



Midpeninsula Regional
Open Space District

R-16-69
Meeting 16-11
May 25, 2016

AGENDA ITEM 5

AGENDA ITEM

Consideration of the Controller's Report on the Proposed Fiscal Year 2016-17 Budget

GENERAL MANAGER'S RECOMMENDATION

Approve the Controller's report on the Fiscal Year 2016-17 Budget.

SUMMARY

The District will begin the new fiscal year with cash balances totaling an estimated \$80.5 million. Projected revenues and fund cash are adequate to cover budgeted debt service, reserve requirements, operating expenses, general fund capital expenditures, and up to \$23 million of cash for Measure AA projects. District long-term financial projections indicate that the proposed budget is sustainable and consistent with District plans and objectives.

DISCUSSION

The attached FY 2016-17 summary of the proposed budget and my estimate of projected results breaks the income and spending into three funds: [1] the general fund, [2] the MAA capital fund, and [3] the Hawthorn endowment fund. The District will begin the new fiscal year with estimated cash balances of \$56.9 million in the general fund, \$22.2 million in the MAA fund and \$1.5 million in the Hawthorn fund. The first column lists a summary of the proposed budget. The second column shows my expectations, based on experience, of likely budget variances and the projected impact of initiatives expected to be proposed for Board approval in the next few months. These include savings from the planned refunding of the 2007 Bonds, the use of general fund cash to pay down some of the District's unfunded CalPERS liability, and a recommendation to increase the committed reserve for new infrastructure by \$10 million. The tiny expected variances in capital spending reflect the fact that the proposed budget does not include the cost of land purchases. The projected column includes \$3 million of cash for new land purchases in FY2016-17.

General Fund Income

1. General Fund Tax Revenue to be received between July 1, 2016 and June 30, 2017 is budgeted at \$42.8 million (67% from Santa Clara County and 33% from San Mateo County), an annual increase of 8.6%. This reflects a projected 9.0% increase in secured taxes and a 1.6% increase in unsecured, supplemental and redevelopment-related taxes. Through April, District general fund tax revenue is increasing at an 10.6% annual rate in the current tax year.

My latest evaluation of the assessed valuation (AV) data indicates this may be slightly over-optimistic; this is reflected in the projected column.

2. Santa Clara County Parks Income is budgeted at \$332,440, down 5% from the current year.
3. Property Management Income is budgeted at \$1,209,000.
4. Interest Income is budgeted at \$350,000, assuming that interest rates remain very low.
3. Other Income is estimated at \$100,000 for reimbursements, fines, fees, cash donations and settlements.

General Fund Debt

District staff are currently in the process of selecting a team of underwriters, financial advisors and attorneys to refinance the 2007 Bonds by the end of August 2016. If current interest rates hold, the District will achieve present value savings of around \$9 million.

General Fund Debt Service

Debt service requirements for non-MAA debt for FY2016-17 currently total \$9.63 million, down 3% from the current year. If the planned refunding of the 2007 bonds is completed in August, FY2016-17 debt service payments would be reduced by some \$870,000. This anticipated savings is shown in the projected column. The scheduled debt service payments will be detailed in the Debt Service Annual Claims List, to be presented with the final budget presentation in June.

Other General Fund Expenditures

1. Non-MAA Capital Expenditures: The budget includes \$3.92 million for capital expenditure projects which do not qualify for MAA funding. The projected column assumes that normal budget variances in capex spending will be off-set by general fund land purchases.
2. Operating Expenses are budgeted at \$27.3 million, or 64% of projected general fund tax revenue. If the District spends 95% of this operating budget, which would be a higher percentage than usual, operating spending would be at 60% of tax revenue, which is slightly higher than assumed in the original post-MAA long-term financial model. Since this reflects an accelerated ramp-up of staffing, I have adjusted the financial model to reflect a lower growth rate in future spending, from two percentage points above tax growth to 1.5 percentage points. The adjusted model indicates that the proposed accelerated staffing is sustainable and consistent with long-term financial objectives.
3. Cal PERS Pre-Payment: Staff is currently working with the District's actuary to evaluate a plan to pay down up to \$3 million of the District's unfunded CalPERS liability. Based on the latest analysis, such a prepayment would save over \$2 million of net payments to CalPERS over the next twenty years, and earn an effective rate of return of over 6% on general fund cash. Since this return is much greater than the District could otherwise earn on its general fund cash, the projected column assumes the District will go ahead with such a prepayment plan.

Committed and General Fund Reserves

If all general fund revenues and expenditures occur as projected, the District general fund cash balance would total \$60.4 million at the end of FY2016-17. This would fully cover the \$20.4 million of reserve commitments and the minimum general fund balance of \$10.0 million. The largest element in current committed reserves is the \$15 million infrastructure reserve. As the planning for additional office and field facilities has progressed, it is apparent that this reserve is under-funded by at least \$10 million. Sometime in the near future, staff expects bring to the board a proposal to increase this reserve. The projected column reflects a \$10 million infrastructure reserve increase.

MAA Revenue and Capital Spending

The budget indicates that the board will continue to levy an MAA tax of eighty cents in the coming fiscal year, which should yield about \$1.8 million of tax revenue. This would more than cover scheduled MAA net debt service payments of \$1.5 million. MAA debt service requirements are below original assumptions because the bonds were sold at a premium, and the premium must be used to fund a portion of the debt service over the first three years the bonds are outstanding. The budget also includes \$841,600 of grant income related to MAA projects and \$160,000 of interest income. The MAA capital spending budget is \$14.9 million. The projected column reflects normal likely budget variances, mostly off-set by a modest amount of non-budgeted land purchases.

Hawthorn Endowment

The budget includes \$133,050 of spending from the Hawthorn endowment. If spent, this will reduce the endowment cash balance to approximately \$1.4 million.

Long-Term Financial Model

Attached is an updated version of my 30 year financial model. The model clearly indicates that the FY2016-17 budget, adjusted for the usual variances, is consistent with MAA tax rate constraints and District long-term financial plans.

The model includes the following major changes from last year:

- [1] Projected tax revenue growth, beyond next year, is at 4% instead of 5%. The objective of lowering the growth rate is to test spending plans against a more pessimistic view of tax revenue growth. As you know, our thirty year tax revenue growth trend is over 6%.
- [2] Property management costs are combined into Opex.
- [3] Estimated grant reimbursement is reduced from 8% to 6% of MAA capex.
- [4] The gap between tax revenue growth and opex growth is reduced from 2% to 1.5% to reflect the accelerated staffing in the FY2016-17 budget. This gap is further reduced to 1.15% in the last fifteen years.
- [5] The projected cost of new facilities is increased from \$20 million to \$35 million. This is included on the non-MAA capex line, in the three fiscal years ending in FY2019-20.
- [6] A non-MAA capex base is established at \$4 million (consistent with the FY2016-17 budget) per year and increased at 5% per year. This excludes the cost of new facilities. Non-MAA capex growth is reduced to 3% in the last fifteen years.
- [7] MAA capex, both labor and non-labor, is combined into one line.

[8] The estimated impact of a \$3 million CalPERS prepayment and a refunding of the 2007 Bonds are included.

[9] Committed reserves are increased by \$10 million and further increased incrementally to \$50 million by FY2045-46.

The result is a conservative and sustainable model which funds the completion, within the \$3.18 tax rate constraint, of the MAA program in 2045. Should District AV continue to grow at a faster rate than 4%/year, funding will be available to complete the program earlier. For example, if District AV grows at an average rate of 5% over the next fifteen years and then slows to 4%, funding will be available to finish the program four years earlier, in 2041.

FISCAL IMPACT

There are no unbudgeted fiscal impacts associated with this Agenda Item.

PUBLIC NOTICE

Public notice was provided as required by the Brown Act. No additional notice is required.

CEQA COMPLIANCE

Board review of the Controller's Report is not a project under the California Environmental Quality Act and no environmental review is required.

NEXT STEPS

Following this Agenda Item, the Board will be asked to evaluate the FY2016-17 Budget in view of the information contained in the Controller's report.

Attachment:

1. FY 2016-17 Cash Projection
2. MROSD 30 Year Cash Flow Projection

Prepared by:

Michael L. Foster, Controller

FY2016-17 Cash Projection (\$Thousands)

	<u>BUDGET</u>	<u>adjust</u>	<u>Projected</u>
EST. BEGINNING GENERAL CASH	57,470		57,470
GENERAL FUND TAX REVENUE	42,785	(\$235)	42,550
SANTA CLARA COUNTY PARKS	332		332
PROPERTY MANAGEMENT	1,209		1,209
INTEREST INCOME	350		350
OTHER INCOME	100		100
TOTAL GENERAL FUND REVENUE	<u>44,776</u>		<u>44,541</u>
OPERATING EXPENSES	27,342	95%	25,975
CALPERS PRE-FUND		\$3M	3,000
NON-MAA CAPITAL SPENDING	3,916		3,916
NON-MAA DEBT SERVICE	<u>9,625</u>	(\$870)	<u>8,755</u>
TOTAL GENERAL FUND SPENDING	<u>40,883</u>		<u>41,646</u>
OPERATING CASH FLOW	<u>3,893</u>		<u>2,895</u>
ENDING GENERAL FUND CASH	<u>61,363</u>		<u>60,365</u>
COMMITTED RESERVES	<u>20,400</u>	add \$10M	<u>30,400</u>
AVAILABLE GENERAL FUND CASH	<u>40,963</u>		<u>29,965</u>
EST. BEGINNING MMA FUND CASH	22,180		22,180
MAA DEBT SERVICE	1,460		1,460
MAA TAX REVENUE	1,840		1,840
INTEREST INCOME	160		160
GRANT INCOME	842		842
MAA CAPITAL SPENDING	<u>14,933</u>	98%	<u>14,560</u>
ENDING MAA FUND CASH BALANCE	<u>8,629</u>		<u>9,002</u>
BEGINNING HAWTHORN CASH	1,490		1,490
HAWTHORNE SPENDING	<u>133</u>		<u>133</u>
ENDING HAWTHORN FUND CASH	<u>1,357</u>		<u>1,357</u>
ENDING TOTAL CASH BALANCES	<u>71,349</u>		<u>70,724</u>

MROSD 30 YEAR CASH FLOW PROJECTION (June FY17-46)

(\$Millions)

5/13/16
 TAX GROWTH: 4.0 % NON-MAA CAPEX BASE: \$4.0 M 17-19 S&B STEP-UP: add 21 employees
 OPEX GROWTH: 5.5 % NON-MAA CAPEX GR: 5 % 18-20 CAPEX STEP-UP: \$35M of new facilities
 OPEX GR > TAX GR: 1.5 % OTHER REVENUE GR: 2 % GRANTS/MAA CAPEX: 6 %

FISCAL YEAR:	15-16	16-17	17-18	18-19	19-20	20-21	21-22	22-23	23-24	24-25	25-26	26-27	27-28	28-29	29-30	30-31	2016-31
BEGINNING GEN CASH	40.44	56.87	59.82	61.86	47.30	38.94	43.64	48.22	51.13	55.42	59.49	63.22	66.90	70.47	70.47	74.00	
TAX REVENUE	52.61	42.55	44.25	46.02	47.86	49.78	51.77	53.84	55.99	58.23	60.56	62.98	65.50	68.12	70.85	73.68	852.0
OTHER REVENUE	<u>2.49</u>	<u>1.99</u>	<u>2.03</u>	<u>2.07</u>	<u>2.11</u>	<u>2.15</u>	<u>2.20</u>	<u>2.24</u>	<u>2.29</u>	<u>2.33</u>	<u>2.38</u>	<u>2.43</u>	<u>2.47</u>	<u>2.52</u>	<u>2.57</u>	<u>2.63</u>	34.4
OPERATING REVENUES	55.10	44.54	46.28	48.09	49.97	51.93	53.97	56.08	58.28	60.56	62.94	65.41	67.98	70.65	73.42	76.31	886.4
OPERATING EXPENSES	26.75	25.98	28.70	30.70	32.39	34.17	36.05	38.03	40.12	42.33	44.66	47.11	49.71	52.44	55.32	58.37	616.1
<i>Operating Exp/Taxes</i>	<i>51%</i>	<i>61%</i>	<i>65%</i>	<i>67%</i>	<i>68%</i>	<i>69%</i>	<i>70%</i>	<i>71%</i>	<i>72%</i>	<i>73%</i>	<i>74%</i>	<i>75%</i>	<i>76%</i>	<i>77%</i>	<i>78%</i>	<i>79%</i>	
NON-MAA CAPEX (net)	2.03	3.92	6.85	23.20	17.71	4.63	4.86	5.11	5.36	5.63	5.91	6.21	6.52	6.84	7.18	7.54	119.5
CALPERS PRE-FUND		2.94	-0.12	-0.12	-0.20	-0.28	-0.29	-0.31	-0.31	-0.32	-0.33	-0.33	-0.33	-0.33	-0.33	-0.33	-1.0
NON-MAA DEBT SERVICE	9.89	9.62	9.68	9.74	9.31	9.58	9.64	11.21	9.69	9.73	9.84	9.61	9.38	8.17	8.08	8.05	151.2
REFI SAVINGS		<u>0.87</u>	<u>0.87</u>	<u>0.87</u>	<u>0.87</u>	<u>0.87</u>	<u>0.87</u>	<u>0.87</u>	<u>0.87</u>	<u>0.87</u>	<u>0.87</u>	<u>0.87</u>	<u>0.87</u>				10.4
NON-MAA SPENDING	<u>38.67</u>	<u>41.59</u>	<u>44.24</u>	<u>62.65</u>	<u>58.34</u>	<u>47.23</u>	<u>49.39</u>	<u>53.17</u>	<u>53.99</u>	<u>56.49</u>	<u>59.21</u>	<u>61.73</u>	<u>64.40</u>	<u>67.12</u>	<u>70.26</u>	<u>73.63</u>	902.1
OPERATING CASH FLOW	16.43	2.95	2.04	-14.55	-8.36	4.70	4.58	2.91	4.29	4.07	3.73	3.68	3.58	3.52	3.17	2.68	39.4
ENDING GENERAL CASH	56.87	59.82	61.86	47.30	38.94	43.64	48.22	51.13	55.42	59.49	63.22	66.90	70.47	74.00	73.64	76.68	
COMMITTED RESERVES	<u>20.40</u>	<u>30.40</u>	<u>30.40</u>	<u>30.40</u>	<u>25.40</u>	<u>25.90</u>	<u>26.40</u>	<u>26.90</u>	<u>27.90</u>	<u>28.90</u>	<u>29.90</u>	<u>30.90</u>	<u>31.90</u>	<u>32.90</u>	<u>33.90</u>	<u>34.90</u>	
AVAILABLE GEN CASH	36.47	29.42	31.46	16.90	13.54	17.74	21.82	24.23	27.52	30.59	33.32	36.00	38.57	41.10	39.74	41.78	
BOND PROCEEDS (NET)	45.00			35.00			32.50			32.00			29.00			27.00	200.5
GO BOND DEBT SERVICE	0.36	1.46	1.96	3.64	4.80	4.80	5.84	6.98	6.98	8.07	9.22	9.22	10.24	11.25	11.25	12.20	108.3
GO BOND TAX REVENUE	1.71	1.84	1.91	1.99	4.76	4.80	5.84	6.98	6.98	8.07	9.22	9.22	10.24	11.25	11.25	12.20	108.3
INTEREST INCOME	0.17	0.16	0.05	0.25	0.18	0.06	0.28	0.20	0.07	0.30	0.22	0.08	0.29	0.21	0.07	0.27	2.9
MAA CAPEX	18.64	14.54	9.50	12.00	12.00	12.00	12.00	11.60	11.50	12.00	11.50	11.20	10.50	10.50	10.35	10.00	189.8
LESS: GRANT INCOME	<u>0.45</u>	<u>0.84</u>	<u>0.57</u>	<u>0.72</u>	<u>0.72</u>	<u>0.72</u>	<u>0.72</u>	<u>0.70</u>	<u>0.69</u>	<u>0.72</u>	<u>0.69</u>	<u>0.67</u>	<u>0.63</u>	<u>0.63</u>	<u>0.62</u>	<u>0.60</u>	10.7
NET MAA CAPEX	18.19	13.70	8.93	11.28	11.28	11.28	11.28	10.90	10.81	11.28	10.81	10.53	9.87	9.87	9.73	9.40	179.1
BOND REIMBURSEMENT	<u>24.34</u>	<u>13.70</u>	<u>8.93</u>	<u>11.28</u>	<u>11.28</u>	<u>11.28</u>	<u>11.28</u>	<u>10.90</u>	<u>10.81</u>	<u>11.28</u>	<u>10.81</u>	<u>10.53</u>	<u>9.87</u>	<u>9.87</u>	<u>9.73</u>	<u>9.40</u>	185.3
MAA TRUSTEE CASH	22.18	9.02	0.10	22.42	11.28	0.06	21.56	10.86	0.12	21.14	10.55	0.10	19.52	9.86	0.20	18.07	
ENDOWMENT CASH	<u>1.49</u>	<u>1.36</u>	<u>1.21</u>	<u>1.11</u>	<u>1.01</u>	<u>0.91</u>	<u>0.81</u>	<u>0.71</u>	<u>0.61</u>	<u>0.51</u>	<u>0.41</u>	<u>0.33</u>	<u>0.28</u>	<u>0.23</u>	<u>0.18</u>	<u>0.13</u>	11.3
ENDING TOTAL CASH	80.54	70.20	63.17	70.83	51.23	44.61	70.59	62.70	56.14	81.13	74.17	67.32	90.27	84.08	74.02	94.87	
CUMM MAA CAPEX	24.8	39.3	48.8	60.8	72.8	84.8	96.8	108.4	119.9	131.9	143.4	154.6	165.1	175.6	186.0	196.0	
CUMM TOTAL CAPEX	20.7	39.1	55.5	90.7	120.4	137.0	153.9	170.6	187.4	205.1	222.5	239.9	256.9	274.2	291.8	309.3	

MROSD 30 YEAR CASH FLOW PROJECTION (FY17-46)

(\$Millions)

5/13/16

TAX GROWTH: 4.00 %NON-MAA CAPEX BASE: \$4.0 MINCREASE RESERVES: \$1 M/yrOPEX GROWTH: 5.15 %NON-MAA CAPEX GR: 3.0 %OPEX GR > TAX GR: 1.15 %OTHER REVENUE GR: 2 %GRANTS/MAA CAPEX: 6 %

FISCAL YEAR:	30-31	31-32	32-33	33-34	34-35	35-36	36-37	37-38	38-39	39-40	40-41	41-42	42-43	43-44	44-45	45-46	2031-46
BEGINNING GEN CASH	74.00	76.68	79.26	81.75	84.12	86.69	87.87	88.72	89.52	89.71	89.21	87.95	85.35	89.26	91.65	92.89	
TAX REVENUE	73.68	76.63	79.70	82.88	86.20	89.65	93.23	96.96	100.84	104.87	109.07	113.43	117.97	122.69	127.59	132.70	1534.4
OTHER REVENUE	<u>2.63</u>	<u>2.68</u>	<u>2.73</u>	<u>2.79</u>	<u>2.84</u>	<u>2.90</u>	<u>2.96</u>	<u>3.02</u>	<u>3.08</u>	<u>3.14</u>	<u>3.20</u>	<u>3.26</u>	<u>3.33</u>	<u>3.40</u>	<u>3.46</u>	<u>3.53</u>	46.3
OPERATING REVENUES	76.31	79.31	82.43	85.67	89.04	92.55	96.19	99.98	103.92	108.01	112.27	116.70	121.30	126.08	131.06	136.23	1580.7
OPERATING EXPENSES	58.37	61.37	64.53	67.86	71.35	75.03	78.89	82.95	87.23	91.72	96.44	101.41	106.63	112.12	117.90	123.97	1339.4
<i>Operating Exp/Taxes+RR</i>	<i>79%</i>	<i>80%</i>	<i>81%</i>	<i>82%</i>	<i>83%</i>	<i>84%</i>	<i>85%</i>	<i>86%</i>	<i>86%</i>	<i>87%</i>	<i>88%</i>	<i>89%</i>	<i>90%</i>	<i>91%</i>	<i>92%</i>	<i>93%</i>	
NON-MAA CAPEX (net)	7.54	7.77	8.00	8.24	8.49	8.74	9.01	9.28	9.55	9.84	10.14	10.44	10.75	11.58	11.92	12.28	146.0
CALPERS PRE-FUND	-0.33	-0.33	-0.33	-0.33	-0.33	-0.33											-1.7
NON-MAA DEBT SERVICE	8.05	7.91	7.73	7.53	6.96	7.93	7.44	6.95	6.95	6.95	6.95	7.45					80.8
REFI SAVINGS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0
NON-MAA SPENDING	<u>73.63</u>	<u>76.72</u>	<u>79.94</u>	<u>83.30</u>	<u>86.47</u>	<u>91.37</u>	<u>95.34</u>	<u>99.18</u>	<u>103.73</u>	<u>108.51</u>	<u>113.53</u>	<u>119.30</u>	<u>117.38</u>	<u>123.70</u>	<u>129.82</u>	<u>136.25</u>	1564.5
OPERATING CASH FLOW	2.68	2.59	2.49	2.37	2.57	1.18	0.85	0.80	0.19	-0.50	-1.26	-2.60	3.91	2.39	1.24	-0.02	16.2
ENDING GENERAL CASH	76.68	79.26	81.75	84.12	86.69	87.87	88.72	89.52	89.71	89.21	87.95	85.35	89.26	91.65	92.89	92.87	
COMMITTED RESERVES	<u>34.90</u>	<u>35.90</u>	<u>36.90</u>	<u>37.90</u>	<u>38.90</u>	<u>39.90</u>	<u>40.90</u>	<u>41.90</u>	<u>42.90</u>	<u>43.90</u>	<u>44.90</u>	<u>45.90</u>	<u>46.90</u>	<u>47.90</u>	<u>48.90</u>	<u>49.90</u>	
AVAILABLE GEN CASH	41.78	43.36	44.85	46.22	47.79	47.97	47.82	47.62	46.81	45.31	43.05	39.45	42.36	43.75	43.99	42.97	
NOTE PROCEEDS (NET)	27.00			24.00			25.00			27.50			23.00				99.5
GO BOND DEBT SERVICE	12.20	13.14	13.14	13.98	14.82	14.82	15.70	16.57	16.57	17.53	18.50	18.50	19.30	20.91	20.91	20.86	255.3
GO BOND TAX REVENUE	12.20	13.14	13.14	13.98	14.82	14.82	15.70	16.57	16.57	17.53	18.50	18.50	19.30	20.91	20.91	20.86	255.3
INTEREST INCOME	0.27	0.20	0.10	0.20	0.20	0.10	0.20	0.20	0.10	0.15	0.15	0.05	0.10	0.10	0.05		1.9
MAA CAPEX	10.00	9.80	9.50	9.00	8.75	8.35	9.25	9.00	9.00	10.00	10.00	9.50	8.50	8.50	7.94		127.1
LESS: GRANT INCOME	<u>0.60</u>	<u>0.59</u>	<u>0.57</u>	<u>0.54</u>	<u>0.53</u>	<u>0.50</u>	<u>0.56</u>	<u>0.54</u>	<u>0.54</u>	<u>0.60</u>	<u>0.60</u>	<u>0.57</u>	<u>0.51</u>	<u>0.51</u>	<u>0.48</u>	<u>0.00</u>	7.6
NET MAA CAPEX	9.40	9.21	8.93	8.46	8.23	7.85	8.70	8.46	8.46	9.40	9.40	8.93	7.99	7.99	7.46	0.00	119.5
BOND REIMBURSEMENT	<u>9.40</u>	<u>9.21</u>	<u>8.93</u>	<u>8.46</u>	<u>8.23</u>	<u>7.85</u>	<u>8.70</u>	<u>8.46</u>	<u>8.46</u>	<u>9.40</u>	<u>9.40</u>	<u>8.93</u>	<u>7.99</u>	<u>7.99</u>	<u>7.46</u>	<u>0.00</u>	119.5
MAA TRUSTEE CASH	18.07	9.06	0.23	15.97	7.94	0.19	16.70	8.44	0.08	18.33	9.08	0.20	15.31	7.42	0.00	0.00	
ENDOWMENT	<u>0.13</u>	<u>0.08</u>	<u>0.03</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	0.1
ENDING TOTAL CASH	94.87	88.40	82.01	100.09	94.64	88.06	105.42	97.96	89.78	107.54	97.03	85.55	104.57	99.07	92.89	92.88	
CUMM MAA CAPEX	196.0	205.8	215.3	224.3	233.0	241.4	250.6	259.6	268.6	278.6	288.6	298.1	306.6	315.1	323.1	323.1	
CUMM TOTAL CAPEX	309.3	326.9	344.4	361.6	378.9	396.0	414.2	432.5	451.1	470.9	491.0	511.0	530.2	550.3	550.1	562.6	

MROSD PROJECTED MEASURE AA TAX RATE

5/13/16

FISCAL YEAR: **15-16** **16-17** **17-18** **18-19** **19-20** **20-21** **21-22** **22-23** **23-24** **24-25** **25-26** **26-27** **27-28** **28-29** **29-30** **30-31**

AV GROWTH: **4.0** %

ASSESSED VALUE (\$B)	213.9	230.6	239.8	249.4	259.4	269.8	280.5	291.8	303.4	315.6	328.2	341.3	355.0	369.2	383.9	399.3
DEBT SERVICE (\$M)	0.36	1.46	1.96	3.64	4.80	4.80	5.84	6.98	6.98	8.07	9.22	9.22	10.24	11.25	11.25	12.20
TAX RATE	\$0.17	\$0.63	\$0.82	\$1.46	\$1.85	\$1.78	\$2.08	\$2.39	\$2.30	\$2.56	\$2.81	\$2.70	\$2.88	\$3.05	\$2.93	\$3.05

FISCAL YEAR: **30-31** **31-32** **32-33** **33-34** **34-35** **35-36** **36-37** **37-38** **38-39** **39-40** **40-41** **41-42** **42-43** **43-44** **44-45** **45-46**

AV GROWTH: **4.0** %

ASSESSED VALUE (\$B)	399.3	415.3	431.9	449.2	467.1	485.8	505.2	525.4	546.5	568.3	591.1	614.7	639.3	664.9	691.5	719.1
DEBT SERVICE	12.20	13.14	13.14	13.98	14.82	14.82	15.70	16.57	16.57	17.53	18.50	18.50	19.30	20.91	20.91	20.86
TAX RATE	\$3.05	\$3.16	\$3.04	\$3.11	\$3.17	\$3.05	\$3.11	\$3.15	\$3.03	\$3.09	\$3.13	\$3.01	\$3.02	\$3.15	\$3.02	\$2.90