construction contract award.

**FY28 Scope**

If there is sufficient funding for construction, continue collaboration with VTA to award construction contract and begin construction of overcrossing structure and improvements within the Caltrans right-of-way.

**FY29 Scope**

If there is sufficient funding for construction, continue collaboration with VTA to administer ongoing construction of crossing structure and improvements within the Caltrans right-of-way.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$249,278	\$18,603	\$19,061	\$16,828	\$17,333	\$0	\$321,103
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	1,295	0	0	0	0	0	1,295
8200 - Architect/Engineering Services	1,209,018	750,000	1,350,000	0	0	0	3,309,018
8300 - Environmental/Planning Services	1,479,054	40,000	25,000	25,000	0	0	1,569,054
8400 - Inspection/Construction Monitoring	10,925	0	0	0	0	0	10,925
8500 - Permitting Fees	2,253	0	0	0	0	0	2,253
8600 - Construction	0	0	0	5,416,667	5,416,667	5,416,667	16,250,001
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$2,951,823</b>	<b>\$808,603</b>	<b>\$1,394,061</b>	<b>\$5,458,495</b>	<b>\$5,434,000</b>	<b>\$5,416,667</b>	<b>\$21,463,649</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	2,823,428	316,351	(1,300,292)	5,458,495	0	0	7,297,982
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	128,395	492,252	2,694,353	0	0	0	3,315,000
Unfunded	0	0	0	0	5,434,000	5,416,667	10,850,667
<b>Grand Total</b>	<b>\$2,951,823</b>	<b>\$808,603</b>	<b>\$1,394,061</b>	<b>\$5,458,495</b>	<b>\$5,434,000</b>	<b>\$5,416,667</b>	<b>\$21,463,649</b>

**Program:** Public Access, Education and Outreach  
**Project #:** MAA20-004  
**Fund:** 30 - Measure AA Capital

**Operating Budget Impact:** Yes  
**Area of Interest:**

**El Sereno Loop Trail**

**Project Purpose**

Construct trails outside of Caltrans right-of-way that connect to the new Highway 17 trail crossing.

**FY27 Scope**

Initiate the El Sereno Loop Trail (Spooky Knoll) construction.

**FY28 Scope**

Complete the El Sereno Loop Trail (Spooky Knoll) and continue construction of the connector to the Highway 17 Trail Overcrossing.

**FY29 Scope**

Complete construction of connector trail to the Highway 17 Trail Overcrossing.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$2,242	\$0	\$49,570	\$111,372	\$196,032	\$0	\$359,216
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	6,138	5,000	45,000	55,000	25,000	0	136,138
8300 - Environmental/Planning Services	0	28,000	45,000	0	0	0	73,000
8400 - Inspection/Construction Monitoring	0	0	5,000	5,000	5,000	0	15,000
8500 - Permitting Fees	0	0	20,000	15,000	0	0	35,000
8600 - Construction	0	0	50,000	115,000	80,000	0	245,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$8,380</b>	<b>\$33,000</b>	<b>\$214,570</b>	<b>\$301,372</b>	<b>\$306,032</b>	<b>\$0</b>	<b>\$863,354</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	8,380	33,000	214,570	9,803	0	0	265,753
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	291,569	306,032	0	597,601
<b>Grand Total</b>	<b>\$8,380</b>	<b>\$33,000</b>	<b>\$214,570</b>	<b>\$301,372</b>	<b>\$306,032</b>	<b>\$0</b>	<b>\$863,354</b>

**Program:** Public Access, Education and Outreach  
**Project #:** MAA21-004  
**Fund:** 30 - Measure AA Capital

**Operating Budget Impact:** Yes  
**Area of Interest:** Agriculture

**Bear Creek Stables**

**Project Purpose**

Implement upgrades to maintain equestrian use at Bear Creek Stables, including water infrastructure improvements.

**FY27 Scope**

Complete design and permitting. Bid for construction, award contract and begin construction. Note: award of contract is at Board’s discretion and dependent on stables operator achieving set milestones.

**FY28 Scope**

If contract is awarded in FY27, complete construction and project closeout. Begin phased mitigation work.

**FY29 Scope**

Continue phased mitigation work.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$87,168	\$27,430	\$30,497	\$13,462	\$0	\$0	\$158,557
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	915,994	390,000	25,000	0	0	0	1,330,994
8300 - Environmental/Planning Services	12,489	0	30,000	10,000	0	0	52,489
8400 - Inspection/Construction Monitoring	11,800	0	40,000	100,000	20,000	0	171,800
8500 - Permitting Fees	16,234	0	20,000	0	0	0	36,234
8600 - Construction	345,608	0	1,130,000	6,306,500	50,000	150,000	7,982,108
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$1,389,293</b>	<b>\$417,430</b>	<b>\$1,275,497</b>	<b>\$6,429,962</b>	<b>\$70,000</b>	<b>\$150,000</b>	<b>\$9,732,182</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	1,389,293	417,430	1,275,497	3,568,178	0	0	6,650,398
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	1,223,000	0	0	1,223,000
Unfunded	0	0	0	1,638,784	70,000	150,000	1,858,784
<b>Grand Total</b>	<b>\$1,389,293</b>	<b>\$417,430</b>	<b>\$1,275,497</b>	<b>\$6,429,962</b>	<b>\$70,000</b>	<b>\$150,000</b>	<b>\$9,732,182</b>

**Program:** Public Access, Education and Outreach **Operating Budget Impact:** Yes  
**Project #:** MAA21-006 **Area of Interest:** Diversity, Equity and Inclusion  
**Fund:** 30 - Measure AA Capital

**Bear Creek Redwoods - Alma College Cultural Landscape Rehabilitation**

**Project Purpose**

Implement the planting plan associated with the Alma Cultural Landscape Rehabilitation Plan.

**FY27 Scope**

Purchase and install the fourth (4th) year of native nursery plants, seed, plant protections, and fencing.

**FY28 Scope**

Purchase and install the final/fifth year (5th year) of native nursery plants, seed, plant protections, and fencing.

**FY29 Scope**

Project completed in prior fiscal year(s). Transitions to Land Stewardship and Trails core work for maintenance.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$340,701	\$7,332	\$10,159	\$0	\$0	\$0	\$358,192
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	815,910	0	0	0	0	0	815,910
8300 - Environmental/Planning Services	102,787	0	0	0	0	0	102,787
8400 - Inspection/Construction Monitoring	132,383	0	0	0	0	0	132,383
8500 - Permitting Fees	80,069	0	0	0	0	0	80,069
8600 - Construction	4,061,083	50,000	50,000	50,000	0	0	4,211,083
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$5,532,933</b>	<b>\$57,332</b>	<b>\$60,159</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,700,424</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	4,118,343	57,332	60,159	50,000	0	0	4,285,834
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	1,414,590	0	0	0	0	0	1,414,590
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$5,532,933</b>	<b>\$57,332</b>	<b>\$60,159</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,700,424</b>

**Program:** Public Access, Education and Outreach **Operating Budget Impact:** Yes

**Project #:** MAA21-011 **Area of Interest:** Diversity, Equity and Inclusion

**Fund:** 30 - Measure AA Capital

**Phase 2 Trail Improvements, Bear Creek Redwoods (NE Trailhead Connection)**

**Project Purpose**

Implement final element of the Phase 2 trail improvements at Bear Creek Redwoods Open Space Preserve to establish a northeast (NE) trailhead that connects the interior preserve trail network to nearby existing/ future trails located to the north and east of the preserve.

**FY27 Scope**

Complete design and permitting for ADA ramp and streetscape improvements. Bid for construction, award contract and begin construction.

**FY28 Scope**

Complete construction and project closeout.

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$865,053	\$29,565	\$11,609	\$0	\$0	\$0	\$906,227
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	903,377	90,000	35,000	25,000	0	0	1,053,377
8300 - Environmental/Planning Services	88,063	0	5,000	5,000	0	0	98,063
8400 - Inspection/Construction Monitoring	20,235	0	55,000	30,000	0	0	105,235
8500 - Permitting Fees	49,223	5,000	20,000	0	0	0	74,223
8600 - Construction	2,635,345	1,500	518,500	1,150,000	0	0	4,305,345
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$4,561,297</b>	<b>\$126,065</b>	<b>\$645,109</b>	<b>\$1,210,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,542,471</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	4,561,297	126,065	(1,826,012)	(276,065)	0	0	2,585,285
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	2,471,121	1,486,065	0	0	3,957,186
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$4,561,297</b>	<b>\$126,065</b>	<b>\$645,109</b>	<b>\$1,210,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,542,471</b>

**Program:** Public Access, Education and Outreach **Operating Budget Impact:** Yes  
**Project #:** MAA21-013 **Area of Interest:** Diversity, Equity and Inclusion  
**Fund:** 30 - Measure AA Capital

**Bear Creek Redwoods North Parking Area**

**Project Purpose**

Establish new North Parking Area to expand and improve parking capacity at Bear Creek Redwoods Preserve as prioritized in Phase 3 of the preserve plan. The new paved parking lot is planned to include equestrian parking.

**FY27 Scope**

Complete construction and project closeout.

**FY28 Scope**

Project completed in prior fiscal year(s).

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$38,121	\$0	\$0	\$0	\$38,121
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	75,000	100,000	0	0	0	175,000
8300 - Environmental/Planning Services	0	30,000	35,000	0	0	0	65,000
8400 - Inspection/Construction Monitoring	0	37,000	60,000	0	0	0	97,000
8500 - Permitting Fees	0	25,000	10,000	0	0	0	35,000
8600 - Construction	0	510,000	3,125,000	0	0	0	3,635,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$677,000</b>	<b>\$3,368,121</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,045,121</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	677,000	3,368,121	0	0	0	4,045,121
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$677,000</b>	<b>\$3,368,121</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,045,121</b>

**Program:** Public Access, Education and Outreach **Operating Budget Impact:** Yes  
**Project #:** MAA21-014 **Area of Interest:** Diversity, Equity and Inclusion  
**Fund:** 30 - Measure AA Capital

**Phase 2 Multiuse Trail, Bear Creek Redwoods**

**Project Purpose**

Construct the multi-use trail segment in the Phase 2 area.

**FY27 Scope**

Complete local and regulatory permitting. Continue trail construction and begin bridge construction.

**FY28 Scope**

Complete trail and bridge construction.

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$115,723	\$99,402	\$0	\$0	\$215,125
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	75,000	125,000	125,000	0	0	325,000
8300 - Environmental/Planning Services	0	35,000	45,000	10,000	0	0	90,000
8400 - Inspection/Construction Monitoring	0	0	60,000	60,000	0	0	120,000
8500 - Permitting Fees	0	0	65,000	0	0	0	65,000
8600 - Construction	0	55,000	168,500	815,500	0	0	1,039,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$165,000</b>	<b>\$579,223</b>	<b>\$1,109,902</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,854,125</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	165,000	579,223	1,109,902	0	0	1,854,125
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$165,000</b>	<b>\$579,223</b>	<b>\$1,109,902</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,854,125</b>

**Program:** Public Access, Education and Outreach  
**Project #:** MAA22-004  
**Fund:** 30 - Measure AA Capital

**Operating Budget Impact:** Yes  
**Area of Interest:** Diversity, Equity and Inclusion

**Beatty Parking Area**

**Project Purpose**

Formalize use of the Miller Point parking area, with improvements, road crossing and trailhead, to link Lexington Reservoir County Park with Sierra Azul Preserve. Project will satisfy MAA commitment to develop parking in the Cathedral Oaks area.

**FY27 Scope**

Complete environmental review and obtain board approval of the project.

**FY28 Scope**

Pending board approval of the project, complete design and permitting. Complete bidding and initiate construction.

**FY29 Scope**

Complete construction and project closeout.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$22,897	\$14,036	\$19,061	\$33,655	\$13,866	\$0	\$103,515
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	84,885	40,000	110,000	110,000	70,000	0	414,885
8300 - Environmental/Planning Services	81,239	187,500	150,000	62,700	40,000	0	521,439
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	20,000	0	0	20,000
8600 - Construction	0	0	0	347,500	1,150,000	0	1,497,500
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$189,021</b>	<b>\$241,536</b>	<b>\$279,061</b>	<b>\$573,855</b>	<b>\$1,273,866</b>	<b>\$0</b>	<b>\$2,557,339</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	189,021	241,536	279,061	573,855	1,273,866	0	2,557,339
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$189,021</b>	<b>\$241,536</b>	<b>\$279,061</b>	<b>\$573,855</b>	<b>\$1,273,866</b>	<b>\$0</b>	<b>\$2,557,339</b>

**Program:** Public Access, Education and Outreach  
**Project #:** MAA22-XXX  
**Fund:** 30 - Measure AA Capital

**Operating Budget Impact:** Yes  
**Area of Interest:** Diversity, Equity and Inclusion

**Beatty Trail Connections**

**Project Purpose**

Construct a new trail connection linking the former Beatty property to the Priest Rock Trail in Sierra Azul. Project will satisfy commitment to Santa Clara County Parks to create this connection.

**FY27 Scope**

Complete technical studies and trail design and engineering.

**FY28 Scope**

Finalize permitting and initiate construction.

**FY29 Scope**

Continue construction.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$ -	\$ -	\$ 26,224	\$ -	\$ -	\$ -	\$ 26,224
5000-7000 - Service & Supplies	-	-	-	-	-	-	-
8100 - Real Estate Services	-	-	-	-	-	-	-
8200 - Architect/Engineering Services	-	-	75,000	55,000	25,000	-	155,000
8300 - Environmental/Planning Services	-	-	-	-	-	-	-
8400 - Inspection/Construction Monitoring	-	-	-	10,000	10,000	-	20,000
8500 - Permitting Fees	-	-	20,000	40,000	-	-	60,000
8600 - Construction	-	-	-	280,000	285,000	50,000	615,000
8700 - Vehicles & Equipment	-	-	-	-	-	-	-
8800 - Structures	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 121,224</b>	<b>\$ 385,000</b>	<b>\$ 320,000</b>	<b>\$ 50,000</b>	<b>\$ 876,224</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
20 - Hawthorn Fund	-	-	-	-	-	-	-
30 - Measure AA Capital	-	-	121,224	385,000	320,000	50,000	876,224
40 - General Fund Capital	-	-	-	-	-	-	-
Grants/Partnerships/Other	-	-	-	-	-	-	-
Unfunded	-	-	-	-	-	-	-
<b>Grand Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 121,224</b>	<b>\$ 385,000</b>	<b>\$ 320,000</b>	<b>\$ 50,000</b>	<b>\$ 876,224</b>

**Program:** Public Access, Education and Outreach  
**Project #:** MAA25-004  
**Fund:** 30 - Measure AA Capital

**Operating Budget Impact:** Yes  
**Area of Interest:** Diversity, Equity and Inclusion

**Umunhum-to-the-Sea Trail**

**Project Purpose**

Design, permit and construct a connector trail to link Mount Umunhum with Nisene Marks State Park. Secure land rights as necessary.

**FY27 Scope**

Project not yet started.

**FY28 Scope**

Confirm project goals and develop scope of work. Continue to meet with regional partners. Staff time only.

**FY29 Scope**

Initiate technical studies and continue partner discussions.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$6,993	\$0	\$6,993
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	20,000	95,000	115,000
8300 - Environmental/Planning Services	0	0	0	0	25,000	50,000	75,000
8400 - Inspection/Construction Monitoring	0	0	0	0	0	100,000	100,000
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	770,000	770,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$51,993</b>	<b>\$1,015,000</b>	<b>\$1,066,993</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	51,993	1,015,000	1,066,993
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$51,993</b>	<b>\$1,015,000</b>	<b>\$1,066,993</b>

**Program:** Public Access, Education and Outreach **Operating Budget Impact:** Yes  
**Project #:** VP03-XXX **Area of Interest:** Diversity, Equity and Inclusion  
**Fund:** 40 - General Fund Capital

**Purisima Creek Trailhead Shuttle Program Improvements**

**Project Purpose**

Improve the Purisima Creek Trailhead at Purisima Creek Road to accommodate future shuttle service.

**FY27 Scope**

Project not yet started.

**FY28 Scope**

Initiate evaluation of site conditions to inform design. Develop initial conceptual design.

**FY29 Scope**

Develop designs and initiate permitting.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	10,000	60,000	30,000	100,000
8300 - Environmental/Planning Services	0	0	0	35,000	35,000	6,000	76,000
8400 - Inspection/Construction Monitoring	0	0	0	0	0	30,000	30,000
8500 - Permitting Fees	0	0	0	0	58,000	0	58,000
8600 - Construction	0	0	0	0	0	324,000	324,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$45,000</b>	<b>\$153,000</b>	<b>\$390,000</b>	<b>\$588,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	45,000	153,000	390,000	588,000
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$45,000</b>	<b>\$153,000</b>	<b>\$390,000</b>	<b>\$588,000</b>

**Program:** Public Access, Education and Outreach **Operating Budget Impact:** No  
**Project #:** VP04-003 **Area of Interest:** Diversity, Equity and Inclusion  
**Fund:** 10 - General Fund Operating

**El Corte de Madera Single-use Biking/Hiking Trail (Feasibility)**

**Project Purpose**

Evaluate the suitability of a single-use biking/hiking trail at El Corte de Madera Creek to address a Measure AA portfolio element. If approved by the board, proceed with implementation.

**FY27 Scope**

Bring recommendation to board for consideration of pursuing a single-use biking/hiking trail at El Corte de Madera Creek. Proceed with next steps based on board direction.

**FY28 Scope**

Proceed with next steps based on prior board direction and actions.

**FY29 Scope**

Complete next steps based on prior board direction and actions.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	65,000	55,000	35,000	0	155,000
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$65,000</b>	<b>\$55,000</b>	<b>\$35,000</b>	<b>\$0</b>	<b>\$155,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$65,000	\$55,000	\$35,000	\$0	\$155,000
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$65,000</b>	<b>\$55,000</b>	<b>\$35,000</b>	<b>\$0</b>	<b>\$155,000</b>

**Program:** Public Access, Education and Outreach **Operating Budget Impact:** No  
**Project #:** VP05-002 **Area of Interest:** Diversity, Equity and Inclusion  
**Fund:** 10 - General Fund Operating

**La Honda Creek Parking and Trailhead Access Feasibility Study and CEQA Review**

**Project Purpose**

Provide parking, trailhead access and amenities to support opening the currently closed central portion of La Honda Creek to the public. Conduct technical studies and analyze existing conditions, opportunities and challenges to assess feasibility and complete environmental review of six sites recommended by the 2019–20 La Honda Public Access Working Group.

**FY27 Scope**

Complete environmental review analysis. Seek board approval of project and CEQA certification. Issue CEQA notice of determination. (Following approval, new project will emerge under MAA05-013 to complete design and implementation.)

**FY28 Scope**

Project completed in prior fiscal year(s). Project implementation will be a separate project.

**FY29 Scope**

Project completed in prior fiscal year(s). Project implementation will be a separate project.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	497,708	120,000	71,000	0	0	0	688,708
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$497,708</b>	<b>\$120,000</b>	<b>\$71,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$688,708</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$497,708	\$120,000	\$71,000	\$0	\$0	\$0	\$688,708
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$497,708</b>	<b>\$120,000</b>	<b>\$71,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$688,708</b>

**Program:** Public Access, Education and Outreach **Operating Budget Impact:** Yes  
**Project #:** VP07-003 **Area of Interest:** Diversity, Equity and Inclusion  
**Fund:** 10 - General Fund Operating

**La Honda South Area Parking Feasibility Study**

**Project Purpose**

Develop a feasibility study and conceptual plans for a new parking area and trail in the southern reaches of the preserve, consistent with the La Honda Creek Open Space Preserve Master Plan.

**FY27 Scope**

Develop conceptual site plan alternatives.

**FY28 Scope**

Pending board selection of a preferred alternative, initiate schematic design and determine if additional review beyond the Master Plan Neg Dec is required.

**FY29 Scope**

Pursue additional CEQA review if required, initiate design development, and begin exploring land use permits.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	100,000	65,000	195,000	175,000	0	535,000
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$65,000</b>	<b>\$195,000</b>	<b>\$175,000</b>	<b>\$0</b>	<b>\$535,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$100,000	\$65,000	\$195,000	\$175,000	\$0	\$535,000
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$65,000</b>	<b>\$195,000</b>	<b>\$175,000</b>	<b>\$0</b>	<b>\$535,000</b>

**Program:** Public Access, Education and Outreach  
**Project #:** VP14-001  
**Fund:** 40 - General Fund Capital

**Operating Budget Impact:** Yes  
**Area of Interest:**

**California Riding and Hiking Trails**

**Project Purpose**

Pursue viable sections of the California Riding and Hiking Trail (CRHT) at Russian Ridge, Teague Hill and Lower La Honda Creek to Sam McDonald County Park to expand trail connection opportunities. Coordinate with State Parks to secure a quitclaim deed for the existing CRHT easement along Woodruff Creek and with San Mateo County Parks to improve trail connections between La Honda Creek Open Space Preserve and Sam McDonald County Park.

**FY27 Scope**

Finalize transfer of trail easement from State Parks to the District.

**FY28 Scope**

Project completed in prior fiscal year(s).

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	15,000	0	0	0	15,000
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$15,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$15,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	15,000	0	0	0	15,000
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$15,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$15,000</b>

**Program:** Public Access, Education and Outreach **Operating Budget Impact:** Yes  
**Project #:** VP17-XXX **Area of Interest:** Diversity, Equity and Inclusion  
**Fund:** 10 - General Fund Operating

**Upper Stevens Creek Trail Connection Feasibility**

**Project Purpose**

Partner with Santa Clara County Parks to plan and design a new parking area, pedestrian crossings and a multiuse trail connecting Picchetti Ranch and Monte Bello preserves with Upper Stevens Creek County Park in fulfillment of legal commitments in the conservation easement agreement.

**FY27 Scope**

Initiate design, environmental review, and public/stakeholder engagement. Present findings of feasibility study to Midpen and County Parks boards and/or committees.

**FY28 Scope**

Continue design and environmental review.

**FY29 Scope**

Complete environmental review and design process. Initiate permitting process. Amend partnership agreement for next phase of project.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	5,000	105,000	150,000	75,000	335,000
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,000</b>	<b>\$105,000</b>	<b>\$150,000</b>	<b>\$75,000</b>	<b>\$335,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$5,000	\$105,000	\$150,000	\$75,000	\$335,000
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,000</b>	<b>\$105,000</b>	<b>\$150,000</b>	<b>\$75,000</b>	<b>\$335,000</b>

**Program:** Public Access, Education and Outreach **Operating Budget Impact:** No  
**Project #:** VP53-003 **Area of Interest:** Diversity, Equity and Inclusion  
**Fund:** 40 - General Fund Capital

**Kennedy Trailhead Parking Area Improvement**

**Project Purpose**

Expand and improve the Kennedy Trailhead parking area to address community parking and access concerns, improve ADA accessibility and provide trailhead amenities.

**FY27 Scope**

Complete design development and initiate CEQA for an expanded parking area and new vault restroom. Parking area to also include bicycle racks and new signage.

**FY28 Scope**

Complete CEQA and final design and secure permits. Conduct bidding.

**FY29 Scope**

Initiate and complete construction and project closeout.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	23,856	35,000	100,000	115,000	65,000	0	338,856
8300 - Environmental/Planning Services	0	10,000	190,000	15,000	18,000	0	233,000
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	25,000	0	0	25,000
8600 - Construction	0	0	0	0	2,877,500	0	2,877,500
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$23,856</b>	<b>\$45,000</b>	<b>\$290,000</b>	<b>\$155,000</b>	<b>\$2,960,500</b>	<b>\$0</b>	<b>\$3,474,356</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	23,856	45,000	290,000	155,000	2,960,500	0	3,474,356
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$23,856</b>	<b>\$45,000</b>	<b>\$290,000</b>	<b>\$155,000</b>	<b>\$2,960,500</b>	<b>\$0</b>	<b>\$3,474,356</b>

**Program:** Public Access, Education and Outreach **Operating Budget Impact:** No  
**Project #:** XXXXX **Area of Interest:**  
**Fund:** 40 - General Fund Capital

**Lower Windy Hill Parking Lot Resurfacing**

**Project Purpose**

Resurface Lower Windy Hill Parking lot to repair wear and tear damage and improve drainage.

**FY27 Scope**

project not yet started.

**FY28 Scope**

project not yet started.

**FY29 Scope**

Develop and release Request for Proposals and Qualifications for design and construction documents. Select contractor and complete project.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	90,000	55,000	145,000
8300 - Environmental/Planning Services	0	0	0	0	50,000	50,000	100,000
8400 - Inspection/Construction Monitoring	0	0	0	0	0	50,000	50,000
8500 - Permitting Fees	0	0	0	0	0	25,000	25,000
8600 - Construction	0	0	0	0	0	348,500	348,500
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$140,000</b>	<b>\$528,500</b>	<b>\$668,500</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	140,000	528,500	668,500
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$140,000</b>	<b>\$528,500</b>	<b>\$668,500</b>

**Program:** Public Access, Education and Outreach **Operating Budget Impact:** No  
**Project #:** XXXXX **Area of Interest:** Diversity, Equity and Inclusion  
**Fund:** 40 - General Fund Capital

**Mount Umunhum ADA Paths**

**Project Purpose**

Replace existing aging ADA path material around the summit to maintain ADA access. Address other ADA barriers that may exist at the site.

**FY27 Scope**

Develop and release Request for Proposals and Qualifications for design and construction documents. Prepare construction documents and complete permitting.

**FY28 Scope**

Complete bidding, award construction contract and complete construction.

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	50,000	75,000	0	0	125,000
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	50,000	0	0	50,000
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	1,000	462,500	0	0	463,500
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$51,000</b>	<b>\$587,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$638,500</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	51,000	587,500	0	0	638,500
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$51,000</b>	<b>\$587,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$638,500</b>

**Program:** Public Access, Education and Outreach **Operating Budget Impact:** No  
**Project #:** XXXXX **Area of Interest:**  
**Fund:** 40 - General Fund Capital

**Rhus Ridge Parking Lot Resurfacing**

**Project Purpose**

Resurface Rhus Ridge Parking lot to formalize parking, improve traffic flow, relieve congestion and improve parking surface and drainage.

**FY27 Scope**

project not yet started.

**FY28 Scope**

project not yet started.

**FY29 Scope**

Develop and release Request for Proposals for design and construction documents. Complete construction documents.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	150,000	125,000	275,000
8300 - Environmental/Planning Services	0	0	0	0	50,000	50,000	100,000
8400 - Inspection/Construction Monitoring	0	0	0	0	0	50,000	50,000
8500 - Permitting Fees	0	0	0	0	0	25,000	25,000
8600 - Construction	0	0	0	0	0	291,000	291,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$200,000</b>	<b>\$541,000</b>	<b>\$741,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	200,000	541,000	741,000
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$200,000</b>	<b>\$541,000</b>	<b>\$741,000</b>

**Program:** Public Access, Education and Outreach **Operating Budget Impact:** Yes  
**Project #:** XXXXX **Area of Interest:** Diversity, Equity and Inclusion  
**Fund:** 10 - General Fund Operating

**Tribal Consultation and Engagement Policy Development**

**Project Purpose**

Develop a policy outlining tribal engagement and consultation practices.

**FY27 Scope**

Conduct research into partner agency policies and summarize best practices. Develop an internal interim policy. FY27 staff time only.

**FY28 Scope**

Pending finalization of interim policy, initiate development of a Board policy with input from tribes and Ad Hoc Committee. Conduct tribal and public engagement.

**FY29 Scope**

Continue development of a Board policy and tribal and public engagement. Pending progress and outcome of engagement efforts, seek board consideration and approval of policy.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	30,000	30,000	30,000	90,000
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$90,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$30,000	\$30,000	\$30,000	\$90,000
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$90,000</b>

## Assets and Organizational Support Program



Project #	Project Name	FY27	FY28	FY29	3-Year Total
10001	Records Management	\$5,000	\$0*	\$0*	\$5,000
10003	Diversity, Equity and Inclusion Program Actions	50,000	75,000	75,000	200,000
10004	FOSM Update	0*	0*	0	0
20133	Graf House Legalization	95,000	115,000	128,000	338,000
31914	Skyline Field Office Rebuild	1,088,500	1,000,000	19,864,600	21,953,100
31915	Sphere of Influence Boundary Annexation at Sierra Azul Open Space Preserve in Santa Clara County	25,000	125,000	50,000	200,000
35010	Structure Evaluation and Disposition	878,500	786,600	690,700	2,355,800
35038	Cunha House Repair	0	43,000	163,000	206,000
35039	Allen Road Washout Repair	85,000	0	0	85,000
35040	FFO Solar Panels and EV Chargers	0	271,000	250,000	521,000
35041	Fremont Older Residence Roof Replacement	55,000	0	0	55,000
35042	Lone Madrone Mobile Home Replacement	40,000	286,000	265,000	591,000
35043	Schilling Lake Spillway Repair	165,000	132,500	640,000	937,500
35044	Coastal Area Office Build Out	130,000	600,000	8,081,000	8,811,000
35045	Administrative Office Solar Expansion	0	74,000	107,000	181,000
40014	Legislative Initiative Regarding Permitting	0	67,200	67,200	134,400
51709	Cybersecurity Implementation	20,000	0	0	20,000
51713	Project Management Software	80,000	80,000	0	160,000
51714	Recruitment Software	25,000	0	0	25,000
61055	Replace Roof on Coal Creek Barn	257,500	0	0	257,500
61057	Title 24 Residential Improvements	113,000	65,000	0	178,000
63005	Agricultural Barn and Outbuildings Repair	0	110,000	110,000	220,000
63006	Residential Driveway Replacements	230,000	270,000	0	500,000
63007	Residential Housing Roof Replacements	135,000	140,000	30,000	305,000
63008	Rural Residential Water System Improvements	0	185,000	185,000	370,000
63010	Residential Detached Structures Repairs	0	0*	125,000	125,000
None	Vehicle and Machinery/Equipment Purchases	310,000	1,000,000	1,000,000	2,310,000
VP06-004	Hawthorns Structures Stabilization/Repairs	1,080,000	0	0	1,080,000
XXXXX	Agenda Management Software	0	0*	100,000	100,000
XXXXX	Cityworks Migration	20,000	0	0	20,000
XXXXX	Cultural Resources Data Management Improvements	0	25,000	25,000	50,000
XXXXX	Electric Vehicle Charging Stations at AO Garage	101,750	0	0	101,750
XXXXX	Electric Vehicle Charging Stations at Bear Creek Redwoods North Parking Lot and Other Preserves	55,000	60,000	67,500	182,500
XXXXX	End-of-Life Server Upgrade	0	0	650,000	650,000
XXXXX	Hoskins Barn Siding	117,500	0	0	117,500
XXXXX	Meeting Room Upgrades	0	0	100,000	100,000
XXXXX	Online Performance Evaluation	0	12,000	12,000	24,000
XXXXX	Partnership Agreements for Funding Contributions to Farm Labor Housing Projects	450,000	0	0	450,000
XXXXX	Property Management Software	0	0*	25,000	25,000
XXXXX	SharePoint Migration	20,000	20,000	0	40,000
<b>Total</b>		<b>\$5,631,750</b>	<b>\$5,542,300</b>	<b>\$32,811,000</b>	<b>\$43,985,050</b>

\*Staff time only.

## Supporting Projects

Project Name	Project Purpose	Lead Department	Fiscal Year
Digital Asset ADA Compliance	Evaluate compliance with Web Content Accessibility Guidelines (WCAG) 2.1 AA across the digital portfolio, including websites and electronic documents. Remediate deficiencies to ensure public content and forms are accessible to people with disabilities.	General Manager's Office	FY27-FY28
Fleet Management	Consistent with the IT Master Plan, implement a fleet management system to plan, program and track the management (including replacements and maintenance) of the vehicle and equipment fleet.	Administrative Services	FY27
GM Signature Authority Legislation	Seek legislation increasing the general manager's purchasing authorization up to an amount not to exceed \$200,000 for professional services and discreet public works contracts (e.g., roofing, fencing, plumbing, etc..) with the actual amount subject to board approval.	Public Affairs	FY27-FY29
Native American Relations Program	Implement actions to strengthen the District's intergovernmental relations with local Native American Tribes.	General Manager's Office	FY27-FY29
Update to the District CEQA Guidelines	Update the board-adopted 2001 District Guidelines for the implementation of the California Environmental Quality Act (CEQA) to conform with current state law and board policies.	Planning	FY27-FY28

**Program:** Assets and Organizational Support  
**Project #:** 10001  
**Fund:** 10 - General Fund Operating

**Operating Budget Impact:** Yes  
**Area of Interest:**

**Records Management**

**Project Purpose**

Continue to support paperless solutions and increase remote access to District documents. Use the board-approved retention schedule to inventory and digitize paper files.

**FY27 Scope**

Review paper scanning and complete migration of scanned files to a trusted system. Continue migrating electronic records into Laserfiche.

**FY28 Scope**

Review paper scanning and complete migration of scanned files to a trusted system. Continue migrating electronic records into Laserfiche. FY28 staff time only.

**FY29 Scope**

Continue migrating electronic records into Laserfiche. FY29 staff time only.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	99,076	0	5,000	0	0	0	104,076
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$99,076</b>	<b>\$0</b>	<b>\$5,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$104,076</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$99,076	\$0	\$5,000	\$0	\$0	\$0	\$104,076
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$99,076</b>	<b>\$0</b>	<b>\$5,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$104,076</b>

**Program:** Assets and Organizational Support **Operating Budget Impact:** Yes  
**Project #:** 10003 **Area of Interest:** Diversity, Equity and Inclusion  
**Fund:** 10 - General Fund Operating

**Diversity, Equity and Inclusion Program Actions**

**Project Purpose**

Implement new actions to further the board’s policy, goals and priorities related to Diversity, Equity and Inclusion.

**FY27 Scope**

Continue implementation of goals and objectives.

**FY28 Scope**

Continue implementation of goals and objectives.

**FY29 Scope**

Continue implementation of goals and objectives.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	301,935	37,500	50,000	75,000	75,000	75,000	614,435
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$301,935</b>	<b>\$37,500</b>	<b>\$50,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$614,435</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$301,935	\$37,500	\$50,000	\$75,000	\$75,000	\$75,000	\$614,435
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$301,935</b>	<b>\$37,500</b>	<b>\$50,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$614,435</b>

**Program:** Assets and Organizational Support  
**Project #:** 10004  
**Fund:** 10 - General Fund Operating

**Operating Budget Impact:** No  
**Area of Interest:**

**FOSM Update**

**Project Purpose**

Implement the Financial Organization Sustainability Model (FOSM) Refresh to enhance project and program delivery, organizational structure and staffing capacity while ensuring financial sustainability over the next 10 years.

**FY27 Scope**

Implement FOSM Refresh recommendations scheduled for initiation in FY27. FY27 is for staff time only.

**FY28 Scope**

Complete FOSM implementation. Staff time only.

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	209,900	0	0	0	0	0	209,900
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$209,900</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$209,900</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$209,900	\$0	\$0	\$0	\$0	\$0	\$209,900
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$209,900</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$209,900</b>

**Program:** Assets and Organizational Support **Operating Budget Impact:** Yes  
**Project #:** 20133 **Area of Interest:**  
**Fund:** 10 - General Fund Operating & 40 - General Fund Capital

**Graf House Legalization**

**Project Purpose**

Per board direction, evaluate legalization of the Graf House in Sierra Azul Preserve. If deemed feasible, construct improvements for use as a ranger residence.

**FY27 Scope**

Pending results of the fault analysis and Santa Clara County fire access review, perform a structural analysis and prepare a scope of work and cost estimate for required permitting upgrades.

**FY28 Scope**

Pending approval to proceed with required repairs, complete the design and permitting package. Submit permit applications.

**FY29 Scope**

Receive permit approval for required site and building improvements. Bid and award a construction contract. Begin construction.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	50,000	95,000	0	0	0	145,000
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	100,000	10,000	0	110,000
8300 - Environmental/Planning Services	0	0	0	10,000	2,000	0	12,000
8400 - Inspection/Construction Monitoring	0	0	0	5,000	5,000	10,000	20,000
8500 - Permitting Fees	0	0	0	0	10,000	5,000	15,000
8600 - Construction	0	0	0	0	101,000	250,000	351,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$95,000</b>	<b>\$115,000</b>	<b>\$128,000</b>	<b>\$265,000</b>	<b>\$653,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$50,000	\$95,000	\$0	\$0	\$0	\$145,000
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	115,000	128,000	265,000	508,000
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$95,000</b>	<b>\$115,000</b>	<b>\$128,000</b>	<b>\$265,000</b>	<b>\$653,000</b>

**Program:** Assets and Organizational Support **Operating Budget Impact:** Yes  
**Project #:** 31914 **Area of Interest:**  
**Fund:** 40 - General Fund Capital

**Skyline Field Office Rebuild**

**Project Purpose**

Build a facility at a new site to continue supporting field staff operational needs in the Skyline Field Office (SFO) region.

**FY27 Scope**

Complete schematic design phase, continue land use permit consultation and environmental review. Continue water development efforts.

**FY28 Scope**

Pending CEQA certification, continue design development, and submit permit applications.

**FY29 Scope**

Secure building permits and Caltrans encroachment permit, prepare bid documents, and initiate construction.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	50,000	0	0	0	0	50,000
8200 - Architect/Engineering Services	317,149	504,500	775,000	1,000,000	750,000	250,000	3,596,649
8300 - Environmental/Planning Services	14,914	101,500	60,000	0	534,600	0	711,014
8400 - Inspection/Construction Monitoring	0	0	0	0	560,000	500,000	1,060,000
8500 - Permitting Fees	0	5,000	53,500	0	20,000	0	78,500
8600 - Construction	0	0	200,000	0	18,000,000	18,000,000	36,200,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$332,063</b>	<b>\$661,000</b>	<b>\$1,088,500</b>	<b>\$1,000,000</b>	<b>\$19,864,600</b>	<b>\$18,750,000</b>	<b>\$41,696,163</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	332,063	661,000	1,088,500	1,000,000	19,864,600	18,750,000	41,696,163
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$332,063</b>	<b>\$661,000</b>	<b>\$1,088,500</b>	<b>\$1,000,000</b>	<b>\$19,864,600</b>	<b>\$18,750,000</b>	<b>\$41,696,163</b>

**Program:** Assets and Organizational Support **Operating Budget Impact:** No

**Project #:** 31915 **Area of Interest:**  
**Fund:** 10 - General Fund Operating

**Sphere of Influence Boundary Annexation at Sierra Azul Open Space Preserve in Santa Clara County**

**Project Purpose**

In coordination with the Santa Clara County Local Agency Formation Commission (LAFCO), apply for annexation of District-owned lands within the District’s Sphere of Influence to ensure consistency with LAFCO policies and procedures for efficient government services.

**FY27 Scope**  
 Initiate development of application materials with consultant support, including a Plan for Services, environmental review and documentation and Fiscal Impacts Report. Initiate community and stakeholder engagement.

**FY28 Scope**  
 Prepare draft Service Plan, Fiscal Impact Report, and CEQA documentation. Finalize and submit annexation application. Continue community and stakeholder engagement.

**FY29 Scope**  
 Present draft Service Plan to board of directors. Complete CEQA review. Finalize application process.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	25,000	125,000	50,000	10,000	210,000
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$25,000</b>	<b>\$125,000</b>	<b>\$50,000</b>	<b>\$10,000</b>	<b>\$210,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$25,000	\$125,000	\$50,000	\$10,000	\$210,000
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$25,000</b>	<b>\$125,000</b>	<b>\$50,000</b>	<b>\$10,000</b>	<b>\$210,000</b>

**Program:** Assets and Organizational Support **Operating Budget Impact:** No  
**Project #:** 35010 **Area of Interest:**  
**Fund:** 40 - General Fund Capital

**Structure Evaluation and Disposition**

**Project Purpose**

Assess the condition of vacant structures and gather information to determine long-term disposition and implement board-approved decisions.

**FY27 Scope**

Complete an assessment of structures on October Farms, Gordon Ridge and Lobitos properties and receive board direction on their disposition. Complete the board-approved demolition of structures on the Landre Property and the Big Dipper Barn.

**FY28 Scope**

Implement board decisions for structures evaluated in FY26/FY27. Complete board-approved demolitions in La Honda Creek. Prepare permitting package and bid documents for FY29 demolitions, including Toto Lower Barn and Tunitas Creek Residence.

**FY29 Scope**

Complete board-approved demolitions, including Toto Lower Barn and Tunitas Creek Residence.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	235,329	306,000	107,000	57,000	0	705,329
8300 - Environmental/Planning Services	53,924	33,000	75,000	79,000	83,000	0	323,924
8400 - Inspection/Construction Monitoring	40,896	47,000	69,000	72,000	72,000	0	300,896
8500 - Permitting Fees	6,013	15,000	7,000	7,000	7,000	0	42,013
8600 - Construction	633,789	791,200	421,500	521,600	471,700	0	2,839,789
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$734,623</b>	<b>\$1,121,529</b>	<b>\$878,500</b>	<b>\$786,600</b>	<b>\$690,700</b>	<b>\$0</b>	<b>\$4,211,952</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	734,623	1,121,529	878,500	786,600	690,700	0	4,211,952
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$734,623</b>	<b>\$1,121,529</b>	<b>\$878,500</b>	<b>\$786,600</b>	<b>\$690,700</b>	<b>\$0</b>	<b>\$4,211,952</b>

**Program:** Assets and Organizational Support  
**Project #:** 35038  
**Fund:** 40 - General Fund Capital

**Operating Budget Impact:** Yes  
**Area of Interest:**

**Cunha House Repair**

**Project Purpose**

Remodel the attached one-bedroom unit to expand employee workforce housing by replacing flooring, updating the bathroom and kitchen, repairing the HVAC system and completing electrical upgrades to meet current building code.

**FY27 Scope**

Project not yet started.

**FY28 Scope**

Hire consultant to provide evaluation, recommendations and cost estimate for repairs. Select appropriate repairs.

**FY29 Scope**

Develop plans and submit for permits. Solicit bids, award contract and begin construction.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	40,000	50,000	0	90,000
8300 - Environmental/Planning Services	0	0	0	3,000	2,000	0	5,000
8400 - Inspection/Construction Monitoring	0	0	0	0	5,000	10,000	15,000
8500 - Permitting Fees	0	0	0	0	5,000	5,000	10,000
8600 - Construction	0	0	0	0	101,000	200,000	301,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$43,000</b>	<b>\$163,000</b>	<b>\$215,000</b>	<b>\$421,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	43,000	163,000	215,000	421,000
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$43,000</b>	<b>\$163,000</b>	<b>\$215,000</b>	<b>\$421,000</b>

**Program:** Assets and Organizational Support **Operating Budget Impact:** No  
**Project #:** 35039 **Area of Interest:** Wildland Fire Resiliency  
**Fund:** 40 - General Fund Capital

**Allen Road Washout Repair**

**Project Purpose**

Assess options to restore access for fire trucks following the washout of Allen Road, a key fire road between the Bechtel and Paulin properties in La Honda Creek Open Space Preserve.

**FY27 Scope**

Complete construction and project closeout.

**FY28 Scope**

Project completed in prior fiscal year(s).

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	21,805	2,000	2,000	0	0	0	25,805
8300 - Environmental/Planning Services	11,849	1,000	0	0	0	0	12,849
8400 - Inspection/Construction Monitoring	0	2,000	5,000	0	0	0	7,000
8500 - Permitting Fees	0	4,000	3,000	0	0	0	7,000
8600 - Construction	0	41,000	75,000	0	0	0	116,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$33,654</b>	<b>\$50,000</b>	<b>\$85,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$168,654</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	33,654	50,000	85,000	0	0	0	168,654
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$33,654</b>	<b>\$50,000</b>	<b>\$85,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$168,654</b>

**Program:** Assets and Organizational Support **Operating Budget Impact:** Yes  
**Project #:** 35040 **Area of Interest:**  
**Fund:** 40 - General Fund Capital

**FFO Solar Panels and EV Chargers**

**Project Purpose**

Install solar panels on the Foothills Field Office (FFO) shop and install EV chargers.

**FY27 Scope**

Project deferred to FY28.

**FY28 Scope**

Prepare plans, submit for permits and solicit bids for construction. Initiate construction.

**FY29 Scope**

Complete construction and project closeout.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	35,000	0	25,000	10,000	0	70,000
8300 - Environmental/Planning Services	0	10,000	0	0	0	0	10,000
8400 - Inspection/Construction Monitoring	0	0	0	5,000	5,000	0	10,000
8500 - Permitting Fees	0	5,000	0	10,000	5,000	0	20,000
8600 - Construction	0	0	0	231,000	230,000	0	461,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$271,000</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$571,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	50,000	0	271,000	250,000	0	571,000
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$271,000</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$571,000</b>

**Program:** Assets and Organizational Support **Operating Budget Impact:** No  
**Project #:** 35041 **Area of Interest:**  
**Fund:** 40 - General Fund Capital

**Fremont Older Residence Roof Replacement**

**Project Purpose**

Repair roof and associated framing to ensure longevity of structure.

**FY27 Scope**

Complete construction and project closeout.

**FY28 Scope**

Project completed in prior fiscal year(s).

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	17,381	1,000	0	0	0	0	18,381
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	10,000	5,000	0	0	0	15,000
8500 - Permitting Fees	574	11,000	0	0	0	0	11,574
8600 - Construction	0	76,000	50,000	0	0	0	126,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$17,955</b>	<b>\$98,000</b>	<b>\$55,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$170,955</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	17,955	98,000	55,000	0	0	0	170,955
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$17,955</b>	<b>\$98,000</b>	<b>\$55,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$170,955</b>

**Program:** Assets and Organizational Support **Operating Budget Impact:** No  
**Project #:** 35042 **Area of Interest:**  
**Fund:** 40 - General Fund Capital

**Lone Madrone Mobile Home Replacement**

**Project Purpose**

Replace existing mobile home that has reached the end of its useful life and remove attached mobile home from barn structure.

**FY27 Scope**

Hire consultant. Prepare and submit the Resource Management Permit application.

**FY28 Scope**

Receive the Resource Management Permit and develop construction documents. Secure the building permit. Prepare bid package. Solicit bids for construction and begin construction.

**FY29 Scope**

Complete construction and project closeout.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	5,500	0	35,000	10,000	5,000	0	55,500
8300 - Environmental/Planning Services	1,000	0	0	5,000	0	0	6,000
8400 - Inspection/Construction Monitoring	0	0	5,000	10,000	10,000	0	25,000
8500 - Permitting Fees	0	0	0	10,000	0	0	10,000
8600 - Construction	0	0	0	251,000	250,000	0	501,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$6,500</b>	<b>\$0</b>	<b>\$40,000</b>	<b>\$286,000</b>	<b>\$265,000</b>	<b>\$0</b>	<b>\$597,500</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	6,500	0	40,000	286,000	265,000	0	597,500
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$6,500</b>	<b>\$0</b>	<b>\$40,000</b>	<b>\$286,000</b>	<b>\$265,000</b>	<b>\$0</b>	<b>\$597,500</b>

**Program:** Assets and Organizational Support  
**Project #:** 35043  
**Fund:** 40 - General Fund Capital

**Operating Budget Impact:** No  
**Area of Interest:**

**Schilling Lake Spillway Repair**

**Project Purpose**

Repair spillway culvert to prevent erosion of dam.

**FY27 Scope**

Begin engineering design, submit permit applications and finalize CEQA.

**FY28 Scope**

Finalize engineer design. Complete permitting and bidding process.

**FY29 Scope**

Initiate and complete construction. Complete project closeout.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	25,000	90,000	105,000	115,000	0	335,000
8300 - Environmental/Planning Services	0	15,000	35,000	15,000	30,000	0	95,000
8400 - Inspection/Construction Monitoring	0	0	0	10,000	110,000	0	120,000
8500 - Permitting Fees	0	0	40,000	0	0	0	40,000
8600 - Construction	0	0	0	2,500	385,000	0	387,500
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$40,000</b>	<b>\$165,000</b>	<b>\$132,500</b>	<b>\$640,000</b>	<b>\$0</b>	<b>\$977,500</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	40,000	165,000	132,500	640,000	0	977,500
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$40,000</b>	<b>\$165,000</b>	<b>\$132,500</b>	<b>\$640,000</b>	<b>\$0</b>	<b>\$977,500</b>

**Program:** Assets and Organizational Support **Operating Budget Impact:** Yes  
**Project #:** 35044 **Area of Interest:**  
**Fund:** 40 - General Fund Capital

**Coastal Area Office Build Out**

**Project Purpose**

Build out a coastal area office to support management and maintenance of coastal land holdings.

**FY27 Scope**

Develop conceptual designs. Solicit public feedback to inform further design work. Obtain Board approval of design scope.

**FY28 Scope**

Complete design development. Conduct CEQA review. Submit for and receive building permits. Prepare bid documents and solicit for bids.

**FY29 Scope**

Execute construction contract. Initiate construction.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	88,726	100,000	500,000	0	0	688,726
8300 - Environmental/Planning Services	0	0	30,000	40,000	0	0	70,000
8400 - Inspection/Construction Monitoring	0	0	0	0	80,000	50,000	130,000
8500 - Permitting Fees	0	0	0	60,000	0	0	60,000
8600 - Construction	0	0	0	0	8,001,000	2,000,000	10,001,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$88,726</b>	<b>\$130,000</b>	<b>\$600,000</b>	<b>\$8,081,000</b>	<b>\$2,050,000</b>	<b>\$10,949,726</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	88,726	130,000	600,000	8,081,000	2,050,000	10,949,726
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$88,726</b>	<b>\$130,000</b>	<b>\$600,000</b>	<b>\$8,081,000</b>	<b>\$2,050,000</b>	<b>\$10,949,726</b>

**Program:** Assets and Organizational Support **Operating Budget Impact:** No  
**Project #:** 35045 **Area of Interest:**  
**Fund:** 40 - General Fund Capital

**Administrative Office Solar Expansion**

**Project Purpose**

Expand existing solar array at the administrative office utilizing panels previously purchased for the Skyline Field Office.

**FY27 Scope**

Project not yet started.

**FY28 Scope**

Secure design-build contractor to prepare design documents and submit for local and utility permitting.

**FY29 Scope**

Receive required permits. Install additional panels and submit interconnection request to utility. Receive permission to operate and commission system.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	10,000	5,000	0	15,000
8600 - Construction	0	0	0	64,000	102,000	0	166,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$74,000</b>	<b>\$107,000</b>	<b>\$0</b>	<b>\$181,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	74,000	107,000	0	181,000
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$74,000</b>	<b>\$107,000</b>	<b>\$0</b>	<b>\$181,000</b>

**Program:** Assets and Organizational Support **Operating Budget Impact:** No  
**Project #:** 40014 **Area of Interest:**  
**Fund:** 10 - General Fund Operating

**Legislative Initiative Regarding Permitting**

**Project Purpose**

Explore potential legislation to enable permit streamlining for Public Resources Code 5500 independent special districts.

**FY27 Scope**

Pursuit of sponsored legislation is deferred due to limited capacity with sponsoring agency and pending outcome of ongoing permitting coordination with CDFW. Legislative options will be reassessed in future fiscal years, if deemed viable.

**FY28 Scope**

If deemed viable, pursue sponsored legislation through the 2027-28 legislative session (calendar year).

**FY29 Scope**

If deemed viable, pursue sponsored legislation through the 2029-30 legislative session (calendar year).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	67,200	67,200	134,400	268,800
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$67,200</b>	<b>\$67,200</b>	<b>\$134,400</b>	<b>\$268,800</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$67,200	\$67,200	\$134,400	\$268,800
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$67,200</b>	<b>\$67,200</b>	<b>\$134,400</b>	<b>\$268,800</b>

**Program:** Assets and Organizational Support **Operating Budget Impact:** Yes  
**Project #:** 51709 **Area of Interest:**  
**Fund:** 10 - General Fund Operating

**Cybersecurity Implementation**

**Project Purpose**

Improve Midpen’s cybersecurity posture by implementing projects identified in the cybersecurity audit.

**FY27 Scope**

Implement Year 3 recommendations from the cybersecurity audit.

**FY28 Scope**

Project completed in prior fiscal year(s).

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	48,704	5,000	20,000	0	0	0	73,704
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$48,704</b>	<b>\$5,000</b>	<b>\$20,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$73,704</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$48,704	\$5,000	\$20,000	\$0	\$0	\$0	\$73,704
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$48,704</b>	<b>\$5,000</b>	<b>\$20,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$73,704</b>

**Program:** Assets and Organizational Support  
**Project #:** 51713  
**Fund:** 10 - General Fund Operating

**Operating Budget Impact:** Yes  
**Area of Interest:**

**Project Management Software**

**Project Purpose**

Select and configure project management software for improving task organization and collaboration to support the Capital Improvement and Action Plan, resource loading and project tracking.

**FY27 Scope**

Select a software option and begin implementation.

**FY28 Scope**

Complete implementation.

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	80,000	80,000	0	0	160,000
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$80,000</b>	<b>\$80,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$160,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$80,000	\$80,000	\$0	\$0	\$160,000
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$80,000</b>	<b>\$80,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$160,000</b>

**Program:** Assets and Organizational Support  
**Project #:** 51714  
**Fund:** 10 - General Fund Operating

**Operating Budget Impact:** Yes  
**Area of Interest:**

**Recruitment Software**

**Project Purpose**  
 Implement new recruitment software to streamline recruiting.

**FY27 Scope**  
 Procure, configure and go-live.

**FY28 Scope**  
 Project completed in prior fiscal year(s).

**FY29 Scope**  
 Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	25,000	0	0	0	25,000
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$25,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$25,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$25,000	\$0	\$0	\$0	\$25,000
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$25,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$25,000</b>

**Program:** Assets and Organizational Support  
**Project #:** 61055  
**Fund:** 40 - General Fund Capital

**Operating Budget Impact:** No  
**Area of Interest:**

**Replace Roof on Coal Creek Barn**

**Project Purpose**

Following storm damage to roof, perform structural assessment to determine the opportunities and constraints for rehabilitation, stabilization or repair; identify regulatory requirements for structure stabilization and provide options with high-level cost estimates.

**FY27 Scope**

Bid project. Complete construction and project close out.

**FY28 Scope**

Project completed in prior fiscal year(s).

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	55,000	15,000	0	0	0	70,000
8300 - Environmental/Planning Services	0	10,000	0	0	0	0	10,000
8400 - Inspection/Construction Monitoring	0	11,500	7,500	0	0	0	19,000
8500 - Permitting Fees	0	6,500	5,000	0	0	0	11,500
8600 - Construction	0	1,000	230,000	0	0	0	231,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$84,000</b>	<b>\$257,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$341,500</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	84,000	257,500	0	0	0	341,500
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$84,000</b>	<b>\$257,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$341,500</b>

**Program:** Assets and Organizational Support **Operating Budget Impact:** No  
**Project #:** 61057 **Area of Interest:**  
**Fund:** 40 - General Fund Capital

**Title 24 Residential Improvements**

**Project Purpose**  
 Improve energy efficiency to comply with CA Title 24 regulations for residential properties.

**FY27 Scope**  
 Hire contractors and continue making Title 24 improvements.

**FY28 Scope**  
 Complete Title 24 improvements.

**FY29 Scope**  
 Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	3,000	0	0	0	0	3,000
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	156,000	113,000	65,000	0	0	334,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$159,000</b>	<b>\$113,000</b>	<b>\$65,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$337,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	159,000	113,000	65,000	0	0	337,000
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$159,000</b>	<b>\$113,000</b>	<b>\$65,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$337,000</b>

**Program:** Assets and Organizational Support **Operating Budget Impact:** No  
**Project #:** 63005 **Area of Interest:** Agriculture  
**Fund:** 40 - General Fund Capital

**Agricultural Barn and Outbuildings Repair**

**Project Purpose**

Repair barns and outbuildings for continued agricultural use.

**FY27 Scope**

Scope deferred to FY28.

**FY28 Scope**

Scope project, finalize permits, complete repairs for first set of structures.

**FY29 Scope**

Scope project, finalize permits, complete repairs for second set of structures.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	10,000	10,000	10,000	30,000
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	100,000	100,000	100,000	300,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$110,000</b>	<b>\$110,000</b>	<b>\$110,000</b>	<b>\$330,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	110,000	110,000	110,000	330,000
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$110,000</b>	<b>\$110,000</b>	<b>\$110,000</b>	<b>\$330,000</b>

**Program:** Assets and Organizational Support **Operating Budget Impact:** No  
**Project #:** 63006 **Area of Interest:**  
**Fund:** 40 - General Fund Capital

### Residential Driveway Replacements

**Project Purpose**

Replace driveways at selected residential housing properties to maintain access.

**FY27 Scope**

Scope the year 2 projects, finalize permits, solicit a Request for Bids, complete the repairs.

**FY28 Scope**

Scope the year 3 projects, finalize permits, solicit a Request for Bids, complete the repairs.

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	30,000	20,000	0	0	50,000
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	125,000	200,000	250,000	0	0	575,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$125,000</b>	<b>\$230,000</b>	<b>\$270,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$625,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	125,000	230,000	270,000	0	0	625,000
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$125,000</b>	<b>\$230,000</b>	<b>\$270,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$625,000</b>

**Program:** Assets and Organizational Support **Operating Budget Impact:** No  
**Project #:** 63007 **Area of Interest:**  
**Fund:** 40 - General Fund Capital

### Residential Housing Roof Replacements

**Project Purpose**

Replace roofs at selected residential housing properties to maintain weather resistance and improve energy efficiency.

**FY27 Scope**

Scope the year 2 projects, finalize permits, solicit a Request for Bids, complete the repairs.

**FY28 Scope**

Scope the year 3 projects, finalize permits, solicit a Request for Bids, complete the repairs.

**FY29 Scope**

Scope the year 4 projects, finalize permits, solicit a Request for Bids, complete the repairs.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	20,000	20,000	20,000	0	60,000
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	30,000	115,000	120,000	10,000	0	275,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$30,000</b>	<b>\$135,000</b>	<b>\$140,000</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$335,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	30,000	135,000	140,000	30,000	0	335,000
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$30,000</b>	<b>\$135,000</b>	<b>\$140,000</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$335,000</b>

**Program:** Assets and Organizational Support **Operating Budget Impact:** No  
**Project #:** 63008 **Area of Interest:**  
**Fund:** 40 - General Fund Capital

**Rural Residential Water System Improvements**

**Project Purpose**

Improve rural water quality infrastructure for tenant residences.

**FY27 Scope**

Project deferred to FY28.

**FY28 Scope**

Scope year 1 projects, solicit a Request for Bids, and complete year 1 water system improvements.

**FY29 Scope**

Scope year 2 projects, solicit a Request for Bids, and complete year 2 water system improvements.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	5,000	5,000	5,000	15,000
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	25,000	0	180,000	180,000	180,000	565,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$25,000</b>	<b>\$0</b>	<b>\$185,000</b>	<b>\$185,000</b>	<b>\$185,000</b>	<b>\$580,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	25,000	0	185,000	185,000	185,000	580,000
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$25,000</b>	<b>\$0</b>	<b>\$185,000</b>	<b>\$185,000</b>	<b>\$185,000</b>	<b>\$580,000</b>

**Program:** Assets and Organizational Support **Operating Budget Impact:** No  
**Project #:** 63010 **Area of Interest:**  
**Fund:** 40 - General Fund Capital

### Residential Detached Structures Repairs

**Project Purpose**

Repair garages, storage sheds, pump houses and other outbuildings for continued residential use.

**FY27 Scope**

Project not yet started.

**FY28 Scope**

Perform audit to determine condition of all District residential housing properties. Staff time only in FY28.

**FY29 Scope**

Scope year 1 projects, finalize permits, solicit a Request for Bids, and complete repairs.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	20,000	20,000	40,000
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	105,000	150,000	255,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$125,000</b>	<b>\$170,000</b>	<b>\$295,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	125,000	170,000	295,000
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$125,000</b>	<b>\$170,000</b>	<b>\$295,000</b>

**Program:** Assets and Organizational Support **Operating Budget Impact:** Yes  
**Project #:** None **Area of Interest:**  
**Fund:** 40 - General Fund Capital

**Vehicle and Machinery/Equipment Purchases**

**Project Purpose**

Provide necessary vehicles and equipment for staff to further Midpen's mission and meet project delivery and service delivery commitments.

**FY27 Scope**

Number and types of new vehicles and equipment TBD based on recommendations from the Fleet Transition Plan. Budget line item is a placeholder.

**FY28 Scope**

Number and types of new vehicles and equipment TBD based on recommendations from the Fleet Transition Plan. Budget line item is a placeholder.

**FY29 Scope**

Number and types of new vehicles and equipment TBD based on recommendations from the Fleet Transition Plan. Budget line item is a placeholder.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	499,583	1,307,000	310,000	1,000,000	1,000,000	1,000,000	5,116,583
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$499,583</b>	<b>\$1,307,000</b>	<b>\$310,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$5,116,583</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	499,583	1,307,000	310,000	1,000,000	1,000,000	1,000,000	5,116,583
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$499,583</b>	<b>\$1,307,000</b>	<b>\$310,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$5,116,583</b>

**Program:** Assets and Organizational Support  
**Project #:** VP06-004  
**Fund:** 20 - Hawthorns Fund & 40 - General Fund Capital

**Operating Budget Impact:** No  
**Area of Interest:**

**Hawthorns Structures Stabilization/Repairs**

**Project Purpose**

Implement board direction based on structure assessment findings.

**FY27 Scope**

Pending a Board award of contract in FY26, complete the re-roofing of select historic structures.

**FY28 Scope**

Project completed in prior fiscal year(s).

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	61,619	30,000	20,000	0	0	0	111,619
8300 - Environmental/Planning Services	4,277	0	15,000	0	0	0	19,277
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	10,000	8,000	0	0	0	18,000
8600 - Construction	10,958	41,000	1,037,000	0	0	0	1,088,958
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$76,853</b>	<b>\$81,000</b>	<b>\$1,080,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,237,853</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	38,000	1,035,000	0	0	0	1,073,000
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	76,853	43,000	45,000	0	0	0	164,853
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$76,853</b>	<b>\$81,000</b>	<b>\$1,080,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,237,853</b>

**Program:** Assets and Organizational Support **Operating Budget Impact:** Yes  
**Project #:** XXXXX **Area of Interest:**  
**Fund:** 10 - General Fund Operating

**Agenda Management Software**

**Project Purpose**

Implement Agenda Management Software to streamline the preparation, distribution, and tracking of board meeting agendas and materials, improving internal efficiency and reducing administrative workload.

**FY27 Scope**

Project not yet started.

**FY28 Scope**

Begin scoping project by assessing organizational needs and evaluating available agenda management software solutions. FY28 is staff time only.

**FY29 Scope**

Finalize software review and select/purchase an agenda management solution. This will include evaluating shortlisted vendors, conducting demonstrations and assessing whether an in-house solution can fulfill requirements.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	100,000	50,000	150,000
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$50,000</b>	<b>\$150,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$100,000	\$50,000	\$150,000
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$50,000</b>	<b>\$150,000</b>

**Program:** Assets and Organizational Support **Operating Budget Impact:** No  
**Project #:** XXXXX **Area of Interest:**  
**Fund:** 10 - General Fund Operating

**Cityworks Migration**

**Project Purpose**

Migrate Cityworks user interface to new Respond interface due to lack of vendor support for old interface/product and to ensure ability to integrate with ArcGIS.

**FY27 Scope**

Implement new user interface and deploy to all staff. Make adjustments as needed.

**FY28 Scope**

Project completed in prior fiscal year(s).

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	20,000	0	0	0	20,000
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$20,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$20,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$20,000	\$0	\$0	\$0	\$20,000
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$20,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$20,000</b>

**Program:** Assets and Organizational Support **Operating Budget Impact:** No  
**Project #:** XXXXX **Area of Interest:**  
**Fund:** 10 - General Fund Operating

**Cultural Resources Data Management Improvements**

**Project Purpose**

Reorganize and standardize file management of cultural and historic resource reports and data and improve secure sharing of confidential information.

**FY27 Scope**

Project not yet started.

**FY28 Scope**

Hire a consultant to restructure the cultural resources files in the confidential drive and input older map data into existing GIS databases.

**FY29 Scope**

Consultant to develop documentation for maintenance of the cultural resources file system, protocols for the secure sharing of confidential reports and data, and train relevant staff.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	25,000	25,000	0	50,000
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$0</b>	<b>\$50,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$25,000	\$25,000	\$0	\$50,000
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$0</b>	<b>\$50,000</b>

**Program:** Assets and Organizational Support **Operating Budget Impact:** Yes  
**Project #:** XXXXX **Area of Interest:**  
**Fund:** 40 - General Fund Capital

**Electric Vehicle Charging Stations at AO Garage**

**Project Purpose**

Expand EV charging capacity at the administrative office garage.

**FY27 Scope**

Issue a Request for Bids for construction. Complete construction.

**FY28 Scope**

Project completed in prior fiscal year(s).

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	5,000	0	0	0	5,000
8600 - Construction	0	0	96,750	0	0	0	96,750
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$101,750</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$101,750</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	101,750	0	0	0	101,750
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$101,750</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$101,750</b>

**Program:** Assets and Organizational Support **Operating Budget Impact:** Yes

**Project #:** XXXXX **Area of Interest:**

**Fund:** 10 - General Fund Operating & 40 - General Fund Capital

**Electric Vehicle Charging Stations at Bear Creek Redwoods North Parking Lot and Other Preserves**

**Project Purpose**

Install required (per County permits) EV charging stations at the BCR North Parking Lot. Evaluate existing parking areas and grant opportunities with Peninsula Clean Energy and Silicon Valley Clean Energy to potentially install electric vehicle charging stations at other select locations, with Board approval.

**FY27 Scope**

Complete installation of EV charging stations at the north parking lot of Bear Creek Redwoods Preserve. Determine other select priority location(s) and present recommendations for board approval. Initiate designs for installations at other preserves.

**FY28 Scope**

Continue preparing design documents for installation at other preserves. Complete CEQA review.

**FY29 Scope**

Complete design development and prepare construction documents. Pending CEQA certification, prepare and submit local permits. Initiate construction.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	25,000	0	0	0	25,000
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	40,000	0	0	40,000
8300 - Environmental/Planning Services	0	0	2,500	15,000	10,000	5,000	32,500
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	5,000	5,000	0	10,000
8600 - Construction	0	0	27,500	0	52,500	50,000	130,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$55,000</b>	<b>\$60,000</b>	<b>\$67,500</b>	<b>\$55,000</b>	<b>\$237,500</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$25,000	\$0	\$0	\$0	\$25,000
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	30,000	60,000	67,500	55,000	212,500
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$55,000</b>	<b>\$60,000</b>	<b>\$67,500</b>	<b>\$55,000</b>	<b>\$237,500</b>

**Program:** Assets and Organizational Support **Operating Budget Impact:** Yes  
**Project #:** XXXXX **Area of Interest:**  
**Fund:** 40 - General Fund Capital

**End-of-Life Server Upgrade**

**Project Purpose**

Replace aging servers that are approaching end-of-life to ensure continued system reliability, security and supportability. Upgrading the infrastructure will reduce the risk of hardware failure and improve performance.

**FY27 Scope**

Project not yet started.

**FY28 Scope**

Project not yet started.

**FY29 Scope**

Purchase and set up new server infrastructure, including new hardware and software. Migrate current virtual server infrastructure to new system.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	650,000	0	650,000
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$650,000</b>	<b>\$0</b>	<b>\$650,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	650,000	0	650,000
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$650,000</b>	<b>\$0</b>	<b>\$650,000</b>

**Program:** Assets and Organizational Support **Operating Budget Impact:** No  
**Project #:** XXXXX **Area of Interest:**  
**Fund:** 40 - General Fund Capital

**Hoskins Barn Siding**

**Project Purpose**

Address Hoskins Barn residential building envelope deficiencies causing water intrusion during rain, including leaks through exterior walls and around window trim openings.

**FY27 Scope**

Replace portions of damaged T1-11 siding, repair dry rot and termite damaged areas, install moisture barrier, replace damaged trim board at windows and doors and complete with painting the structure.

**FY28 Scope**

Project completed in prior fiscal year(s).

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	0	0	0
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	1,500	0	0	0	1,500
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	116,000	0	0	0	116,000
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$117,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$117,500</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	117,500	0	0	0	117,500
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$117,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$117,500</b>

**Program:** Assets and Organizational Support **Operating Budget Impact:** No  
**Project #:** XXXXX **Area of Interest:**  
**Fund:** 10 - General Fund Operating

**Meeting Room Upgrades**

**Project Purpose**

Upgrade meeting room AV systems to improve reliability and ease of use, addressing current issues where equipment is inconsistent or difficult to operate. The goal is to create a more stable and user-friendly experience that supports seamless hybrid meetings and reduces technical disruptions.

**FY27 Scope**

Project not yet started.

**FY28 Scope**

Project not yet started.

**FY29 Scope**

Select and install new AV equipment in the Administrative Office’s medium and small conference rooms.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	100,000	0	100,000
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$100,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$100,000	\$0	\$100,000
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$100,000</b>

**Program:** Assets and Organizational Support **Operating Budget Impact:** No  
**Project #:** XXXXX **Area of Interest:**  
**Fund:** 10 - General Fund Operating

**Online Performance Evaluation**

**Project Purpose**

Implement online performance evaluations to streamline the review process by enabling users to complete, submit and track evaluations in one centralized system, while ensuring consistency through standardized templates and scoring, and capturing data for easier analysis and reporting.

**FY27 Scope**

Project not yet started.

**FY28 Scope**

Scope project by assessing organizational needs and evaluating available performance management software solutions. Solicit input from focus group of managers, supervisors, and staff.

**FY29 Scope**

Procure and implement.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	12,000	12,000	0	24,000
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$12,000</b>	<b>\$12,000</b>	<b>\$0</b>	<b>\$24,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$12,000	\$12,000	\$0	\$24,000
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$12,000</b>	<b>\$12,000</b>	<b>\$0</b>	<b>\$24,000</b>

**Program:** Assets and Organizational Support **Operating Budget Impact:** No  
**Project #:** XXXXX **Area of Interest:** Agriculture  
**Fund:** 10 - General Fund Operating

**Partnership Agreements for Funding Contributions to Farm Labor Housing Projects**

**Project Purpose**

Implement Agricultural Policy A3(a) by evaluating opportunities to further District goals through funding contributions to support partner-led affordable agricultural workforce housing projects.

**FY27 Scope**

Explore partnership opportunities to support offsite farm labor housing projects in support of the District's Agricultural Policy. Bring recommendations for funding contributions to the Board for consideration of approval.

**FY28 Scope**

Project completed in prior fiscal year(s).

**FY29 Scope**

Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	450,000	0	0	0	450,000
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$450,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$450,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$450,000	\$0	\$0	\$0	\$450,000
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$450,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$450,000</b>

**Program:** Assets and Organizational Support **Operating Budget Impact:** Yes  
**Project #:** XXXXX **Area of Interest:**  
**Fund:** 10 - General Fund Operating

**Property Management Software**

**Project Purpose**

Implement a property maintenance management system to improve the intake and tracking of maintenance requests from tenants, support timely response and automated routing. Integrate with the District's work order and asset management system.

**FY27 Scope**

Project not yet started.

**FY28 Scope**

Begin scoping project by assessing organizational needs and evaluating available property maintenance software solutions. FY28 is staff time only.

**FY29 Scope**

Finalize software review and select/purchase a property maintenance solution that best meets District needs. This will include evaluating shortlisted vendors, conducting demonstrations and preparing for procurement and implementation planning.

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	0	0	25,000	25,000	50,000
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$50,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$0	\$0	\$25,000	\$25,000	\$50,000
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$50,000</b>

**Program:** Assets and Organizational Support  
**Project #:** XXXXX  
**Fund:** 10 - General Fund Operating

**Operating Budget Impact:** No  
**Area of Interest:**

**SharePoint Migration**

**Project Purpose**  
 Migrate SharePoint Classic to SharePoint Modern.

**FY27 Scope**  
 Begin migration.

**FY28 Scope**  
 Complete migration.

**FY29 Scope**  
 Project completed in prior fiscal year(s).

Summary of Estimated Costs	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
4000 - Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000 - Service & Supplies	0	0	20,000	20,000	0	0	40,000
8100 - Real Estate Services	0	0	0	0	0	0	0
8200 - Architect/Engineering Services	0	0	0	0	0	0	0
8300 - Environmental/Planning Services	0	0	0	0	0	0	0
8400 - Inspection/Construction Monitoring	0	0	0	0	0	0	0
8500 - Permitting Fees	0	0	0	0	0	0	0
8600 - Construction	0	0	0	0	0	0	0
8700 - Vehicles & Equipment	0	0	0	0	0	0	0
8800 - Structures	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$40,000</b>

Funding Source	Prior Year Actuals	FY26 Estimated Actuals	FY27 Budget	FY28 Projections	FY29 Projections	Estimated Future Years	Total
10 - General Fund Operating	\$0	\$0	\$20,000	\$20,000	\$0	\$0	\$40,000
20 - Hawthorn Fund	0	0	0	0	0	0	0
30 - Measure AA Capital	0	0	0	0	0	0	0
40 - General Fund Capital	0	0	0	0	0	0	0
Grants/Partnerships/Other	0	0	0	0	0	0	0
Unfunded	0	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$0</b>	<b>\$0</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$40,000</b>

**ATTACHMENT 4**

# Section 4: Department Summaries

## Table of Contents

Department Overview.....	2
Administrative Services .....	3
Engineering and Construction Department.....	8
Facilities and Fleet Department.....	11
Office of the General Counsel .....	14
Office of the General Manager .....	15
Land Stewardship and Trails Department .....	17
Natural Resources Department.....	20
Planning Department.....	24
Public Affairs Department.....	27
Real Property Department.....	29
Visitor Services Department.....	32

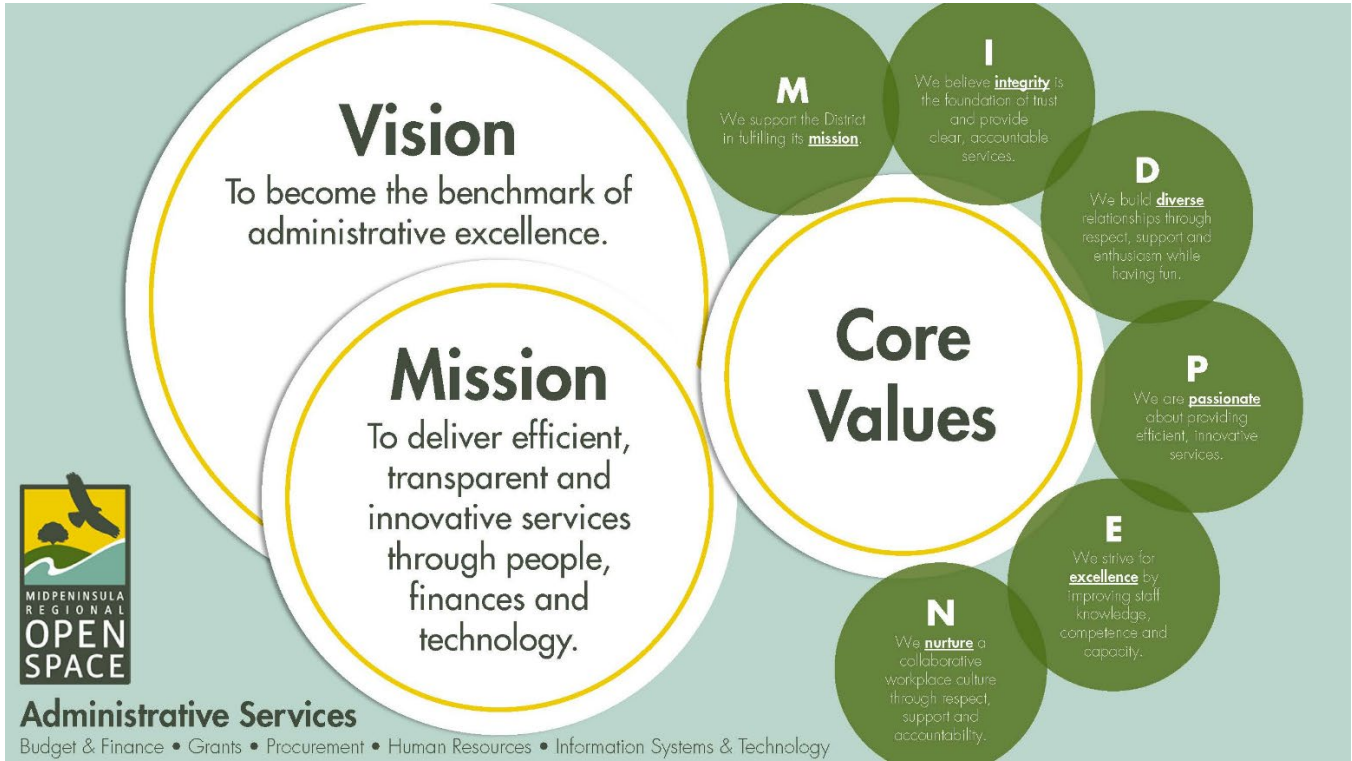
# Section 4: Department Summaries

## Department Overview

This section identifies each of Midpen's various departments, their mission and core functions, staffing levels, objectives, performance metrics and FY27 budget. The organizational structure is as follows:

- **Administrative Services - Service Line**
  - Budget and Finance
  - Grants
  - Human Resources
  - Information Systems and Technology
  - Procurement
- **Controller** (listed here for completeness, however, the Controller is not a department)
- **Office of the General Counsel**
- **Office of the General Manager**
  - Public Affairs
- **Project Planning and Delivery - Service Line**
  - Engineering and Construction
  - Planning
  - Real Property
- **Visitor and Field Services - Service Line**
  - Facilities and Fleet
  - Land Stewardship and Trails
  - Natural Resources
  - Visitor Services

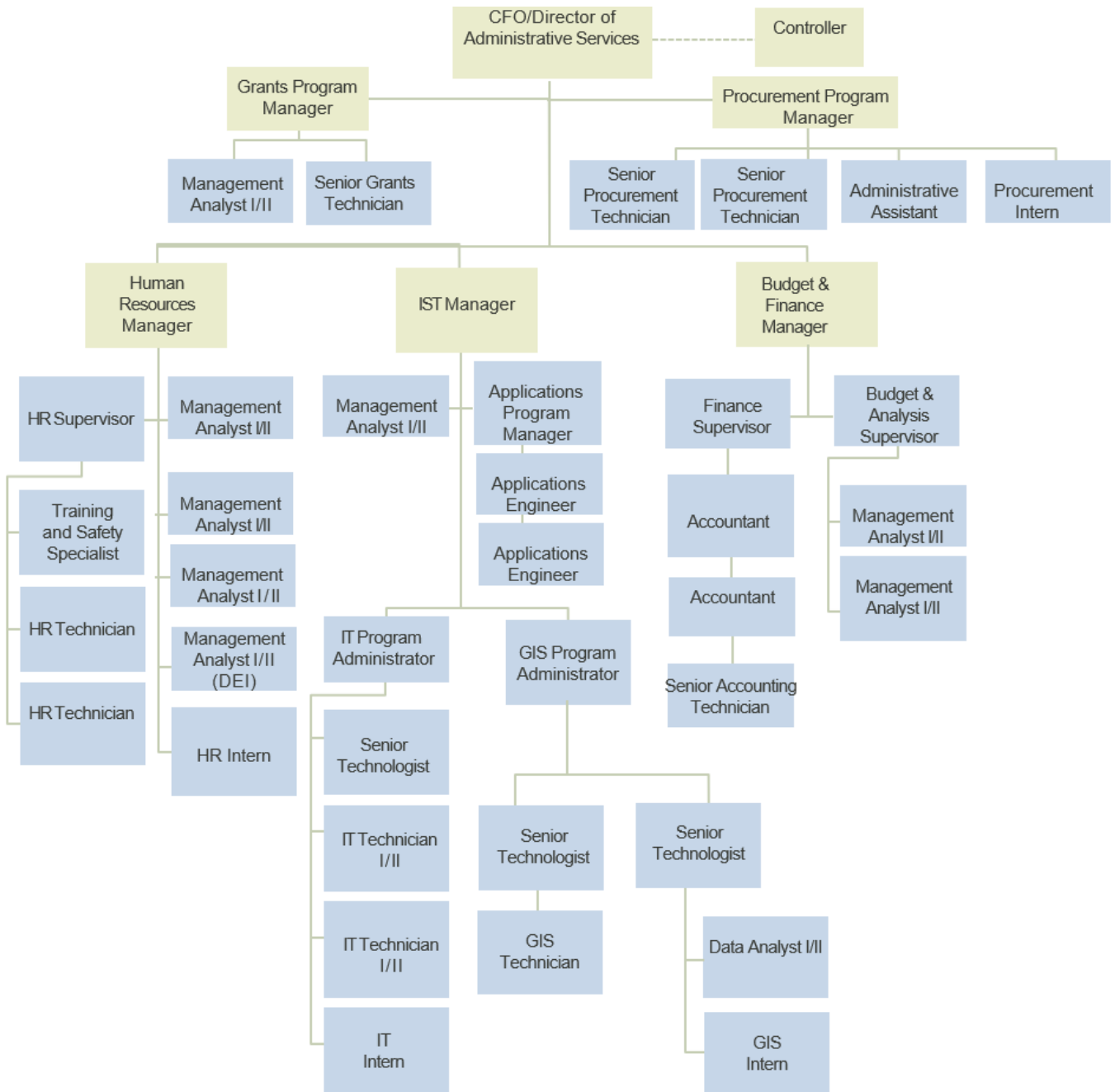
Administrative Services



Core Functions

- Financial management, budgeting, accounting and procurement services.
- Human resource programs and employee relations.
- Information technology and geographic information systems and services.
- Public reception/customer service at the administrative headquarters.
- Coordinate grant applications, awards and grant management/compliance.

Organizational Chart



**ATTACHMENT 4**

**Staffing Levels**

<b>Position</b>	<b>FY23 Adopted FTE</b>	<b>FY24 Adopted FTE</b>	<b>FY25 Modified FTE</b>	<b>FY26 Modified FTE</b>	<b>FY27 Proposed FTE</b>	<b>Change from FY26 Modified</b>
Accountant I/II	1	1	2	2	2	0
Accounting Technician	0.5	1	1	0	0	0
Administrative Assistant	1	1	1	1	1	0
Applications Engineer	1	1	2	2	2	0
Budget & Finance Manager	1	1	1	1	1	0
Budget & Analysis Supervisor	0	0	1	1	1	0
Controller	0.3	0.3	0.3	0.3	0.3	0
Data Administrator	1	1	0	0	0	0
Data Analyst I/II	2	1	1	1	1	0
Finance Supervisor	1	1	1	1	1	0
GIS Program Administrator	1	1	1	1	1	0
GIS Technician	1	1	1	1	1	0
Grants Program Manager	1	1	1	1	1	0
Human Resources Manager	1	1	1	1	1	0
Human Resources Supervisor	1	1	1	1	1	0
Human Resources Technician	1.5	2	2	2	2	0
IST Applications Program Manager	0	0	1	1	1	0
IST Manager	1	1	1	1	1	0
IT Program Administrator	1	1	1	1	1	0
IT Technician I/II	2	2	2	2	2	0
Management Analyst I/II (Budget & Analysis)	2	2	2	2	2	0
Management Analyst I/II (DEI)	1	1	1	1	1	0
Management Analyst I/II (Grants)	1	1	1	1	1	0
Management Analyst I/II (Human Resources)	2	3	3	3	3	0
Management Analyst I/II (IST)	0	0	1	1	1	0
Procurement Program Manager	1	1	1	1	1	0
Senior Finance and Accounting Technician	1	1	0	1	1	0
Senior Grants Technician	0.5	1	1	1	1	0
Senior Procurement Technician	0.5	1	2	2	2	0
Senior Technologist	0	2	2	3	3	0
Training and Safety Specialist	1	1	1	1	1	0
<b>Total FTE</b>	<b>29.3</b>	<b>33.3</b>	<b>37.3</b>	<b>38.3</b>	<b>38.3</b>	<b>0</b>

<b>Position</b>	<b>FY23 Adopted</b>	<b>FY24 Modified</b>	<b>FY25 Adopted</b>	<b>FY26 Adopted</b>	<b>FY27 Proposed</b>	<b>Change from FY26 Adopted</b>
Interns	2	3	3	3	4	1
Limited Term	0	0	1	0	0	0
<b>Total</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>3</b>	<b>4</b>	<b>1</b>

**ATTACHMENT 4**

**Objectives**

Administrative Services aligns project deliverables to Midpen’s Strategic Plan goals and objectives primarily through:

- Goal 3 – Connect people to open space and agricultural lands, and a regional environmental protection vision
- Goal 4 – Strengthen organizational capacity and long-term financial sustainability to fulfill the mission

Strategic Plan Linkage	Project Number	Project Name	Target Completion Fiscal Year
Goal 3	10003	Diversity, Equity and Inclusion Program Actions	2030
Goal 4	51709	Cybersecurity Implementation	2027
Goal 4	51713	Project Management Software	2028
Goal 4	51714	Recruitment Software	2027
Goal 4	Supporting Project	Fleet Management	2027
Goal 4	XXXXX	Agenda Management Software	2030
Goal 4	XXXXX	Cityworks Migration	2027
Goal 4	XXXXX	End-of-Life Server Upgrade	2029
Goal 4	XXXXX	Meeting Room Upgrades	2029
Goal 4	XXXXX	Online Performance Evaluation	2029
Goal 4	XXXXX	Property Management Software	2030
Goal 4	XXXXX	SharePoint Migration	2028

**Performance Metrics**

Strategic Plan Linkage	Indicator	FY25 Target	FY25 Actual	FY26 Target	FY27 Target
Goal 4	Percent spent of adopted and final adjusted budget	90% / 90%	97% / 88%	90% / 90%	90% / 90%
Goal 4	Budget Book receives GFOA Award for Distinguished Budget Presentation	Yes	Yes	Yes	Yes
Goal 4	Annual Report receives GFOA Award of Excellence in Financial Reporting	Yes	Yes	Yes	Yes
Goal 4	Annual Report issued with unmodified opinion	Yes	Yes	Yes	Yes
Goal 4	General Fund reserve balance policy target met	Yes	Yes	Yes	Yes
Goal 4	Legal Debt limit not exceeded	Yes	Yes	Yes	Yes
Goal 4	Credit Rating from Fitch and Standard and Poor’s	AAA	AAA	AAA	AAA
Goal 4	Percent of electronic invoice payments	75%	69%	70%	75%
Goal 4	Percent of job recruitments completed within target timeline	≥98%	100%	≥98%	≥98%
Goal 4	Employee retention rate	≥90%	95%	≥90%	≥90%
Goal 4	Percent of FTEs using web and mobile enterprise GIS	40%	46%	45%	45%
Goal 4	Percent of total District files in Office 365	75%	77%	75%	80%

**ATTACHMENT 4**

**Budget**

<b>Expenditure Category</b>	<b>FY25 Actuals</b>	<b>FY26 Adopted</b>	<b>FY27 Proposed</b>	<b>\$ Change from FY26 Adopted</b>	<b>% Change from FY26 Adopted</b>
<b>Administrative Services</b>					
Salaries and Benefits	\$7,548,989	\$8,827,807	\$9,817,792	\$989,986	11%
Services and Supplies	2,321,795	2,393,328	2,559,525	166,197	7%
<b>Total Operating Expenditures</b>	<b>9,870,784</b>	<b>11,221,135</b>	<b>12,377,317</b>	<b>1,156,183</b>	<b>10%</b>
General Fund Capital	218,423	0	0	0	-
<b>Total Capital Expenditures</b>	<b>218,423</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-</b>
<b>Total Expenditures</b>	<b>\$10,089,208</b>	<b>\$11,221,135</b>	<b>\$12,377,317</b>	<b>\$1,156,183</b>	<b>10%</b>

Note: The increase in salaries and benefits is mainly attributed to the increase in pension contributions and increased cost of medical benefits, as well as the addition of one new intern and the annualization of the one FTE added in FY26. The Accounting Technician was reclassified to a Senior Finance and Accounting Technician mid FY26. The increase in services and supplies is attributed mainly to two new software purchases (project management and recruitment software) and higher existing software costs due to the need for additional users and features.

## Engineering and Construction Department

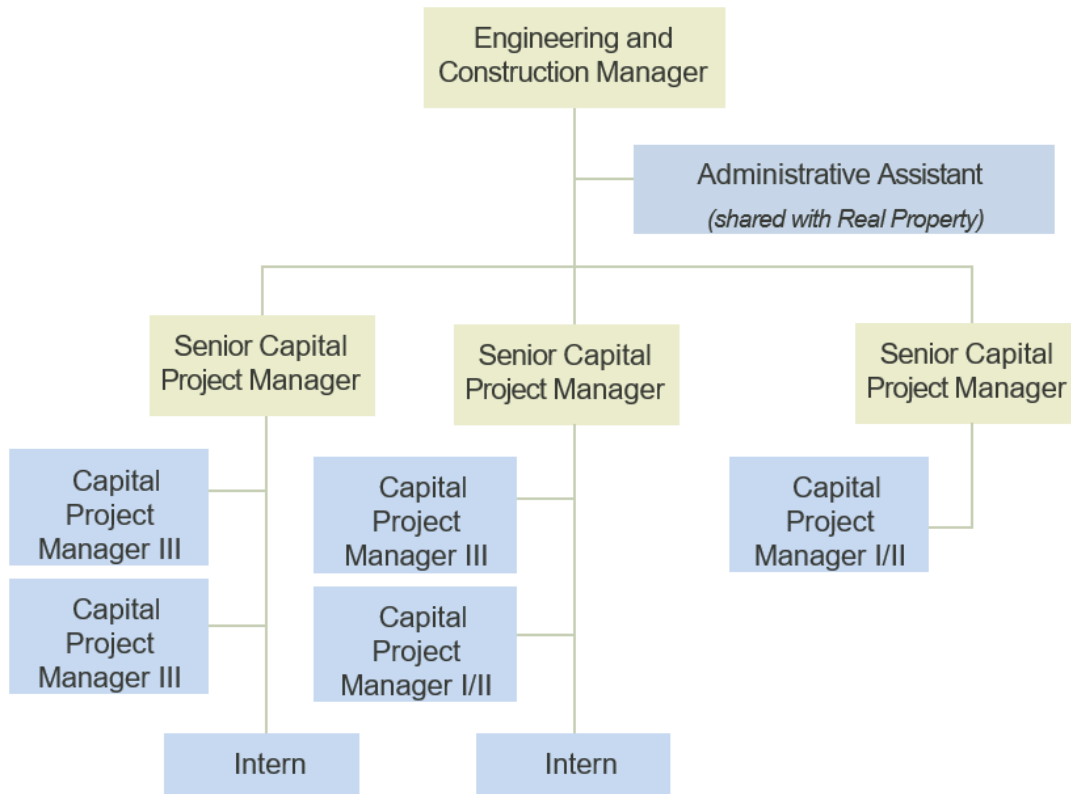
### Mission Statement

Implement large-scale capital projects to improve and maintain Midpen’s infrastructure and facilities that are necessary to facilitate ecologically sensitive and safe public access and ongoing stewardship and care for the land.

### Core Functions

- Oversee and manage the design and engineering, permitting, bidding, and construction of large-scale capital improvement projects.
- Provide design, project management, construction management and/or construction oversight of large-scale capital projects.
- Ensure that capital projects comply with all necessary requirements and regulations related to construction, including building code requirements, mitigation measures, permit conditions and federal regulations.
- Develop and assist with cost estimations and constructability assessments during the planning, scoping and early design phase of capital projects.
- Stay abreast of current codes and construction regulations and ensure Midpen’s construction standards remain current.

### Organizational Chart



### Staffing Levels

Position	FY23 Adopted FTE	FY24 Modified FTE	FY25 Adopted FTE	FY26 Adopted FTE	FY27 Proposed FTE	Change from FY26 Adopted
Administrative Assistant*	0.5	0.5	0.5	0.5	0.5	0
Capital Project Manager I/II	1	2	2	2	2	0

## ATTACHMENT 4

Capital Project Manager III	3	3	3	3	3	0
Engineering and Construction Manager	1	1	1	1	1	0
Senior Capital Project Manager	2	3	3	3	3	0
<b>Total FTE</b>	<b>7.5</b>	<b>9.5</b>	<b>9.5</b>	<b>9.5</b>	<b>9.5</b>	<b>0</b>

\*The Engineering & Construction Department has an administrative assistant that is shared with and budgeted for in the Real Property Department.

Position	FY23 Adopted	FY24 Adopted	FY25 Adopted	FY26 Adopted	FY27 Proposed	Change from FY26 Adopted
Interns	0	1	2	2	2	0
Limited Term	0	0	0	0	0	0
<b>Total</b>	<b>0</b>	<b>1</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>0</b>

### Objectives

Engineering and Construction aligns project deliverables to the Midpen's Strategic Plan goals and objectives primarily through:

- Goal 1 – Promote, establish, and implement a regional environmental protection vision with partners
- Goal 2 – Protect the positive environmental and biodiversity values of open space and agricultural lands
- Goal 3 – Connect people to open space and agricultural lands, and a regional environmental protection vision
- Goal 4 – Strengthen organizational capacity and long-term financial sustainability to fulfill the mission

Strategic Plan Linkage	Project Number	Project Name	Target Completion Fiscal Year
Goal 4	35010	Structure Evaluation and Disposition	2029
Goal 3	35015	Rancho San Antonio Road and ADA Improvements	2029
Goal 3	35030	Fremont Older Parking Area Improvements	2028
Goal 2 & 3	35031	Guadalupe Creek Crossing Replacement	2028
Goal 2 & 3	35032	Bear Creek Redwoods - Parking Lot Culvert	2028
Goal 4	35035	Purisima Creek Trail (Trail and Vehicle Access)	2028
Goal 4	35038	Cunha House Repair	2030
Goal 2 & 4	35039	Allen Road Washout Repair	2027
Goal 2 & 4	35040	FFO Solar Panels and EV Chargers	2029
Goal 4	35041	Fremont Older Residence Roof Replacement	2027
Goal 4	35042	Lone Madrone Mobile Home Replacement	2029
Goal 4	35043	Schilling Lake Spillway Repair	2029
Goal 4	35044	Coastal Area Office Build Out	2030
Goal 4	35045	Administrative Office Solar Expansion	2029
Goal 3	35048	Picchetti ADA Site Improvements	2029
Goal 3	35049	Ravenswood Viewing Platforms Rebuild	2031
Goal 2 & 3	35051	Wildcat Loop Bridge Replacement	2032
Goal 2 & 3	61049	El Corte de Madera - Spring Board Trail Culvert and Bridge	2031
Goal 2 & 3	61050	Purisima Creek Redwoods - Purisima Ponds	2028
Goal 4	61055	Replace Roof on Coal Creek Barn	2027
Goal 2	80059	Groundwater Well Decommissioning	2031
Goal 4	MAA01-009	Replace Bridge MRBR1 in Miramontes Ridge Preserve	2029
Goal 2	MAA03-002	Purisima Upland Site Cleanup and Soil Remediation	2027
Goal 1 & 3	MAA03-009	Purisima-to-the-Sea Parking	2029
Goal 1 & 2	MAA03-013	Highway 35 Multi-Use Trail Crossing and Parking Implementation	2029
Goal 1 & 3	MAA05-012	Paulin Culvert and Bridge Improvements	2027
Goal 3	MAA05-013	La Honda Parking and Trailhead Access Implementation	2030
Goal 3	MAA06-XXX	Hawthorns Area Plan Implementation - Parking Area	2030
Goal 3	MAA11-005	Rancho San Antonio Permanent Carpool Parking Implementation	2031
Goal 1	MAA20-001	Wildlife Corridor: Highway 17 Crossing	2030
Goal 1 & 3	MAA20-002	Bay Area Ridge Trail: Highway 17 Crossing	2030

**ATTACHMENT 4**

Goal 1, 3, & 4	MAA21-004	Bear Creek Stables	2032*
Goal 3	MAA21-011	Phase 2 Trail Improvements, Bear Creek Redwoods (NE Trailhead Connection)	2028
Goal 3	MAA21-013	Bear Creek Redwoods North Parking Area	2027
Goal 3	MAA22-004	Beatty Parking Area	2029
Goal 2	MAA22-XXX	Alma Bridge Road Wildlife Passage Pilot	2029
Goal 4	VP06-004	Hawthorns Structures Stabilization/Repairs	2027
Goal 2 & 3	VP53-003	Kennedy Trailhead Parking Area Improvement	2029
Goal 3 & 4	XXXXX	Lower Windy Hill Parking Lot Resurfacing	2031
Goal 3	XXXXX	Mount Umunhum ADA Paths	2028
Goal 3 & 4	XXXXX	Rhus Ridge Parking Lot Resurfacing	2031

\*Capital improvements for MAA21-004 Bear Creek Stables are scheduled for completion in FY28; however, ongoing natural resources mitigation is forecasted to continue through FY32.

**Performance Metrics**

Strategic Plan Linkage	Indicator	FY25 Target	FY25 Actuals	FY26 Target	FY27 Target
Goal 4	Percent of projects finished within board-approved budget (base bid and contingency)	80%	77%	80%	80%
Goal 4	Percent of projects finished within schedule indicated at the time of award of contract	80%	97%	80%	80%

**Budget**

Expenditure Category	FY25 Actuals	FY26 Adopted	FY27 Proposed	\$ Change from FY26 Adopted	% Change from FY26 Adopted
<b>Engineering and Construction</b>					
Salaries and Benefits	\$1,659,750	\$1,841,708	\$2,100,766	\$259,059	14%
Less: MAA Reimbursable Staff Costs	(45,037)	(165,017)	(290,212)	(125,195)	76%
Net Salaries and Benefits	1,614,713	1,676,691	1,810,554	133,864	8%
Services and Supplies	54,464	60,710	41,220	(19,490)	-32%
<b>Total Operating Expenditures</b>	<b>1,669,176</b>	<b>1,737,401</b>	<b>1,851,774</b>	<b>114,374</b>	<b>7%</b>
Hawthorns Services and Supplies	25,256	10,000	10,000	0	0%
Hawthorns Capital/Fixed Assets	0	850,000	1,035,000	185,000	22%
<b>Total Hawthorns Expenditures</b>	<b>25,256</b>	<b>860,000</b>	<b>1,045,000</b>	<b>185,000</b>	<b>22%</b>
General Fund Capital	4,858,009	7,253,785	5,745,000	(1,508,785)	-21%
Measure AA Capital	1,488,258	5,631,059	12,050,276	6,419,217	114%
<b>Total Capital Expenditures</b>	<b>6,346,267</b>	<b>12,884,844</b>	<b>17,795,276</b>	<b>4,910,432</b>	<b>38%</b>
<b>Total Expenditures</b>	<b>\$8,040,699</b>	<b>\$15,482,245</b>	<b>\$20,692,050</b>	<b>\$5,209,806</b>	<b>34%</b>

Note: Hawthorns is increasing slightly in FY27 to support construction costs for VP06-004, Hawthorns Structures Stabilization/Repairs. Measure AA Capital is increasing primarily due to the MAA21-004 - Bear Creek Stables, MAA21-013 - Bear Creek Redwoods North Parking Area and MAA03-013 - Highway 35 Multi-Use Trail Crossing and Parking Implementation projects that are moving into construction in FY27. General Fund Capital is decreasing overall because projects VP21-005 - Bear Creek Redwoods North Parking Area, VP21-006 - Phase 2 Multiuse Trail Bear Creek Redwoods and VP22-002 - Alma Bridge Road Wildlife Passage Pilot projects were deemed eligible for Measure AA reimbursement; however, the largest project in General Fund Capital is 35035 - Purisima Creek Trail (Trail and Vehicle Access), which is expected to begin construction in FY27.

**ATTACHMENT 4**

**Facilities and Fleet Department**

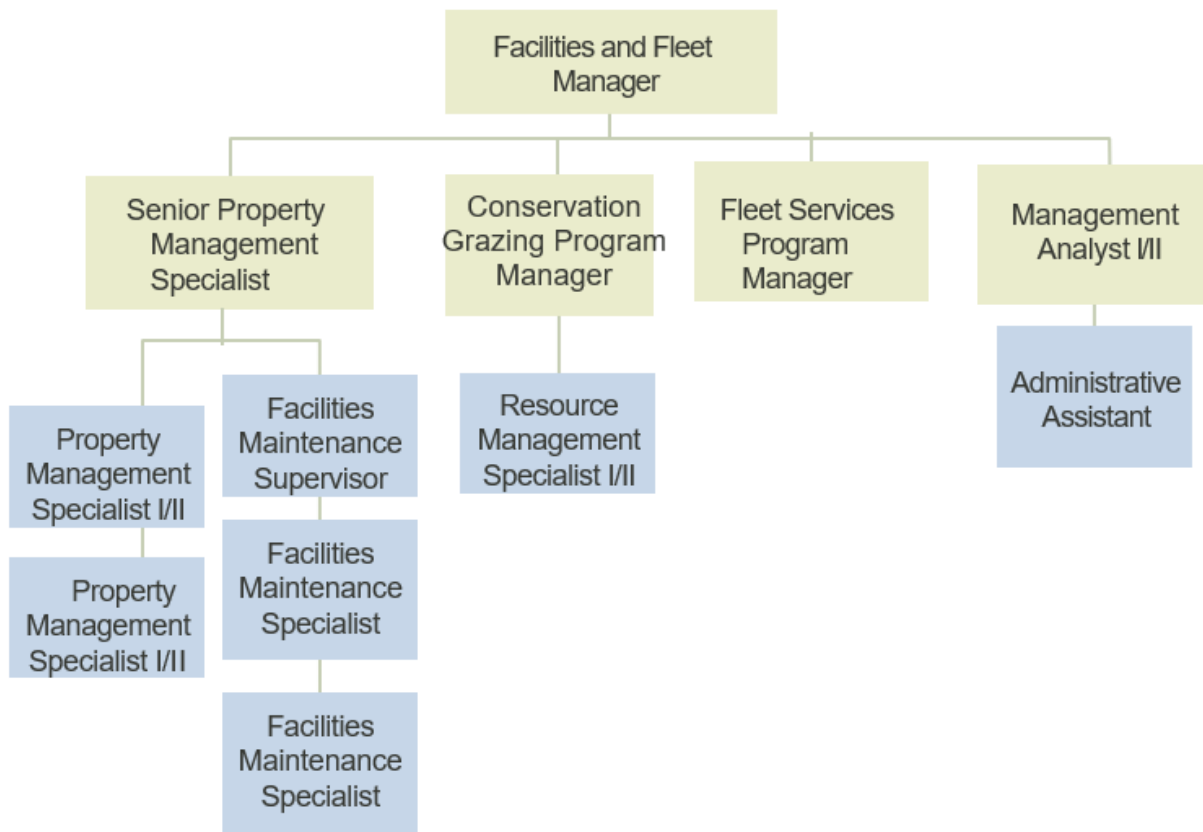
**Mission Statement**

Deliver quality property management and support services for facilities, contract administration, fleet, conservation grazing, and agriculture.

**Core Functions**

- Manage and maintain Midpen facilities to provide safety, comfort and enjoyment for public and staff.
- Manage grazing and agricultural to further Midpen goals.
- Provide and maintain field and administrative facilities for staff use.
- Manage residential and commercial Midpen properties.
- Manage the District’s fleet of vehicles and equipment for staff use.
- Provide contract support.

**Organizational Chart**



**Staffing Levels**

Position	FY23 Adopted FTE	FY24 Adopted FTE	FY25 Adopted FTE	FY26 Modified FTE	FY27 Proposed FTE	Change from FY26 Modified
Administrative Assistant	0	0	0	1	1	0
Conservation Grazing Program Manager*	0	0	0	1	1	0
Facilities and Fleet Manager	0	0	0	1	1	0
Facilities Maintenance Specialist*	0	0	0	2	2	0
Facilities Maintenance Supervisor*	0	0	0	1	1	0
Fleet Services Program Manager (previously Fleet Services Specialist)	0	0	0	1	1	0
Management Analyst I/II	0	0	0	1	1	0

## ATTACHMENT 4

Property Management Specialist I/II*	0	0	0	2	2	0
Resource Management Specialist I/II	0	0	0	1	1	0
Senior Property Management Specialist*	0	0	0	1	1	0
<b>Total FTE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12</b>	<b>12</b>	<b>0</b>
Seasonal Open Space Technician^	0	0	0	0	0.5	0.5
<b>Total FTE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12</b>	<b>12.5</b>	<b>0.5</b>

\*Following the recommendations for the 2023 Financial Operational Sustainability Study Refresh, the Facilities and Fleet Department is newly formed to centralize oversight of facilities maintenance, property management, fleet services, and contract management. As part of this formation, seven positions were strategically shifted from the Land Stewardship and Trails Department (formerly Land and Facilities Services) and a total of five new FTE positions were created into the newly formed Facilities and Fleet Department. The positions that have shifted are noted with an asterisk (\*). The Facilities and Fleet Department is thus comprised of 12 full-time equivalent (FTE) positions in Fiscal Year 2026.

^Seasonal assignments will not exceed 950 hours. For FY27, the 0.5 FTEs represent a total headcount of 1 Seasonal Open Space Technician.

### Objectives

The Facilities and Fleet Department aligns project deliverables to the Midpen's Strategic Plan goals and objectives primarily through:

- Goal 1 – Promote, establish, and implement a regional environmental protection vision with partners
- Goal 2 – Protect the positive environmental and biodiversity values of open space and agricultural lands
- Goal 4 – Strengthen organizational capacity and long-term financial sustainability to fulfill the mission

Strategic Plan Linkage	Project Number	Project Name	Target Completion Fiscal Year
Goal 2	61030	Toto Ranch Agricultural Plan	2028
Goal 4	61057	Title 24 Residential Improvements	2028
Goal 2	63002	Elkus-Lobitos Perimeter Fence	2027
Goal 2 & 4	63005	Agricultural Barn and Outbuildings Repair	2030
Goal 4	63006	Residential Driveway Replacements	2028
Goal 4	63007	Residential Housing Roof Replacements	2029
Goal 4	63008	Rural Residential Water System Improvements	2030
Goal 2	63009	Gordon Ridge Ponds Improvement	2030
Goal 4	63010	Residential Detached Structures Repairs	2030
Goal 2	MAA01-XXX	Johnston Ranch Pond (Fence) and Cross Fence	2027
Goal 1 & 2	MAA05-XXX	Conservation Grazing Water Development	2028
Goal 2	MAA05-XXX	Lone Madrone Perimeter Fence	2027
Goal 1 & 2	MAA13-004	Cloverdale Ranch Water Development	2028
Goal 4	None	Vehicle and Machinery/Equipment Purchases	Recurring
Goal 1 & 2	XXXXXX	Electric Vehicle Charging Stations at AO Garage	2027
Goal 1 & 2	XXXXXX	Electric Vehicle Charging Stations at Bear Creek Redwoods North Parking Lot and Other Preserves	2030
Goal 4	XXXXXX	Hoskins Barn Siding	2027

### Performance Metrics

Strategic Plan Linkage	Indicator	FY25 Target	FY25 Actual	FY26 Target	FY27 Target
Goal 2	Number of acres grazed in support of conservation grazing	N/A	N/A	12,450	12,450

As a recently established department, the development of meaningful performance metrics is underway. The Facilities and Fleet Department is focused on creating a comprehensive system to evaluate our performance across functional areas.

### Budget

Expenditure Category	FY25 Actuals	FY26 Adopted	FY27 Proposed	\$ Change from FY26 Adopted	% Change from FY26 Adopted
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**ATTACHMENT 4**

<b>Facilities and Fleet</b>					
Salaries and Benefits	\$0	\$1,948,442	\$2,305,660	\$357,218	18%
Less: MAA Reimbursable Staff Costs	0	(18,394)	0	18,394	-100%
Net Salaries and Benefits	0	1,930,048	2,305,660	375,612	19%
Services and Supplies	0	3,123,070	3,077,989	(45,081)	-1%
<b>Total Operating Expenditures</b>	<b>0</b>	<b>5,053,118</b>	<b>5,383,649</b>	<b>330,531</b>	<b>7%</b>
Services and Supplies	0	0	37,200	37,200	-
<b>Total Hawthorns Expenditures</b>	<b>0</b>	<b>0</b>	<b>37,200</b>	<b>37,200</b>	<b>-</b>
General Fund Capital	0	2,156,350	1,630,073	(526,277)	-24%
Measure AA Capital	0	588,894	450,719	(138,175)	-23%
<b>Total Capital Expenditures</b>	<b>0</b>	<b>2,745,244</b>	<b>2,080,792</b>	<b>(664,452)</b>	<b>-24%</b>
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$7,798,362</b>	<b>\$7,501,641</b>	<b>(\$296,721)</b>	<b>-4%</b>

Note: Salaries and Benefits are increasing due to the annualization costs of five FTEs added in FY26, as well as annual step increases, and anticipated adjustments to employer-paid benefits. The decrease in Services and Supplies reflects the successful completion of biological surveys, which now provide a foundation for the next 3 to 5 years of Conservation Grazing Program efforts. Funding for Hawthorns is increasing as Facilities & Fleet absorbs the routine maintenance and utilities for the Hawthorns Complex from the Land Stewardship & Trails department. Measure AA shows a slight decrease as the department transitions from two FY26 grazing infrastructure projects to two new projects in FY27 with site-specific scopes based on the unique needs of the grazing units. Finally, General Fund Capital is decreasing due to the resolved vehicle purchase backlog in FY26.

Office of the General Counsel

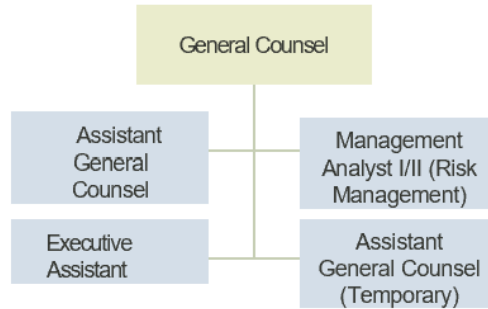
**Mission Statement**

Provide legal services and counsel to the board of directors, committees and departments.

**Core Functions**

- Provide legal review and advice to the board of directors and staff.
- Represent Midpen in litigation and legal matters with outside agencies.
- Administer Midpen’s risk management program.

**Organizational Chart**



**Staffing Levels**

Position	FY23 Adopted FTE	FY24 Adopted FTE	FY25 Adopted FTE	FY26 Adopted FTE	FY27 Proposed FTE	Change from FY26 Adopted
Assistant General Counsel	1	1	1	1	1	0
General Counsel	1	1	1	1	1	0
Executive Assistant	1	1	1	1	1	0
Management Analyst I/II (Risk Management)	1	1	1	1	1	0
<b>Total FTE</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>0</b>

**Objectives**

General Counsel aligns project deliverables to Midpen’s Strategic Plan goals and objectives primarily through:

- Goal 1 – Promote, establish, and implement a regional environmental protection vision with partners
- Goal 2 – Protect the positive environmental and biodiversity values of open space and agricultural lands
- Goal 3 – Connect people to open space and agricultural lands, and a regional environmental protection vision
- Goal 4 – Strengthen organizational capacity and long-term financial sustainability to fulfill the mission

**Budget**

Expenditure Category	FY25 Actuals	FY26 Adopted	FY27 Proposed	\$ Change from FY26 Adopted	% Change from FY26 Adopted
<b>General Counsel</b>					
Salaries and Benefits	\$981,812	\$1,043,633	\$1,148,814	\$105,181	10%
Services and Supplies	193,682	157,755	160,755	3,000	2%
<b>Total Operating Expenditures</b>	<b>1,175,495</b>	<b>1,201,388</b>	<b>1,309,569</b>	<b>108,181</b>	<b>9%</b>
<b>Total Expenditures</b>	<b>\$1,175,495</b>	<b>\$1,201,388</b>	<b>\$1,309,569</b>	<b>\$108,181</b>	<b>9%</b>

Note: Salaries and Benefits is increasing as a result of annual step increases and anticipated adjustments to employer-paid benefits.

Office of the General Manager

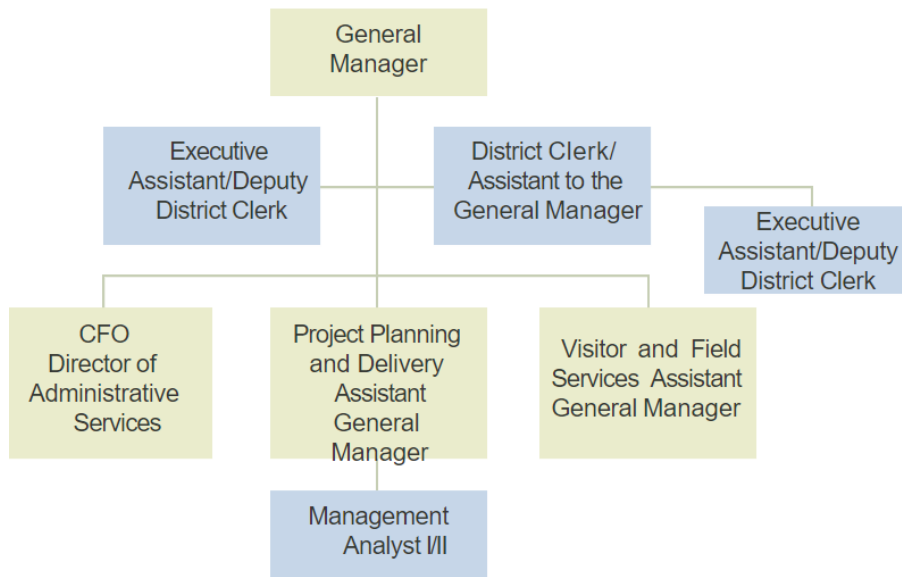
**Mission Statement**

Responsible for the overall operation of Midpen. Under policy direction from the board of directors, the General Manager’s Office carries out Midpen’s adopted Strategic Plan goals and objectives and Vision Plan priority actions and works through the executive team to provide leadership, direction, resources and tools to Midpen departments to ensure effective, efficient, and financially prudent project and service delivery for public benefit.

**Core Functions**

- Provide leadership, oversight and direction for Midpen functions.
- Accomplish the goals and objectives set out in the board-approved Strategic Plan.
- Implement Midpen’s Vision Plan priority actions.
- Ensure that Midpen’s policies and procedures are fiscally sustainable.
- Provide legislative support to the board of directors, including duties associated with the board agenda and actions, officiating all Midpen elections and maintaining all official records.

**Organizational Chart**



**Staffing Levels**

Position	FY23 Adopted FTE	FY24 Adopted FTE	FY25 Modified FTE	FY26 Adopted FTE	FY27 Proposed FTE	Change from FY26 Adopted
Administrative Assistant	1	1	0	0	0	0
Assistant General Manager	2	2	2	2	2	0
Chief Financial Officer/Director of Administrative Services	1	1	1	1	1	0
District Clerk/Assistant to General Manager	1	1	1	1	1	0
Executive Assistant/Deputy Clerk	1	1	2	2	2	0
General Manager	1	1	1	1	1	0
Management Analyst I/II	1	1	1	1	1	0
<b>Total FTE</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>0</b>

## ATTACHMENT 4

Position	FY23	FY24	FY25	FY26	FY27	Change from
	Adopted	Adopted	Adopted	Adopted	Proposed	FY25 Adopted
Limited Term	0	0	1	1	1	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>0</b>

### Objectives

General manager aligns project deliverables to Midpen's Strategic Plan goals and objectives primarily through:

- Goal 1 – Promote, establish, and implement a regional environmental protection vision with partners
- Goal 2 – Protect the positive environmental and biodiversity values of open space and agricultural lands
- Goal 3 – Connect people to open space and agricultural lands, and a regional environmental protection vision
- Goal 4 – Strengthen organizational capacity and long-term financial sustainability to fulfill the mission

Strategic Plan Linkage	Project Number	Project Name	Target Completion Fiscal Year
Goal 4	10001	Records Management	2029
Goal 4	10004	FOSM Update	2028
Goal 3	31901	ADA Barrier Removal	2030
Goal 1	Supporting Project	Amendment to the Cooley Landing Partnership Agreement	2028
Goal 3	Supporting Project	Digital Asset ADA Compliance	2028
Goal 1 & 3	Supporting Project	Native American Relations Program	2030
Goal 1 & 3	Supporting Project	Partnership Agreement for Shared Parking at Hidden Villa	2029
Goal 2 & 3	Supporting Project	Teague Hill Trail Plan	2029
Goal 1 & 2	XXXXX	Partnership Agreements for Funding Contributions to Farm Labor Housing Projects	2027

### Performance Metrics

Strategic Plan Linkage	Indicator	FY25 Target	FY25 Actuals	FY26 Target	FY27 Target
Goal 1	Number of public meetings held per year	60	63	60	60

### Budget

Expenditure Category	FY25 Actuals	FY26 Adopted	FY27 Proposed	\$ Change from FY26 Adopted	% Change from FY26 Adopted
<b>General Manager</b>					
Salaries and Benefits	\$2,225,827	\$2,328,802	\$2,425,521	\$96,719	4%
Services and Supplies	159,796	305,535	835,860	530,325	174%
<b>Total Operating Expenditures</b>	<b>2,385,622</b>	<b>2,634,337</b>	<b>3,261,381</b>	<b>627,044</b>	<b>24%</b>
<b>Total Expenditures</b>	<b>\$2,385,622</b>	<b>\$2,634,337</b>	<b>\$3,261,381</b>	<b>\$627,044</b>	<b>24%</b>

Note: The increase in the services and supplies budget is primarily due to additional supporting projects, including Partnership Agreements for Farm Labor Housing, increased Local Agency Formation Commission (LAFCO) dues, and election-related expenses associated with the FY27 election year.

**ATTACHMENT 4**

**Land Stewardship and Trails Department**

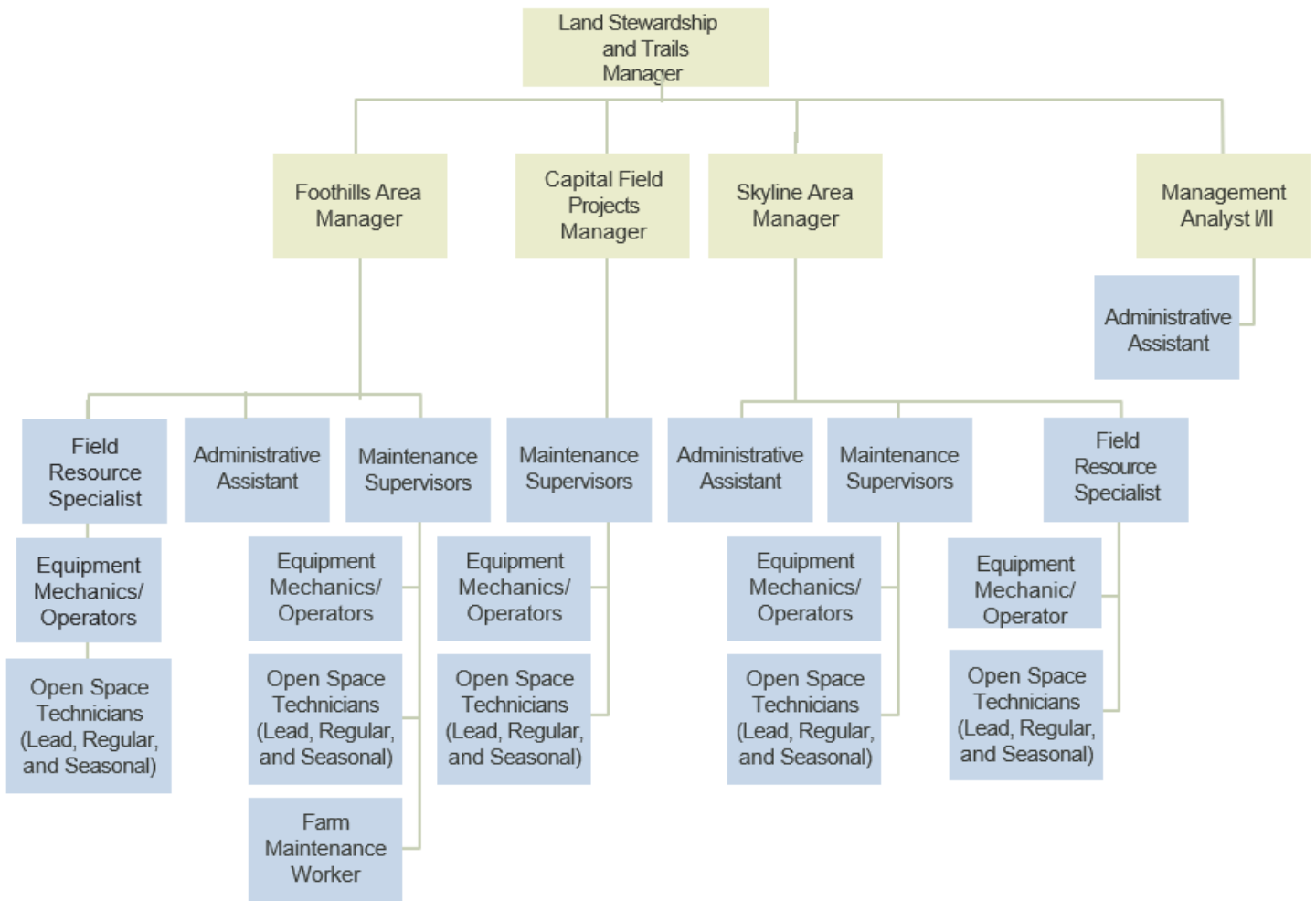
**Mission Statement**

Maintain, improve, and restore Midpen lands and provide a safe and enjoyable public experience.

**Core Functions**

- Maintain and construct an enjoyable and sustainable trail system.
- Deliver field services to protect and restore natural resources.
- Provide public health and safety by preventing fires and maintaining safe access.
- Foster neighbor, partner, and jurisdictional-oversight agency relationships and engage in multi-stakeholder efforts to further Midpen goals.

**Organizational Chart**



**Staffing Levels**

Position	FY23 Adopted FTE	FY24 Modified FTE	FY25 Adopted FTE	FY26 Modified FTE <sup>^</sup>	FY27 Proposed FTE	Change from FY26 Modified
Administrative Assistant	3	3	3	3	3	0
Area Manager	2	2	2	2	2	0
Capital Projects Field Manager	1	1	1	1	1	0
Equipment Mechanic/Operator	8	9	9	10	10	0

## ATTACHMENT 4

Facilities Maintenance Specialist^	1	1	1	0	0	0
Facilities Maintenance Supervisor^	1	1	1	0	0	0
Farm Maintenance Worker	1	1	1	1	1	0
Field Resource Specialist	2	2	2	2	2	0
Land Stewardship and Trails Manager	1	1	1	1	1	0
Lead Open Space Technician	8	9	9	8	8	0
Maintenance Supervisor	6	6	6	6	6	0
Management Analyst I/II	1	1	1	1	1	0
Open Space Technician	15	19	20	20	21	1
Property Management Specialist I/II^	2	2	2	0	0	0
Resource Management Specialist III^	1	1	1	0	0	0
Senior Property Management Specialist^	1	1	1	0	0	0
<b>Subtotal FTE</b>	<b>54</b>	<b>60</b>	<b>61</b>	<b>55</b>	<b>56</b>	<b>1</b>
Seasonal Open Space Technician*	8.3	9.5	7.7	9.6	9.6	0.0
<b>Total FTE</b>	<b>62.3</b>	<b>69.5</b>	<b>68.7</b>	<b>64.6</b>	<b>65.6</b>	<b>1.0</b>

\* Seasonal assignments will not exceed 950 hours. For FY27, the 9.6 FTEs represent a total headcount of 21 Seasonal Open Space Technicians.

^Note: As an outcome of the 2023 Financial Operational Sustainability Study Refresh, the Land & Facilities Department was split into two departments in FY26. The responsibility for managing District facilities and fleet shifted to the new Facilities and Fleet Department, resulting in a net FTE loss of 6 positions in FY26.

Position	FY23 Adopted	FY24 Adopted	FY25 Modified	FY26 Adopted	FY27 Proposed	Change from FY26 Adopted
Interns	0	0	0	0	0	0
Limited Term	0	0	1*	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>

\*The limited term position of a second Facilities Maintenance Specialist in FY25 was converted to an FTE in FY26 and deployed to the Facilities and Fleet Department.

### Objectives

Land Stewardship and Trails aligns project deliverables to Midpen’s Strategic Plan goals and objectives primarily through:

- Goal 1 – Promote, establish, and implement a regional environmental protection vision with partners
- Goal 2 – Protect the positive environmental and biodiversity values of open space and agricultural lands
- Goal 3 – Connect people to open space and agricultural lands, and a regional environmental protection vision

Strategic Plan Linkage	Project Number	Project Name	Target Completion Fiscal Year
Goal 1 & 2	61031	Wildland Fire Capacity	2027
Goal 2	61056	Los Gatos Creek Watershed Phase 2 (Fuel Treatment)	2027
Goal 2	80105	Mitigation of Routine Maintenance Projects	2030
Goal 2 & 3	MAA01-XXX	Lennie Roberts Trail	2032
Goal 1 & 3	MAA03-010	Purisima-to-the-Sea Trail	2030
Goal 2 & 3	MAA06-XXX	Hawthorns Area Plan Implementation - Trails Development	2032
Goal 2 & 3	MAA10-002	Meadow Trail Reroute in Coal Creek	2027
Goal 3	MAA11-001	Monte Bello Black Mountain Trail Extension	2031
Goal 2 & 3	MAA13-001	Cloverdale Operational Road System Review and Improvements	2028
Goal 2 & 3	MAA16-001	Trail Connection to Eagle Rock and Devils Canyon	2033
Goal 2 & 3	MAA16-XXX	Long Ridge Trail System Improvements	2027
Goal 2 & 3	MAA16-XXX	Peters Creek Trail Reroute from Jikoji Pond	2033

## ATTACHMENT 4

Goal 1 & 3	MAA20-004	El Sereno Loop Trail	2029
Goal 3	MAA21-014	Phase 2 Multiuse Trail, Bear Creek Redwoods	2028
Goal 3	MAA22-XXX	Beatty Trail Connections	2031
Goal 2	VP54-XXX	Los Gatos Creek Watershed Phase 3 (Fuel Treatment Work)	2030

### Performance Metrics

Strategic Plan Linkage	Indicator	FY25 Target	FY25 Actuals	FY26 Target	FY27 Target
Goal 3	Percentage of miles of single-track trail brushed annually	84%	84%	85%	85%
Goal 2	Percentage of work completed of enhanced fire management within Tier 1 or Tier 2 priority areas	85%	85%	85%	85%

### Budget

Expenditure Category	FY25 Actuals	FY26 Adopted	FY27 Proposed	\$ Change from FY26 Adopted	% Change from FY26 Adopted
<b>Land Stewardship and Trails</b>					
Salaries and Benefits	\$9,213,097	\$9,186,158	\$10,196,142	\$1,009,984	11%
Less: MAA Reimbursable Staff Costs	(\$509,822)	(457,075)	(475,306)	(18,231)	4%
Net Salaries and Benefits	\$8,703,275	8,729,083	9,720,836	991,753	11%
Services and Supplies	\$5,783,187	2,833,926	3,105,451	271,525	10%
<b>Total Operating Expenditures</b>	<b>\$14,486,462</b>	<b>11,563,009</b>	<b>12,826,287</b>	<b>1,263,278</b>	<b>11%</b>
Services and Supplies	\$6	37,200	0	(37,200)	-100%
<b>Total Hawthorns Expenditures</b>	<b>\$6</b>	<b>37,200</b>	<b>0</b>	<b>(37,200)</b>	<b>-100%</b>
General Fund Capital	\$3,160,685	197,500	0	(197,500)	-100%
Measure AA Capital	\$1,147,942	957,075	1,457,806	500,731	52%
<b>Total Capital Expenditures</b>	<b>\$4,308,627</b>	<b>1,154,575</b>	<b>1,457,806</b>	<b>303,231</b>	<b>26%</b>
<b>Total Expenditures</b>	<b>\$18,795,094</b>	<b>\$12,754,784</b>	<b>\$14,284,093</b>	<b>\$1,529,309</b>	<b>12%</b>

Note: Salaries and Benefits are increasing due to the addition of one new FTE proposed for FY27, annual step increases, and anticipated adjustments to employer-paid benefits. As the District's largest department, Land Stewardship & Trails represents 56 FTEs in FY27, including 21 seasonal open space technicians (9.7 FTEs). Services and Supplies are increasing due to expanded contracted fuels management work, specifically for the Wildland Fire Capacity project (61031). Conversely, Hawthorns Fund is decreasing as the Facilities & Fleet department successfully absorbs the routine maintenance and utility costs for the Hawthorns Complex. General Fund Capital is decreasing as eligible FY26 projects transition to Measure AA Capital reimbursement in FY27. Measure AA Capital is increasing for the Beatty Trail Connections (MAA22-XXX) and Phase 2 Multi-Use Trail, Bear Creek Redwoods (MAA21-014) projects in the Foothills region. Additionally, several Skyline region projects including the Purisima-to-the-Sea Trail (MAA03-010), Meadow Trail Reroute (MAA10-002), and Long Ridge Trail System Improvements (MAA16-XXX) are moving into implementation phases.

Natural Resources Department

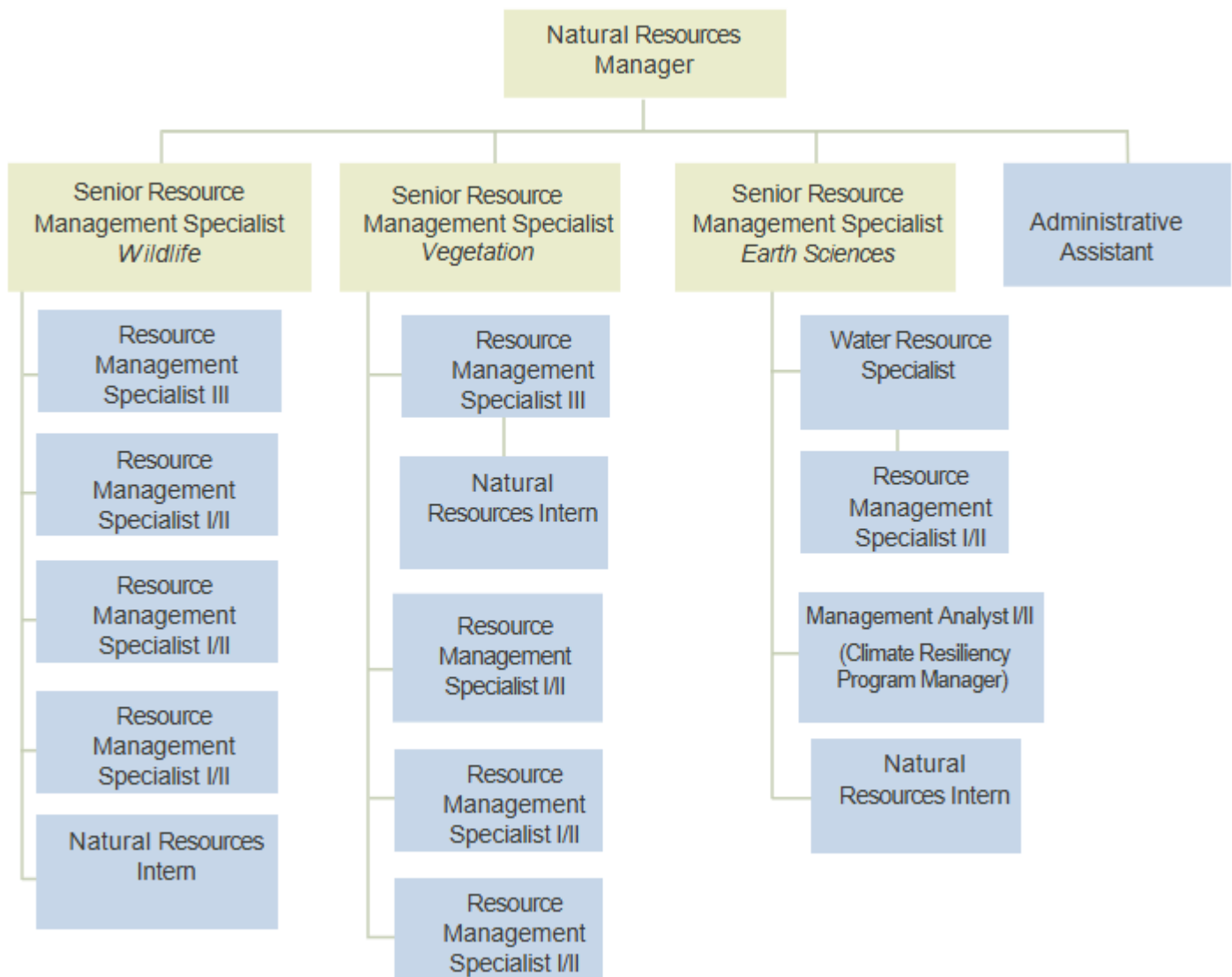
Mission Statement

Protect and restore the natural diversity and integrity of Midpen’s resources for their value to the environment and the public and provide for the use of the preserves consistent with resource protection.

Core Functions

- Plan, design, and implement projects to protect and restore the natural resources and enhance the climate resiliency of open space lands.
- Comply with the California Environmental Quality Act (CEQA) and resource agency regulation requirements.
- Work with other entities to protect Midpen and regional natural resources.
- Steward Midpen working landscapes to protect natural resource values that support local biodiversity and sustainable agricultural uses.
- Identify and protect cultural resources.

Organizational Chart



**ATTACHMENT 4**

**Staffing Levels**

Position	FY23 Adopted FTE	FY24 Adopted FTE	FY25 Adopted FTE	FY26 Adopted FTE	FY27 Proposed FTE	Change from FY26 Adopted
Administrative Assistant*	0.5	0.5	1	1	1	0
Management Analyst I/II	1	1	1	1	1	0
Natural Resources Manager	1	1	1	1	1	0
Resource Management Specialist I/II	5	5	5	7	7	0
Resource Management Specialist III	1	1	1	2	2	0
Senior Resource Management Specialist	3	3	3	3	3	0
Water Resources Specialist	1	1	1	1	1	0
<b>Total FTE</b>	<b>12.5</b>	<b>12.5</b>	<b>13</b>	<b>16</b>	<b>16</b>	<b>0</b>

\*In prior fiscal years, the administrative assistant for Natural Resources split their time with the Real Property department and was counted and budgeted for in the Real Property department. Starting in FY25, the administrative assistant position will fully support the Natural Resources department.

Position	FY23 Adopted FTE	FY24 Modified FTE	FY25 Adopted FTE	FY26 Adopted FTE	FY27 Proposed FTE	Change from FY26 Adopted
Interns	2	2	3	3	3	0
Limited Term	0	2	2	0	0	0
<b>Total</b>	<b>2</b>	<b>4</b>	<b>5</b>	<b>3</b>	<b>3</b>	<b>0</b>

**Objectives**

Natural Resource aligns project deliverables to Midpen’s Strategic Plan goals and objectives primarily through:

- Goal 1 – Promote, establish, and implement a regional environmental protection vision with partners
- Goal 2 – Protect the positive environmental and biodiversity values of open space and agricultural lands
- Goal 3 – Connect people to open space and agricultural lands, and a regional environmental protection vision
- Goal 4 – Strengthen organizational capacity and long-term financial sustainability to fulfill the mission

Strategic Plan Linkage	Project Number	Project Name	Target Completion Fiscal Year
Goal 2	80058	Districtwide Herpetofauna & Aquatic Habitat Assessment	2028
Goal 2	80065	IPM Implementation of Valley Water Grant	2027
Goal 2	80072	Irish Ridge Restoration	2037
Goal 2	80073	Oversight of Lehigh Quarry Activities	2032
Goal 2	80081	Alpine Pond Drainage Improvements	2039
Goal 2	80083	Santa Cruz Kangaroo Rat Habitat and Population Management	2028
Goal 2	80084	Remediation of Planting Sites	2028
Goal 2	80092	Long Ridge Forest Health Treatment	2030
Goal 1 & 2	80096	San Francisco Garter Snake Partnership	2035
Goal 2	80097	Wildlife Conservation Board Grant Reforestation Projects	2027
Goal 2	80100	Carbon Farm Plan Implementation	2030
Goal 2	80101	Strategic Plan for Adaptation and Resilience to Climate Change	2028
Goal 2	80102	Districtwide Bat Roosting Habitat Suitability Analysis	2028
Goal 2	80103	Districtwide Wildlife Connectivity Analysis	2030
Goal 2	80108	Drought Response and Resiliency Plan	2029
Goal 2	MAA01-006	Madonna Creek Habitat Enhancement, Water Supply and Bridge Replacement	2028
Goal 2	MAA01-008	Johnston Ranch Habitat and Agricultural Water Supply Improvements	2027
Goal 2	MAA02-004	Stevens Creek Shoreline Nature Area Restoration	2030
Goal 2	MAA05-010	La Honda Forest Health	2030

## ATTACHMENT 4

Goal 2 & 3	MAA21-006	Bear Creek Redwoods - Alma College Cultural Landscape Rehabilitation	2028
Goal 1 & 2	MAA21-007	Bear Creek Redwoods Preserve Plan: Invasive Weed Treatment and Restoration	2028
Goal 2	MAA24-XXX	Cherry Springs Pond Restoration	2031
Goal 2	MAA25-008	Sierra Azul - Knobcone Pine Management	2031
Goal 2	Supporting Project	Visitor Use Management: Recreational Impact Analysis to Regional Wildlife/Natural Resources	2029
Goal 1	VP01-003	Madonna Creek Caltrans Mitigation	2035
Goal 2	VP01-XXX	Arroyo Leon Creek Fish Passage Improvements Feasibility	2030
Goal 2	VP03-XXX	Lobitos Creek Fisheries Restoration Feasibility	2032
Goal 2	VP21-007	Hillside Restoration Above BCR Corrals	2027
Goal 2	XXXXX	Breeding Burrowing Owl Establishment	2031
Goal 2 & 4	XXXXX	Climate Action Plan 10-Year Review	2029
Goal 4	XXXXX	Cultural Resources Data Management Improvements	2029
Goal 2	XXXXX	Fish Habitat Restoration and Prioritization Framework	2029
Goal 2	XXXXX	Gully Erosion Monitoring and Restoration Prioritization	2029
Goal 2	XXXXX	Marbled Murrelet Social Attraction	2031
Goal 2	XXXXX	Popcornflower Mitigation at Russian Ridge	2029
Goal 1 & 2	XXXXX	San Gregorio Creek Fisheries Monitoring	2027
Goal 2	XXXXX	Water Quality Monitoring Program Manual	2029

### Performance Metrics

Strategic Plan Linkage	Indicator	FY25 Target	FY25 Actuals	FY26 Target	FY27 Target
Goal 2	<i>Protect:</i> Number of natural areas to review and identify as needing additional protection for special status species or habitats (e.g., potential Conservation Management Units).	1-2	6	1-2	0-1
Goal 2	<i>Restore:</i> Percent of acres in natural resources management plans implemented to enhance terrestrial habitat and ecosystem resiliency.	70%	45%*	70%	70%
Goal 2	<i>Restore:</i> Annual number of aquatic habitat sites enhanced to support the recovery of special status species.	1-2	0	1-2	1-2
Goal 2	<i>Monitor:</i> Proportion of rare, threatened, or endangered animal species surveyed for and/or monitored on Midpen lands.	25%	71%	25%	25%
Goal 3	<i>Educate:</i> Engage the public in service-learning events.	12	35	12	12

\*Prior-year IPM metrics were not fully met due to position vacancies in multiple departments. With full staffing achieved in FY26, we project reaching target levels in future reporting cycles.

### Budget

Expenditure Category	FY25 Actuals	FY26 Adopted	FY27 Proposed	\$ Change from FY26 Adopted	% Change from FY26 Adopted
<b>Natural Resources</b>					
Salaries and Benefits	\$2,394,460	\$2,993,908	\$3,192,962	\$199,054	7%
Less: MAA Reimbursable Staff Costs	(32,613)	(56,576)	(120,472)	(63,896)	113%
Net Salaries and Benefits	2,361,847	2,937,332	3,072,490	135,158	5%
Services and Supplies	2,898,253	2,790,077	3,953,233	1,163,156	42%
<b>Total Operating Expenditures</b>	<b>5,260,100</b>	<b>5,727,409</b>	<b>7,025,723</b>	<b>1,298,314</b>	<b>23%</b>

**ATTACHMENT 4**

General Fund Capital	324,802	370,000	191,000	(179,000)	-48%
Measure AA Capital	501,862	638,876	3,194,472	2,555,596	400%
<b>Total Capital Expenditures</b>	<b>826,664</b>	<b>1,008,876</b>	<b>3,385,472</b>	<b>2,376,596</b>	<b>236%</b>
<b>Total Expenditures</b>	<b>\$6,086,764</b>	<b>\$6,736,285</b>	<b>\$10,411,195</b>	<b>\$3,674,910</b>	<b>55%</b>

Note: Services and Supplies is increasing as a result of increased programmatic activities including IPM program maintenance, plant maintenance for completed restoration and/or capital projects, ecological health and biodiversity monitoring, and several new initiatives related to fisheries restoration and monitoring. The General Fund is decreasing as a result of several completed projects in FY26, with two continuing initiatives planned for FY27. Meanwhile, Measure AA is increasing primarily as a result of the Johnston Ranch Habitat and Agricultural Water Supply project which implements aquatic habitat restoration, drainage improvements and expansion of the agricultural water supply at Johnston Ranch within Miramontes Ridge Open Space Preserve.

Planning Department

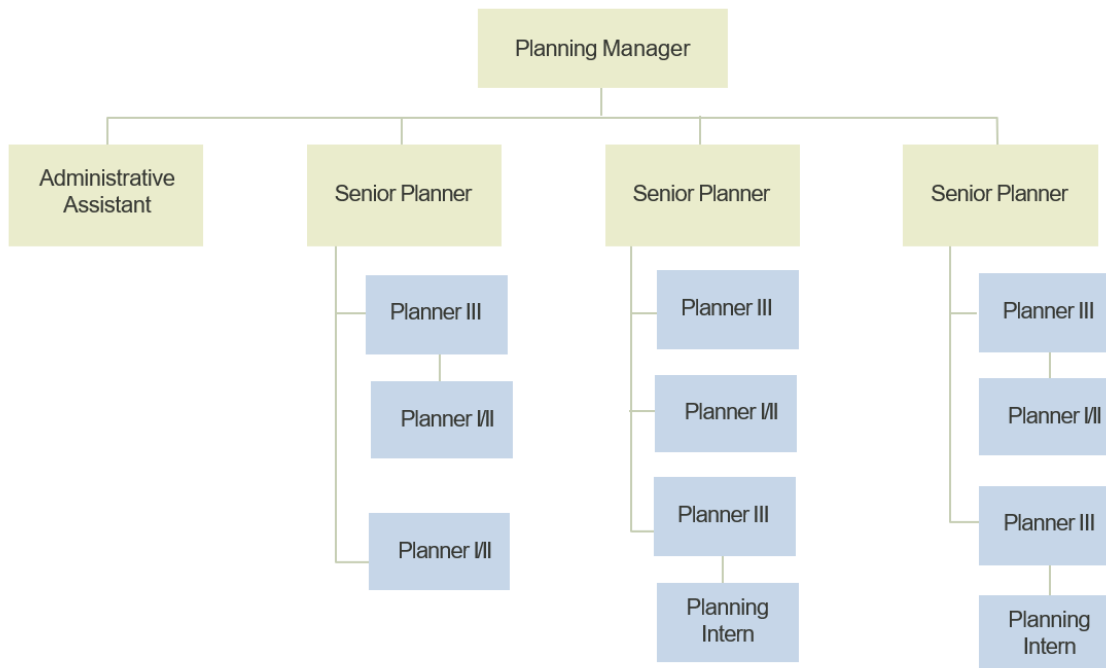
**Mission Statement**

Respecting the natural diversity and integrity of Midpen’s resources, work with and encourage public and private agencies to preserve, maintain and enhance open space; work cooperatively with other governmental agencies and community organizations to facilitate planning and development of recreation facilities and of public use; encourage public input and involvement in Midpen’s decision-making process and other activities; participate in the public review processes of land use plans of other agencies and development proposals that affect Midpen’s mission; and follow management policies for quality care of the land and provision of public access appropriate to the nature of the land, and consistent with ecological values and public safety.

**Core Functions**

- Oversee and manage projects for public access, staff facilities and stewardship of cultural and historic resources through scoping, feasibility, public/partner/tribal engagement, programming, early conceptual design, environmental review, and land use permitting.
- Ensure compliance with all applicable federal, state, and local codes and regulations, and permitting requirements during project planning and early conceptual design, including documentation of required mitigations and American for Disabilities Act (ADA) obligations (e.g., California Environmental Quality Act, ADA Transition Plan Update, National Preservation Act, etc.).
- Provide ongoing planning and environmental compliance support during final design, permitting and project construction.
- Develop and maintain current and long-range use and management plans, policies and procedures for Preserves.
- Participate in external regional planning and coordination efforts for an integrated approach to open space preservation, public access and active transportation.
- Plan, design and coordinate installation of signage for preserves and trails.
- Review external planning activities and projects that may affect Midpen interests.
- Administer the Historic Resources program that tracks and guides the management of historic resources on Midpen lands.

**Organizational Chart**



**ATTACHMENT 4**

**Staffing Levels**

Position	FY23	FY24	FY25	FY26	FY27	Change from FY26 Adopted
	Adopted FTE	Adopted FTE	Modified FTE	Adopted FTE	Proposed FTE	
Administrative Assistant*	0.5	0.5	1	1	1	0
Planner I/II	4	4	4	4	4	0
Planner III	2	4	5	5	5	0
Planning Manager	1	1	1	1	1	0
Senior Planner	3	3	3	3	3	0
<b>Total FTE</b>	<b>10.5</b>	<b>12.5</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>0</b>

*\*In prior fiscal years, the administrative assistant for Planning was shared with the Engineering & Construction Department and counted and budgeted for in the Planning Department. Starting in FY25, the administrative assistant position will fully support the Planning Department.*

Position	FY23 Adopted	FY24 Adopted	FY25 Adopted	FY26 Adopted	FY27 Proposed	Change from FY26 Adopted
Interns	2	2	2	2	2	0
<b>Total</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>0</b>

**Objectives**

Planning aligns project deliverables to Midpen’s Strategic Plan goals and objectives primarily through:

- Goal 1 – Promote, establish, and implement a regional environmental protection vision with partners
- Goal 2 – Protect the positive environmental and biodiversity values of open space and agricultural lands
- Goal 3 – Connect people to open space and agricultural lands, and a regional environmental protection vision
- Goal 4 – Strengthen organizational capacity and long-term financial sustainability to fulfill the mission

Strategic Plan Linkage	Project Number	Project Name	Target Completion Fiscal Year
Goal 3	31912	Long Ridge Parking - Feasibility Study	2030
Goal 4	31914	Skyline Field Office Rebuild	2031
Goal 2	31915	Sphere of Influence Boundary Annexation at Sierra Azul Open Space Preserve in Santa Clara County	2030
Goal 1 & 3	MAA03-012	Purisima Preserve Comprehensive Use and Management Plan (CUMP)	2027
Goal 3	MAA06-002	Hawthorns Area Plan	2028
Goal 3	MAA11-006	Rancho San Antonio Welcome Center Kiosk	2032
Goal 3	MAA13-XXX	Cloverdale Interim Public Access	2028
Goal 1	MAA25-004	Umunhum-to-the-Sea Trail	2041
Goal 2	Supporting Project	Districtwide Conservation Management Unit Designation	2030
Goal 2 & 3	Supporting Project	Johnston Ranch Trailhead Partnership	2027
Goal 1 & 3	Supporting Project	Regional Trails and Active Transportation/Access to Open Space Planning and Coordination	2029
Goal 3	Supporting Project	Trail Junction Numbering System	2033
Goal 4	Supporting Project	Update to the District CEQA Guidelines	2028
Goal 3	Supporting Project	Visitor Use Management: Framework	2029
Goal 1 & 3	VP03-XXX	Purisima Creek Trailhead Shuttle Program Improvements	2030
Goal 3	VP04-003	El Corte de Madera Single-use Biking/Hiking Trail (Feasibility)	2029
Goal 1 & 3	VP05-002	La Honda Creek Parking and Trailhead Access Feasibility Study and CEQA Review	2027
Goal 3	VP07-003	La Honda South Area Parking Feasibility Study	2029
Goal 1 & 3	VP17-XXX	Upper Stevens Creek Trail Connection Feasibility	2031
Goal 3	XXXXX	Tribal Consultation and Engagement Policy Development	2030

**ATTACHMENT 4**

**Performance Metrics**

Strategic Plan Linkage	Indicator	FY25 Target	FY25 Actuals	FY26 Target	FY27 Target
Goal 1	Percent of annual target of three projects leveraged with partnerships	90%	90%	90%	90%
Goal 3	Percent of annual target of six planning milestones completed for a project	90%	90%	90%	90%

**Budget**

Expenditure Category	FY25 Actuals	FY26 Adopted	FY27 Proposed	\$ Change from FY26 Adopted	% Change from FY26 Adopted
<b>Planning</b>					
Salaries and Benefits	\$2,343,307	\$2,659,204	\$2,877,098	\$217,894	8%
Less: MAA Reimbursable Staff	(22,319)	0	0	-	-
Net Salaries and Benefits	2,320,988	2,659,204	2,877,098	217,894	8%
Services and Supplies	179,265	656,835	386,180	(270,655)	-41%
<b>Total Operating Expenditures</b>	<b>2,500,253</b>	<b>3,316,039</b>	<b>3,263,278</b>	<b>(52,761)</b>	<b>-2%</b>
Services and Supplies	54,391	70,000	0	(70,000)	-100%
<b>Total Hawthorns Expenditures</b>	<b>54,391</b>	<b>70,000</b>	<b>0</b>	<b>(70,000)</b>	<b>-100%</b>
General Fund Capital	330,672	475,000	935,500	460,500	97%
Measure AA Capital	200,595	849,180	822,300	(26,880)	-3%
<b>Total Capital Expenditures</b>	<b>531,267</b>	<b>1,324,180</b>	<b>1,757,800</b>	<b>433,620</b>	<b>33%</b>
<b>Total Expenditures</b>	<b>\$3,085,910</b>	<b>\$4,710,219</b>	<b>\$5,021,078</b>	<b>\$310,859</b>	<b>7%</b>

Note: Services and Supplies are decreasing as the VP07-003 - La Honda South Area Parking Feasibility Study project finalizes conceptual design. The Hawthorns Fund is decreasing due to a delay in formalizing the partnership in addressing factors such as uncertainty with permitting and conservation easement constraints which offer limited reuse options for the historic complex. General Fund Capital expenditures are increasing to support design, environmental review, and permitting for the 31914 - Skyline Field Office Rebuild project. Measure AA Capital is decreasing slightly, mainly due to a reduced level of work for the MAA02-004 - Stevens Creek Shoreline Nature Area Restoration Project, which is focused on site enhancements/monitoring, technical studies, design, and the continued development of the Sensitive Species Management Plan (SSMP) in FY27.

Public Affairs Department

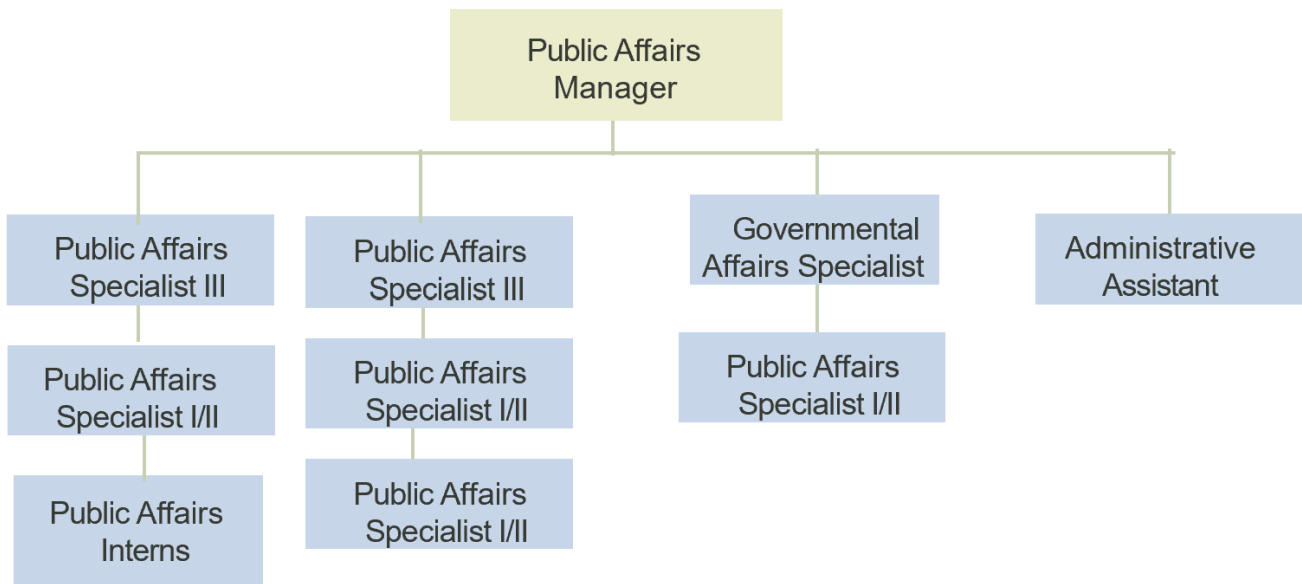
**Mission Statement**

Build trust by making clearly visible to the public the purposes and actions of Midpen, and actively encouraging public input and involvement in Midpen’s decision-making process and other activities.

**Core Functions**

- Maximize public awareness and understanding of Midpen and its activities.
- Engage the public through outreach and communication efforts that educate and involve the community and expand Midpen’s capacity to reach diverse audiences.
- Collect and evaluate constituent feedback and recommend action.
- Review and recommend legislation that affects and/or benefits Midpen’s ability to carry out its mission.

**Organizational Chart**



**Staffing Levels**

Position	FY23 Adopted FTE	FY24 Adopted FTE	FY25 Adopted FTE	FY26 Modified FTE	FY27 Proposed FTE	Change from FY26 Modified
Administrative Assistant	1	1	1	1	1	0
Governmental Affairs Specialist	1	1	1	1	1	0
Public Affairs Manager	1	1	1	1	1	0
Public Affairs Specialist I/II	3	3	3	4	4	0
Public Affairs Specialist III	1	1	1	2	2	0
<b>Total FTE</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>9</b>	<b>9</b>	<b>0</b>

Position	FY23 Adopted	FY24 Adopted	FY25 Adopted	FY26 Adopted	FY27 Proposed	Change from FY26 Adopted
Interns		2	2	2	2	0
Limited Term		1	0	0	0	0
<b>Total</b>		<b>3</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>0</b>

## ATTACHMENT 4

### Objectives

Public Affairs aligns project deliverables to Midpen’s Strategic Plan goals and objectives primarily through:

- Goal 1 – Promote, establish, and implement a regional environmental protection vision with partners
- Goal 3 – Connect people to open space and agricultural lands, and a regional environmental protection vision
- Goal 4 – Strengthen organizational capacity and long-term financial sustainability to fulfill the mission

Strategic Plan Linkage	Project Number	Project Name	Target Completion Fiscal Year
Goal 4	40014	Legislative Initiative Regarding Permitting	2031
Goal 4	Supporting Project	GM Signature Authority Legislation	2031

### Performance Metrics

Strategic Plan Linkage	Indicator	FY25 Target	FY25 Actuals	FY26 Target	FY27 Target
Goal 3	Total reach of Midpen digital and print communication channels	3.5 million	5.5 million	3.5 million	3.75 million
Goal 3	Percentage of ideas pitched to media that become stories	70%	93%	70%	70%
Goal 3	Total in-person connections with community members through partnership activities and outreach events	n/a - metric added in FY26		6,000	8,000
Goal 3	Percent of information requests/complaints responded to within two business days	90%	87%	95%	95%
Goal 1 & 4	Percentage of governmental agency partners engaged	67%	88%	67%	75%

### Budget

Expenditure Category	FY25 Actuals	FY26 Adopted	FY27 Proposed	\$ Change from FY26 Adopted	% Change from FY26 Adopted
<b>Public Affairs</b>					
Salaries and Benefits	\$1,219,513	\$1,602,974	\$1,689,322	\$86,348	5%
Services and Supplies	730,260	1,204,542	1,196,451	(8,091)	-1%
<b>Total Operating Expenditures</b>	<b>1,949,773</b>	<b>2,807,516</b>	<b>2,885,773</b>	<b>78,257</b>	<b>3%</b>
<b>Total Expenditures</b>	<b>\$1,949,773</b>	<b>\$2,807,516</b>	<b>\$2,885,773</b>	<b>\$78,257</b>	<b>3%</b>

Note: The overall decrease in the Services and Supplies budget is primarily due to completion of the Public Affairs Strategic Plan and Brand Refresh in FY26 and a delay in the 40014 - Legislative Initiative Regarding Permitting project due to limited sponsoring agency capacity, pending the outcome of permitting coordination with California Department of Fish and Wildlife. FY27 funding will continue to support outreach programs, sponsorship contracts, photography, printing and graphic design services, legislative activities, and a new Midpen Signature Event.

Real Property Department

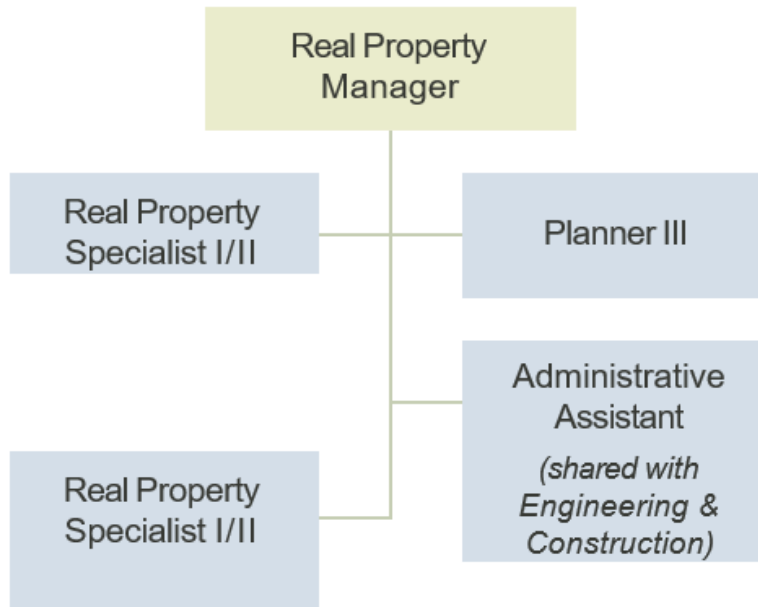
**Mission Statement**

Purchase or otherwise acquire interest in strategic open space land; connect Midpen open space lands with federal, state, county, city, and other protected open space lands, parklands and watershed lands.

**Core Functions**

- Provide comprehensive land conservation planning and analysis to guide the land purchase program in coordination with other departments.
- Create and take advantage of opportunities to conserve a greenbelt of protected open space lands along the ridgelines, foothills and baylands.
- Provide technical assistance to protect and secure Midpen public open space property rights and interests (including fee and easement interests).
- Develop and strengthen neighbor, conservation partner and agency relationships to facilitate land conservation and protection.

**Organizational Chart**



**Staffing Levels**

Position	FY23	FY24	FY25	FY26	FY27	Change from FY26
	Adopted FTE	Modified FTE	Adopted FTE	Adopted FTE	Proposed FTE	Adopted
Administrative Assistant*	0.5	0.5	0.5	0.5	0.5	0
Planner III	1	1	1	1	1	0
Real Property Manager	1	1	1	1	1	0
Real Property Specialist I/II	1	2	2	2	2	0
Senior Real Property Specialist	1	0	0	0	0	0
<b>Total FTE</b>	<b>4.5</b>	<b>4.5</b>	<b>4.5</b>	<b>4.5</b>	<b>4.5</b>	<b>0</b>

## ATTACHMENT 4

*\*In prior fiscal years, the administrative assistant for Real Property was shared with the Natural Resources Department and counted and budgeted for in the Real Property Department. Starting in FY25, the administrative assistant position will split their time with the Engineering & Construction Department and be budgeted for in Real Property.*

Position	FY23 Adopted	FY24 Modified	FY25 Adopted	FY26 Adopted	FY27 Proposed	Change from FY26 Adopted
Interns	0	0	0	0	0	0
Limited Term	0	1	1	1	0	-1
<b>Total</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>-1</b>

### Objectives

Real Property aligns project deliverables to Midpen's Strategic Plan goals and objectives primarily through:

- Goal 1 – Promote, establish, and implement a regional environmental protection vision with partners
- Goal 2 – Protect the positive environmental and biodiversity values of open space and agricultural lands
- Goal 3 – Connect people to open space and agricultural lands, and a regional environmental protection vision
- Goal 4 – Strengthen organizational capacity and long-term financial sustainability to fulfill the mission

Strategic Plan Linkage	Project Number	Project Name	Target Completion Fiscal Year
Goal 1, 2, & 3	20125	Cal-Water Land Exchange, Teague Hill Preserve	2027
Goal 1 & 4	20132	Coastal Field Office Acquisition	2027
Goal 4	20133	Graf House Legalization	2030
Goal 1 & 4	MAA01-007	Alves Property Open Space Acquisition	2027
Goal 1 & 2	MAA13-003	Cloverdale Ranch Land Opportunity	2027
Goal 1 & 2	None	Districtwide Purchase Options and Low-Dollar-Value Land Fund	Recurring
Goal 1 & 2	VP10-003	Transfer of Upper Alpine Road from San Mateo County	2027
Goal 1 & 3	VP14-001	California Riding and Hiking Trails	2027
Goal 1 & 2	VP15-001	Redwood Forest Land Opportunity	Recurring
Goal 1	VP15-005	POST (Dyer Creek)	2027
Goal 1 & 2	VP15-006	El Mirador Land Conservation	2029
Goal 1, 2, & 3	VP20-003	Quint Trail Easement	2027
Goal 1 & 2	VP20-004	SJWC Lands - Trout & LG Creek	2027
Goal 1	VP23-004	Mount Umunhum Land Conservation	2028
Goal 1 & 3	VP24-002	Valley Water Exchange Agreement at Rancho de Guadalupe Area of Sierra Azul Preserve	2029

### Performance Metrics

Strategic Plan Linkage	Indicator	FY25 Target	FY25 Actuals	FY26 Target	FY27 Target
Goal 1	Annual additional acres of land conserved	500	388	300	1,490
Goal 1	Total number of acres protected (preserved)	72,898	72,781	73,198	74,688
Goal 2	Strategic Land Purchases in support of Connectivity (connectivity to nearby protected open spaces and/or neighborhoods or for trail/wildlife corridors)	1	2	1	1
Goal 1	Coastal Service Plan – 15 Year Land Acquisitions (cumulative acres)	18,210	19,270	18,545	20,430

**ATTACHMENT 4**

**Budget**

<b>Expenditure Category</b>	<b>FY25 Actuals</b>	<b>FY26 Adopted</b>	<b>FY27 Proposed</b>	<b>\$ Change from FY26 Adopted</b>	<b>% Change from FY26 Adopted</b>
<b>Real Property</b>					
Salaries and Benefits	\$987,141	\$1,086,236	\$921,030	(\$165,206)	-15%
Services and Supplies	73,458	82,450	293,712	211,262	256%
<b>Total Operating Expenditures</b>	<b>1,060,599</b>	<b>1,168,686</b>	<b>1,214,742</b>	<b>46,056</b>	<b>4%</b>
General Fund Capital	239,993	522,000	337,000	(185,000)	-35%
Measure AA Capital	8,526,121	120,000	155,000	35,000	29%
<b>Total Capital Expenditures</b>	<b>8,766,114</b>	<b>642,000</b>	<b>492,000</b>	<b>(150,000)</b>	<b>-23%</b>
<b>Total Expenditures</b>	<b>\$9,826,713</b>	<b>\$1,810,686</b>	<b>\$1,706,742</b>	<b>(\$103,944)</b>	<b>-6%</b>

Note: The decrease in Salaries and Benefits is primarily due to the reduction of one limited-term Senior Real Property Agent position. The increase in Services and Supplies is driven by feasibility studies for the 20133 - Graf House Legalization project, as well as additional property tax fees for La Honda-Pescadero Unified School District and the San Mateo County Fire Department, which were previously budgeted under the Land Stewardship and Trails Department. General Fund Capital is decreasing due to a reduction in Low-Value Land expenditures. Measure AA Capital expenditures remain fairly flat, as the MAA13-003 - Cloverdale Ranch Land Opportunity is still pending negotiations between the Peninsula Open Space Trust and the Lake Lucerne Water Company, and the MAA01-007 - Uplands Alves Property Open Space Acquisition is delayed due to title issues on the seller side.

## Visitor Services Department

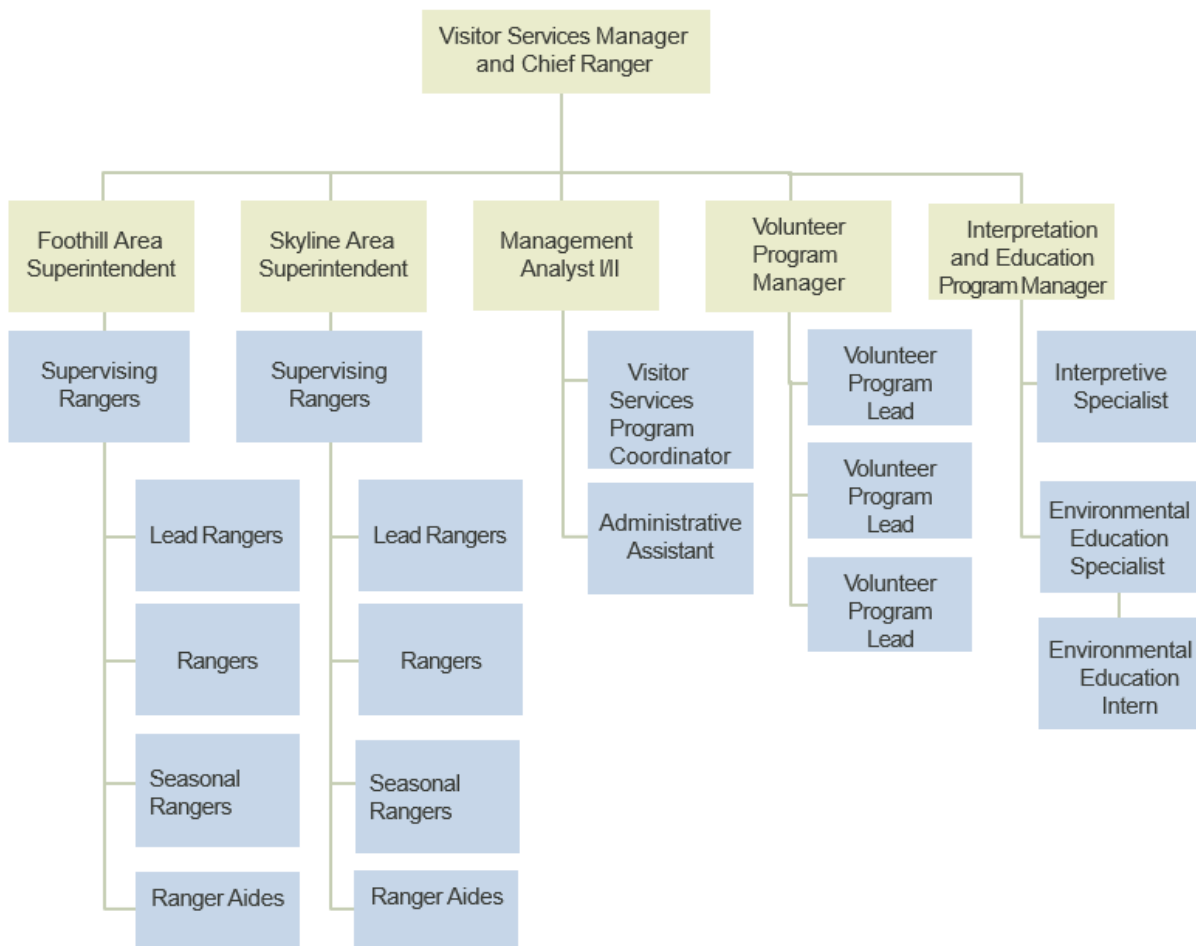
### Mission Statement

Ensure protection and stewardship of the land and visitor safety, manage public access consistent with ecological values and public safety, and provide opportunities for enrichment of visitors through interpretation, environmental education, stewardship and volunteerism.

### Core Functions

- Protect public health and safety, and resource protection through proactive patrol and presence, enforcement of Midpen’s rules and regulations, fire suppression, and emergency medical response.
- Provide frontline public contact and services on Midpen lands.
- Manage the volunteer, interpretation and education programs.
- Foster neighbor, partner and public safety agency relationships and engage in collaborative efforts to further Midpen’s goals.
- Manage conditional preserve use through an online permit system.

### Organizational Chart



## ATTACHMENT 4

### Staffing Levels

Position	FY23 Adopted FTE	FY24 Modified FTE	FY25 Adopted FTE	FY26 Modified FTE	FY27 Proposed FTE	Change from FY26 Modified
Administrative Assistant	1	1	1	1	1	0
Area Superintendent	2	2	2	2	2	0
Environmental Education Specialist	1	1	1	1	1	0
Interpretation & Education Program Manager	1	1	1	1	1	0
Interpretive Specialist	1	1	1	1	1	0
Lead Ranger	5	5	6	6	6	0
Management Analyst I/II	1	1	1	1	1	0
Ranger	22	25	25	24	25	1
Supervising Ranger	5	5	5	6	6	0
Visitor Services Manager/Chief Ranger	1	1	1	1	1	0
Visitor Services Program Coordinator	1	1	1	1	1	0
Volunteer Program Lead	2	2	3	3	3	0
Volunteer Program Manager	1	1	1	1	1	0
<b>Subtotal FTE</b>	<b>44</b>	<b>47</b>	<b>49</b>	<b>49</b>	<b>50</b>	<b>1</b>
Seasonal Ranger	0.9	0.9	0.9	0.0	0.0	0.0
Seasonal Ranger Aide*	0.9	0.9	0.9	4.6	4.6	0.0
<b>Total FTE</b>	<b>45.8</b>	<b>48.8</b>	<b>50.8</b>	<b>53.6</b>	<b>54.6</b>	<b>1.0</b>

\* Seasonal assignments will not exceed 950 hours. For FY27, the 4.6 FTEs represent a total headcount of 10 Seasonal Ranger Aides. Due to challenges in identifying candidates possessing the requisite training and certifications, we do not propose recruiting for seasonal rangers in the upcoming fiscal year period.

Position	FY23 Adopted	FY24 Adopted	FY25 Adopted	FY26 Adopted	FY27 Proposed	Change from FY26 Adopted
Interns*	0	0	0	0	1	1
Limited Term	0	0	0	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>1</b>

\*An Environmental Education Intern position is included for FY27.

### Objectives

Visitor Services aligns project deliverables to Midpen's Strategic Plan goals and objectives primarily through:

- Goal 2 – Protect the positive environmental and biodiversity values of open space and agricultural lands
- Goal 3 – Connect people to open space and agricultural lands, and a regional environmental protection vision
- Goal 4 – Strengthen organizational capacity and long-term financial sustainability to fulfill the mission

### Performance Metrics

Strategic Plan Linkage	Indicator	FY25 Target	FY25 Actuals	FY26 Target	FY27 Target
Goal 3	Annual number of Daniels Nature Center visitors	3,400	1,910	2,500	2,500
Goal 3	Annual number of permits issued	3,500	3,651	3,500	3,700
Goal 3	Annual number of stewardship volunteer hours	10,000	12,047	12,000	10,000
Goal 3	Annual number of interpretation and education docent hours	4,500	4,418	4,200	4,300
Goal 3	Annual number of participants on docent naturalist-led activities	2,000	2,445	2,000	2,200
Goal 3	Annual number of students attending school field trips	330	413	350	350

### Budget

Expenditure Category	FY25 Actuals	FY26 Adopted	FY27 Proposed	\$ Change from FY26 Adopted	% Change from FY26 Adopted
<b>Visitor Services</b>					

**ATTACHMENT 4**

Salaries and Benefits	\$7,319,124	\$8,379,477	\$9,192,644	\$813,167	10%
Services and Supplies	968,878	1,102,299	1,062,196	(40,103)	-4%
<b>Total Operating Expenditures</b>	<b>8,288,001</b>	<b>9,481,777</b>	<b>10,254,840</b>	<b>773,063</b>	<b>8%</b>
General Fund Capital	551,946	1,120,000	0	(1,120,000)	-100%
<b>Total Capital Expenditures</b>	<b>551,946</b>	<b>1,120,000</b>	<b>0</b>	<b>(1,120,000)</b>	<b>-100%</b>
<b>Total Expenditures</b>	<b>\$8,839,948</b>	<b>\$10,601,777</b>	<b>\$10,254,840</b>	<b>(\$346,937)</b>	<b>-3%</b>

Note: Salaries and Benefits are increasing due to the addition of one new FTE and one new intern proposed for FY27, annual step increases, and anticipated adjustments to employer-paid benefits. As the District's second largest department, Visitor Services represents 50 FTEs in FY27, including 10 seasonal ranger aides (4.6 FTEs). Services and Supplies is decreasing slightly due to minor reductions in field equipment and supplies. The change in General Fund Capital is attributed to the projected completion of the radio system infrastructure upgrades in FY26.

**March 4, 2026 - Board Retreat #2:  
Preliminary FY27-FY29 Capital Improvement and Action Plan**

	A	B	C	D	E	F	G	H	I	J	K
1	Program & Fund	Project #	Project Name	Project Purpose	FY27 Scope	FY28 Scope	FY29 Scope	FY27 Status	FY27 Estimated Budget	FY28 Estimated Budget	FY29 Estimated Budget
2	<b>Land Acquisition and Preservation</b>										
3	30 - Measure AA Capital										
4		MAA01-007	Alves Property Open Space Acquisition	Implement the Coastal Service Plan vision for a coastal field office and maintenance facility once the District manages approximately 15,000 acres within the Coastal Annexation Area. Note: Purchase of the Alves Commercial Property for the Coastal Field Office included two separate uplands Open Space Parcels.	Extend escrow to July 2026. Extension required to resolve title issues.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	\$5,000	\$0	\$0
5		MAA13-003	Cloverdale Ranch Land Opportunity	Continue due diligence to evaluate the potential Phase 3 option to purchase additional surrounding lands owned by POST as additions to Cloverdale Ranch Open Space Preserve.	If underlying property conditions are resolved, bring exercise of option to Board to consider approving the Phase 3 Cloverdale Ranch purchase.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	\$170,000	\$0	\$0
6		MAA25-007	Cunningham-Walsh Acquisition	Purchase the 38-acre Cunningham-Walsh property as an addition to Sierra Azul. The purchase of the property would permanently protect forested lands and wildlife habitat within the Upper Los Gatos Creek Watershed.	Currently under contract. Finalize due diligence and close escrow on the property.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	\$15,000	\$0	\$0
7	<b>30 - Measure AA Capital Total</b>										
8	40 - General Fund Capital										
9		20125	Cal-Water Land Exchange, Teague Hill Preserve	Pursue trail connections between Huddart Park and Teague Hill Preserve. Pursue land conservation protections in the Bear Gulch watershed in exchange for land rights to allow installation of Cal Water fire suppression water tanks at El Corte de Madera Preserve.	Identify the alignment of the new trail on Cal Water property to establish the trail easement corridor. Complete the exchange of property rights.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	\$29,000	\$0	\$0
10		20132	Coastal Field Office Acquisition	Implement the Coastal Service Plan vision for a coastal field office and maintenance facility once the District manages approximately 15,000 acres within the Coastal Annexation Area.	Explore the opportunity to secure additional surrounding property, if available, to expand options for the design and activation of a new coastal field office.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	\$70,000	\$0	\$0
11		None	Districtwide Purchase Options and Low-Dollar-Value Land Fund	Budget allocations for purchase option funds to enter into purchase and sale agreements for other open space lands with property owners. These funds are also used for low-dollar-value land purchases under the general manager's purchasing authority, such as small parcels, public trail easements or patrol and maintenance access easements.	As low-dollar purchase opportunities become available, complete land purchases under the general manager's authority.	As low-dollar purchase opportunities become available, complete land purchases under the general manager's authority.	As low-dollar purchase opportunities become available, complete land purchases under the general manager's authority.	Recurring	\$50,000	\$50,000	\$50,000
12		VP10-003	Transfer of Upper Alpine Road from San Mateo County	Upon completion of the Upper Alpine Road Trail project, transfer the Alpine Road Trail right of way from San Mateo County to the District. Present the quitclaim deed to the board for approval and acceptance.	Complete the quitclaim deed transfer of the Upper Alpine Road Trail right of way for public use from San Mateo County.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	\$30,000	\$0	\$0
13		VP15-001	Redwood Forest Land Opportunity	Pursue land acquisition opportunities to expand the District's contiguous greenbelt within redwood forests.	Continue to pursue land opportunities.	Continue to pursue land opportunities.	Continue to pursue land opportunities.	Recurring	\$15,000	\$15,000	\$15,000

**Board Retreat #2:  
Preliminary FY27-FY29 Capital Improvement and Action Plan**

	A	B	C	D	E	F	G	H	I	J	K	
1	Program & Fund	Project #	Project Name	Project Purpose	FY27 Scope	FY28 Scope	FY29 Scope	FY27 Status	FY27 Estimated Budget	FY28 Estimated Budget	FY29 Estimated Budget	
14		VP15-005	POST (Dyer Creek)	Purchase the 70-acre Dyer Creek property from POST as an addition to Bear Creek Redwoods Open Space Preserve.	Purchase the Dyer Creek property from POST at a bargain sale as an addition to Bear Creek Redwoods Open Space Preserve.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	\$15,000	\$0	\$0	
15		VP15-006	El Mirador Land Conservation	In partnership with POST, pursue a lot-line adjustment and acquisition of approximately 200 acres of mature second-growth redwoods as an addition to Windy Hill Open Space Preserve.	Project deferred to FY28 to provide POST additional time to resolve land division issues.	Pursue an opportunity for a land division and purchase of redwood forested lands. Only staff time is anticipated in FY28.	Pursue an opportunity for a land division and purchase of redwood forested lands. When ready and if approved by the board, complete the purchase.	Deferred	\$0	\$102,000	\$102,000	
16		VP20-003	Quint Trail Easement	Secure a trail easement to close a gap in the Bay Area Ridge Trail.	Continue to pursue a trail easement through private property.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	\$23,000	\$0	\$0	
17		VP20-004	SJWC Lands - Trout & LG Creek	Purchase approximately 345 acres of San Jose Water Company (SJWC) lands as additions to El Sereno and St. Joseph's Hill Open Space Preserves to support habitat connectivity for the Highway 17 wildlife crossing.	Complete land division and close escrow.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	\$60,000	\$0	\$0	
18		VP23-004	Mount Umunhum Land Conservation	Pursue land purchase opportunities as an addition to Sierra Azul Preserve, including property near Mount Umunhum and Mount Thayer.	Purchase land from known willing seller.	Complete the land purchase land from known willing seller.	Project completed in prior fiscal year(s).	Open	\$25,000	\$65,000	\$0	
19		VP24-002	Valley Water Exchange Agreement at Rancho de Guadalupe Area of Sierra Azul Preserve	Enter into an exchange agreement with Valley Water for license to use land at the intersection of Pheasant and Hicks roads as a staging area for the Guadalupe Dam repairs in exchange for Valley Water's construction of a parking area to support public access to the Rancho de Guadalupe area of Sierra Azul Open Space Preserve.	Once Valley Water is ready to move forward on the dam project, real property staff will draft and negotiate the required transactional documents. After the transactional documents are executed, the District will monitor Valley Water's use of the site for construction staging.	Once Valley Water is ready to move forward on the dam project, real property staff will draft and negotiate the required transactional documents. After the transactional documents are executed, the District will monitor Valley Water's use of the site for construction staging.	Once Valley Water is ready to move forward on the dam project, real property staff will draft and negotiate the required transactional documents. After the transactional documents are executed, the District will monitor Valley Water's use of the site for construction staging.	Open	\$5,000	\$5,000	\$5,000	
20	<b>40 - General Fund Capital Total</b>									<b>\$322,000</b>	<b>\$237,000</b>	<b>\$172,000</b>
21	<b>Land Acquisition and Preservation Total</b>									<b>\$512,000</b>	<b>\$237,000</b>	<b>\$172,000</b>
22												
23	<b>Natural Resource Protection and Restoration</b>											
24	<b>10 - General Fund Operating</b>											
25		61030	Toto Ranch Agricultural Plan	Develop a sustainable agricultural plan for Toto Ranch to establish an agricultural lease with the tenants.	Hire a consultant to prepare the agricultural plan and a CEQA/environmental consultant to conduct the environmental compliance review.	Prepare the terms for a new lease that references and is consistent with the agricultural plan. Seek Board CEQA certification and approval of the new agricultural plan and lease. Execute the lease with the tenants.	Project completed in prior fiscal year(s).	Open	\$135,000	\$35,000	\$0	
26		61031	Wildland Fire Capacity	Utilize \$1.08 million in State Coastal Conservancy grant funding to build staff capacity, purchase additional fuel treatment equipment and implement fuel reduction work in four preserves.	Complete the final year of grant-funded work: <u>fuel treatments along Alpine Road in Russian Ridge and Skyline Ridge preserves and ecosystem fire resiliency enhancements for Kings Mountain manzanita at El Corte de Madera Creek Preserve.</u>	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	\$695,000	\$0	\$0	

**Board Retreat #2:  
Preliminary FY27-FY29 Capital Improvement and Action Plan**

	A	B	C	D	E	F	G	H	I	J	K
1	Program & Fund	Project #	Project Name	Project Purpose	FY27 Scope	FY28 Scope	FY29 Scope	FY27 Status	FY27 Estimated Budget	FY28 Estimated Budget	FY29 Estimated Budget
27		61056	Los Gatos Creek Watershed Phase 2 (Fuel Treatment)	Implement the Phase 2 CalFire grant at multiple preserves to improve wildland fire resiliency to protect ecosystem function.	Begin year 3 (final year) of grant-funded treatment, including the removal of high-priority invasive species from project sites. Continue seed procurement for post-treatment.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	\$135,000	\$0	\$0
28		80058	Districtwide Herpetofauna & Aquatic Habitat Assessment	Conduct aquatic surveys Districtwide to understand aquatic habitat distribution and resident species composition to inform management and protection of aquatic habitats.	Conduct aquatic habitat surveys and compile findings in draft report.	Submittal of final report to inform future land management of aquatic habitats.	Project completed in prior fiscal year(s).	Open	\$117,000	\$80,000	\$0
29		80065	IPM Implementation of Valley Water Grant	Revitalize habitat for rare, threatened and endangered species and create a more contiguous native vegetation corridor for wildlife, including pollinators, by removing invasive plants and/or revegetating with native species. Funding is prioritized for projects that include community partnerships or provide education for nearby landowners and other stakeholder groups on the control of harmful species.	Conduct final year (year 10) of project implementation.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	\$275,000	\$0	\$0
30		80072	Irish Ridge Restoration	Restore habitat on the Irish Ridge property. Plan, permit and implement habitat restoration for special status species, climate change, and wildland fire resiliency.	Complete pre-treatment IPM work, rare plant collection, and year 2 of protocol-level marbled murrelet surveys.	Pending permitting, begin restoration plan implementation, including tree removal work and invasive species treatments.	Continue implementation of restoration plan, with the bulk and cost of onsite restoration work occurring this year, additional tree removal and native plantings planned in subsequent year and maintenance work planned for the five years following each planting cycle. Total lifetime project cost estimated at \$2.4M.	Open	\$71,500	\$460,000	\$1,245,000
31		80073	Oversight of Lehigh Quarry Activities	Protect Midpen interests throughout the Lehigh Quarry Reclamation Plan Review process and related activities.	Continue to work with partners, stakeholders, the County and Lehigh to maximize protection of Midpen interests. Continue monitoring the Ridgeline Easement. Finalize consultant-led review of the 2023 Reclamation Plan Amendment.	Continue to work with partners, stakeholders, the County and Lehigh to maximize protection of Midpen interests. Continue monitoring the Ridgeline Easement.	Continue to work with partners, stakeholders, the County and Lehigh to maximize protection of Midpen interests. Continue monitoring the Ridgeline Easement.	Open	\$210,000	\$10,000	\$10,000
32		80083	Santa Cruz Kangaroo Rat Habitat and Population Management	Assess habitat and support genetic research to inform the development of a habitat and population management plan (HPMP). The HPMP will identify opportunities for site-specific enhancements to increase species resiliency of Santa Cruz kangaroo rat, which is listed as a critically imperiled subspecies by the California Department of Fish and Wildlife (CDFW).	Identify long term habitat enhancements and begin long-term monitoring of kangaroo rat population response. Partner with State Parks and/or Open Space Authority for translocations, if recommended.	Continue landscape-level habitat enhancements, monitoring of kangaroo rat population response, and partnerships with State Parks, San Jose Water Company, and Santa Clara County Parks and the Open Space Authority.	Project completed in prior fiscal year(s).	Open	\$365,000	\$400,000	\$0

**Board Retreat #2:  
Preliminary FY27-FY29 Capital Improvement and Action Plan**

	A	B	C	D	E	F	G	H	I	J	K
1	Program & Fund	Project #	Project Name	Project Purpose	FY27 Scope	FY28 Scope	FY29 Scope	FY27 Status	FY27 Estimated Budget	FY28 Estimated Budget	FY29 Estimated Budget
33		80084	Remediation of Planting Sites	Oregon State University (OSU) to provide remediation recommendations for restoration sites contaminated with soil pathogens and preventative strategies for future restoration projects. Staff to then identify remedial actions to pursue based on capacity, costs, and other factors to manage for Phytophthora and protect the natural resources.	Implement a pilot study of remediation actions to determine feasibility of remediation recommendations for restoration sites contaminated with soil pathogens.	If feasible, complete additional sampling, testing, consultation, and implementation of remediation actions at other restoration sites contaminated with soil pathogens.	Project completed in prior fiscal year(s).	Open	\$44,522	\$6,373	\$0
34		80092	Long Ridge Forest Health Treatment	Restore oak woodland habitat to improve resilience to climate change impacts and fire by removing encroaching conifers.	Continue pre-treatment IPM and baseline oak growth data collection and analysis. Complete tribal outreach and coordination. Secure tree removal permit and begin first round of Douglas fir removal.	Complete first round of Douglas fir removal and begin post-treatment monitoring. Implement follow-up IPM.	Implement second round of Douglas fir removal and understory plantings, if needed. Continue IPM, post-treatment data collection and analysis.	Open	\$296,000	\$296,000	\$291,000
35		80096	San Francisco Garter Snake Partnership	Partner with US Geological Survey (USGS), Golden Gate National Recreation Area (GGNRA), San Francisco Recreation and Parks Department (SFRPD), US Fish and Wildlife Service (USFWS) and California Department of Fish and Wildlife (CDFW) to augment and reintroduce San Francisco garter snakes at known and potential new population sites to boost species numbers and increase genetic health across its range.	Release of headstarted young at Golden Gate National Recreational Area site.	Proceed with continued trapping, headstarting, and preparation for next release.	Release of headstarted young. Extend project timeline to FY35 to include La Honda Creek Preserve introductions.	Open	\$50,000	\$50,000	\$50,000
36		80097	Wildlife Conservation Board Grant Reforestation Projects	Remove invasive tree species and restore sites to native woodland at Bear Creek Redwoods tree farm and Cathedral Oaks Area of Sierra Azul.	Install second phase of native plantings and continue IPM treatment at BCR. Install native plantings and continue IPM treatment at Cathedral Oaks.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	\$535,000	\$0	\$0
37		80100	Carbon Farm Plan Implementation	Implement the Carbon Farming Plan developed for the Bluebrush property to enhance habitat and carbon sequestration.	Install native plants and browse protection in degraded areas of front pasture. Continue IPM and maintain plantings as needed.	Continue IPM and second-year maintenance and monitoring of FY27 plant installations.	Continue IPM and third-year maintenance and monitoring of FY27 plant installations. Remove browse protection at the end of the year if plants are sufficiently established.	Open	\$49,000	\$68,000	\$37,000
38		80101	Strategic Plan for Adaptation and Resilience to Climate Change	Establish a 5-year plan with goals, strategies, and specific actions to address climate resilience and adaptation for District lands, infrastructure, facilities, and operations.	Write the Strategic Plan document, revise the Climate Change Resource Management Policy if necessary to reflect plan goals.	Bring the Strategic Plan document to the Board for approval with any proposed changes to the Climate Change Resource Management Policy. Staff time only.	Project completed in prior fiscal year(s).	Open	\$10,000	\$0	\$0
39		80102	Districtwide Bat Roosting Habitat Suitability Analysis	Assess habitat suitability for bats within natural landscapes to inform future projects and showcase bat habitat preservation in the region.	Complete fieldwork and desktop analysis.	Generate final habitat suitability model and report, update best management practices, and consider publication.	Project completed in prior fiscal year(s).	Open	\$165,000	\$35,000	\$0

**Board Retreat #2:  
Preliminary FY27-FY29 Capital Improvement and Action Plan**

	A	B	C	D	E	F	G	H	I	J	K
1	Program & Fund	Project #	Project Name	Project Purpose	FY27 Scope	FY28 Scope	FY29 Scope	FY27 Status	FY27 Estimated Budget	FY28 Estimated Budget	FY29 Estimated Budget
40		80103	Districtwide Wildlife Connectivity Analysis	Develop a prioritized list of potential future wildlife crossing projects.	Project not yet started.	Develop scope of work, priority species and habitat linkages, and project goals. Identify connectivity sites for immediate enhancement or monitoring based on prior badger linkage analysis. Develop and release a Request for Proposals for consulting services to conduct additional analysis and crossings recommendations for priority species and habitat linkages.	Manage consultant and begin fieldwork and desktop analysis.	Not Started	\$0	\$150,000	\$150,000
41		80108	Drought Response and Resiliency Plan	Identify and implement drought resiliency measures to preserve aquatic habitats, support rangelands, and enhance water supply.	Project not yet started.	Conduct outreach to internal and external stakeholders. Hire a consultant to conduct vulnerability study of existing systems, identify action thresholds and develop resiliency measures or improvements for habitat, rangeland, and facilities management.	Consultant to finalize study and provide recommendations through a Drought Response Plan.	Not Started	\$0	\$50,000	\$20,000
42		VP01-003	Madonna Creek Caltrans Mitigation	Offsite mitigation project whereby Caltrans will cover the cost of removing eucalyptus trees and invasive plants within riparian corridor to improve habitat quality.	Collect seeds for nursery plants. Remove small diameter invasive species to prep site under the Open Space Maintenance and Restoration Program. Continue coordination with Caltrans on regulatory agency permits as needed.	Remove larger diameter invasive species. Remove a portion of former dairy barn concrete foundations to meet minimum offsite mitigation acreage requirements. Install plants and erosion control.	Conduct IPM program maintenance. Purchase and install additional nursery plants as needed. Conduct plant and erosion control monitoring. Project deemed complete in FY29 or FY30. Monitoring expected for a total period of 10 years following project completion (estimated in 2035); future monitoring will be programmed under the operating budget and departmental workplan.	Open	\$63,000	\$380,000	\$60,000
43		VP01-XXX	Arroyo Leon Creek Fish Passage Improvements Feasibility	Improve fish passage in Arroyo Leon Creek by modifying relic dam structures.	Enter partnership agreement with the Resource Conservation District to complete topographic and habitat surveys to determine fish passage status and habitat quality. Pending results, begin conceptual designs and cost estimate for fish passage improvements.	Advance conceptual designs. Begin CEQA and permitting.	Complete CEQA, finalize designs, secure permits, and prepare bidding documents.	New	\$120,000	\$120,000	\$120,000
44		VP03-XXX	Lobitos Creek Fisheries Restoration Feasibility	Restore fish passage to the Lobitos Creek Watershed through improvements on Highway 1 (Caltrans) and Verde Road (San Mateo County).	Enter a partnership agreement with the San Mateo County Resource Conservation District to complete topographic and habitat surveys. Continue inter-agency coordination to add the Highway 1 crossing to Caltrans' project cycle. Begin developing high-level conceptual designs and a cost estimate for fish passage improvements across Verde Road.	Finalize concept-level designs and cost estimates. Continue coordination with the San Mateo County Resource Conservation District. Identify the lead agency and scope out the CEQA review process.	Prepare detailed designs for the Verde Road barrier. Begin permitting and CEQA. This work is pending Caltrans support in addressing the Highway 1 fish barrier.	New	\$120,000	\$120,000	\$120,000

**Board Retreat #2:  
Preliminary FY27-FY29 Capital Improvement and Action Plan**

	A	B	C	D	E	F	G	H	I	J	K
1	Program & Fund	Project #	Project Name	Project Purpose	FY27 Scope	FY28 Scope	FY29 Scope	FY27 Status	FY27 Estimated Budget	FY28 Estimated Budget	FY29 Estimated Budget
45		VP54-XXX	Los Gatos Creek Watershed Phase 3 (Fuel Treatment Work)	Implement grant-funded work within the Los Gatos Creek Watershed that furthers the goals of the Wildland Fire Resiliency Program to complete ecologically sensitive vegetation management that reduces fuel loads and lessens wildfire risk (including in areas with extremely high infestation of Sudden Oak Death).	Scope and identify next set of fuel reduction sites for future grant funding.	Begin year 1 of treatment, including the removal of high priority invasive species from projects sites. Continue seed procurement for post-treatment.	Continuing treatment, including the removal of high priority invasive species from projects sites. Continue seed procurement for post-treatment.	New	\$55,000	\$165,000	\$205,000
46		XXXXX	Breeding Burrowing Owl Establishment	Establish breeding burrowing owl population in Preserves to offset the decline and potential loss of the shoreline population.	Project not yet started.	Project not yet started.	Engage with agencies working on existing burrowing owl breeding establishment efforts. Establish a partnership agreement to fund release sites on suitable Midpen preserves. In future fiscal years, develop and establish a monitoring program.	Not Started	\$0	\$0	\$100,000
47		XXXXX	Climate Action Plan 10-Year Review	Update the District's Climate Action Plan for better alignment with State and regional plans, and to streamline future greenhouse gas inventories.	Hire a consultant and begin the review and update of the Climate Action Plan and greenhouse gas inventory protocols.	Complete updates to the Climate Action Plan and greenhouse gas inventory protocols.	Present the new Climate Action Plan and greenhouse gas inventory protocols to the Board for consideration of approval. Staff time only.	New	\$30,000	\$20,000	\$0
48		XXXXX	Fish Habitat Restoration and Prioritization Framework	Identify and prioritize restoration actions for recovery of salmonids.	Project not yet started.	Hire a consultant to prepare study design. Complete habitat assessments to serve as a basis for restoration project identification and prioritization.	Identify and prioritize stream restoration actions for salmonid recovery, including monitoring and adaptive management guidance.	Not Started	\$0	\$125,000	\$175,000
49		XXXXX	Gully Erosion Monitoring and Restoration Prioritization	Inventory and evaluate current gully conditions, identify restoration priorities, and provide recommendations to protect infrastructure and downstream water quality.	Project not yet started.	Hire a consultant to conduct remote sensing analysis and field surveys.	Finalize inventory and recommendations report, including restoration plans for high-priority sites and guidelines for future gully management. Staff time only.	Not Started	\$0	\$50,000	\$30,000
50		XXXXX	Marbled Murrelet Social Attraction	Support marbled murrelet (MAMU) conservation needs by encouraging MAMU breeding in specific areas. This would help establish new occupied habitat within their range and help mitigate potential loss of existing habitat.	Project not yet started.	Project not yet started.	Identify project goals, methods, and a suitable host site within Midpen preserves. Assess existing acoustic vocalization and autonomous recording unit survey data.	Not Started	\$0	\$0	\$125,000
51		XXXXX	San Gregorio Creek Fisheries Monitoring	Partner with the San Mateo Resource Conservation District to monitor the recovery of coho salmon and steelhead in San Gregorio Creek to support regional watershed stewardship priorities.	Execute a partnership agreement with the San Mateo Resource Conservation District to install two stream arrays and approximately 1,000 fish tags. Implement monitoring and launch web-based monitoring application and database.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	New	\$148,000	\$0	\$0
52		XXXXX	Water Quality Monitoring Program Manual	Create a data collection framework and manual for the Water Quality Monitoring Program to improve regulatory compliance, habitat monitoring, and restoration prioritization.	Project not yet started.	Hire a consultant to prepare statistical framework and protocols and coordinate with agency partners and regulators.	Finalize Water Quality Monitoring Program framework and manual. Implement recommended data collection protocols.	Not Started	\$0	\$50,000	\$30,000

**Board Retreat #2:  
Preliminary FY27-FY29 Capital Improvement and Action Plan**

	A	B	C	D	E	F	G	H	I	J	K
1	Program & Fund	Project #	Project Name	Project Purpose	FY27 Scope	FY28 Scope	FY29 Scope	FY27 Status	FY27 Estimated Budget	FY28 Estimated Budget	FY29 Estimated Budget
53		Supporting Project	Districtwide Conservation Management Unit Designation	Review and update, as needed, the board approved Conservation Management Units (CMUs). This may include proposing Use and Management Plan amendments for preserves where CMUs are no longer applicable and identifying new CMUs. Review and update, as needed, the CMU section of the Open Space Use and Management Policy.	Project not yet started.	Review and consider potential updates to the list of CMUs and associated policy language.	Develop draft Use and Management Plan amendments, as appropriate. Bring information and proposed policy updates to the Planning and Natural Resources Committee and board for approval consideration.	Not Started	-	-	-
54		Supporting Project	Visitor Use Management: Recreational Impact Analysis to Regional Wildlife/Natural Resources	Increase understanding of recreational impacts to regional wildlife to inform Visitor Use Management Framework and project planning, management and board decisions. First of three phases: P1 = Baseline Data and Education, P2 = VUM Framework, P3 = Policy	Develop and release a Request for Proposals and Qualifications for consultant services. Align with other related District projects. Award the contract and begin further detailing out the work plan.	Review and analyze existing literature, data, and data gaps. Create species and recreation type priority list. Compare initial findings with other agencies and similar analysis.	Continue review of existing literature and data. Develop guidance and threshold recommendations. Review and update existing District and resource management policies as needed.	New	-	-	-
55	<b>10 - General Fund Operating Total</b>								<b>\$3,689,022</b>	<b>\$2,670,373</b>	<b>\$2,768,000</b>
56	<b>30 - Measure AA Capital</b>										
57		MAA01-006	Madonna Creek Habitat Enhancement, Water Supply and Bridge Replacement	Identify and implement any necessary infrastructure improvements to preserve the California red-legged frog pond. Begin process to apply for new water use licenses.	Finalize designs and prepare programmatic permitting documents. If individual permits are needed, prepare CEQA and permit applications. Apply for water use license for instream pond.	Secure individual permits, if needed, and implement the infrastructure improvements.	Project completed in prior fiscal year(s).	Open	\$52,500	\$535,000	\$0
58		MAA01-008	Johnston Ranch Habitat and Agricultural Water Supply Improvements	Restore aquatic habitat, reduce erosion, improve drainage, and expand agricultural water supply at Johnston Ranch.	Finalize permits and implement construction.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	\$2,371,000	\$0	\$0
59		MAA01-XXX	Johnston Ranch Pond and Cross Fence	Upgrade infrastructure to support improved grazing distribution and access to newly installed Johnston pond; controlling the distribution of livestock and grazing allows the District to more precisely and effectively manage towards District natural resource objectives, such as improving habitat for sensitive flora and fauna.	Scope the grazing infrastructure upgrades including fencing and cross-fencing. Hire a contractor and complete the improvements.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	New	\$340,219	\$0	\$0
60		MAA01-XXX	Replace Bridge MRBR1 in Miramontes Ridge Preserve	Replace existing underrated weight bridge at MRBR1 with a new bridge or culvert rated greater than 10,000 pounds to improve a key fire access route.	Complete design development. Submit for regulatory permits.	Prepare bid documents. Secure permits. Solicit bids and award contract. Initiate construction.	Complete construction and project closeout.	Open	\$175,000	\$175,500	\$593,000

**Board Retreat #2:  
Preliminary FY27-FY29 Capital Improvement and Action Plan**

	A	B	C	D	E	F	G	H	I	J	K
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61		MAA02-004	Stevens Creek Shoreline Nature Area Restoration	Make phased habitat improvements and infrastructure changes to Midpen parcel that align with regional shoreline resiliency planning.	Continue site enhancements and monitoring. Present results from technical studies and basis of design to board for final selection of the restoration alternative. Continue developing Sensitive Species Management Plan (SSMP) and CEQA. The scope of work and budget is subject to change following additional assessment from staff and given that site access is annually dependent on weather conditions and water levels.	Continue site enhancements and monitoring. Continue developing the CEQA analysis and SSMP. The scope of work and budget is subject to change following additional assessment from staff and given that site access is annually dependent on weather conditions and water levels.	Continue site enhancements and monitoring. Finalize the CEQA analysis and SSMP and bring both to the Board for certification and approval. Begin pursuing permitting and grant opportunities for construction and begin implementing the SSMP. The scope of work and budget is subject to change following additional assessment from staff and given that site access is annually dependent on weather conditions and water levels.	Open	\$494,564	\$540,000	\$105,000
62		MAA03-002	Purisima Upland Site Cleanup and Soil Remediation	Complete site cleanup and soil remediation around existing empty oil tank to protect natural resource values.	Complete construction and project closeout.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	\$775,000	\$0	\$0
63		MAA05-010	La Honda Forest Health	Develop pilot project to restore degraded forest habitat, enhance fire resiliency, and assess carbon storage.	Finalize the forest health plan and initiate implementation actions.	Continue implementation of the forest health plan.	Continue implementation of forest plan.	Open	\$80,000	\$550,000	\$530,000
64		MAA05-XXX	Conservation Grazing Water Development	Upgrade infrastructure to support improved grazing distribution; controlling the distribution of livestock and grazing allows the District to more precisely and effectively manage towards District natural resource objectives, such as improving habitat for sensitive flora and fauna.	Project not yet started.	Scope water line and trough locations at Lone Madrone and Toto Ranch. Hire a contractor to construct the water system. Complete the improvements.	Project completed in prior fiscal year(s).	Not Started	\$0	\$306,000	\$0
65		MAA05-XXX	Lone Madrone Perimeter Fence	Install fencing along Harrington Creek (where brush acts as barrier) to ensure cattle are contained within active pastures and do not stray into the creek; controlling the distribution of livestock and grazing allows the District to more precisely and effectively manage towards District natural resource objectives, such as improving habitat for sensitive flora and fauna.	Scope project, issue a Request for Bids, award the contract, and complete the improvements.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	New	\$110,500	\$0	\$0
66		MAA09-XXX	Popcornflower Mitigation at Russian Ridge	Conduct mitigation for impacts resulting from ADA improvements at Russian Ridge Open Space Preserve.	Project not yet started.	Project scoping development and permitting. Seed collection of target species.	Implement mitigation work at Russian Ridge Open Space Preserve.	Not Started	\$0	\$38,500	\$61,500
67		MAA13-001	Cloverdale Operational Road System Review and Repairs	Use road inventory to determine what existing roads need to remain for operational purposes, including what segments need repairs or realignments to keep roads and passageways operational while protecting surrounding watershed, habitats, and special status species.	Finalize list of road improvements and obtain permitting and CEQA compliance under the Open Space Maintenance and Restoration Program.	Complete the list of identified road improvements, including repairs to the Butano Farm service road that leads into preserve.	Project completed in prior fiscal year(s).	Open	\$30,000	\$170,000	\$0

**Board Retreat #2:  
Preliminary FY27-FY29 Capital Improvement and Action Plan**

	A	B	C	D	E	F	G	H	I	J	K	
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68		MAA13-004	Cloverdale Ranch Water Development	Upgrade infrastructure to support improved grazing distribution; controlling the distribution of livestock and grazing allows the District to more precisely and effectively manage towards District natural resource objectives, such as improving habitat for sensitive flora and fauna.	Project not yet started.	Project not yet started.	Scope water line and trough locations. Complete a Request for Bids to construct the water system, award the contract, and complete the improvements.	Project completed in prior fiscal year(s).	Not Started	\$0	\$116,000	\$0
69		MAA16-XXX	Peters Creek Trail Reroute from Jikoji Pond	Realign Peters Creek Trail away from Jikoji Pond to provide additional buffer between the pond and trail use to protect potential San Francisco garter snake habitat.	Project not yet started.	Project not yet started.	Conduct trail scouting and initiate technical studies.	Not Started	\$0	\$0	\$80,000	
70		MAA20-001	Wildlife Corridor: Highway 17 Crossing	Work with partners to develop, engineer and implement wildlife crossing improvements at Highway 17 to provide safe movement for wildlife connecting over 30,000 acres of protected public lands.	Continue to work with Valley Transportation Authority (VTA). Project dependent on receiving Caltrans approval, permits and funding. Solicit bids for construction contract award.	If there is sufficient funding for construction, continue collaboration with VTA to award construction contract and begin construction of undercrossing structure and improvements within the Caltrans right-of-way.	If there is sufficient funding for construction, continue collaboration with VTA to administer ongoing construction of crossing structure and improvements within the Caltrans right-of-way.	Open	\$1,045,000	\$5,461,667	\$5,446,667	
71		MAA21-007	Bear Creek Redwoods Preserve Plan: Invasive Weed Treatment and Restoration	Implement targeted treatments under the Integrated Pest Management Plan to control invasive weed populations at Bear Creek Redwoods Open Space Preserve, and facilitate opening phases 2 and 3 of the preserve for public access. Implement targeted weed treatments to restore native habitats along roads and trails. Treatment sites are expected to require five years of treatment before requiring maintenance-level treatment (determined by species, habitat, infestation level and time span, and site-history).	Complete fourth (4th) year of invasive species treatment in Phase 2 area of Bear Creek Redwoods.	Complete fifth (5th) year of invasive species treatment.	Project completed in prior fiscal year(s). Transitions to Land Stewardship and Trails core work for maintenance.	Open	\$100,000	\$100,000	\$0	
72		MAA22-XXX	Alma Bridge Road Wildlife Passage Pilot	Partner with Santa Clara County to provide safe passage for wildlife (newts) across a small section of Alma Bridge Road as a pilot project. Midpen will retain a consultant to provide CEQA and design services. Implementation to be led by Midpen or County. Long term operation and maintenance to shift to County. Prior to FY27, this project was captured under VP22-002.	Provide support to the County who will be leading design and bidding for small scale first phase of project.	Provide support to the County who will be leading construction on small scale first phase of project. County to implement additional phases. Midpen to complete effectiveness monitoring in future years.	Provide support to the County to implement additional phases. Midpen to complete effectiveness monitoring in future years.	Open	\$265,000	\$650,000	\$250,000	
73		MAA24-XXX	Cherry Springs Pond Restoration	Improve aquatic habitat for western pond turtle and California red-legged frog.	Project not yet started.	Project not yet started.	Develop and release a Request for Proposals and Qualifications for a pond management plan and hydrological study. Begin fieldwork. Future fiscal years will include completing fieldwork and developing a Habitat Management Plan.	Not Started	\$0	\$0	\$300,000	

**Board Retreat #2:  
Preliminary FY27-FY29 Capital Improvement and Action Plan**

	A	B	C	D	E	F	G	H	I	J	K
1	Program & Fund	Project #	Project Name	Project Purpose	FY27 Scope	FY28 Scope	FY29 Scope	FY27 Status	FY27 Estimated Budget	FY28 Estimated Budget	FY29 Estimated Budget
74		MAA25-008	Sierra Azul - Knobcone Pine Management	Manage knobcone pine habitat in Sierra Azul to improve species resilience and ecosystem health.	Consultant to complete literature review, habitat assessment, and feasibility study.	Pending results of the feasibility study, consultant to complete management plan. Initiate permitting of the Habitat Management Plan.	Begin implementation of the Habitat Management Plan.	New	\$50,000	\$50,000	\$80,000
75	<b>30 - Measure AA Capital Total</b>								<b>\$5,888,783</b>	<b>\$8,692,667</b>	<b>\$7,446,167</b>
76	40 - General Fund Capital										
77		61050	Purisima Creek Redwoods - Purisima Ponds	Rebuild pond berm that was damaged due to erosion from overtopping during winter storms.	Complete construction and project closeout.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	\$597,500	\$0	\$0
78		63002	Elkus-Lobitos Perimeter Fence	Install fencing along Purisima Creek (where brush acts as barrier) to ensure cattle are contained within active pastures and do not stray into the creek.	Scope and schedule will be dependent upon assessment after new grazing tenants move onto property.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	\$592,823	\$0	\$0
79		63009	Gordon Ridge Ponds Improvement	Re-develop ponds to support livestock water and improve wildlife habitat.	Project not yet started.	Scope project and complete a Request for Proposals process to hire a consultant to prepare design plans.	Complete design plans and obtain permitting and CEQA compliance through the Open Space Maintenance and Restoration Program.	Not Started	\$0	\$420,250	\$70,000
80		80059	Groundwater Well Decommissioning	Prevent groundwater contamination by sealing unused and abandoned wells.	Hire a consultant to assess remaining wells to be decommissioned and prepare bid documents for well sites.	Hire a contractor to acquire permits and decommission wells. Locations to be determined pending results of well assessment scope.	Hire a contractor to acquire permits and decommission wells. Locations to be determined pending results of well assessment scope.	Open	\$115,000	\$148,000	\$148,000
81		80081	Alpine Pond Drainage Improvements	Improve spillway conditions at Alpine Pond to reduce erosion, improve habitat.	Develop a conceptual plan and cost estimate based on board approval of staff recommendation. Begin designs. Begin permitting outreach with agencies and initiate CEQA.	Bring designs to 65%. Secure permits and complete CEQA compliance.	Complete design plans and prepare bid package. Award the construction contract and begin construction.	Open	\$170,000	\$240,000	\$422,500
82		VP21-007	Hillside Restoration Above BCR Corrals	Restore a degraded 2-acre hillside above the Bear Creek Stables corrals. Scope includes grading, erosion control, revegetation, IPM, and monitoring.	Purchase and install Year 2 nursery plants.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	\$21,000	\$0	\$0
83	<b>40 - General Fund Capital Total</b>								<b>\$1,496,323</b>	<b>\$808,250</b>	<b>\$640,500</b>
84	<b>Natural Resource Protection and Restoration Total</b>								<b>\$11,074,128</b>	<b>\$12,171,290</b>	<b>\$10,854,667</b>
85											
86	<b>Public Access, Education and Outreach</b>										
87	10 - General Fund Operating										
88		31912	Long Ridge Parking - Feasibility Study	Provide a public access staging area (parking, restroom, trailhead) for Long Ridge Preserve and trails.	Pending preliminary site studies and ongoing coordination with the County of Santa Clara, identify site(s) to evaluate existing conditions and begin the feasibility studies.	Continue feasibility studies, conduct public engagement, and develop initial conceptual site plan alternatives.	Pending board selection of a preferred alternative, initiate environmental review.	Open	\$85,000	\$110,000	\$25,000
89		80105	Mitigation of Routine Maintenance Projects	Implement required mitigation for impacts related to routine maintenance projects.	Select tree removal contractor. Remove and treat Eucalyptus trees. Conduct post-project monitoring and reporting.	Conduct site maintenance, ongoing monitoring and reporting.	Conduct site maintenance, ongoing monitoring and reporting.	New	\$10,000	\$10,000	\$10,000
90		VP04-003	El Corte de Madera Single-use Biking/Hiking Trail (Feasibility)	Evaluate the suitability of a single-use biking/hiking trails at El Corte de Madera Creek to address a Measure AA portfolio element. If approved by the board, proceed with implementation.	Bring recommendation to board for consideration of pursuing a single-use biking/hiking trail at El Corte de Madera Creek. Proceed with next steps based on board direction.	Proceed with next steps based on prior board direction and actions.	Complete next steps based on prior board direction and actions.	Open	\$65,000	\$55,000	\$35,000

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91		VP05-002	La Honda Creek Parking and Trailhead Access Feasibility Study and CEQA Review	Provide parking, trailhead access and amenities to support opening the currently closed central portion of La Honda Creek to the public. Conduct technical studies and analyze existing conditions, opportunities and challenges to assess feasibility and complete environmental review of six sites recommended by the 2019–20 La Honda Public Access Working Group.	Complete environmental review analysis. Seek board approval of project and CEQA certification. Issue CEQA notice of determination. (Following approval, new project will emerge under MAA05-013 to complete design and implementation.)	Project completed in prior fiscal year(s). Project implementation will be a separate project.	Project completed in prior fiscal year(s). Project implementation will be a separate project.	Open	\$71,000	\$0	\$0
92		VP07-003	La Honda South Area Parking Feasibility Study	Develop a feasibility study and conceptual plans for a new parking area and trail in the southern reaches of the preserve, consistent with the La Honda Creek Open Space Preserve Master Plan.	Develop conceptual site plan alternatives.	Pending board selection of a preferred alternative, initiate schematic design and determine if additional review beyond the Master Plan Neg Dec is required.	Pursue additional CEQA review if required, initiate design development, and begin exploring land use permits.	Open	\$65,000	\$195,000	\$175,000
93		VP17-XXX	Upper Stevens Creek Trail Connection Feasibility	Partner with Santa Clara County Parks to plan and design a new parking area, pedestrian crossings and a multiuse trail connecting Picchetti Ranch and Monte Bello preserves with Upper Stevens Creek County Park in fulfillment of legal commitments in the conservation easement agreement.	Initiate design, environmental review, and public/stakeholder engagement. Present findings of feasibility study to Midpen and County Parks boards and/or committees.	Continue design and environmental review.	Complete environmental review and design process. Initiate permitting process. Amend partnership agreement for next phase of project.	Open	\$210,000	\$225,000	\$75,000
94		XXXXX	Tribal Consultation and Engagement Policy Development	Develop a policy outlining tribal engagement and consultation practices.	Conduct research into partner agency policies and summarize best practices. Develop an internal interim policy. FY27 staff time only.	Pending finalization of interim policy, initiate development of a Board policy with input from tribes and Ad Hoc Committee. Conduct tribal and public engagement.	Continue development of a Board policy and tribal and public engagement. Pending progress and outcome of engagement efforts, seek board consideration and approval of policy.	New	\$0	\$30,000	\$30,000
95		Supporting Project	Amendment to the Cooley Landing Partnership Agreement	Update the existing partnership agreement to address ongoing management issues and evaluate their request for allowing additional public access activities.	Negotiate with the City of East Palo Alto to update the agreement for ongoing maintenance and monitoring of institutional controls for the landfill cap and other operational considerations. Evaluate the City's request for allowing additional public access/use activities.	Prepare findings and recommendations regarding City's public access/use request to the PNR and/or Board for consideration. Complete amendments to the agreement and coordinate with the City to update signatures as appropriate. Assess the need for a potential new project to protect jetties from erosion.	Project completed in prior fiscal year(s).	New	-	-	-
96		Supporting Project	Johnston Ranch Trailhead Partnership	Amend a partnership agreement with City of Half Moon Bay (HMB) to allow early implementation of the Lennie Roberts Trail within the Johnston Ranch Uplands property with a trailhead at the Johnston House.	Coordinate with HMB to amend current partnership agreement allowing the trail project to move ahead of a future City-led project to redesign the parking area at the Johnston House/Train Depot site. After the amendment is secured, a new project will be created as part of a subsequent CIAP to implement the trail project.	Project completed in prior fiscal year(s). Project implementation will be a separate project.	Project completed in prior fiscal year(s). Project implementation will be a separate project.	New	-	-	-

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97		Supporting Project	Partnership Agreement for Shared Parking at Hidden Villa	Pursue additional parking for Rancho San Antonio Open Space Preserve through shared use of existing Hidden Villa parking.	Discuss the potential for shared parking at Hidden Villa. If an agreement is reached, document the terms in a proposed letter of agreement or memorandum of understanding (MOU) outlining next steps.	Seek Board approval to enter into a multiyear agreement for free preserve visitor use of Hidden Villa parking in exchange for annual compensation. Implement signage, mapping and public outreach to support shared use. Begin shared use of Hidden Villa parking.	If needed, develop a plan for separate future projects that facilitate the shared parking use, including trail easements, parking and access improvements and related trail improvements.	New	-	-	-	
98		Supporting Project	Regional Trails and Active Transportation/Access to Open Space Planning and Coordination	Provide technical and planning support for external regional trail and active transportation planning projects initiated by partners and other public agencies.	Continue participation in regional trails and active transportation planning efforts.	Continue participation in regional trails and active transportation planning efforts.	Continue participation in regional trails and active transportation planning efforts.	Open	-	-	-	
99		Supporting Project	Teague Hill Trail Plan	Evaluate unmaintained legacy pathways within Teague Hill Open Space Preserve. Select appropriate segments for board consideration to formalize as part of the official trail network and identify segments to remove/return back to a natural condition.	Project not yet started.	Review pathways to determine which to consider designating as authorized trails and which to consider designating for restoration. Conduct public outreach.	Bring recommendations to the Board for approval. Update signage and mapping as appropriate. Prepare schedule to program segments that will be restored.	Not Started	-	-	-	
100		Supporting Project	Trail Junction Numbering System	Improve wayfinding on trails by adding unique trail junction numbers.	Implement trail junction numbers at Windy Hill and Russian Ridge preserves.	Implement trail junction numbers at Fremont Older and Sierra Azul preserves.	Implement trail junction numbers at Pulgas Ridge and Picchetti preserves.	Open	-	-	-	
101		Supporting Project	Visitor Use Management: Framework	Develop a framework for visitor use management to assess visitor use capacity and identify management strategies that protect resources and enhance the visitor experience at one or more Midpen preserves.	Project not yet started.	Conduct background research, literature review, and partner agency engagement. Initiate the process to develop visitor use management goals for an area, select indicators, establish thresholds and identify management strategies. Initiate public and stakeholder engagement.	Continue process to develop and refine visitor use management goals for an area, select indicators, and establish thresholds. Develop and complete visitor use management strategy recommendations. Continue public and stakeholder engagement.	Not Started	-	-	-	
102	<b>10 - General Fund Operating Total</b>									<b>\$506,000</b>	<b>\$625,000</b>	<b>\$350,000</b>
103	<b>30 - Measure AA Capital</b>											
104		MAA01-XXX	Lennie Roberts Trail	Provide new public access at Miramontes Ridge by constructing a loop trail near the Johnston Ranch House. If feasible, design trail to meet Easy-Access Guidelines.	Project not yet started.	Project not yet started.	Initiate trail scouting and technical studies.	Not Started	\$0	\$0	\$20,000	
105		MAA03-009	Purisima-to-the-Sea Parking	Establish a new parking/staging area with trailhead amenities that connects to the redwoods trail system and the Coastal Trail.	Obtain local permits. Complete bid process and award a construction contract.	Complete pre-construction surveys and initiate construction.	Complete construction. Open to the public.	Open	\$130,000	\$2,536,000	\$5,330,000	
106		MAA03-010	Purisima-to-the-Sea Trail	Connect the existing Purisima Creek Redwoods trail system to the Pacific Ocean by completing the multi-use Purisima-to-the-Sea Trail.	Finalize permitting and initiate construction.	Continue trail construction.	Continue trail construction.	Open	\$485,000	\$485,000	\$265,000	

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107		MAA03-012	Purisima Preserve Comprehensive Use and Management Plan (CUMP)	Develop a CUMP for new public access improvements and resource and land management activities. The CUMP includes the Purisima-to-the-Sea Trail and Parking Area, Highway 35 Trail Crossing and Parking Expansion, and Purisima Multimodal Access. The CUMP will serve as the basis for environmental review under CEQA and initiation of the permitting process.	Complete environmental review, seek board certification of CEQA document and approval of the CUMP. Submit the Coastal Development Permit and other permits to San Mateo County and obtain permit approval. Note: individual implementation actions under the CUMP are listed separately as projects in this CIAP.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	\$49,600	\$0	\$0
108		MAA03-013	Highway 35 Multi-Use Trail Crossing and Parking Implementation	Expand parking capacity at the existing North Ridge parking lot and establish a highway crossing to connect to the new Bay Area Ridge Trail extension.	Secure permits, complete bid process and initiate construction.	Complete construction.	Complete demobilization and site cleanup. Open the parking area and highway crossing to the public.	Open	\$1,385,500	\$2,127,500	\$437,500
109		MAA05-012	Paulin Culvert and Bridge Improvements	Replace the failing culvert/bridge crossing of La Honda Creek on the main patrol access road that extends from Skyline Boulevard into La Honda Creek Preserve with a steel prefabricated truss bridge to ensure continuous maintenance, patrol, and emergency access.	Complete construction.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	\$293,000	\$0	\$0
110		MAA05-013	La Honda Parking and Trailhead Access Implementation	Provide access to the central area of the La Honda Creek Preserve. Construct parking area(s) as determined through the La Honda Parking and Trailhead Access Feasibility Study.	Pending completion of CEQA review and board approval of the project elements, solicit proposals to hire a design consultant to proceed with detailed construction design plans.	Develop detailed construction design plans and start permitting process.	Complete Final Design & Bidding and initiate construction.	New	\$387,500	\$387,500	\$3,286,000
111		MAA06-002	Hawthorns Area Plan	Develop a phased plan to guide ecologically sensitive public access improvements and natural resource and land management activities for the Hawthorns area of Windy Hill Open Space Preserve. This plan will facilitate opening the property to future public use.	Prepare the environmental review (CEQA) document and hold public/PNR/Board meetings to solicit input on the draft Hawthorns Area Plan.	Seek Board CEQA certification and approval of the Hawthorns Area Plan.	Project completed in prior fiscal year(s). Project implementation will be a separate project.	Open	\$379,000	\$60,000	\$0
112		MAA06-XXX	Hawthorns Area Plan Implementation - Parking Area	Establish a staging/parking area to support the new preserve trail network.	Project not yet started.	Begin construction documents. Initiate permitting.	Complete construction documents and continue with permitting.	Not Started	\$0	\$150,000	\$190,000
113		MAA06-XXX	Hawthorns Area Plan Implementation - Trails Development	Establish a new multi-use loop trail that connects to the proposed parking area to open the property to public use.	Project not yet started.	Project not yet started.	Initiate design and permitting.	Not Started	\$0	\$0	\$15,000
114		MAA10-002	Meadow Trail Reroute in Coal Creek	Reroute trail to improve public access and resolve a high priority sediment site.	Complete trail construction.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	New	\$139,000	\$0	\$0
115		MAA11-001	Monte Bello Black Mountain Trail Extension	Utilize the existing trail easement through Lehigh Quarry lands to construct a public trail with a more gradual ascent of Black Mountain.	Obtain board certification of CEQA findings and approval of trail alignment.	Finalize the trail design and engineering. Submit local and regulatory permit applications.	Complete local and regulatory permitting. Prepare for upcoming construction.	Open	\$106,500	\$200,000	\$55,000

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116		MAA11-005	Rancho San Antonio Permanent Carpool Parking Implementation	Address parking congestion at Rancho San Antonio and implement board-approved priority.	Project deferred until the future of the Rancho San Antonio long-term management agreement is decided with County Parks.	Begin project design and environmental review.	Complete design development and environmental review.	Deferred	\$0	\$270,000	\$85,000
117		MAA11-006	Rancho San Antonio Welcome Center Kiosk	Add a welcome kiosk at Rancho San Antonio to educate the public about other Midpen preserves.	Pending confirmation of project scope and identification of feasible site location(s), hire consultant to initiate site planning.	Continue site planning.	Obtain board confirmation and initiate CEQA. FY29 staff time only.	Open	\$50,000	\$25,000	\$0
118		MAA13-XXX	Cloverdale Interim Public Access	Provide public access to Cloverdale through limited permit access.	Obtain Coastal Development Permit to allow limited permit access for hiking from Pescadero Creek Road and Bean Hollow Road. Begin implementation of improvements to facilitate interim public access.	Complete improvements to allow interim permit access for hiking. Visitor Services to implement online public permit system and begin issuing permits.	Project completed in prior fiscal year(s).	Open	\$368,000	\$245,000	\$0
119		MAA16-001	Trail Connection to Eagle Rock and Devils Canyon	Develop new trail connections to Eagle Rock and Devils Canyon.	Deferred to FY29.	Deferred to FY29.	Initiate technical studies and design and engineering. Align project with Planning's environmental review process for the Long Ridge Parking Feasibility Study.	Deferred	\$0	\$0	\$115,000
120		MAA16-XXX	Long Ridge Trail System Improvements	Repair trails for year-round, multiuse access. Design and implement at least one route from Long Ridge Road to Peters Creek trailhead that is hardened enough that seasonal closures are no longer needed.	Initiate and complete repair of trail for year-round, multiuse access.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	New	\$55,000	\$0	\$0
121		MAA20-002	Bay Area Ridge Trail: Highway 17 Crossing	Provide a regional recreational trail crossing across Highway 17 in Santa Clara County by constructing a new overcrossing near Los Gatos and Lexington Reservoir in close alignment with the Highway 17 Wildlife Crossing project MAA20-001. See project MAA20-004 for description of relevant new trails and connections associated with the overcrossing.	Continue to work with Valley Transportation Authority (VTA). Project dependent on receiving Caltrans approval, permits and funding. Solicit bids for construction contract award.	If there is sufficient funding for construction, continue collaboration with VTA to award construction contract and begin construction of overcrossing structure and improvements within the Caltrans right-of-way.	If there is sufficient funding for construction, continue collaboration with VTA to administer ongoing construction of crossing structure and improvements within the Caltrans right-of-way.	Open	\$1,025,000	\$5,441,667	\$5,416,667
122		MAA20-004	El Sereno Loop Trail	Construct trails outside of Caltrans right-of-way that connect to the new Highway 17 trail crossing.	Initiate the El Sereno Loop Trail (Spooky Knoll) trail construction.	Complete the El Sereno Loop Trail (Spooky Knoll) and continue construction of the connector to the Highway 17 Trail Overcrossing.	Complete construction of connector trail to the Highway 17 Trail Overcrossing.	Open	\$165,000	\$190,000	\$110,000
123		MAA21-004	Bear Creek Stables	Implement maintenance and repairs plan to maintain equestrian use at Bear Creek Stables, including water infrastructure improvements.	Complete design and permitting. Bid for construction, award contract and begin construction. Note: award of contract is at Board's discretion and dependent on stables operator achieving set milestones.	If contract is awarded in FY27, complete construction and project closeout. Begin phased mitigation work.	Continue phased mitigation work.	Open	\$3,705,750	\$3,930,750	\$70,000
124		MAA21-006	Bear Creek Redwoods - Alma College Cultural Landscape Rehabilitation	Implement the planting plan associated with the Alma Cultural Landscape Rehabilitation Plan.	Purchase and install the fourth (4th) year of native nursery plants, seed, plant protections, and fencing.	Purchase and install the final/fifth year (5th year) of native nursery plants, seed, plant protections, and fencing.	Project completed in prior fiscal year(s). Transitions to Land Stewardship and Trails core work for maintenance.	Open	\$50,000	\$50,000	\$0

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125		MAA21-011	Phase 2 Trail Improvements, Bear Creek Redwoods (NE Trailhead Connection)	Implement final element of the Phase 2 trail improvements at Bear Creek Redwoods Open Space Preserve to establish a northeast (NE) trailhead that connects the interior preserve trail network to nearby existing/ future trails located to the north and east of the preserve.	Complete design and permitting for ADA ramp and streetscape improvements. Bid for construction, award contract and begin construction.	Complete construction and project closeout.	Project completed in prior fiscal year(s).	Open	\$633,500	\$1,210,000	\$0
126		MAA21-013	Bear Creek Redwoods North Parking Area	Establish new North Parking Area to expand and improve parking capacity at Bear Creek Redwoods Preserve as prioritized in Phase 3 of the preserve plan. The new paved parking lot is planned to include equestrian parking.	Complete construction and project closeout.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	\$3,330,000	\$0	\$0
127		MAA21-014	Phase 2 Multiuse Trail, Bear Creek Redwoods	Construct the multi-use trail segment in the Phase 2 area.	Complete local and regulatory permitting. Continue trail construction and begin bridge construction.	Complete trail and bridge construction.	Project completed in prior fiscal year(s).	Open	\$774,750	\$650,000	\$0
128		MAA22-004	Beatty Parking Area and Trail Connections	Formalize use of the Miller Point parking area, with improvements, road crossing and trail, to link Lexington Reservoir County Park with Sierra Azul Preserve. Project will satisfy MAA commitment to develop parking in the Cathedral Oaks area.	Complete environmental review and obtain board approval of the project.	Pending board approval of the project, complete design and permitting. Complete bidding and initiate construction.	Complete construction and project closeout.	Open	\$295,000	\$925,200	\$1,580,000
129		MAA25-004	Umunhum-to-the-Sea Trail	Design, permit and construct a connector trail to link Mount Umunhum with Nisene Marks State Park. Secure land rights as necessary.	Project not yet started.	Confirm project goals and develop scope of work. Continue to meet with regional partners. Staff time only.	Initiate technical studies and continue partner discussions.	Not Started	\$0	\$0	\$45,000
130	<b>30 - Measure AA Capital Total</b>								<b>\$13,807,100</b>	<b>\$18,883,617</b>	<b>\$17,020,167</b>
131	<b>40 - General Fund Capital</b>										
132		31901	ADA Barrier Removal	Implement ADA barrier removals as identified and prioritized in the board-approved ADA Transition Plan Update, including tracking and reporting accomplishments.	Complete Year 8 of ADA barrier removals. The scope of work and budget is subject to change following additional assessment from staff.	Complete Year 9 of ADA barrier removals. The scope of work and budget is subject to change following additional assessment from staff.	Complete Year 10 of ADA barrier removals. The scope of work and budget is subject to change following additional assessment from staff.	Open	\$65,000	\$100,000	\$50,000
133		35015	Rancho San Antonio Road and ADA Improvements	Improve existing service roads. Repair existing asphalt roads, replace culverts as needed, and improve ADA access from the Foothills Field Office to the bridge near Deer Hollow Farm and the lower portion of the Mora paved trail.	Finalize design. Receive permit approvals. Solicit bids, award a construction (repair) contract, and begin repairs to the Deer Hollow Farm retaining wall and main access road.	Complete construction and project closeout.	Project completed in prior fiscal year(s).	Open	\$655,000	\$2,890,000	\$0
134		35030	Fremont Older Parking Area Improvements	Improve the parking configuration and traffic flow of the existing parking area, enhance ADA parking and improve the parking surface.	Final design, permitting, bidding, and initiate construction.	Complete construction and project closeout.	Project completed in prior fiscal year(s).	Open	\$490,500	\$1,223,000	\$0
135		35031	Guadalupe Creek Crossing Replacement	Assess and improve the existing creek culvert crossing that is showing signs of failure. Replace the culvert crossing with a bridge.	Receive regulatory permits. Solicit bids, award contract and begin construction.	Complete construction and project closeout.	Project completed in prior fiscal year(s).	Open	\$229,000	\$378,000	\$0

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136		35032	Bear Creek Redwoods - Parking Lot Culvert	Prior storms damaged an existing culvert beneath the Alma parking lot. The 60-inch, 500-foot culvert needs to be repaired or replaced to maintain water conveyance and protect the parking lot.	Prepare bid package, solicit bids, award contract and begin construction.	Complete construction and project closeout.	Project completed in prior fiscal year(s).	Open	\$113,500	\$1,681,000	\$0
137		35035	Purisima Creek Trail (Trail and Vehicle Access)	The Purisima Creek Trail is not passable by vehicles due to washouts from the 2022-23 storms. Assess the road-width trail for long-term viability, including potential replacement of three bridges. Rebuild washouts and replace bridges to restore patrol and emergency vehicle access.	Complete slide repairs. Secure permits for bridge repairs. Solicit bid and award contract (if not previously included in FY26 bid solicitation), and initiate construction.	Complete bridge construction and project closeout.	Project completed in prior fiscal year(s).	Open	\$3,087,000	\$1,987,500	\$0
138		35048	Picchetti ADA Site Improvements	Carry out Americans with Disabilities Act (ADA) improvements as defined by the ADA Barrier Removal project.	Evaluate ADA improvements. Prepare plans. Initiate environmental review.	Complete environmental review. Secure permits. Solicit bids, award contract and start construction.	Complete construction and project closeout.	New	\$145,000	\$652,500	\$540,000
139		35049	Ravenswood Viewing Platforms Rebuild	Rebuild two viewing platforms and increase interpretive value.	Project not yet started.	Project not yet started.	Begin project design and environmental review.	Not Started	\$0	\$0	\$60,000
140		35051	Wildcat Loop Bridge Replacement	Replace five pedestrian bridge crossings to ensure continued public access through the preserve.	Project not yet started.	Project not yet started.	Hire consultant to provide evaluation, recommendations and cost estimate for repairs.	Not Started	\$0	\$0	\$175,000
141		61049	El Corte de Madera - Spring Board Trail Culvert and Bridge	Repair or replace storm-damaged bridge and four failed culverts.	Deferred to FY28.	Prepare project scope, complete assessment and initiate design plans.	Confirm CEQA coverage and submit for permits.	Deferred	\$0	\$105,000	\$59,500
142		VP03-XXX	Purisima Creek Trailhead Shuttle Program Improvements	Improve the Purisima Creek Trailhead at Purisima Creek Road to accommodate future shuttle service.	Project not yet started.	Initiate evaluation of site conditions to inform design. Develop initial conceptual design.	Develop designs and initiate permitting.	Not Started	\$0	\$45,000	\$153,000
143		VP14-001	California Riding and Hiking Trails	Pursue viable sections of the California Riding and Hiking Trail (CRHT) at Russian Ridge, Teague Hill and Lower La Honda Creek to Sam McDonald County Park to expand trail connection opportunities. Coordinate with State Parks to secure a quitclaim deed for the existing CRHT easement along Woodruff Creek and with San Mateo County Parks to improve trail connections between La Honda Creek Open Space Preserve and Sam McDonald County Park.	Finalize transfer of trail easement from State Parks to the District.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	\$15,000	\$0	\$0
144		VP53-003	Kennedy Trailhead Parking Area Improvement	Expand and improve the Kennedy Trailhead parking area to address community parking and access concerns, improve ADA accessibility and provide trailhead amenities.	Complete design development and initiate CEQA for an expanded parking area and new vault restroom. Parking area to also include bicycle racks and new signage.	Complete CEQA and final design and secure permits. Conduct bidding.	Initiate and complete construction and project closeout.	Open	\$170,000	\$155,000	\$2,960,500

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Preliminary FY27-FY29 Capital Improvement and Action Plan**

	A	B	C	D	E	F	G	H	I	J	K
1	Program & Fund	Project #	Project Name	Project Purpose	FY27 Scope	FY28 Scope	FY29 Scope	FY27 Status	FY27 Estimated Budget	FY28 Estimated Budget	FY29 Estimated Budget
145		XXXXX	Lower Windy Hill Parking Lot Resurfacing	Resurface Lower Windy Hill Parking lot to repair wear and tear damage and improve drainage.	Project not yet started.	Project not yet started.	Develop and release Request for Proposals and Qualifications for design and construction documents. Select contractor and complete project.	Not Started	\$0	\$0	\$140,000
146		XXXXX	Mount Umunhum ADA Paths	Replace existing aging ADA path material around the summit to maintain ADA access. Address other ADA barriers that may exist at the site.	Develop and release Request for Proposals and Qualifications for design and construction documents. Prepare construction documents and complete permitting.	Complete bidding, award construction contract and complete construction.	Project completed in prior fiscal year(s).	New	\$51,000	\$587,500	\$0
147		XXXXX	Rhus Ridge Parking Lot Resurfacing	Resurface Rhus Ridge Parking lot to formalize parking, improve traffic flow, relieve congestion and improve parking surface and drainage.	Project not yet started.	Project not yet started.	Develop and release Request for Proposals for design and construction documents. Complete construction documents.	Not Started	\$0	\$0	\$200,000
148	<b>40 - General Fund Capital Total</b>								<b>\$5,021,000</b>	<b>\$9,804,500</b>	<b>\$4,338,000</b>
149	<b>Public Access, Education and Outreach Total</b>								<b>\$19,334,100</b>	<b>\$29,313,117</b>	<b>\$21,708,167</b>
150											
151	<b>Assets and Organizational Support</b>										
152	<b>10 - General Fund Operating</b>										
153		10001	Records Management	Continue to support paperless solutions and increase remote access to District documents. Use the board-approved retention schedule to inventory and digitize paper files.	Review paper scanning and complete migration of scanned files to a trusted system. Continue migrating electronic records into Laserfiche.	Review paper scanning and complete migration of scanned files to a trusted system. Continue migrating electronic records into Laserfiche. FY28 staff time only.	Continue migrating electronic records into Laserfiche. FY29 staff time only.	Open	\$15,000	\$0	\$0
154		10003	Diversity, Equity and Inclusion Program Actions	Implement new actions to further the board's policy, goals and priorities related to Diversity, Equity and Inclusion.	Continue implementation of goals and objectives.	Continue implementation of goals and objectives.	Continue implementation of goals and objectives.	Open	\$75,000	\$75,000	\$75,000
155		10004	FOSM Update	Implement the Financial Organization Sustainability Model (FOSM) Refresh to enhance project and program delivery, organizational structure and staffing capacity while ensuring financial sustainability over the next 10 years.	Implement FOSM Refresh recommendations scheduled for initiation in FY27. Staff time only.	Complete FOSM implementation. Staff time only.	Project completed in prior fiscal year(s).	Open	\$0	\$0	\$0
156		20133	Graf House Legalization	Per board direction, evaluate legalization of the Graf House in Sierra Azul Preserve. If deemed feasible, construct improvements for use as a ranger residence.	Pending results of the fault analysis and Santa Clara County fire access review, perform a structural analysis and prepare a scope of work and cost estimate for required permitting upgrades.	Note - project implementation captured under fund 40 Capital.	Note - project implementation captured under fund 40 Capital.	Open	\$95,000	\$0	\$0
157		31915	Sphere of Influence Boundary Annexation at Sierra Azul Open Space Preserve in Santa Clara County	In coordination with the Santa Clara County Local Agency Formation Commission (LAFCO), apply for annexation of District-owned lands within the District's Sphere of Influence to ensure consistency with LAFCO policies and procedures for efficient government services.	Initiate development of application materials with consultant support, including a Plan for Services, environmental review and documentation and Fiscal Impacts Report. Initiate community and stakeholder engagement.	Prepare draft Service Plan, Fiscal Impact Report, and CEQA documentation. Finalize and submit annexation application. Continue community and stakeholder engagement.	Present draft Service Plan to board of directors. Complete CEQA review. Finalize application process.	Open	\$25,000	\$125,000	\$50,000

**Board Retreat #2:  
Preliminary FY27-FY29 Capital Improvement and Action Plan**

	A	B	C	D	E	F	G	H	I	J	K
1	Program & Fund	Project #	Project Name	Project Purpose	FY27 Scope	FY28 Scope	FY29 Scope	FY27 Status	FY27 Estimated Budget	FY28 Estimated Budget	FY29 Estimated Budget
158		40014	Legislative Initiative Regarding Permitting	Explore potential legislation to enable permit streamlining for Public Resources Code 5500 independent special districts.	Pursuit of sponsored legislation is deferred due to limited capacity with sponsoring agency and pending outcome of ongoing permitting coordination with CDFW. Legislative options will be reassessed in future fiscal years, if deemed viable.	If deemed viable, continue to pursue sponsored legislation through the 2027-28 legislative session (calendar year).	If deemed viable, continue to pursue sponsored legislation through the 2029-30 legislative session (calendar year).	Deferred	\$0	\$67,200	\$67,200
159		51709	Cybersecurity Implementation	Improve Midpen's cybersecurity posture by implementing projects identified in the cybersecurity audit.	Implement Year 3 recommendations from the cybersecurity audit.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	\$50,000	\$0	\$0
160		51713	Project Management Software	Select and configure project management software for improving task organization and collaboration to support the Capital Improvement and Action Plan, resource loading and project tracking.	Select a software option and begin implementation.	Complete implementation.	Project completed in prior fiscal year(s).	Open	\$80,000	\$80,000	\$0
161		51714	Recruitment Software	Implement new recruitment software to streamline recruiting.	Procure, configure and go-live.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	\$40,000	\$0	\$0
162		XXXXX	Agenda Management Software	Implement Agenda Management Software to streamline the preparation, distribution, and tracking of board meeting agendas and materials, improving internal efficiency and reducing administrative workload.	Project not yet started.	Begin scoping project by assessing organizational needs and evaluating available agenda management software solutions. FY28 is staff time only.	Finalize software review and select/purchase an agenda management solution. This will include evaluating shortlisted vendors, conducting demonstrations and assessing whether an in-house solution can fulfill requirements.	Not Started	\$0	\$0	\$100,000
163		XXXXX	Cityworks Migration	Migrate Cityworks user interface to new Respond interface due to lack of vendor support for old interface/product and to ensure ability to integrate with ArcGIS.	Implement new user interface and deploy to all staff. Make adjustments as needed.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	\$36,500	\$0	\$0
164		XXXXX	Cultural Resources Data Management Improvements	Reorganize and standardize file management of cultural and historic resource reports and data, and improve secure sharing of confidential information.	Project not yet started.	Hire a consultant to restructure the cultural resources files in the confidential drive and input older map data into existing GIS databases.	Consultant to develop documentation for maintenance of the cultural resources file system, protocols for the secure sharing of confidential reports and data, and train relevant staff.	Not Started	\$0	\$25,000	\$25,000
165		XXXXX	Electric Vehicle Charging Stations at BCR North Parking Lot and Other Preserves	Install required (per County permits) EV charging stations at the Bear Creek Redwoods North Parking Lot. Evaluate existing parking areas and grant opportunities with Peninsula Clean Energy and Silicon Valley Clean Energy to potentially install electric vehicle charging stations at other select locations, with Board approval.	Determine other select priority location(s) and present recommendations for board approval. Initiate designs for installations at other preserves.	Note - project implementation captured under fund 40 Capital.	Note - project implementation captured under fund 40 Capital.	New	\$25,000	\$0	\$0
166		XXXXX	Meeting Room Upgrades	Upgrade meeting room AV systems to improve reliability and ease of use, addressing current issues where equipment is inconsistent or difficult to operate. The goal is to create a more stable and user-friendly experience that supports seamless hybrid meetings and reduces technical disruptions.	Project not yet started.	Project not yet started.	Select and install new AV equipment in the Administrative Office's medium and small conference rooms.	Not Started	\$0	\$0	\$100,000

**Board Retreat #2:  
Preliminary FY27-FY29 Capital Improvement and Action Plan**

	A	B	C	D	E	F	G	H	I	J	K
1	Program & Fund	Project #	Project Name	Project Purpose	FY27 Scope	FY28 Scope	FY29 Scope	FY27 Status	FY27 Estimated Budget	FY28 Estimated Budget	FY29 Estimated Budget
167		XXXXX	Online Performance Evaluation	Implement online performance evaluations to streamline the review process by enabling users to complete, submit and track evaluations in one centralized system, while ensuring consistency through standardized templates and scoring, and capturing data for easier analysis and reporting.	Project not yet started.	Scope project by assessing organizational needs and evaluating available performance management software solutions. Solicit input from focus group of managers, supervisors, and staff.	Procure and implement.	Not Started	\$0	\$12,000	\$12,000
168		XXXXX	Partnership Agreements for Funding Contributions to Farm Labor Housing Projects	Implement Agricultural Policy A3(a) by evaluating opportunities to further District goals through funding contributions to support partner-led affordable agricultural workforce housing projects.	Explore partnership opportunities to support offsite farm labor housing projects in support of the District's Agricultural Policy. Bring recommendations for funding contributions to the Board for consideration of approval.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	New	\$500,000	\$0	\$0
169		XXXXX	Property Management Software	Implement a property maintenance management system to improve the intake and tracking of maintenance requests from tenants, support timely response and automated routing. Integrate with the District's work order and asset management system.	Project not yet started.	Begin scoping project by assessing organizational needs and evaluating available property maintenance software solutions. FY28 is staff time only.	Finalize software review and select/purchase a property maintenance solution that best meets District needs. This will include evaluating shortlisted vendors, conducting demonstrations and preparing for procurement and implementation planning.	Not Started	\$0	\$0	\$25,000
170		XXXXX	SharePoint Migration	Migrate SharePoint Classic to SharePoint Modern.	Begin migration.	Complete migration.	Project completed in prior fiscal year(s).	Open	\$15,695	\$25,695	\$0
171		Supporting Project	Digital Asset ADA Compliance	Evaluate compliance with Web Content Accessibility Guidelines (WCAG) 2.1 AA across the digital portfolio, including websites and electronic documents. Remediate deficiencies to ensure public content and forms are accessible to people with disabilities.	Continue to assess WCAG 2.1 AA compliance, identify gaps, and plan activities to achieve compliance by the special district deadline of April 26, 2027.	Develop and deliver staff training on processes for continued compliance. Implement software updates as needed if identified through compliance assessment and remediation planning.	Project completed in prior fiscal year(s).	Open	-	-	-
172		Supporting Project	Fleet Management	Consistent with the IT Master Plan, implement a fleet management system to plan, program and track the management (including replacements and maintenance) of the vehicle and equipment fleet.	Go-live with fleet management system.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	-	-	-
173		Supporting Project	GM Signature Authority Legislation	Seek legislation increasing the general manager's purchasing authorization up to an amount not to exceed \$200,000 for professional services and discreet public works contracts (e.g., roofing, fencing, plumbing, etc.,) with the actual amount subject to board approval.	If necessary, continue to pursue sponsored legislation through the 2027-28 legislative session (calendar year).	If necessary, continue to pursue sponsored legislation through the 2027-28 legislative session (calendar year).	If necessary, continue to pursue sponsored legislation through the 2029-30 legislative session (calendar year).	Open	-	-	-
174		Supporting Project	Native American Relations Program	Implement actions to strengthen the District's intergovernmental relations with local Native American Tribes.	Implement actions to strengthen intergovernmental relations, including establishing Memorandum of Understanding(s) (MOUs) and consultation contract(s)	Implement actions to strengthen intergovernmental relations, including establishing MOUs and consultation contract(s)	Implement actions to strengthen intergovernmental relations, including establishing MOUs and consultation contract(s)	Open	-	-	-

**Board Retreat #2:  
Preliminary FY27-FY29 Capital Improvement and Action Plan**

	A	B	C	D	E	F	G	H	I	J	K
1	Program & Fund	Project #	Project Name	Project Purpose	FY27 Scope	FY28 Scope	FY29 Scope	FY27 Status	FY27 Estimated Budget	FY28 Estimated Budget	FY29 Estimated Budget
175		Supporting Project	Update to the District CEQA Guidelines	Update the board-adopted 2001 District Guidelines for the implementation of the California Environmental Quality Act (CEQA) to conform with current state law and board policies.	Draft proposed CEQA guideline updates. The scope of work and budget is subject to change following additional assessment from staff.	Bring recommended CEQA guideline updates to the board for consideration of approval.	Project completed in prior fiscal year(s).	Open	-	-	-
176	<b>10 - General Fund Operating Total</b>								<b>\$957,195</b>	<b>\$409,895</b>	<b>\$454,200</b>
177	20 - Hawthorns										
178		VP06-004	Hawthorns Structures Stabilization/Repairs	Implement board direction based on structure assessment findings.	Pending a Board award of contract in FY26, complete construction the re-roofing of select historic structures. Pre-construction costs captured under fund 40 General Fund Capital.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	\$1,035,000	\$0	\$0
179	<b>20 - Hawthorns Total</b>								<b>\$1,035,000</b>	<b>\$0</b>	<b>\$0</b>
180	40 - General Fund Capital										
181		20133	Graf House Legalization	Per board direction, evaluate legalization of the Graf House in Sierra Azul Preserve. If deemed feasible, construct improvements for use as a ranger residence.	Note - project feasibility captured under fund 10 operating.	Pending approval to proceed with required repairs, complete the design and permitting package. Submit permit applications.	Receive permit approval for required site and building improvements. Bid and award a construction contract. Begin construction.	Open	\$0	\$115,000	\$128,000
182		31914	Skyline Field Office Rebuild	Build a facility at a new site to continue supporting field staff operational needs in the Skyline Field Office (SFO) region.	Complete schematic design phase, continue land use permit consultation and environmental review. Continue water development efforts.	Pending CEQA certification, continue design development, and submit permit applications.	Secure building permits and Caltrans encroachment permit, prepare bid documents, and initiate construction.	Open	\$1,148,500	\$1,000,000	\$15,964,600
183		35010	Structure Evaluation and Disposition	Assess the condition of vacant structures and gather information to determine long-term disposition and implement board-approved decisions.	Complete an assessment of structures on October Farms, Gordon Ridge and Lobitos properties and receive board direction on their disposition. Complete the board-approved demolition of structures on the Landre Property and the Big Dipper Barn.	Implement board decisions for structures evaluated in FY26/FY27. Complete board-approved demolitions in La Honda Creek. Prepare permitting package and bid documents for FY29 demolitions including Toto Lower Barn and Tunitas Creek Residence.	Complete board-approved demolitions, including Toto Lower Barn and Tunitas Creek Residence.	Open	\$878,500	\$786,600	\$690,700
184		35038	Cunha House Repair	Remodel the attached one-bedroom unit to expand employee workforce housing by replacing flooring, updating the bathroom and kitchen, repairing the HVAC system and completing electrical upgrades to meet current building code.	Project not yet started.	Hire consultant to provide evaluation, recommendations and cost estimate for repairs. Select appropriate repairs.	Develop plans and submit for permits. Solicit bids, award contract and begin construction.	Not Started	\$0	\$43,000	\$163,000
185		35039	Allen Road Washout Repair	Assess options to restore access for fire trucks following the washout of Allen Road, a key fire road between the Bechtel and Paulin properties in La Honda Creek Open Space Preserve.	Complete construction and project closeout.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	\$85,000	\$0	\$0
186		35040	FFO Solar Panels and EV Chargers	Install solar panels on the Foothills Field Office (FFO) shop and install EV chargers.	Project deferred to FY28.	Prepare plans, submit for permits and solicit bids for construction. Initiate construction.	Complete construction and project closeout.	Deferred	\$0	\$271,000	\$250,000
187		35041	Fremont Older Residence Roof Replacement	Repair roof and associated framing to ensure longevity of structure.	Complete construction and project closeout.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	\$55,000	\$0	\$0

**Board Retreat #2:  
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	A	B	C	D	E	F	G	H	I	J	K
1	Program & Fund	Project #	Project Name	Project Purpose	FY27 Scope	FY28 Scope	FY29 Scope	FY27 Status	FY27 Estimated Budget	FY28 Estimated Budget	FY29 Estimated Budget
188		35042	Lone Madrone Mobile Home Replacement	Replace existing mobile home that has reached the end of its useful life and remove attached mobile home from barn structure.	Hire consultant. Prepare and submit the Resource Management Permit application.	Receive Resource Management Permit and develop construction documents. Secure the building permit. Prepare bid package. Solicit bids for construction and begin construction.	Complete construction and project closeout.	Open	\$40,000	\$286,000	\$265,000
189		35043	Schilling Lake Spillway Repair	Repair spillway culvert to prevent erosion of dam.	Begin engineering design, submit permit applications and finalize CEQA.	Finalize engineer design. Complete permitting and bidding process.	Initiate and complete construction. Complete project closeout.	Open	\$165,000	\$132,500	\$640,000
190		35044	Coastal Area Office Build Out	Build out a coastal area office to support management and maintenance of coastal land holdings.	Develop conceptual designs. Solicit public feedback to inform further design work. Obtain Board approval of design scope.	Complete design development. Conduct CEQA review. Submit for and receive building permits. Prepare bid documents and solicit for bids.	Execute construction contract. Initiate construction.	Open	\$130,000	\$600,000	\$8,081,000
191		35045	Administrative Office Solar Expansion	Expand existing solar array at the administrative office utilizing panels previously purchased for the Skyline Field Office.	Project not yet started.	Secure design-build contractor to prepare design documents and submit for local and utility permitting.	Receive required permits. Install additional panels and submit interconnection request to utility. Receive permission to operate and commission system.	Not Started	\$0	\$74,000	\$107,000
192		61055	Replace Roof on Coal Creek Barn	Following storm damage to roof, perform structural assessment to determine the opportunities and constraints for rehabilitation, stabilization or repair; identify regulatory requirements for structure stabilization and provide options with high-level cost estimates.	Bid project. Complete construction and project close out.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	\$257,500	\$0	\$0
193		61057	Title 24 Residential Improvements	Improve energy efficiency to comply with CA Title 24 regulations for residential properties.	Hire contractors and continue making Title 24 improvements.	Complete Title 24 improvements.	Project completed in prior fiscal year(s).	Open	\$113,000	\$65,000	\$0
194		63005	Agricultural Barn and Outbuildings Repair	Repair barns and outbuildings for continued agricultural use.	Scope project, finalize permits, complete repairs for first set of structures.	Scope project, finalize permits, complete repairs for second set of structures.	Scope project, finalize permits, complete repairs for third set of structures.	Open	\$110,000	\$110,000	\$110,000
195		63006	Residential Driveway Replacements	Replace driveways at selected residential housing properties to maintain access.	Scope the year 2 projects, finalize permits, solicit a Request for Bids, complete the repairs.	Scope the year 3 projects, finalize permits, solicit a Request for Bids, complete the repairs.	Project completed in prior fiscal year(s).	Open	\$230,000	\$270,000	\$0
196		63007	Residential Housing Roof Replacements	Replace roofs at selected residential housing properties to maintain weather resistance and improve energy efficiency.	Scope the year 2 projects, finalize permits, solicit a Request for Bids, complete the repairs.	Scope the year 3 projects, finalize permits, solicit a Request for Bids, complete the repairs.	Scope the year 4 projects, finalize permits, solicit a Request for Bids, complete the repairs.	Open	\$135,000	\$140,000	\$30,000
197		63008	Rural Residential Water System Improvements	Improve rural water quality infrastructure for tenant residences.	Scope year 1 projects, solicit a Request for Bids, and complete year 1 water system improvements.	Scope year 2 projects, solicit a Request for Bids, and complete year 2 water system improvements.	Project completed in prior fiscal year(s).	Open	\$185,000	\$185,000	\$0
198		63010	Residential Detached Structures Repairs	Repair garages, storage sheds, pump houses and other outbuildings for continued residential use.	Perform audit to determine condition of all District residential housing properties. Staff time only in FY27.	Scope year 1 projects, finalize permits, solicit a Request for Bids, and complete repairs.	Scope year 2 projects, solicit a Request for Bids, and complete repairs.	New	\$0	\$125,000	\$170,000
199		None	Vehicle and Machinery/Equipment Purchases	Provide necessary vehicles and equipment for staff to further Midpen's mission and meet project delivery and service delivery commitments.	Number and types of new vehicles and equipment TBD based on recommendations from the Fleet Transition Plan. Budget line item is a placeholder.	Number and types of new vehicles and equipment TBD based on recommendations from the Fleet Transition Plan. Budget line item is a placeholder.	Number and types of new vehicles and equipment TBD based on recommendations from the Fleet Transition Plan. Budget line item is a placeholder.	Recurring	\$700,000	\$1,000,000	\$1,000,000

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1	Program & Fund	Project #	Project Name	Project Purpose	FY27 Scope	FY28 Scope	FY29 Scope	FY27 Status	FY27 Estimated Budget	FY28 Estimated Budget	FY29 Estimated Budget
200		VP06-004	Hawthorns Structures Stabilization/Repairs	Implement board direction based on structure assessment findings.	Pending a Board award of contract in FY26, complete pre-construction activities for the re-roofing of select historic structures. Project implementation captured under fund 20 Hawthorns.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	\$45,000	\$0	\$0
201		XXXXX	Electric Vehicle Charging Stations at AO Garage	Expand EV charging capacity at the administrative office garage.	Issue a Request for Bids for construction. Complete construction.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	New	\$101,750	\$0	\$0
202		XXXXX	Electric Vehicle Charging Stations at BCR North Parking Lot and Other Preserves	Install required (per County permits) EV charging stations at the Bear Creek Redwoods North Parking Lot. Evaluate existing parking areas and grant opportunities with Peninsula Clean Energy and Silicon Valley Clean Energy to potentially install electric vehicle charging stations at other select locations, with Board approval.	Complete installation of EV charging stations at the north parking lot of Bear Creek Redwoods Preserve.	Continue preparing design documents. Complete CEQA review.	Complete design development and prepare construction documents. Pending CEQA certification, prepare and submit local permits. Initiate construction.	New	\$30,000	\$60,000	\$67,500
203		XXXXX	End-of-Life Server Upgrade	Replace aging servers that are approaching end-of-life to ensure continued system reliability, security and supportability. Upgrading the infrastructure will reduce the risk of hardware failure and improve performance.	Project not yet started.	Project not yet started.	Purchase and set up new server infrastructure, including new hardware and software. Migrate current virtual server infrastructure to new system.	Not Started	\$0	\$0	\$500,000
204	<b>40 - General Fund Capital Total</b>								<b>\$4,409,250</b>	<b>\$5,263,100</b>	<b>\$28,166,800</b>
205	<b>Assets and Organizational Support Total</b>								<b>\$6,401,445</b>	<b>\$5,672,995</b>	<b>\$28,621,000</b>
206											
207	<b>Grand Total</b>								<b>\$37,321,673</b>	<b>\$47,394,402</b>	<b>\$61,355,834</b>

**District Funds and Program Areas Summary**

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The preliminary three-year Capital Improvement and Action Plan (CIAP) would provide funding of \$146.1 million over the next three fiscal years primarily funded by the General Fund, Measure AA general obligation bonds, the Hawthorns Fund, and grants.

Budgets included in the tables below are preliminary and under refinement. Projected CIAP expenditures for FY27 total \$37.3 million, representing a 51% increase compared to the adopted FY26 CIAP budget on account of several General Fund Operating projects moving forward including the Wildland Fire Capacity (row 26) and Partnership Agreements for Funding Farm Labor Housing operating projects (row 168). In addition, several Measure AA projects are moving forward including the Bear Creek Stables (row 123), Johnston Ranch Habitat and Agricultural Water Supply Improvements (row 58), the Bear Creek Redwoods North Parking Area (row 126), and Highway 35 Multi-Use Trail Crossing and Parking projects (row 108).

The preliminary FY28 and FY29 CIAP budgets are projected to have 27-29% increases year over year. The primary drivers of the increase from FY27 to FY28 are the Highway 17 Wildlife and Trail Crossings (rows 70 and 121) and the Rancho San Antonio Road and ADA Improvements projects (row 133). Meanwhile, projected increase from FY28 to FY29 is driven by the Skyline Field Office Rebuild (row 182), Coastal Area Office Buildout (row 190), and Kennedy Trailhead Improvement (row 144) projects.

<b>CIAP Budget by Fund</b>	<b>FY27 Estimated Budget</b>	<b>FY28 Estimated Budget</b>	<b>FY29 Estimated Budget</b>
<b>Fund 10 - General Fund Operating</b>	\$5,152,217	\$3,705,268	\$3,572,200
<b>Fund 20 - Hawthorns</b>	1,035,000	0	0
<b>Fund 30 - Measure AA</b>	19,885,883	27,576,284	24,466,334
<b>Fund 40 - General Fund Capital</b>	11,248,573	16,112,850	33,317,300
<b>Total</b>	<b>\$37,321,673</b>	<b>\$47,394,402</b>	<b>\$61,355,834</b>

<b>CIAP Summary by Program Area</b>	<b>FY27 Estimated Budget</b>	<b>FY28 Estimated Budget</b>	<b>FY29 Estimated Budget</b>
<b>Land Acquisition and Preservation</b>	\$512,000	\$237,000	\$172,000
<b>Natural Resource Protection and Restoration</b>	11,074,128	12,171,290	10,854,667
<b>Public Access, Education and Outreach</b>	19,334,100	29,313,117	21,708,167
<b>Assets and Organizational Support</b>	6,401,445	5,672,995	28,621,000
<b>Total</b>	<b>\$37,321,673</b>	<b>\$47,394,402</b>	<b>\$61,355,834</b>

<b>CIAP Budget by Program Area and Fund</b>	<b>FY27 Estimated Budget</b>	<b>FY28 Estimated Budget</b>	<b>FY29 Estimated Budget</b>
<b>Land Acquisition and Preservation</b>	<b>\$512,000</b>	<b>\$237,000</b>	<b>\$172,000</b>
Fund 30 - Measure AA	190,000	0	0
Fund 40 - General Fund Capital	322,000	237,000	172,000
<b>Natural Resource Protection and Restoration</b>	<b>11,074,128</b>	<b>12,171,290</b>	<b>10,854,667</b>
Fund 10 - General Fund Operating	3,689,022	2,670,373	2,768,000
Fund 30 - Measure AA	5,888,783	8,692,667	7,446,167
Fund 40 - General Fund Capital	1,496,323	808,250	640,500
<b>Public Access, Education and Outreach</b>	<b>19,334,100</b>	<b>29,313,117</b>	<b>21,708,167</b>
Fund 10 - General Fund Operating	506,000	625,000	350,000
Fund 30 - Measure AA	13,807,100	18,883,617	17,020,167
Fund 40 - General Fund Capital	5,021,000	9,804,500	4,338,000
<b>Assets and Organizational Support</b>	<b>6,401,445</b>	<b>5,672,995</b>	<b>28,621,000</b>
Fund 10 - General Fund Operating	957,195	409,895	454,200
Fund 20 - Hawthorns	1,035,000	0	0
Fund 40 - General Fund Capital	4,409,250	5,263,100	28,166,800
<b>Total</b>	<b>\$37,321,673</b>	<b>\$47,394,402</b>	<b>\$61,355,834</b>

*Note: Due to the opportunistic nature of land purchases, the Land Acquisitions and Preservation program area budget primarily covers pre-acquisition activities (e.g., research, appraisals, due diligence, negotiations), typically in Fund 40, resulting in a smaller initial budget. Land purchase costs are added via budget adjustment at the time of acquisition, with potential expenditure shifts to Fund 30 - Measure AA, if eligible.*

**Revenue Summary**

**Grant & Partnership Funding**

Row #	Project No.	Project Name	FY27 Estimated Revenue	FY28 Estimated Revenue	FY29 Estimated Revenue
26	61031	Wildland Fire Capacity	\$164,293	\$50,000	\$0
29	80065	IPM Implementation of Valley Water Grant	275,000	0	0
32	80083	Santa Cruz Kangaroo Rat Habitat and Population Management	29,500	0	0
36	80097	Wildlife Conservation Board Grant Reforestation Projects	373,129	0	0
70	MAA20-001	Wildlife Corridor: Highway 17 Crossing	1,294,864	0	0
121	MAA20-002	Bay Area Ridge Trail: Highway 17 Crossing	2,404,605	0	0
125	MAA21-011	Phase 2 Trail Improvements, Bear Creek Redwoods (NE Trailhead Connecti	2,471,121	0	0
42	VP01-003	Madonna Creek Caltrans Mitigation	63,000	380,000	60,000
93	VP17-XXX	Upper Stevens Creek Trail Connection Feasibility	130,000	147,000	0
<b>Grant &amp; Partnership Funding Total</b>			<b>\$7,205,512</b>	<b>\$577,000</b>	<b>\$60,000</b>

**MAA Interest Income Used**

Row #	Project No.	Project Name	FY27 Estimated Revenue	FY28 Estimated Revenue	FY29 Estimated Revenue
125	MAA21-011	Phase 2 Trail Improvements, Bear Creek Redwoods (NE Trailhead Connecti	\$576,362	\$0	\$0
On a Previous CIAP	MAA03-006	South Cowell Upland Land Conservation	\$0	\$450,000	0
<b>Grant Revenue Total</b>			<b>\$576,362</b>	<b>\$450,000</b>	<b>\$0</b>

**Unfunded - Funding Source TBD**

Row #	Project No.	Project Name	FY27 Estimate	FY28 Estimate	FY29 Estimate
61	MAA02-004	Stevens Creek Shoreline Nature Area Restoration	\$0	\$465,000	\$105,000
105	MAA03-009	Purisima-to-the-Sea Parking	0	2,536,000	5,330,000
106	MAA03-010	Purisima-to-the-Sea Trail	0	0	265,000
108	MAA03-013	Highway 35 Multi-Use Trail Crossing and Parking Implementation	0	739,045	437,500
110	MAA05-013	La Honda Parking and Trailhead Access Implementation	0	0	1,084,999
70	MAA20-001	Wildlife Corridor: Highway 17 Crossing	0	650,593	5,446,667
121	MAA20-002	Bay Area Ridge Trail: Highway 17 Crossing	0	0	5,416,667
122	MAA20-004	El Sereno Loop Trail	0	0	110,000
123	MAA21-004	Bear Creek Stables	658,267	3,930,750	70,000
124	MAA21-006	Bear Creek Redwoods - Alma College Cultural Landscape Rehabilitation	50,000	50,000	0
71	MAA21-007	Bear Creek Redwoods Preserve Plan: Invasive Weed Treatment and Restor	100,000	100,000	0
125	MAA21-011	Phase 2 Trail Improvements, Bear Creek Redwoods (NE Trailhead Connecti	633,500	1,210,000	0
126	MAA21-013	Bear Creek Redwoods North Parking Area	3,330,000	0	0
127	MAA21-014	Phase 2 Multiuse Trail, Bear Creek Redwoods	774,750	650,000	0
<b>Grant Revenue Total</b>			<b>\$5,546,517</b>	<b>\$10,331,388</b>	<b>\$18,265,833</b>

*Unfunded amounts are based on current board approved Measure AA portfolio allocations. In March, the Action Plan and Budget and Bond Oversight Committees will review a recommendation to reallocate unspent funds from the nearly completed Portfolio 9: Russian Ridge — Public Recreation, Grazing and Wildlife Protection Projects and Portfolio 10: Coal Creek — Reopen Alpine Road for Trail Use and move them to Portfolio 21: Bear Creek Redwoods — Public Recreation and Interpretive Projects. The board will then review the reallocation request sometime later this fiscal year. The remaining unfunded amounts will be funded through a combination of future reallocation requests, grants, partnership funding, interest income and Fund 40 — General Fund Capital monies.*

**Areas of Interest Summary**

**CIAP Projects by Interest Area: Agriculture**

Row #	Project No.	Project Name	FY27 Estimated Budget	FY28 Estimated Budget	FY29 Estimated Budget
25	61030	Toto Ranch Agricultural Plan	\$135,000	\$35,000	\$0
78	63002	Elkus-Lobitos Perimeter Fence	592,823	0	0
194	63005	Agricultural Barn and Outbuildings Repair	110,000	110,000	110,000
79	63009	Gordon Ridge Ponds Improvement	0	420,250	70,000
37	80100	Carbon Farm Plan Implementation	49,000	68,000	37,000
57	MAA01-006	Madonna Creek Habitat Enhancement, Water Supply and Bridge Replacem	52,500	535,000	0
58	MAA01-008	Johnston Ranch Habitat and Agricultural Water Supply Improvements	2,371,000	0	0
59	MAA01-XXX	Johnston Ranch Pond and Cross Fence	340,219	0	0
64	MAA05-XXX	Conservation Grazing Water Development	0	306,000	0
65	MAA05-XXX	Lone Madrone Perimeter Fence	110,500	0	0
67	MAA13-001	Cloverdale Operational Road System Review and Repairs	30,000	170,000	0
5	MAA13-003	Cloverdale Ranch Land Opportunity	170,000	0	0
68	MAA13-004	Cloverdale Ranch Water Development	0	116,000	0
123	MAA21-004	Bear Creek Stables	3,705,750	3,930,750	70,000
168	XXXXX	Partnership Agreements for Funding Contributions to Farm Labor Housing	500,000	0	0
<b>Agriculture Total</b>			<b>\$8,166,792</b>	<b>\$5,691,000</b>	<b>\$287,000</b>

**CIAP Projects by Interest Area: Diversity, Equity and Inclusion**

Row #	Project No.	Project Name	FY27 Estimated Budget	FY28 Estimated Budget	FY29 Estimated Budget
154	10003	Diversity, Equity and Inclusion Program Actions	\$75,000	\$75,000	\$75,000
132	31901	ADA Barrier Removal	65,000	100,000	50,000
133	35015	Rancho San Antonio Road and ADA Improvements	655,000	2,890,000	0
134	35030	Fremont Older Parking Area Improvements	490,500	1,223,000	0
138	35048	Picchetti ADA Site Improvements	145,000	652,500	540,000
110	MAA05-013	La Honda Parking and Trailhead Access Implementation	387,500	387,500	3,286,000
111	MAA06-002	Hawthorns Area Plan	379,000	60,000	0
112	MAA06-XXX	Hawthorns Area Plan Implementation - Parking Area	0	150,000	190,000
115	MAA11-001	Monte Bello Black Mountain Trail Extension	106,500	200,000	55,000
116	MAA11-005	Rancho San Antonio Permanent Carpool Parking Implementation	0	270,000	85,000
117	MAA11-006	Rancho San Antonio Welcome Center Kiosk	50,000	25,000	0
118	MAA13-XXX	Cloverdale Interim Public Access	368,000	245,000	0
124	MAA21-006	Bear Creek Redwoods - Alma College Cultural Landscape Rehabilitation	50,000	50,000	0
125	MAA21-011	Phase 2 Trail Improvements, Bear Creek Redwoods (NE Trailhead Connecti	633,500	1,210,000	0
126	MAA21-013	Bear Creek Redwoods North Parking Area	3,330,000	0	0
127	MAA21-014	Phase 2 Multiuse Trail, Bear Creek Redwoods	774,750	650,000	0
128	MAA22-004	Beatty Parking Area and Trail Connections	295,000	925,200	1,580,000
129	MAA25-004	Umunhum-to-the-Sea Trail	0	0	45,000
142	VP03-XXX	Purissima Creek Trailhead Shuttle Program Improvements	0	45,000	153,000
90	VP04-003	El Corte de Madera Single-use Biking/Hiking Trail (Feasibility)	65,000	55,000	35,000
91	VP05-002	La Honda Creek Parking and Trailhead Access Feasibility Study and CEQA Re	71,000	0	0
92	VP07-003	La Honda South Area Parking Feasibility Study	65,000	195,000	175,000
93	VP17-XXX	Upper Stevens Creek Trail Connection Feasibility	210,000	225,000	75,000
144	VP53-003	Kennedy Trailhead Parking Area Improvement	170,000	155,000	2,960,500
146	XXXXX	Mount Umunhum ADA Paths	51,000	587,500	0
94	XXXXX	Tribal Consultation and Engagement Policy Development	0	30,000	30,000
171	Supporting Project	Digital Asset ADA Compliance	-	-	-
96	Supporting Project	Johnston Ranch Trailhead Partnership	-	-	-
174	Supporting Project	Native American Relations Program	-	-	-
98	Supporting Project	Regional Trails and Active Transportation/Access to Open Space Planning a	-	-	-
100	Supporting Project	Trail Junction Numbering System	-	-	-
<b>Diversity, Equity and Inclusion Total</b>			<b>\$8,436,750</b>	<b>\$10,405,700</b>	<b>\$9,334,500</b>

*Note: The CIAP includes a small number of "supporting projects", which cost less than \$50,000 over the project lifetime but will require significant cross-departmental collaboration. Supporting projects are thus included in the CIAP and resource loading activities for planning purposes only and financially accounted for within individual department operating budgets.*

**CIAP Projects by Interest Area: Wildland Fire Resiliency**

Row #	Project No.	Project Name	FY27 Estimated Budget	FY28 Estimated Budget	FY29 Estimated Budget
9	20125	Cal-Water Land Exchange, Teague Hill Preserve	\$29,000	\$0	\$0
185	35039	Allen Road Washout Repair	85,000	0	0
26	61031	Wildland Fire Capacity	695,000	0	0
27	61056	Los Gatos Creek Watershed Phase 2 (Fuel Treatment)	135,000	0	0

## Preliminary FY27-FY29 Capital Improvement and Action Plan

29	80065	IPM Implementation of Valley Water Grant	275,000	0	0
30	80072	Irish Ridge Restoration	71,500	460,000	1,245,000
32	80083	Santa Cruz Kangaroo Rat Habitat and Population Management	365,000	400,000	0
34	80092	Long Ridge Forest Health Treatment	296,000	296,000	291,000
36	80097	Wildlife Conservation Board Grant Reforestation Projects	535,000	0	0
89	80105	Mitigation of Routine Maintenance Projects	10,000	10,000	10,000
60	MAA01-XXX	Replace Bridge MRBR1 in Miramontes Ridge Preserve	175,000	175,500	593,000
63	MAA05-010	La Honda Forest Health	80,000	550,000	530,000
71	MAA21-007	Bear Creek Redwoods Preserve Plan: Invasive Weed Treatment and Restor	100,000	100,000	0
42	VP01-003	Madonna Creek Caltrans Mitigation	63,000	380,000	60,000
82	VP21-007	Hillside Restoration Above BCR Corrals	21,000	0	0
45	VP54-XXX	Los Gatos Creek Watershed Phase 3 (Fuel Treatment Work)	55,000	165,000	205,000
<b>Wildland Fire Resiliency Total</b>			<b>\$2,990,500</b>	<b>\$2,536,500</b>	<b>\$2,934,000</b>

## Preliminary FY27-FY29 Capital Improvement and Action Plan

### Strategic Plan Goals and Objectives Summary

The preliminary three-year Capital Improvement and Action Plan (CIAP) was prepared by Midpen staff in accordance with the Fiscal Year 2027 Strategic Plan Goals and Objectives. A summary of CIAP budget allocations by primary and secondary Strategic Plan Goal and Objective is provided below, noting that many projects address more than one goal and/or objective.

Goals and objectives not listed or without budget in the tables below may not be directly linked to a CIAP project; instead, these are addressed through core programs or functions within departmental operational activities.

CIAP Budget by Primary Strategic Plan Goals and Objectives

Primary Strategic Plan Linkage	FY27 Estimated Budget	FY28 Estimated Budget	FY29 Estimated Budget
<b>Goal 1</b>	<b>\$3,897,250</b>	<b>\$8,788,167</b>	<b>\$6,228,667</b>
Goal 1, Objective 2	1,928,000	6,006,667	5,506,667
Goal 1, Objective 3	1,542,250	2,187,500	505,000
Goal 1, Objective 4	427,000	594,000	217,000
<b>Goal 2</b>	<b>9,043,628</b>	<b>5,687,123</b>	<b>4,845,000</b>
Goal 2, Objective 1	688,000	650,000	250,000
Goal 2, Objective 2	3,451,086	4,246,873	4,180,000
Goal 2, Objective 3	10,000	50,000	20,000
Goal 2, Objective 4	735,000	175,000	215,000
Goal 2, Objective 5	4,159,542	565,250	180,000
<b>Goal 3</b>	<b>15,554,100</b>	<b>25,433,117</b>	<b>21,370,667</b>
Goal 3, Objective 2	75,000	105,000	105,000
Goal 3, Objective 3	15,479,100	25,328,117	21,265,667
<b>Goal 4</b>	<b>8,826,695</b>	<b>7,485,995</b>	<b>28,911,500</b>
Goal 4, Objective 1	6,608,195	6,139,695	27,141,600
Goal 4, Objective 2	0	67,200	67,200
Goal 4, Objective 3	0	74,000	107,000
Goal 4, Objective 5	2,218,500	1,205,100	1,595,700
<b>Grand Total</b>	<b>\$37,321,673</b>	<b>\$47,394,402</b>	<b>\$61,355,834</b>

**Board Retreat #2: ATTACHMENT 3**  
**Preliminary FY27-FY29 Capital Improvement and Action Plan**

**CIAP Budget by Secondary Strategic Plan Goals and Objectives**

<b>Secondary Strategic Plan Linkage</b>	<b>FY27 Estimated Budget</b>	<b>FY28 Estimated Budget</b>	<b>FY29 Estimated Budget</b>
<b>Goal 1</b>	<b>\$6,073,350</b>	<b>\$9,837,417</b>	<b>\$5,721,667</b>
Goal 1, Objective 2	5,555,350	9,647,417	5,611,667
Goal 1, Objective 3	293,000	0	0
Goal 1, Objective 4	225,000	190,000	110,000
<b>Goal 2</b>	<b>9,775,792</b>	<b>8,777,750</b>	<b>6,928,000</b>
Goal 2, Objective 1	240,000	30,000	10,000
Goal 2, Objective 2	7,752,042	5,816,750	4,367,500
Goal 2, Objective 3	532,750	1,177,000	1,138,500
Goal 2, Objective 4	766,500	460,000	1,245,000
Goal 2, Objective 5	484,500	1,294,000	167,000
<b>Goal 3</b>	<b>7,209,500</b>	<b>9,601,500</b>	<b>9,429,000</b>
Goal 3, Objective 1	0	45,000	173,000
Goal 3, Objective 2	7,129,500	9,446,500	9,146,000
Goal 3, Objective 3	5,000	5,000	5,000
Goal 3, Objective 4	75,000	105,000	105,000
<b>Goal 4</b>	<b>6,346,000</b>	<b>5,768,200</b>	<b>27,018,800</b>
Goal 4, Objective 1	110,000	177,200	177,200
Goal 4, Objective 5	6,236,000	5,591,000	26,841,600
<b>Grand Total</b>	<b>\$29,404,642</b>	<b>\$33,984,867</b>	<b>\$49,097,467</b>



# FY27 Big Rocks List

## Climate Resilience & Biodiversity

- Alma Road Wildlife Passage Pilot
- Los Gatos Creek Watershed (Phase 2)
- Wildlife Corridor: Highway 17 Crossing

## Purisima Creek Redwoods

- Purisima Comp Use Mgmt Plan
- Hwy 35 Multi-Use Trail Xing/Parking
- Purisima-to-the-Sea Parking
- Purisima-to-the-Sea Trail
- Purisima Creek Road Vehicle Access

## Public Access & Trails

- Bay Area Ridge Trail: Highway 17 Crossing
- LHC Parking & Trailhead Access Feasibility and CEQA Review

## Implement FOSM Refresh

- FOSM Update
- Recruitments

## Infrastructure Improvements

- Coastal Field Office Build-Out
- Skyline Field Office Rebuild

