



Midpeninsula Regional
Open Space District

R-22-30
Meeting 22-07
March 3, 2022

AGENDA ITEM 1

AGENDA ITEM

Fiscal Year 2022-23 through Fiscal Year 2024-25 Capital Improvement and Action Plan Review

GENERAL MANAGER'S RECOMMENDATIONS

1. Review and affirm or amend the proposed Fiscal Year 2022-23 (FY23) through Fiscal Year 2024-25 (FY25) Capital Improvement and Action Plan.
2. If amended, direct the General Manager to reevaluate staff and resource capacity and, if needed, return to the full Board with any additional recommendations for further discussion and direction.

SUMMARY

Annually, the Midpeninsula Regional Open Space District (District) Board of Directors (Board) holds two strategic planning retreats to establish work plan priorities for the upcoming fiscal year (process described in Attachment 1). At the first Board Retreat held on December 9, 2021, the Board adopted Strategic Goals and Objectives (Attachment 2) to guide work priorities for the budget development cycle ending June 30, 2023 (FY23).

At the second Board Retreat on March 3, 2022, the Board will review and either affirm or amend the proposed FY23 through FY25 Capital Improvement and Action Plan (CIAP) (Attachment 3). If the Board directs significant changes, the General Manager will reevaluate staff and resource capacity, and if needed, return to the Board with the findings and recommendations for further discussion and direction. The outcomes of the March 3, 2022 retreat will guide the development of the proposed FY23-25 CIAP, which the Action Plan and Budget Committee (ABC) will review in detail on April 26, 2022.

BACKGROUND

Results of the December 9, 2021 Board Retreat

Measure AA Project List Prioritization

Staff summarized the Vision Plan and Measure AA (MAA) process and the prioritization criteria, described progress made to date on Measure AA portfolios and projects, and reviewed the proposed projects for each portfolio. The Board approved the Measure AA Five-Year Project List and Optional Project List for Fiscal Years 2023-24 through 2027-28 ([R-21-164](#)).

Environmental Scan

The environmental scan revealed that despite the many COVID-19 related disruptions and impacts, the District remains focused on delivering Vision Plan and MAA projects ([R-21-165](#)). The District continues to be in a stable financial position. However, supply chain issues, labor shortages and higher construction material cost have impacted project costs and schedules. Additionally, continued investments in infrastructure are necessary to protect assets and maintain operations.

Recruitment and retaining employees have become more challenging during the “Great Resignation”. Many local partner agencies are also experiencing leadership changes and strains on availability of resources. Growth in acreage, facilities, and land management also require additional resources and tools.

The increased demand for fuel reduction efforts and the new land holdings on the coastside have put an additional strain on existing resources. Visitation and support for land preservation continue but so do the challenges of balancing resource protection with access to nature.

Recommendations to further Diversity, Equity, and Inclusion Policy Goals

Staff summarized recommended strategies and implementation action items to further Diversity, Equity, and Inclusion (DEI) Policy Goals ([R-21-166](#)). Strategies were developed by staff teams and include connecting more intentionally with DEI organizations and programs, expanding District programs (grantmaking, docent/volunteer, junior ranger, etc.), improving outreach strategies to reach all communities, updating the Board policy on equality, diversity, and inclusion, providing cultural competency training to staff, considering hiring a recruitment specialist focused on DEI, etc. The various strategies will be implemented in phases and will be brought to the Board as part of the annual budget process. Initial progress will be measured through the implementation of the strategies as new longer-term metrics are identified and tracked.

Review of Next Steps, including Future Board Topics for Discussion

The District Clerk reviewed topics suggested by the Board for future discussion at a subsequent meeting. The Board suggested an ad hoc committee to prepare the special meeting agenda and, from the list of topics gathered, select the top two to three policy-level topics for Board discussion. The Board suggested soliciting staff feedback on the list of topics after the list had been consolidated. As a final outcome, the following two topics were selected and discussed by the Board at the [February 16 Special Meeting](#):

1. Is the District’s regional role in advocacy evolving? Given the District’s emergence as an important regional presence, what level and type of engagement should the District have in “non-traditional” issues that directly or indirectly affect District goals and interests such as:
 - a. Emerging regional housing trends, e.g., effects of Senate Bill (SB) 9
 - b. Regional transportation and transit plans, including Transit-to-Trails
 - c. Sea level rise
2. Should the District further expand its role/focus in baylands protection/preservation/resiliency?

Strategic Goals and Objectives

On December 9, 2021, the Board approved the [Strategic Goals and Objectives for FY23](#) (Attachment 2). Primary revisions to the FY23 Strategic Goals and Objectives were made to simplify the goals and objectives and more clearly reflect elements of the District’s Mission and Coastside Mission.

DISCUSSION

The proposed FY23-25 CIAP reflects projects that align with and deliver on the District’s Mission and Coastside Mission (see below) and respond to the Board-adopted [FY23 Strategic Goals and Objectives](#) (Attachment 2).

The District’s Mission:

To acquire and preserve a regional greenbelt of open space land in perpetuity, protect and restore the natural environment, and provide opportunities for ecologically sensitive public enjoyment and education.

The District’s Coastside Mission:

To acquire and preserve in perpetuity open space land and agricultural land of regional significance, protect and restore the natural environment, preserve rural character, encourage viable agricultural use of land resources, and provide opportunities for ecologically sensitive public enjoyment and education.

Proposed FY23-25 Capital Improvement and Action Plan (CIAP)

The following table shows how many CIAP projects are new versus continuing for each proposed fiscal year (Attachment 3). The number of projects reduces year over year as projects are completed. Per past experience, the District is assuming that unexpected shifts/delays in project timelines due to unforeseen circumstances will occur. Leaving some capacity in future fiscal years will accommodate these project shifts/delays and also provide capacity for new projects in the latter years that are unknown at this time (e.g., new partnership opportunity, new land purchase opportunity). Over the next month, staff will continue building out the third year of the CIAP (FY25) with a final list ready for presentation to the ABC Committee.

Project Status	FY23	FY24	FY25
New	21	15	3
Continuing	89	82	69
Total	110	97	72

The following table breaks down the same list of projects as either key or supporting projects. Key projects typically have estimated expenditures over \$50,000 over the lifetime of the project. Supporting projects are those that do not meet key CIAP project criteria (typically with expenses less than \$50,000 over the lifetime of the project but requiring cross-departmental coordination).

Project Type	FY23	FY24	FY25
Key	91	85	63
Supporting	19	12	9
Total	110	97	72

The following table categorizes the list of projects into the District's four program areas to show the relative emphasize placed on each program.

Project Program Area	FY23		FY24		FY25	
Land Acquisition and Preservation	12	11%	8	8%	6	8%
Natural Resource Protection and Restoration	40	36%	36	37%	30	42%
Public Access, Education and Outreach	28	26%	34	35%	27	38%
Assets and Organizational Support	30	27%	19	20%	9	12%
Total	110	100%	97	100%	72	100%

Attachment 3 also specifies which proposed CIAP projects further the District's efforts in the following three areas of interest: Agriculture, Diversity, and Fire Resiliency. The expenditures listed for these areas of interest are limited to capital and action plan projects. Most expenditures within these areas of interest are part of an ongoing operating program and reflect staff time and departmental service and supplies budgets. A preliminary budget for these three areas of interest is included below in the Fiscal Impact section of the report.

The FY23-25 CIAP is limited to those projects that begin or have activity in FY23, FY24 or FY25 and potentially continue as multi-year projects into FY24 and FY25. The CIAP does not identify new projects that will begin in FY26 or beyond.

At the Board Retreat on March 15, 2018, the Board approved the MAA Five-Year Project List for FY19 to FY23, which includes 53 projects that should start but not necessarily be complete within the five-year timeframe (R-18-24). On September 8, 2021, the Board reviewed and updated the MAA project prioritization criteria (R-21-164) as the first step to develop the next Measure AA Project List for FY24 through FY28. At this meeting, Board members were encouraged to provide their individual project ideas to staff for inclusion in the new MAA 5-year list evaluation process. At the December 9, 2021 Retreat, staff presented MAA accomplishments to date and the Board approved the updated high priority MAA 5-Year Project list and MAA Optional Project List for FY24-28. The proposed FY23-25 CIAP includes the next grouping of MAA projects consistent with the Board-approved MAA project lists.

Departments assessed internal capacity to deliver the proposed CIAP through a resource loading process and potential new hires to further high priority initiatives and program (e.g., Wildland Fire Resiliency Program). The FY23-25 CIAP reflects these capacity assumptions. Board-directed changes to the proposed CIAP may require a subsequent resource capacity evaluation. If this evaluation identifies resource capacity issues, the General Manager will return to the Board to either recommend project reductions and/or request additional resources to accomplish the CIAP, prior to meeting with the ABC in April 2022.

The preliminary CIAP provides the Board with a comprehensive view of the proposed projects for the upcoming year and subsequent two years, and includes the following key project information:

- Program category, funding source, project number, project name, purpose and scope
- Whether the project is continuing from FY22 or is new to FY23, FY24, or FY25
- The connection to the Board-approved FY23 Strategic Goals and Objectives
- The estimated FY23-25 budget.

The Board will deliberate on potential additions, removals, or other amendments to the project list prior to affirming the proposed FY23-25 CIAP.

Operational Budget Considerations

As part of the CIAP and Budget development process, internal discussions are continuing with the General Manager regarding additional staffing resource requests. In order to ramp up the District’s fire resiliency efforts, further its diversity, equity, and inclusion goals, add capacity to continue leveraging outside funding sources, and maintain capacity levels to manage the growing coastal land holdings, additional resources are required. The General Manager will bring specific requests for new positions and associated costs to the ABC in April for review and to the full Board in May for consideration.

FISCAL IMPACT

Review and affirmation of the FY23-25 CIAP has no immediate fiscal impact. However, these actions will drive the development of the FY23 Budget and FY23-25 CIAP.

Preliminary financial information for the FY23-25 CIAP was reviewed to ensure that the proposed projects match available funding sources, as well as staff and resource capacity. This preliminary review includes only FY23-25, and not the subsequent years of FY26 and beyond.

The table below provides an overview of the preliminary budget numbers for FY23 for all funds, and capital expenditures that are reimbursable from bond funds. The numbers in the table below are preliminary and likely to change as the budget continues to be developed and more accurate and full-developed estimates are incorporated.

Preliminary FY23 Budget	10 General Fund	20 Hawthorns	30 Measure AA Capital	40 GF Capital	50 Debt Service	Total
Estimated Revenues	64,419,695	6,000	2,468,281	-	5,323,513	72,217,489
Other Funding Sources	(18,271,975)	58,066	7,950,344	7,512,000	18,619,975	15,868,410
Total Estimated Revenue and Other Funding Sources	\$46,147,720	\$64,066	\$10,418,625	\$7,512,000	\$23,943,488	\$88,085,899
Estimated Expenditures	(44,126,002)	(64,066)	-	(7,512,000)	(23,943,488)	(75,645,556)
Estimated Bond Reimbursable Expenditures	-	-	(10,418,625)	-	-	(10,418,625)
Total Estimated Expenditures	(\$44,126,002)	(\$64,066)	(\$10,418,625)	(\$7,512,000)	(\$23,943,488)	(\$86,064,182)
<i>Net</i>	<i>\$2,021,717</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$2,021,717</i>

The preliminary budget has been discussed with the District Controller, who confirmed the budget is affordable.

The table below provides an overview of the preliminary FY23 budget expenditures for the CIAP, grouped by areas of interest. Attachment 3 includes a detailed list of CIAP projects within these areas of interest.

Area of Interest*	Preliminary Budget
Agriculture	\$1,541,744
Diversity	4,943,861
Fire Prevention**	2,784,215
Total	\$9,269,820

* The expenditures listed for these areas of interest are for capital and action plan projects. Most expenditures are part of ongoing operating programs and reflected in staff time and departmental service & supplies budgets.

** Many projects within the Agriculture area also provide fuel reduction and fire prevention benefits.

BOARD COMMITTEE REVIEW

- **December 9, 2021:** Measure AA Project List Prioritization ([R-21-164](#), [minutes](#))
- **December 9, 2021:** Environmental Scan and Fiscal Year 2022-23 Strategic Plan Goals and Objectives ([R-21-165](#), [minutes](#))
- **December 9, 2021:** Recommendations to further Diversity, Equity, and Inclusion Policy Goals ([R-21-166](#), [minutes](#))

PUBLIC NOTICE

Public notice was provided as required by the Brown Act.

CEQA COMPLIANCE

This item is not subject to the California Environmental Quality Act.

NEXT STEPS

The outcomes of the December 9, 2021 and March 3, 2022 Board Retreat meetings will guide the development of the FY23 Budget and Action Plan, including the FY23-25 CIAP, which will be reviewed by the ABC and the full Board per the schedule listed below:

April 26, 2022	Action Plan & Budget Committee (meeting #1)
May 3, 2022	Action Plan & Budget Committee (meeting #2)
May 25, 2022	Board Initial Review of Budget & Public Hearing
May 31, 2022	Action Plan & Budget Committee (if needed)
June 8, 2022	Board Adoption of Budget

Attachments:

1. Budget Planning Process Overview
2. FY23 Strategic Plan Goals and Objectives
3. FY23-FY25 Capital Improvement and Action Plan
4. Letter from Peninsula Open Space Trust

Responsible Department Head:
Ana Ruiz, General Manager

Prepared by:

Rafaela Duran, Budget & Analysis Manager

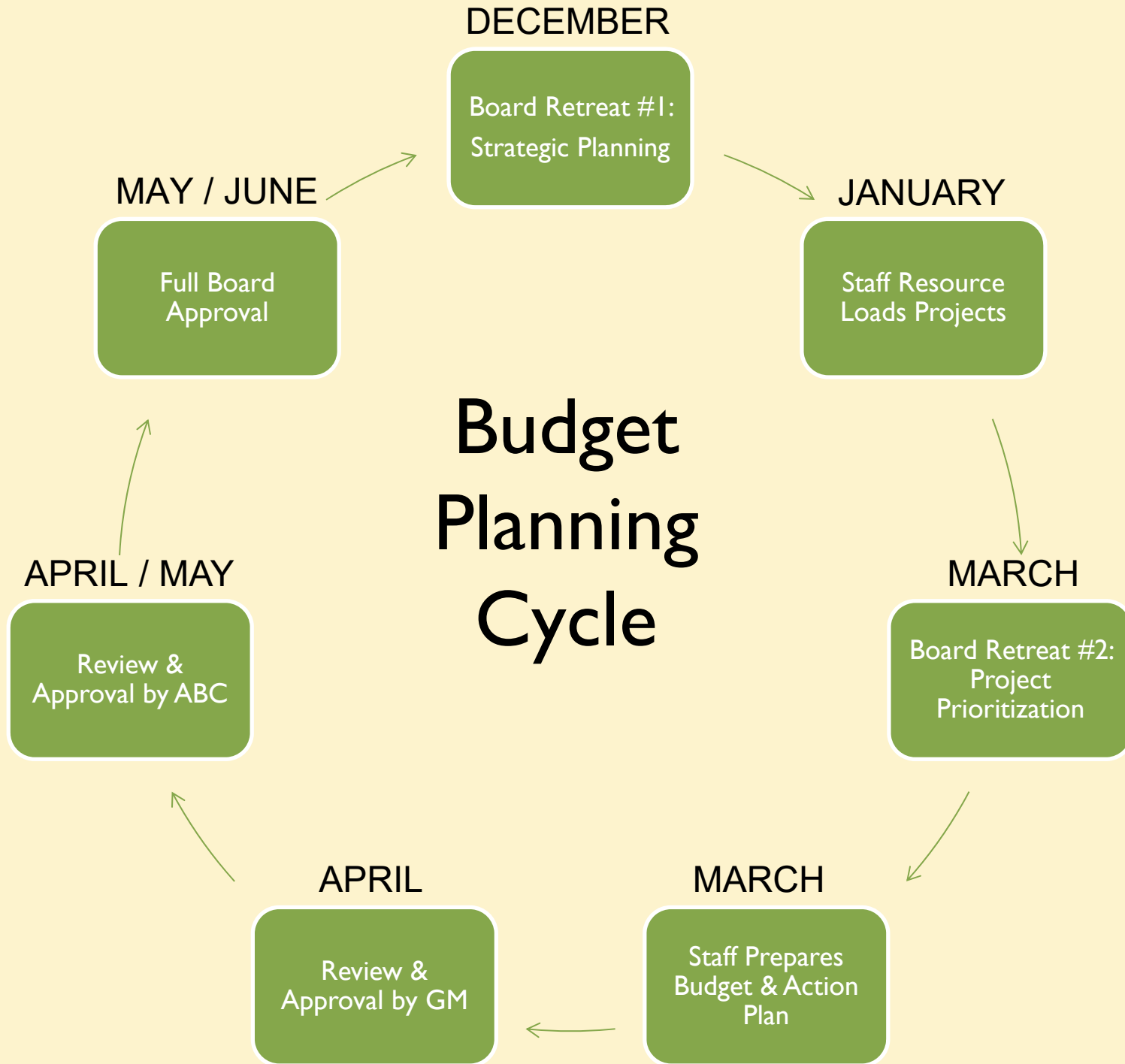
Stefan Jaskulak, Chief Financial Officer

Susanna Chan, Assistant General Manager

Brian Malone, Assistant General Manager

Ana Ruiz, General Manager

Budget Planning Cycle





FY23 Strategic Plan Goals and Objectives

Goal 1 – Promote, establish, and implement a regional environmental protection vision with partners

Objective 1 – Continue implementation of the District’s Vision Plan and communicate progress on projects through reporting results and building partner relationships

Objective 2 – Build and strengthen diverse partnerships to implement a collaborative and science-based approach to regional environmental protection

Objective 3 – Build and strengthen relationships with legislators and other elected officials to advocate environmental protection goals

Objective 4 – Preserve and connect open space and agricultural lands of local and regional significance

Goal 2 – Protect the positive environmental values of open space and agricultural lands

Objective 1 – Take a regional leadership role in promoting the benefits of open space

Objective 2 – Protect and restore the natural environment to preserve healthy natural systems

Objective 3 – Implement the Climate Action Plan, expand regional resiliency, and implement climate change adaptation strategies.

Objective 4 – Work with fire agencies and surrounding communities to strengthen the prevention of, preparation for and response to wildland fires for enhanced ecosystem resiliency and public safety

Objective 5 – Support the viability of sustainable agriculture and character of rural communities

Goal 3 – Connect people to open space and a regional environmental protection vision

Objective 1 – Engage the public in realizing the benefits and responsibilities of a regional environmental protection vision to further the District’s achievements in protecting open space and agricultural lands

Objective 2 – Implement diversity, equity, and inclusion (DEI) strategies to build and strengthen partnerships, increase broad and inclusive public outreach and engagement, and instill DEI values across all levels of the organization

Objective 3 – Expand opportunities, including multimodal options, to equitably connect people to their public open space preserves in balance with the protection of natural resources

Objective 4 – Reflect the diverse communities we serve in the District’s visitors, staff, volunteers, and partners

Goal 4 – Strengthen organizational capacity and long-term financial sustainability to fulfill the mission

Objective 1 – Provide the necessary resources, tools, training, and infrastructure, including technology upgrades and capacity building

Objective 2 – Update the financial and operational sustainability model to guide operational growth and areas of focus to effectively and efficiently deliver Vision Plan projects and priority initiatives

Objective 3 – Maintain a state of readiness for potential disruptions and leverage new resiliency practices and procedures to improve business operations, public participation, and communications

Objective 4 – Remain financially sustainable by preparing for, pursuing, and ensuring discretionary funding opportunities and partnerships

Objective 5 – Ensure large capital expenses and land acquisitions, including associated public access and land management costs, are evaluated within the long-term financial model and remain financially sustainable

Objective 6 – Continue to recruit, develop and retain talented staff to implement the District’s mission and strengthen our organizational capacity

Board Retreat #2

Capital Improvement & Action Plan (CIAP) Summaries

CIAP Summary by Funding Source	Total FY23 Estimated Budget	Total FY24 Estimated Budget	Total FY25 Estimated Budget
Fund 10 - General Fund Operating*	\$4,400,577	\$2,915,860	\$2,426,900
Fund 20 - Hawthorn	\$0	\$303,000	\$95,500
Fund 30 - Measure AA	\$10,418,625	\$9,568,170	\$6,641,657
Fund 40 - General Fund Capital	\$7,512,000	\$5,648,500	\$3,114,500
Total	\$22,331,202	\$18,435,530	\$12,278,557
Land Acquisition and Preservation	\$716,452	\$390,000	\$365,000
Natural Resource Protection and Restoration	\$5,896,286	\$6,400,568	\$6,235,547
Public Access, Education, and Outreach	\$11,271,655	\$9,792,462	\$4,513,010
Assets and Organizational Support	\$4,446,809	\$1,852,500	\$1,165,000
Total	\$22,331,202	\$18,435,530	\$12,278,557
Land Acquisition and Preservation			
Fund 10 - General Fund Operating			
Fund 30 - Measure AA	\$37,952		
Fund 40 - General Fund Capital	678,500	390,000	365,000
Land Acquisition and Preservation Total	716,452	390,000	365,000
Natural Resource Protection and Restoration			
Fund 10 - General Fund Operating	3,506,268	2,347,860	2,031,900
Fund 30 - Measure AA	1,859,018	2,700,708	2,950,147
Fund 40 - General Fund Capital	531,000	1,352,000	1,253,500
Natural Resource Protection and Restoration Total	5,896,286	6,400,568	6,235,547
Public Access, Education, and Outreach			
Fund 10 - General Fund Operating	453,000	328,000	315,000
Fund 30 - Measure AA	8,521,655	6,867,462	3,691,510
Fund 40 - General Fund Capital	2,297,000	2,597,000	506,500
Public Access, Education, and Outreach Total	11,271,655	9,792,462	4,513,010
Assets and Organizational Support			
Fund 10 - General Fund Operating	441,309	240,000	80,000
Fund 20 - Hawthorn		303,000	95,500
Fund 40 - General Fund Capital	4,005,500	1,309,500	989,500
Assets and Organizational Support Total	4,446,809	1,852,500	1,165,000
Total	\$22,331,202	\$18,435,530	\$12,278,557

* Fund 10 - General Fund Operating includes supporting projects with a zero dollar budget. Supporting projects are important activities undertaken each year that do not meet CIAP project criteria of \$50,000 or more over the lifetime of the project. While the supporting projects included in

Item #	Program & Fund	Project #	Project Name	Project Purpose	FY23 Scope	FY24 Scope	FY25 Scope	FY23 Status	FY24 Status	FY25 Status	Strategic Plan Linkage (Primary)	Strategic Plan Linkage (Secondary)	FY23 Estimated Budget	FY24 Estimated Budget	FY25 Estimated Budget
Land Acquisition and Preservation															
10 - General Fund Operating															
1		Supporting Project	Land Conservation Guidance Document	Create a Land Conservation Guidance Document that identifies the District's land conservation priorities and updates the District acquisition policies and goals and provides an outline for strategic land acquisition for use as a reference by District staff (Consistent with FOSM Recommendation #11).	Complete review of existing policies and procedures, incorporate changes and updates, keep what is relevant and identify modifications such as lands acquired under the Coastal Service Plan.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	Completed	Completed	Goal 4, Objective 1	Goal 1, Objective 4	\$0	\$0	\$0
10 - General Fund Operating Total													\$0	\$0	\$0
30 - Measure AA Capital															
2	MAA01-005		Johnston Ranch Land Acquisition	Complete necessary steps to allow for the purchase and preservation of the upland portion of the Johnston Ranch property as an addition to Miramontes Ridge Open Space Preserve.	Complete lot line adjustment application and 100% fee transfer of Uplands property to Midpen. Secure trail easement rights to connect to Burleigh Murray State Park. Enter into MOU with City of Half Moon Bay for partnering on shared parking and trailhead at the City's Johnston House property.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	Completed	Completed	Goal 1, Objective 4	Goal 2, Objective 5	\$22,952		
3	MAA03-006		South Cowell Upland Land Conservation	Complete fee transfer of property to preserve upland grassland habitat and provide opportunities for parking, patrol and trail access for the planned Purisima to the Sea regional trail corridor.	Complete minor land division application to San Mateo County and fee transfer of South Cowell Uplands property to Midpen.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	Completed	Completed	Goal 1, Objective 4	Goal 2, Objective 5	\$15,000		
30 - Measure AA Capital Total													\$37,952	\$0	\$0
40 - General Fund Capital															
4	20125		Cal-Water Land Exchange, Teague Hill Preserve	Pursue trail connections between Huddart Park and Teague Hill Preserve, and pursue future land conservation protections in the Bear Creek Watershed.	Complete Easement Exchange and Easement Documents. Secure Board approval and OGALS approval for the easement exchange.	Approve the design of the Cal Water Tanks.	Land & Facilities and Planning to identify the alignment of the new trail route on Cal Water property to set the permanent location of the trail easement corridor.	Open	Open	Open	Goal 1, Objective 4	Goal 3, Objective 3	\$24,000	\$0	\$15,000
5	None		Districtwide purchase options and low-value land fund	Budget allocations for purchase option funds to enter into purchase and sale agreements for other open space lands with property owners. These funds are also used for low-value land purchases under the General Manager's purchasing authority such as small parcels, public trail easements or patrol and maintenance access easements.	As low-value purchase opportunities become available, move to complete deals under the general manager's authority.	As low-value purchase opportunities become available move to complete deals under the General Manager's Authority.	As low-value purchase opportunities become available move to complete deals under the General Manager's Authority.	Recurring	Recurring	Recurring	Goal 1, Objective 4	Goal 3, Objective 3	\$300,000	\$300,000	\$300,000
6	VP08-001		Upper San Gregorio Land Conservation	Pursue partnership opportunities to acquire open space lands and secure access to acquired lands within the upper San Gregorio Creek Watershed.	Continue to pursue land opportunities. Complete access rights to Woodruff Redwoods property.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	Completed	Completed	Goal 1, Objective 2	Goal 1, Objective 4	\$13,000		
7	VP08-002		Upper Alpine Creek Land Conservation	Purchase property in the Upper Alpine Creek Area.	Continue to pursue land opportunities.	Continue to pursue land opportunities.	Continue to pursue land opportunities.	Open	Open	Open	Goal 1, Objective 4		\$12,000	\$12,000	\$12,000
8	VP13-001		Cloverdale Ranch Land Opportunity	Prepare for potential purchase of Cloverdale Ranch property owned by Peninsula Open Space Trust (POST). Purchase supports Measure AA Portfolio 13.	Complete lot line adjustment applications and pursue Board purchase approval of the Cloverdale Ranch property.	Complete purchase and transition land management responsibilities to Visitor & Field Services business line.	Project completed in prior fiscal year(s).	Open	Open	Completed	Goal 1, Objective 4	Goal 2, Objective 5	\$215,000	\$35,000	
9	VP15-001		Redwood Forest Land Opportunity	Pursue land purchase opportunities to grow Midpen's contiguous greenbelt in Redwood Forests.	Project deferred until FY24.	Pursue opportunities to purchase redwood forest lands in the Oil Creek watershed.	Project completed in prior fiscal year(s).	Deferred	Open	Completed	Goal 1, Objective 4	Goal 2, Objective 5			\$5,000
10	VP22-XXX		San Jose Water Company Lands	Purchase property to facilitate future trail connections towards the west from Mt. Umunhum to Cathemole Road and Wrights Station Road.	Draft and execute all purchase related documents, secure Board approval and close escrow.	Project completed in prior fiscal year(s). Visitor & Field Services business line to manage the property.	Project completed in prior fiscal year(s).	New	Completed	Completed	Goal 1, Objective 4		\$30,000		
11	VP23-004		Mt. Umunhum Land Conservation	Pursue land purchase as an addition to Sierra Azul Preserve.	Purchase land from willing sellers as opportunities present themselves.	Purchase land from willing sellers as opportunities present themselves.	Purchase land from willing sellers as opportunities present themselves.	Open	Open	Open	Goal 1, Objective 2		\$50,000	\$11,000	\$11,000
12	VP24-002		Valley Water Exchange Agreement at Rancho de Guadalupe Area of Sierra Azul Preserve	Pursue opportunity with Santa Clara Valley Water District (Valley Water) to support dam repairs to the Guadalupe Reservoir in exchange for Valley Water's construction of future public parking lot for access to Rancho de Guadalupe area of Sierra Azul Preserve.	Project deferred until FY24.	Execute agreement with Valley Water for them to use Midpen site for construction staging and then to build a parking lot for public use. Continue work with Native American group on protection of cultural site.	Monitor Valley Water's use of the site for construction staging.	Deferred	Open	Open	Goal 1, Objective 4	Goal 3, Objective 3		\$5,000	\$5,000
13	VP25-001		Sierra Azul Loma Prieta Land Conservation	Pursue purchase of land opportunity as an addition to the Loma Prieta area of Sierra Azul Preserve.	Continue to pursue land opportunities.	Continue to pursue land opportunities.	Continue to pursue land opportunities.	Open	Open	Open	Goal 1, Objective 4	Goal 2, Objective 5	\$22,000	\$22,000	\$22,000
14	VP39-001		Lower San Gregorio Creek Watershed Land Conservation	Protect watershed land and farmland in the Lower San Gregorio Creek watershed.	In partnership with Peninsula Open Space Trust, monitor riparian conservation easement and support future creek restoration planning.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	Completed	Completed	Goal 1, Objective 4	Goal 2, Objective 5	\$12,500		
40 - General Fund Capital Total													\$678,500	\$390,000	\$365,000
Land Acquisition and Preservation Total															
Natural Resource Protection and Restoration															
10 - General Fund Operating															
15	61014		Bear Creek Stables Road Drainage Repairs	Assess drainage and erosion concerns from arena area of Bear Creek Stables onto the old road cut below paddock area. Assess old road to determine feasibility of retaining as trail width or removing. Revegetate as necessary to improve riparian conditions.	Monitor plant revegetation work.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	Completed	Completed	Goal 2, Objective 2		\$10,000		
16	61017		Fuel Reduction Implementation	Improve wildfire resiliency and protection of District preserves.	Implement second year of fuel reduction work outlined in vegetation management plan to reduce fuels and lessen wildfire risk.	Continue fuel reduction work outlined in vegetation management plan to reduce fuels that contribute to wildfire risks. May need to split into additional projects.	Continue fuel reduction work outlined in vegetation management plan to reduce fuels that contribute to wildfire risks. May need to split into additional projects.	Open	Open	Open	Goal 2, Objective 4	Goal 2, Objective 3	\$715,000	\$715,000	\$715,000
17	61023		Los Gatos Creek Watershed-Wildland Fire Resiliency	Implement the Wildland Fire Resiliency Program by securing funding to complete ecologically sensitive vegetation management to reduce fuel loads and lessen wildfire risk.	If funding is successful, implement second year of fuel treatments, which includes both mechanical and manual treatment options. Implement first year of the fuel treatments/ habitat restoration plan at Bear Creek Redwoods OSP. Complete the fuel treatments/habitat restoration plan and permitting at Cathedral Oaks.	Implement year three of fuel treatments, which includes both mechanical and manual treatment options. Implement second year of the fuel treatments/habitat restoration plan at Bear Creek Redwoods OSP. Implement first year of the fuel treatment/habitat restoration plan at Cathedral Oaks.	Implement year 4 of fuel treatments, which includes both mechanical and manual treatment options. Implement third year of the fuel treatment/habitat restoration plan at Bear Creek Redwoods. Implement second year of the fuel treatment/habitat restoration plan at Cathedral Oaks.	Open	Open	Open	Goal 2, Objective 4	Goal 2, Objective 3	\$648,668	\$633,460	\$450,500
18	61028		SCC Forest Health & Wildfire - Wildland Fire Resiliency	Secure funding to complete ecologically sensitive vegetation management to reduce fuel loads and lessen wildfire risk.	Continue to implement fuel treatments, which includes both mechanical and manual treatment options. Final field work needs to be completed in September 2022. Final grant paperwork submitted by December 2022. Potential to secure additional grants.	Unless additional grants are secured, project will have been completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	Completed	Completed	Goal 2, Objective 4		\$325,000		
19	80003-10		Wildland Fire Resiliency Program	Develop a robust and comprehensive wildland fire program for District lands for ongoing fire and climate resiliency to protect public open space lands, habitat values, and sensitive natural resources.	Continue and complete phase 2 of the Wildland Fire Resiliency Program (prescribed burn element), including all CEQA requirements.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	Completed	Completed	Goal 2, Objective 4		\$360,000		
20	80054		Badger/Burrowing Owl Habitat Assessment	Prepare a management plan of grasslands and upland habitat to protect and sustain badger and burrowing owl populations.	Prepare a manuscript and submit for review and publication in scientific journal(s). Engage with neighboring partners to build regional management and conservation goals.	Continue engagement with regional partners.	TBD based on future Board feedback or management needs.	Open	Open	Completed	Goal 2, Objective 2		\$9,200	\$4,000	
21	80058		Districtwide Aquatic Habitat Assessment and eDNA Collection	Understand Districtwide aquatic habitat distribution and resident species composition to inform management and protection of these habitats.	Complete first year surveys and preliminary report.	Conduct year 2 surveys and produce a final report.	Project completed in prior fiscal year(s).	Open	Open	Completed	Goal 2, Objective 2		\$130,000	\$120,000	
22	80063		Districtwide Vegetation Mapping	To inform management of Midpen preserves and support regional efforts to build seamless mapping and data, collaborate with the Golden Gate National Parks Conservancy to quantify vegetation changes and fuels at a landscape scale.	Integrate final deliverables into Midpen's Enterprise GIS database.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	Completed	Completed	Goal 1, Objective 2	Goal 2, Objective 4	\$174,000		
23	80065		IPM Implementation of Santa Clara Valley Water District Grant	Expand scope of Valley Water IPM grant to include invasive plant removal at Bear Creek Redwoods, Rancho San Antonio and Picchetti Ranch Preserves.	Continue to expand the scope to implement IPM on high priority weeds in riparian areas within Bear Creek Redwoods, Rancho San Antonio, Picchetti Ranch and other preserves in Santa Clara County.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	Completed	Completed	Goal 2, Objective 1	Goal 2, Objective 2	\$200,000		

Item #	Program & Fund	Project #	Project Name	Project Purpose	FY23 Scope	FY24 Scope	FY25 Scope	FY23 Status	FY24 Status	FY25 Status	Strategic Plan Linkage (Primary)	Strategic Plan Linkage (Secondary)	FY23 Estimated Budget	FY24 Estimated Budget	FY25 Estimated Budget
Natural Resource Protection and Restoration															
10 - General Fund Operating															
24		80066	Amah Mutsun Land Trust Native Garden	To strengthen partnership and restoration efforts at Mount Umunhum, support Amah Mutsun Land Trust efforts to implement a culturally significant native plant demonstration garden.	Complete any necessary CEQA documentation; implement the final restoration plan for the culturally significant native plant demonstration garden.	Collaborate with Amah Mutsun Land Trust staff to create site plans, obtain permits, and conduct CEQA analysis for the native habitat garden.	Prepare the site and install plantings of culturally significant native species.	Open	Open	Open	Goal 1, Objective 2	Goal 3, Objective 2	\$50,000	\$100,000	\$50,000
25		80069	Mountain Lion Collaring Effort - Rancho San Antonio/Foothills Area Preserve	Track mountain lion use of Santa Clara Foothills Preserves (focus on Rancho San Antonio) to inform wildlife management and public use decisions that are protective of wildlife and reduce potential conflicts.	Receive second year status report and prepare findings, continue ongoing research. Develop framework for, and implement, behavioral modification research.	Receive third year status report, conduct effectiveness monitoring and ongoing research. Begin data analysis phase.	Develop draft Human Mountain Lion Interaction Management Plan to reduce potential conflicts with mountain lions in high visitor use areas and refine recommendations.	Open	Open	Open	Goal 2, Objective 1		\$101,400	\$101,400	\$101,400
26		80070	Carbon Storage Study - Pilot Project, San Gregorio Watershed	Refine the District's understanding of carbon sequestration and storage in the San Gregorio Watershed, and explore the potential for projects to increase resilience of carbon stocks in the long-term.	Using data and reports, identify carbon resilience enhancement opportunities and implementation timelines.	Design and secure permits for a carbon resilience and/or sequestration project (TBD).	Implement the carbon resilience and/or sequestration project (TBD).	Open	Open	Open	Goal 2, Objective 2	Goal 1, Objective 3	\$25,000	\$30,000	\$20,000
27		80072	Irish Ridge Restoration	Restore habitat on the Irish Ridge property.	Complete the habitat restoration plan and permitting.	Implement the first year of the habitat restoration plan.	Implement the second year of the habitat restoration plan.	Open	Open	Open	Goal 2, Objective 4	Goal 2, Objective 4	\$85,000	\$385,000	\$405,000
28		80073	Oversight of Lehigh Quarry Activities	Protect District interests throughout the Lehigh Quarry Reclamation Plan Review process and related activities.	As needed, continue to work with partners, stakeholders, county and Lehigh to maximize protection of District interests. Monitor Ridgeline Easement and report results to Santa Clara County.	As needed, continue to work with partners, stakeholders, county and Lehigh to maximize protection of District interests. Monitor Ridgeline Easement and report results to Santa Clara County.	As needed, continue to work with partners, stakeholders, county and Lehigh to maximize protection of District interests. Monitor Ridgeline Easement and report results to Santa Clara County.	Open	Open	Open	Goal 2, Objective 2	Goal 2, Objective 1	\$268,000	\$18,000	\$18,000
29		80074	Science Advisory Panel	Seek science-based findings from a Scientific Advisory Panel to help inform Midpen land management decisions.	Hire a post-doc to develop a data management system to support landscape scale monitoring consistent with SAP recommendations. SAP recommendations for Grazing topic are incorporated into other projects. Other recommendations to be further considered and folded into best practices, as appropriate, by District staff.	Pending Board approval and staff capacity, consider researching new topic with the SAP.	Pending Board approval and staff capacity, consider researching new topic with the SAP.	Open	Open	Open	Goal 1, Objective 2		\$10,000	\$50,000	\$10,000
30		VP22-001	Alma Bridge Road Newt Mortality and Population Study (Fund 10 operating project)	Partnership project with Santa Clara County to complete CEQA, design, permitting, and implementation to provide safe passage for wildlife across Alma Bridge Road. Continue stakeholder collaboration to protect local newt population.	Finalize design, CEQA and permitting of wildlife crossing structures. Possibly move into implementation of capital project to install one or more wildlife crossing structures and associated directional fencing (dependent on support and funding from partners and grantors).	Project completed in prior fiscal year(s). Implementation actions are listed separately under project VP22-XXX - Alma Bridge Road Wildlife Passage.	Project completed in prior fiscal year(s).	Open	Completed	Completed	Goal 2, Objective 1		\$130,000		
31		XXXXX	Aquatic Habitats Climate Resiliency Plan	Develop a strategic plan for assessing, measuring and adapting aquatic habitats to improve resiliency to drought and climate change to promote special status species and ecosystem function.	Refine the project scope and gather a limited subset of required data to validate approach and methodologies.	Develop planning documents to guide project implementation.	Receive peer review on documentation and methodologies.	New	Open	Open	Goal 2, Objective 2	Goal 2, Objective 3	\$4,000	\$6,000	\$7,000
32		XXXXX	Ethnobotanical Inventory for Tribal Partnerships	Partner with local tribes and support traditional ecological knowledge land practices.	Conduct outreach to local Native American descendants and tribes on potential ethnobotanical partnership. Identify tribal capacity and contract with ethnobotanists to assist with partnership development.	With tribes and consultants, inventory lands identified as culturally significant and desirable for traditional ecological knowledge practices.	Issue permits for gathering and collection to interested parties.	New	Open	Open	Goal 1, Objective 2	Goal 3, Objective 2	\$40,000	\$80,000	\$50,000
33		XXXXX	Locally Sourced Native Seed Production Site	Increase locally-sourced seed production for revegetation, including restoration and/or mitigation projects.	Project has not started yet.	Initiate feasibility study, technical assessments, and explore permitting requirements.	Secure permits and begin site preparation and seed collection.	Not Yet Started	New	Open	Goal 2, Objective 2		\$40,000	\$30,000	
34		XXXXX	Miramontes Ridge Reforestation	Santa Cruz Kangaroo Rat Habitat and Population Management Project	Implement Ecosystem Resiliency through reforestation near Hwy 35.	Project has not started yet.	Develop the reforestation habitat restoration plan and prepare CEQA review.	Not Yet Started	Not Yet Started	New	Goal 2, Objective 2	Goal 2, Objective 4	\$115,000		\$115,000
35		XXXXX	Santa Cruz Kangaroo Rat Habitat and Population Management Project	Assess habitat and support genetic research to inform the development of a habitat and population management plan (HPMP). The HPMP will identify opportunities for site-specific enhancements to increase species resiliency of Santa Cruz kangaroo rat.	Conduct a habitat assessment and rare plant surveys in Sierra Azul. Support genetic research and development of a range-wide monitoring program. Incorporate findings into an RPFQ for the creation of a Habitat and Population Management Plan.	Develop a Habitat and Population Management Plan, complete CEQA and submit permit applications.	Finalize permits and initiate habitat enhancements.	Open	Open	Open	Goal 2, Objective 2		\$190,000	\$45,000	\$60,000
36		XXXXX	Toto Ranch Agricultural Plan	Develop a sustainable agricultural plan for Toto Ranch.	Prepare a RFP to solicit and hire an agricultural consultant to inform the agricultural plan and lease.	Utilize the consultant's findings to prepare the agricultural plan and lease with the current tenants.	Finalize and execute agricultural lease agreement.	Open	Open	Open	Goal 2, Objective 5		\$31,000	\$20,000	*\$0
37		Supporting Project	Agricultural Policy	Establish a comprehensive agricultural policy to guide future District activities.	Finalize Board approval of the Agricultural Policy.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	Completed	Completed	Goal 2, Objective 5		\$0	\$0	\$0
38		Supporting Project	Drought Response and Resiliency Plan	Prepare for drought and identify drought resiliency measures.	Conduct outreach to internal and external stakeholders, identify action thresholds and implementation measures.	Develop an action plan for drought response for each program area.	Project completed in prior fiscal year(s).	New	Open	Completed	Goal 2, Objective 3	Goal 2, Objective 5	\$0	\$0	\$0
39		Supporting Project	Pescadero Sediment TMDL Implementation	Fulfill regulatory mandate to reduce sediment in the Pescadero Watershed.	Hire a consultant to begin design and permitting of sediment control treatments at high-priority sites.	Finalize design and continue permitting work of sediment control treatments at high-priority sites.	Complete permitting and begin implementing sediment-control treatments.	Open	Open	Open	Goal 2, Objective 2		\$0	\$0	\$0
40		Supporting Project	Remediation of Planting Sites	Oregon State University to provide remediation recommendations for restoration sites contaminated with soil pathogens and preventative strategies for future restoration projects. Staff to then identify remedial actions to pursue based on capacity, costs, and other factors to manage for Phytophthora and protect the natural resources.	Hire consultant to assist with development of District Phytophthora Remediation Plan.	Implement first year of remediation of restoration sites contaminated with soil pathogens.	Implement second year of remediation of restoration sites contaminated with soil pathogens.	New	Open	Open	Goal 2, Objective 2		\$0	\$0	\$0
41		Supporting Project	Water Quality Monitoring Program	Monitor water quality in support of District land management and stewardship of ecosystems.	Conduct outreach to internal and external stakeholders, hire consultant to assist with collection priorities and procedures, and finalize the Water Quality Monitoring manual.	Begin implementing water-quality sampling, analysis, interpretations, and response.	Continue implementing water-quality sampling, analysis, interpretations, and response.	New	Open	Open	Goal 2, Objective 2	Goal 3, Objective 1	\$0	\$0	\$0
10 - General Fund Operating Total													\$3,506,268	\$2,347,860	\$2,031,900
30 - Measure AA Capital															
42		MAA01-006	Madonna Creek Fish, Water Supply and Bridge Replacement	Restore fish passage on Madonna Creek, provide alternative water supply to agricultural operations, and replace access bridges across Madonna Creek to enhance fisheries and habitat conditions.	Develop alternative water supply concepts, concept designs for habitat improvements, and designs for any structural improvements to spillways	Finalize designs, seek grant funding, and begin submitting for permits.	Finalize permits and grant sources. Initiate construction phase.	Open	Open	Open	Goal 2, Objective 2	Goal 2, Objective 5	\$177,454	\$215,757	\$396,968
43		MAA02-XXX	Stevens Creek Shoreline Nature Study Area	Make phased improvements and infrastructure changes to District parcel that align with regional shoreline resiliency planning.	Distribute material on dry pond bottom, thin vegetation, explore predator activity onsite and options to control, and coordinate ongoing monitoring with local partners. Establish education and outreach opportunities. Continue communication and coordination toward phase 2: water control infrastructure changes.	Continue site enhancements, monitoring and progress toward Phase 2.	Continue site enhancements, monitoring and progress toward Phase 2.	New	Open	Open	Goal 2, Objective 2		\$133,086	\$80,537	\$117,533
44		MAA03-002	Purisima Upland Site Clean up and Soil Remediation	Complete site clean up and soil remediation around existing empty oil tank to protect natural resource values.	Finalize the Remediation Plan, complete CEQA, and obtain County permits for the project	Remediate former oil facility and other areas, cleanup debris, and install erosion control as needed.	Project completed in prior fiscal year(s).	Open	Open	Completed	Goal 1, Objective 4	Goal 3, Objective 3	\$145,443	\$520,367	
45		MAA03-007	Purisima-to-the-Sea Habitat Enhancement and Water Supply Improvement Plan (MAA Fund 30 funded work)	Develop Pond Management Plan for Purisima to the Sea properties to enhance pond habitat for native wildlife and improve water supply source that supports the conservation grazing program.	Complete design and begin permitting.	Finalize permits and prepare for construction.	Proceed with construction phase.	Open	Open	Open	Goal 2, Objective 2	Goal 2, Objective 5	\$257,794	\$4,101	\$1,779
46		MAA03-XXX	Lobitos Creek Fisheries Restoration	Restore fish passage to the Lobitos Creek watershed through improvements on Highway 1 (Caltrans) and Lobitos Creek Road (San Mateo County)	Hire a consultant to collect topographic, habitat, and other data to inform a high level conceptual design and rough cost estimate for fish passage improvements across Highway 1.	Utilize concept design and estimated cost to begin discussions with Caltrans on the design development process. Identify lead agency and scope out CEQA review process.	After securing Caltrans support, begin detailed designs for Highway 1 fish passage project.	New	Open	Open	Goal 2, Objective 2		\$103,169	\$163,508	\$130,733

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Natural Resource Protection and Restoration															
30 - Measure AA Capital															
47	MAA05-010	Restoration Forestry Demonstration Project	Develop pilot project to restore degraded forest habitat and enhance fire resiliency on Midpen open space preserves.	Begin design work for road/sediment work and initiate permitting. Initiate forest plan development.	Complete forest plan and road/sediment design. Begin procuring contractor services for fuels, roads, and forestry services.	Begin implementation of forest plan.		Open	Open	Open	Goal 2, Objective 2	Goal 2, Objective 3	\$366,905	\$275,199	\$1,092,605
48	MAA05-011	Lone Madrone Ranch Fence Installation	Install fence along property boundary of northeast neighbor to contain livestock on District property and protect riparian areas and Pasture 4 to protect sensitive habitat while continuing to support the conservation grazing program.	Scope the proper location for the fence placement. Prepare fencing bid package.	Conduct competitive bid process, select contractor, and award construction fence contract. Fencing scheduled to be completed in FY24.	Project completed in prior fiscal year(s).		Open	Open	Completed	Goal 2, Objective 5		\$128,250	\$66,000	
49	MAA05-XXX	Lone Madrone Corrals	Provide grazing tenant with functional corrals for unloading/loading, administering vaccinations and health checks of livestock on the Lone Madrone property.	Project has not started yet.	Project has not started yet.	Complete feasibility studies, finalize exact location and prepare corral design.		Not Yet Started	Not Yet Started	New	Goal 2, Objective 5				\$57,000
50	MAA07-008	Lower Turtle Pond Repair	Repair important wildlife habitat and stock watering pond in Lower La Honda Creek Open Space Preserve.	Finalize design and continue permitting process.	Secure permits and begin implementing repairs to Lower Turtle Pond.	Finalize repairs to Lower Turtle Pond.		Open	Open	Open	Goal 2, Objective 2	Goal 2, Objective 5	\$13,794	\$191,878	\$100,000
51	MAA13-XXX	Cloverdale - Infrastructure Upgrades and Improvements	Mitigate potential impacts on San Francisco garter snake habitat by moving existing ranch road outside of critical habitat.	Project has not started yet.	Pending potential acquisition in FY23, proceed with design and submit permits for new ranch road construction.	Continue permitting.		Not Yet Started	New	Open	Goal 2, Objective 5			\$70,000	\$40,000
52	MAA20-001	Wildlife Corridor: Highway 17 Crossing	Work with partners to develop, engineer, and implement wildlife crossing improvements at Highway 17 to provide safe movement for wildlife connecting over 30,000 acres of protected public lands.	Begin transitioning project to Engineering & Construction (E&C) for permitting and design. Continue public and partner outreach, and seeking funding opportunities. Continue work on Mitigation Credit Agreement.	Prepare design plans and permit applications. Continue work on Mitigation Credit Agreement.	Finalize design plan and secure permits. Begin preparing bid package materials. Finalize work on Mitigation Credit Agreement.		Open	Open	Open	Goal 1, Objective 2		\$304,656	\$829,250	\$1,013,529
53	MAA21-007	Bear Creek Redwoods Preserve Plan: Invasive Weed Treatment and Restoration	Implement targeted treatments per the Integrated Pest Management Plan to control invasive weed populations at Bear Creek Redwoods Open Space Preserve and facilitate the opening of additional trails to public access.	Implement year four of targeted weed treatments at Bear Creek Redwoods Preserve to restore native habitats along roads and trails. Project is expected to require five years of treatment before habitats are restored to maintenance levels.	Implement year five of targeted weed treatments at Bear Creek Redwoods Preserve to restore native habitats along roads and trails. Project is expected to require five years of treatment before habitats are restored to maintenance levels.	Project completed in prior fiscal year(s).		Open	Open	Completed	Goal 1, Objective 2	Goal 2, Objective 2	\$109,642	\$109,111	
54	MAA21-010	Bear Creek Redwoods Landfill Characterization and Remediation	Remediate former landfill to restore natural open space values, protect public health and safety, and allow for Phase II public access at Bear Creek Redwoods.	Hire a design-build firm to obtain permits and develop a remedial action plan for the dump.	Implement remedial design and cleanup.	Project completed in prior fiscal year(s).		Open	Open	Completed	Goal 2, Objective 2		\$118,825	\$175,000	
30 - Measure AA Capital Total													\$1,859,018	\$2,700,708	\$2,950,147
40 - General Fund Capital															
55	61024	Lobitos Creek Fencing	Extend a southern fence line along Lobitos creek to protect the riparian area from cattle access.	Scope, plan and design the fencing improvement; begin local/regulatory permitting.	Finalize permits. Prepare bid package, issue Request for Bids, and complete construction.	Project completed in prior fiscal year(s).		New	Open	Completed	Goal 2, Objective 2	Goal 2, Objective 5	\$216,000	\$111,000	
56	80059	Groundwater Well Decommissioning	Prevent groundwater contamination by sealing unused and abandoned wells.	This project is listed on row 45 and is shown here to illustrate the amount of funding that will come from Fund 40.	Obtain permits and hire a contractor to assess and decommission wells in the Skyline Region. This project is listed on row 45 and is shown here to illustrate the amount of funding that will come from Fund 40.	Obtain permits and hire a contractor to assess and decommission wells, location TBD. This project is listed on row 45 and is shown here to illustrate the amount of funding that will come from Fund 40.		Open	Open	Open	Goal 2, Objective 2		\$140,000	\$140,000	\$140,000
57	MAA03-007	Purisima-to-the-Sea Habitat Enhancement and Water Supply Improvement Plan (Fund 40 Funded work)		This project is listed on row 45 and is shown here to illustrate the amount of funding that will come from Fund 40.	This project is listed on row 45 and is shown here to illustrate the amount of funding that will come from Fund 40.	This project is listed on row 45 and is shown here to illustrate the amount of funding that will come from Fund 40.		Open	Open	Open	Goal 2, Objective 2	Goal 2, Objective 5		\$295,000	\$10,000
58	VP22-XXX	Alma Bridge Road Wildlife Passage (Fund 40 funded work - capital project)	Partnership project with Santa Clara County to complete CEQA, design, permitting, and implementation to provide safe passage for wildlife (news) across Alma Bridge Road.	Project has not started yet.	Implementation of capital project to install one or more wildlife crossing structures and associated directional fencing (dependent on support from partners and funding).	Continue implementation of capital project to install one or more wildlife crossing structures and associated directional fencing (dependent on support from partners and funding).		Not Yet Started	New	Open	Goal 2, Objective 1		\$0	\$735,000	\$1,035,000
59	XXXXX	Driscoll Ranch New Agricultural Well	Provide new source of water for agricultural use at Driscoll Ranch to replace existing creek diversion.	Determine the feasibility and construction process of drilling new agricultural well. Prepare design and begin permitting and environment review.	Secure permits, prepare bid package and solicit a Request for Bids.	Complete construction.		New	Open	Open	Goal 2, Objective 5		\$90,000	\$28,500	\$54,500
60	XXXXX	Toto Ranch New Agricultural Well(s)	Provide new agricultural water well on the Toto Ranch property.	Determine the feasibility and construction process of drilling two new agricultural wells. Prepare design plans and begin permitting and complete environment review.	Secure permits and prepare bid package. Solicit a Request for Bids and enter into contract. Initiate construction.	Complete construction.		New	Open	Open	Goal 2, Objective 5		\$85,000	\$42,500	\$14,000
40 - General Fund Capital Total													\$531,000	\$1,352,000	\$1,253,500
Natural Resource Protection and Restoration Total													\$5,896,286	\$6,400,568	\$6,235,547
Public Access, Education, and Outreach															
10 - General Fund Operating															
61	31903	Hwy 35 Multi-use Trail Crossing and Parking - Phase I Feasibility Study and Phase II Concept Design	Explore feasibility for implementing a trail crossing across Highway 35 to connect the regional Bay Area Ridge Trail from the planned SFPUC Bay Area Ridge Trail Extension to the District's Purisima Creek Redwoods Preserve, as well as opportunities for expanded parking at the North Ridge parking lot.	Continue feasibility studies and conceptual design work for the trail crossing and parking area expansion, including biological surveys and habitat assessments. Engage key stakeholder groups for input on parking area programming. Present the conceptual design alternatives to the Planning and Natural Resources Committee for feedback before taking the project to the Board.	Pending Board approval of a preferred alternative, initiate environmental review and preliminary design.	Complete environmental review and preliminary design, and bring to the Board to certify the CEQA document/adopt the CEQA findings and approve the project for final design.		Open	Open	Open	Goal 3, Objective 3		\$105,000	\$100,000	\$100,000
62	31904	Purisima Preserve Multimodal Access Study	Explore non-motorized mobility and transit alternatives to encourage greener and equitable modes of transportation to access Purisima Creek Redwoods Preserve.	Based on data collection, visitor survey responses, and stakeholder engagement, complete transportation demand management study. Present recommendations to the Planning and Natural Resources Committee for discussion and next steps, and subsequently to the Full Board for concurrence on the recommended strategies to pursue.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).		Open	Completed	Completed	Goal 3, Objective 3	Goal 3, Objective 2	\$35,000		
63	31904	Purisima Preserve Multimodal Access - Implementation	Implement transportation demand management strategies at Purisima Creek to reduce parking challenges and encourage multimodal access to the preserve.	Project not yet started.	Pending Board approval of recommendations, initiate scoping priority recommendations with consulting support; begin implementing strategies that can be done with in-house support.	Continue implementation efforts.		Not Yet Started	New	Open	Goal 3, Objective 3	Goal 3, Objective 2		\$25,000	\$25,000
64	61027	Rancho San Antonio ADA Path to Deer Hollow Farm	Evaluate feasibility of new ADA-accessible pedestrian path that separates existing combined use of pedestrians and vehicles on road leading to Deer Hollow Farm to improve public accessibility and safety.	Conduct site investigations and assessments and early resource agency coordination. Complete initial review by ADA consultant. As needed, hire consultant to conduct biological and cultural resource surveys. Adjust trail scope and/or planned alignment to avoid impacts as needed.	Conduct public outreach. Hold PNR meeting to review proposed trail improvements and prepare CEQA review.	Seek board adoption of CEQA findings and approval of trail improvements. Secure any required permits.		Open	Open	Open	Goal 3, Objective 3	Goal 3, Objective 2	\$75,000	\$95,000	\$15,000

Item #	Program & Fund	Project #	Project Name	Project Purpose	FY23 Scope	FY24 Scope	FY25 Scope	FY23 Status	FY24 Status	FY25 Status	Strategic Plan Linkage (Primary)	Strategic Plan Linkage (Secondary)	FY23 Estimated Budget	FY24 Estimated Budget	FY25 Estimated Budget
65		VP05-002	La Honda Creek Parking and Trailhead Access - Phase I Feasibility Study	Implement feasible options to provide public access to the central area of the preserve that meet the Board-approved goals for the project.	Complete technical analysis and present findings to PNR for review, input, and direction on next steps toward developing conceptual site plan alternatives. Respond to feedback from public and stakeholder engagement.	Present technical and feasibility analysis, findings, and PNR recommendations to the Board for review, input, and confirmation on direction for next steps. Select preferred site plan alternatives to advance into environmental review and design development. Continue public and stakeholder engagement. Hire environmental planning consultant and initiate environmental review.	Complete environmental review. Bring final proposed parking and trailhead access project to the Board to certify the CEQA document/adopt the CEQA findings and approve the project to proceed with design and implementation.	Open	Open	Open	Goal 3, Objective 3	Goal 3, Objective 2	\$160,000	\$58,000	\$100,000
Public Access, Education, and Outreach															
10 - General Fund Operating															
66		VP11-001	Rancho San Antonio (RSA) Multimodal Access - Implementation (Non-MAA Funded)	Implement transportation demand management strategies at Rancho San Antonio to reduce parking challenges and encourage multi-modal access to the preserve. *This project is the same as MAA11-003 but is separate as not all the work is MAA eligible.	Continue coordinating with implementation partners on timing, funding and implementation of tier 1 partnership elements. Complete feasibility studies and initiate pilot program if deemed feasible.	Continue implementation of tier 1 strategies.	Consider tier 2 strategies if necessary.	Open	Open	Completed	Goal 3, Objective 3	Goal 1, Objective 2	\$78,000	\$50,000	
67		XXXX	Long Ridge Parking - Feasibility Study	Provide a public access staging area (parking, restroom, trailhead) for Long Ridge Preserve and trails.	Project has not started yet.	Initiate discussions with Santa Clara County Parks, Caltrans and other stakeholders in scoping potential sites for parking.	Initiate feasibility study, public outreach and technical assessments.	Not Yet Started	New	Open	Goal 3, Objective 3			\$0	\$75,000
68		Supporting Project	Cooley Landing Site Use Agreements	Formalize separate agreements/easements/MOUs (Midpen, City of East Palo Alto, Regional Water Quality Control Board, Menlo Fire) to meet operations and maintenance requirements. Supports partnership at Cooley Landing area.	Finalize and approve agreements.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	Completed	Completed	Goal 3, Objective 2	Goal 3, Objective 3	\$0	\$0	\$0
69		Supporting Project	Regional Trails and Active Transportation/Access to Open Space Planning and Coordination	Provide technical and planning support on external regional trail and active transportation planning projects initiated by partners and other public agencies.	Continue participation in regional trails planning and active transportation planning efforts that include Bay-to-Sea Trail Feasibility Study, Coastal Trail Gaps Analysis and Feasibility Study, Bay Area Ridge Trail priorities, SFUC South Skyline Ridge Trail Extension, Stevens Creek Trail, etc. Continue participation in Reimagine SamTrans, Dumbarton Rail Corridor Bike/Ped Trail, and other active transportation plans.	Continue participation in regional trails planning and active transportation planning efforts that include Bay-to-Sea Trail, Bay Area Ridge Trail priorities, SFUC South Skyline Ridge Trail Extension, Stevens Creek Trail, Caltrans DA Pedestrian Plan, Unincorporated San Mateo County Active Transportation Plan, etc.	Continue participation in regional trails planning and active transportation planning efforts that include Bay-to-Sea Trail, Bay Area Ridge Trail priorities, SFUC South Skyline Ridge Trail Extension, Stevens Creek Trail, Caltrans DA Pedestrian Plan, Unincorporated San Mateo County Active Transportation Plan, etc.	Open	Open	Open	Goal 3, Objective 3	Goal 3, Objective 2	\$0	\$0	\$0
70		Supporting Project	Trail Information System	Provide enhanced quantitative trail data to the public to inform wayfinding, recreation, and accessibility decisions.	Hire and train Planning Interns in data collection protocols. Continue data collection at Midpen preserves and updating public-facing materials as additional data is collected.	Continue data collection and public-facing material development.	If additional data collection is required, continue data collection and development of public-facing materials.	Open	Open	Open	Goal 3, Objective 3	Goal 3, Objective 2	\$0	\$0	\$0
71		Supporting Project	Trail Junction Numbering System	Improve wayfinding on trails.	Add La Honda Loop Trail.	Implement at El Corte de Madera Creek Preserve. Solicit public feedback and develop recommendation for further expansion across other Preserves.	Implement at other locations as appropriate.	Not Yet Started	New	Open	Goal 3, Objective 3	Goal 3, Objective 2	\$0	\$0	\$0
Public Access, Education, and Outreach															
10 - General Fund Operating Total															
													\$453,000	\$328,000	\$315,000
30 - Measure AA Capital															
72		MAA03-005	Purisima-to-the-Sea Trail and Parking Area - Phase I Feasibility Study (see other lines for subsequent phases of the project)	Plan for a new parking area and trail connecting the Coastal Trail on Highway 1 to the Bay Area Ridge Trail on Highway 35.	Finalize feasibility studies for the trail extension, parking area, connector trails and roadway crossings and present results to the Board to confirm next steps.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	Completed	Completed	Goal 3, Objective 3	Goal 1, Objective 2	\$176,000	\$0	
73		MAA03-XXX	Purisima-to-the-Sea Comprehensive Use and Management Plan (CUMP)	Develop comprehensive plan for a new parking area and trail connecting the Coastal Trail on Highway 1 to the Bay Area Ridge Trail on Highway 35.	Project has not started yet.	Conduct additional technical studies as needed and develop draft CUMP. Conduct public outreach and review with PNR to finalize the draft CUMP. Forward the CUMP to the Board to approve as the CEQA Project Description. Contract with CEQA consultant and initiate environmental review.	Complete the CEQA review and seek Board approval of the CUMP.	Not Yet Started	New	Open	Goal 1, Objective 4	Goal 3, Objective 3	\$65,000	\$65,000	
74		MAA03-XXX	Purisima-to-the-Sea Parking	Provide a public access staging area and connections to the redwoods trail system and the Coastal Trail.	Project has not started yet.	Hire a design consultant and begin conceptual designs (designs to be used to inform CEQA review that is planned under the Purisima-to-the-Sea Comprehensive Use and Management Plan).	Complete conceptual design and forward to the Board for approval. Begin design development.	Not Yet Started	New	Open	Goal 3, Objective 3	Goal 1, Objective 4	\$198,969	\$157,718	
75		MAA03-XXX	Purisima-to-the-Sea Trail	Connect the existing Purisima Creek Redwoods trail system to the Pacific Ocean by completing the multi-use Purisima-to-the-Sea trail.	Project has not started yet.	Initiate trail design and engineering and conduct focused biological and cultural resource surveys on preferred trail alignment.	Continue with trail design and engineering. Complete biological and cultural resource surveys to support the environmental review process.	Not Yet Started	New	Open	Goal 1, Objective 4	Goal 3, Objective 3	\$55,000	\$155,000	
76		MAA05-007	La Honda Creek Phase II Trail Connections	Implement Master Plan Phase II Trails to connect visitors from the Harrington Creek Trail to the central and northern areas of La Honda Creek Preserve.	Develop design documents for trail improvements. Prepare and submit county and regulatory permit applications.	Secure permits.	Proceed with construction.	Open	Open	Open	Goal 3, Objective 3	Goal 3, Objective 2	\$85,000	\$40,000	\$306,500
77		MAA05-008	La Honda Creek White Barn Structural Rehabilitation	Preserve the La Honda Creek White Barn as historic resource.	Begin and complete the repairs.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	Completed	Completed	Goal 4, Objective 5	Goal 4, Objective 5	\$314,134		
78		MAA05-009	La Honda Creek Redwood Cabin Removal and Site Restoration	Remove the La Honda Creek Redwood Cabin and enhance the natural resource values of the site.	Complete CEQA review and submit permit applications. Prepare bid package, solicit bids and award contract.	Complete demolition work.	Project completed in prior fiscal year(s).	Open	Open	Completed	Goal 4, Objective 5	Goal 4, Objective 5	\$89,654	\$295,000	
79		MAA05-012	Phase 2 - Paulin Bridge Replacements (2)	Facilitate future Bay Area Ridge Trail access from Upper La Honda Creek Preserve to El Corte de Madera Creek Preserve.	Complete design plans, environmental review and prepare permit applications.	Secure permits. Prepare bid package, solicit bids, award construction contract.	Complete construction.	New	Open	Open	Goal 3, Objective 3	Goal 3, Objective 3	\$214,000	\$30,000	\$385,000
80		MAA06-002	Hawthorns Area Plan	Develop a plan to guide ecologically sensitive public access improvements and future natural resource and land management activities at the Hawthorns Area of Windy Hill Open Space Preserve.	Continue data collection, surveys, technical studies, and stakeholder engagement to further characterize resources at the Hawthorns Area and identify site opportunities and constraints.	Develop use and management objectives, natural resource management and public access programming, and conceptual site plan alternatives. Conduct comprehensive public engagement, including stakeholder coordination, public workshops, site tours, surveys, and working group.	Compile the Hawthorns Area Plan and conduct environmental review per the California Environmental Quality Act.	Open	Open	Open	Goal 1, Objective 2	Goal 3, Objective 3	\$211,120	\$299,806	\$169,062
81		MAA10-001	Alpine Road Regional Trail, Coal Creek	Trail improvements to enhance public access, repair damaged sections, and reduce further erosion and sedimentation downstream.	Complete contractor construction (phase 1). Finalize permitting and design for the bypass trail reroute (phase 2).	Crew to construct reroute of bypass trail (phase 2). Close out all regulatory permits. Complete negotiations with San Mateo County in accordance with MOU for transfer of right-of-way and other property rights.	Project completed in prior fiscal year(s).	Open	Open	Completed	Goal 3, Objective 3	Goal 4, Objective 5	\$3,363,478	\$336,282	
82		MAA11-003	Rancho San Antonio (RSA) Multimodal Access - Implementation (MAA Eligible)	Implement transportation demand management strategies at Rancho San Antonio to reduce parking challenges and encourage multi-modal access to the preserve. *This project is the same as VP11-001 but is separate as not all the work is MAA eligible.	Continue implementation of tier 1 strategies.	Continue implementation of tier 1 strategies.	Consider tier 2 strategies if necessary.	Open	Open	Open	Goal 3, Objective 2	Goal 3, Objective 3	\$25,000	\$0	\$0
83		MAA16-001	Long Ridge Trail Connection to Eagle Rock and Devils Canyon	Provide public access to an approximately one-mile trail connection to Eagle Rock and Devils Canyon.	Assess project goals. Continue trail scouting and identify site opportunities and constraints.	Initiate project feasibility and stakeholder outreach in conjunction with the Long Ridge Parking Feasibility Project. Conduct initial biological/cultural resource assessments.	Develop project description in conjunction with Long Ridge Parking Feasibility Study project. Initiate technical studies and preliminary design.	Open	Open	Open	Goal 3, Objective 3	Goal 3, Objective 2	\$0	\$75,000	\$110,000
84		MAA20-002	Bay Area Ridge Trail: Highway 17 Crossing	Provide a regional recreational trail across Highway 17 in Santa Clara County by constructing a new overcrossing near Los Gatos and Lexington Reservoir in close alignment with the HWY 17 Wildlife Crossing project MAA20-001.	Continue Caltrans P&ED phase, including CEQA/NEPA review. Continue the Use & Management planning process for the crossings, regional trail connections, and other improvements associated with the Project. Continue public and partner outreach, and seek funding opportunities.	Complete Caltrans P&ED phase including CEQA/NEPA review for Board consideration. Initiate RFQP for consultant permitting assistance and preliminary design development in coordination with Caltrans, resource agencies, and partners. Bring the Comprehensive Use & Management Plan to the Board for consideration at the same time as adoption of the CEQA document. Conduct/oversee permitting and design work. Continue partnership agreement discussions and negotiations with partner agencies and organizations.	Finalize Property Rights for connecting trails before constructing trail crossing. Continue permitting and design.	Open	Open	Open	Goal 1, Objective 2	Goal 3, Objective 3	\$594,725	\$1,189,093	\$2,268,230
85		MAA21-004	Bear Creek Stables Project	Implement repairs to maintain public and equestrian use, including repairs to ensure reliable water source.	Secure Building Permits, prepare Bid Package, Solicit a Request for Bids, Award Contract, and Initiate Construction.	Complete construction.	Project completed in prior fiscal year(s).	Open	Open	Completed	Goal 3, Objective 3	Goal 4, Objective 5	\$1,212,954	\$3,240,793	
86		MAA21-006	Bear Creek Redwoods - Alma College Cultural Landscape Rehabilitation	Implement the Alma College Cultural Landscape Rehabilitation Plan.	Complete the site construction work. Purchase and install year 1 of native nursery plants, seed, plant protections (to protect from animal browsing), and fencing.	Purchase and install year 2 of native nursery plants, seed, plant protections, and fencing.	Purchase and install final year of native nursery plants, seed, plant protections, and fencing.	Open	Open	Open	Goal 3, Objective 2	Goal 3, Objective 3	\$824,083	\$145,000	\$75,000

Item #	Program & Fund	Project #	Project Name	Project Purpose	FY23 Scope	FY24 Scope	FY25 Scope	FY23 Status	FY24 Status	FY25 Status	Strategic Plan Linkage (Primary)	Strategic Plan Linkage (Secondary)	FY23 Estimated Budget	FY24 Estimated Budget	FY25 Estimated Budget	
87		MAA21-011	Phase II Trail Improvements, Bear Creek Redwoods DSP	Implement Preserve Master Plan Phase II trail improvements to open the northeastern part of the preserve to public access.	Solicit bids for construction work. Initiate bridge and culvert construction. Conduct biomonitoring and revegetation/reseeding as needed. Begin construction of trail, including new connecting trail and trailhead to the BCR/Hwy 17 junction.	Complete construction work. Closeout grant. Conduct regulatory monitoring.	Project completed in prior fiscal year(s).	Open	Open	Completed	Goal 3, Objective 3	Goal 4, Objective 5	\$1,411,507	\$897,519		
30 - Measure AA Capital Total													\$8,521,655	\$6,867,462	\$3,691,510	
40 - General Fund Capital																
88		31901	ADA Barrier Removal	Implement ADA barrier removals as identified and prioritized in the Board-approved ADA Transition Plan Update; includes developing cost estimates, tracking, and reporting accomplishments.	Complete year four of priority barrier removals.	Complete year five of barrier removals.	Complete year six of barrier removals.	Open	Open	Open	Goal 2, Objective 2	Goal 3, Objective 2	\$1,281,500	\$627,000	**\$0	
Public Access, Education, and Outreach																
40 - General Fund Capital																
89		31906	Bear Creek Redwoods North Parking Area	Construct new North Parking Area to expand and improve parking capacity at Bear Creek Redwoods Preserve as prioritized in Phase III of the Bear Creek Redwoods Preserve Plan.	Conduct planning and technical studies for conceptual design alternatives.	Initiate public outreach and stakeholder engagement on conceptual site plan alternatives. Revise conceptual design with Board Committee, Board and public input.	Initiate evaluation of selected site plan alternative for CEQA consistency with Preserve Plan EIR, conduct additional CEQA review if needed.	New	Open	Open	Goal 3, Objective 3	Goal 3, Objective 2	\$61,000	\$100,000	\$75,000	
90		31907	Johnston Ranch Loop Trail and Parking Area	Complete improvements to existing parking area and new trail loop at Johnston Ranch property that aligns with City of Half Moon Bay's Local Coastal Program and Parks Master Plan.	Deferred due to delay on property acquisition and partner's resource constraints.	In coordination with the City of Half Moon Bay and Peninsula Open Space Trust, conduct site assessments, plan and initiate basis of conceptual design of improvements for the existing parking area and new loop trail. Initiate public and stakeholder outreach and engagement. Conduct trail scouting.	Present conceptual design options to the Planning and Natural Resources Committee at a community meeting and to the Board. Refine the conceptual design option(s). Develop project description for CEQA for Board consideration.	Deferred	New	Open	Goal 3, Objective 3			\$30,000	\$80,000	
91		35006	Kennedy Trailhead Parking Area Improvement	Expand and improve Kennedy trailhead parking area to address community-wide parking and access concerns, and replace existing portable toilet with a permanent ADA-accessible vault restroom as part of ADA Barrier Removal Project.	Project has not started yet.	Complete feasibility study for trailhead parking area improvements. Conduct stakeholder outreach.	Develop project conceptual designs to 35% and present to Planning and Natural Resources Committee for input. Forward recommendation to the Board and seek Board approval of project description to begin CEQA process.	Not Yet Started	New	Open	Goal 4, Objective 5			\$112,000	\$10,000	
92		35008	Kennedy Trail Retaining Wall	Enhance safety for emergency vehicle access along a narrow segment of Kennedy Trail.	Complete geotechnical investigation, design and permitting.	Complete retaining wall construction.	Project completed in prior fiscal year(s).	Open	Open	Completed	Goal 4, Objective 5			\$22,000	\$362,500	
93		61025	FFO Trail Bridge Replacements	Maintain safe trail use to continue public access within Preserves by replacing two wooden bridges.	Secure permits.	Initiate construction.	Complete construction.	Open	Open	Open	Goal 3, Objective 3	Goal 4, Objective 5	\$17,500	\$34,500	\$34,500	
95		MAA21-004	Bear Creek Stables Project (Fund 40 funded work)	<i>This project is listed on row 85 and is shown here to illustrate the amount of funding that will come from Fund 40.</i>				Open	Open	Completed	Goal 3, Objective 3	Goal 4, Objective 5	\$500,000	\$750,000		
96		MAA21-011	Phase II Trail Improvements, Bear Creek Redwoods DSP (Fund 40 funded work)	<i>This project is listed on row 87 and is shown here to illustrate the amount of funding that will come from Fund 40.</i>				Open	Open	Completed	Goal 3, Objective 3	Goal 4, Objective 5		\$200,000		
97		VP14-001	California Riding & Hiking Trails	Pursue viable sections of the California Riding & Hiking Trail at Russian Ridge, Teague Hill and Lower La Honda Creek to Sam McDonald County Park to expand opportunities for trail connections.	Complete transfer of California Riding and Hiking Trail (CRHT) from State of California to the District. Acquire additional private trail easements as needed. Initiate outreach and negotiation with private property owners subject to existing CRHT easements.	Continue outreach and negotiations with private property owners subject to existing CRHT easements.	Continue negotiations with private property owners subject to existing CRHT easements.	Open	Open	Open	Goal 1, Objective 2			\$32,500	**\$0	**\$0
98		XXXXX	Fremont Older Parking Lot Improvements	Improve parking configuration, traffic flow, and surface condition.	Project has not started yet.	Complete assessment and design documents, submit permit applications and initiate environmental review.	Complete environmental review, secure permits, bid project for construction, complete construction.	Not Yet Started	New	Open	Goal 4, Objective 1	Goal 3, Objective 2		\$73,000	\$222,000	
99		XXXXX	Guadalupe Creek Crossing Replacement	Assess and improve existing creek culvert crossing.	Project has not started yet.	Complete assessment and design documents, submit permit applications, and initiate environmental review.	Complete environmental review, secure permits, bid project for construction.	Not Yet Started	New	Open	Goal 3, Objective 3	Goal 3, Objective 2		\$133,000	\$50,000	
100		XXXXX	Monte Bello Black Mountain Trail Extension	Utilize the existing trail easement through Lehigh Quarry lands to construct a route that has a more gradual ascent of Black Mountain	Project scoping and scouting.	Initiate technical studies.	Prepare project description and initiate environmental review.	New	Open	Open	Goal 3, Objective 3	Goal 3, Objective 2		**\$0	\$75,000	\$35,000
101		XXXXX	Rancho San Antonio Road Repair	Improve existing service road and ADA access.	Complete assessment, design documents, permits, and environmental review. Bid project for construction and brain construction.	Complete construction.	Project completed in previous fiscal year.	New	Open	Completed	Goal 4, Objective 1	Goal 3, Objective 2	\$382,500	\$100,000		
40 - General Fund Capital Total													\$2,297,000	\$2,597,000	\$506,500	
Public Access, Education, and Outreach Total													\$11,271,655	\$9,792,462	\$4,513,010	
Assets and Organizational Support																
10 - General Fund Operating																
102		10001	Records Management	Continue to support paperless solutions and increase access to District documents, staff will use the Board-approved retention schedule to inventory and digitize paper files.	Complete document digitization of paper files and proper disposition of paper documents. Complete input of digitized documents into the Electronic Document Management System from electronic files.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	Completed	Completed	Goal 4, Objective 1			\$25,000		
103		10002	San Mateo County Master Permit	Develop a Master Permit with San Mateo County to streamline project implementation.	Submit master permit application for county review. Conduct CEQA Review for covered activities. Continue stakeholder engagement. Work with county to advance master permit approval.	Complete County master permit approval process. No project budget needed; only staff time is anticipated after FY23.	Project completed in prior fiscal year(s).	Open	Open	Completed	Goal 4, Objective 1			\$10,000	**\$0	
104		31905	Basic Policies for the Coastal Annexation Area	Develop basic policies for the Coastal Annexation Area and incorporate into the District's existing Basic Policy, originally adopted in 1999.	Obtain Board approval of workplan. Prepare a framework to develop basic policies for the Coastal Annexation Area based on interdepartmental review of current District policies, guidelines, and practices. Prepare a public and stakeholder engagement strategy.	Obtain Committee and Board approval of project scope and engagement strategy. Conduct outreach and engagement throughout District jurisdiction, including Coastside. Draft basic policies for the Coastal Annexation Area based on Board, public, and stakeholder input.	Finalize basic policies for the Coastal Annexation Area with Committee and Board and incorporate into the District's existing Basic Policy.	Open	Open	Open	Goal 2, Objective 5	Goal 3, Objective 1		**\$0	\$20,000	\$10,000
105		40013	50th Anniversary Public Events and Activities	Commemorate 50 years of public open space preservation, restoration and connection.	Hold series of anniversary events, activities and anniversary gatherings.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	Completed	Completed	Goal 2, Objective 1	Goal 3, Objective 1	\$174,151			
106		50005	Tyler Munis Enterprise Resource Planning (ERP) Migration	Migrate Tyler New World ERP System to Tyler Munis, a modern cloud ERP that provides substantially more functionality than the current on-premise solution. The new functionality will streamline many finance and HR business processes and enable paperless workflows.	Investigate additional workflow automations for new Human Capital Management and Financial Management Modules. Retire associated Access databases.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	Completed	Completed	Goal 1, Objective 4			\$62,158		
107		XXXXX	Cybersecurity Audit	Due to growing cybersecurity risks, an external cybersecurity audit is needed to improve security posture. This audit will identify areas that need greater protection from cyber threats and provide recommendations to further secure critical infrastructure.	Develop scope of work, release RFQP, select consultant, and enter into contract.	Complete Cybersecurity Audit.	Project completed in previous fiscal year(s).	New	Open	Completed	Goal 4, Objective 1			\$25,000	\$35,000	
108		XXXXX	Diversity, Equity, and Inclusion Program Actions	Implement new actions to further the Board's policy, goals and priorities related to Diversity, Equity, and Inclusion.	Implement first year of actions items (two to four DEI initiatives), focusing on initiatives that are foundational to support ongoing DEI goals. Certain initiatives will be completed within the fiscal year and others may need multiple years to fully implement.	Implement second year of action items. Certain initiatives will be completed within the fiscal year and others may need multiple years to fully implement.	Implement third year of action items. Certain initiatives will be completed within the fiscal year and others may need multiple years to fully implement.	New	Open	Open	Goal 3, Objective 2	Goal 3, Objective 4	\$50,000	\$50,000	\$50,000	
109		XXXXX	FOSM Update	Provide a comprehensive update of the Financial Organization Sustainability Model with a focus on a 10 year outlook on program delivery, organization, reporting structure, staffing and financial sustainability.	Hire consultant, conduct staff interviews, prepare scenarios for staffing and organizational change over the next 10 years. Analyze those scenarios for efficiency of service delivery and financial sustainability. Prepare draft report.	Review report and finalize. Present report findings and recommendations to the Board. Prepare implementation measures for development of FY25 CIAP.	Project completed in previous fiscal year(s).	Open	Open	Completed	Goal 4, Objective 2			**\$0	**\$0	**\$0
110		XXXXX	Preserve Use Permit System	The IT Master Plan recommends replacing the current legacy access database and manual process for preserve use permits using an online permit system to improve efficiencies, expand automation, and improve tracking and metrics.	Gather business requirements and conduct permit systems needs assessment	Scope, research, and select permit management system.	Procure and Go-live with permit management system.	New	Open	Open	Goal 4, Objective 1			\$35,000	\$75,000	\$20,000
111		XXXXX	Ranger Laptop Refresh	Ranger laptops are over 5 years old and need upgrades to continue functioning properly.	Assess ranger laptop needs. Begin procuring, configuring and issuing ranger laptops.	Complete configuring and issuing of all ranger laptops.	Project completed in previous fiscal year(s).	New	Open	Completed	Goal 4, Objective 1			\$60,000	\$60,000	

Item #	Program & Fund	Project #	Project Name	Project Purpose	FY23 Scope	FY24 Scope	FY25 Scope	FY23 Status	FY24 Status	FY25 Status	Strategic Plan Linkage (Primary)	Strategic Plan Linkage (Secondary)	FY23 Estimated Budget	FY24 Estimated Budget	FY25 Estimated Budget
112	Supporting Project	Bear Creek Stables Operator RFP/Lease	Bear Creek Stables Operator	Enter into agreement with long term tenant to manage Bear Creek Stables operation.	Finalize Concessionaire agreement and monitor new lease operation.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	Completed	Completed	Goal 4, Objective 5	Goal 3, Objective 3	\$0	\$0	\$0
113	Supporting Project	Computer System Fallover (Off-site)	Computer System Fallover (Off-site)	Continue the off-site computer system fallover to maintain business continuity in the event physical servers are damaged by fire, natural disaster, or cyberattack.	Project has not started yet.	Project has not started yet.	Assess available off-site computer system fallover solutions. Renew the current solution or implement a new one that better meets business needs.	Not Yet Started	Not Yet Started	New	Goal 4, Objective 3		\$0	\$0	\$0
114	Supporting Project	Customer Relationship Management (CRM)	Customer Relationship Management (CRM)	Provide more efficient management of public notification and engagement processes, including mailings/email notifications, and create consistent contact management for contact information of partners, vendors and outside organizations.	Train departments in new features. Research potential additional CRM functionality to track public and partner engagement across departments and implement as needed.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	Completed	Completed	Goal 4, Objective 1	Goal 3, Objective 3	\$0	\$0	\$0
115	Supporting Project	Design-Build Legislation	Design-Build Legislation	Provide District with permanent ability to utilize design-build contracting for capital projects as a useful contracting tool.	Work with delegation to seek passage of legislation by August 31, 2022.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	Completed	Completed	Goal 1, Objective 3	Goal 4, Objective 5	\$0	\$0	\$0
116	Supporting Project	Fire Suppression Program: Review Staffing, Equipment and Training	Fire Suppression Program: Review Staffing, Equipment and Training	Review and update the Fire Suppression Program to remain well prepared for future fire suppression events.	Continue implementation as necessary.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	Completed	Completed	Goal 2, Objective 4		\$0	\$0	\$0
Assets and Organizational Support															
10 - General Fund Operating															
117	Supporting Project	Fleet Management	Fleet Management	The IT Master Plan recommends implementing a Fleet Management System to plan, program, and track the management (including replacements and maintenance) of the vehicle and equipment fleet.	Project has not started yet.	Scope and research Fleet Management Systems.	Procure and launch Fleet Management System.	Not Yet Started	New	Open	Goal 4, Objective 1		\$0	\$0	\$0
118	Supporting Project	Fleet Transition Plan	Fleet Transition Plan	Create a medium to long term plan to transition the fleet away from fossil fuels, as an item under the Climate Action Plan.	Manage the production of a fleet transition plan to inform future fleet management decisions, including replacements and purchases.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	Completed	Completed	Goal 2, Objective 3	Goal 4, Objective 1	\$0	\$0	\$0
119	Supporting Project	GIS Strategic Plan	GIS Strategic Plan	The IT Master Plan recommends developing a GIS Strategic Plan that will establish a unified vision, goals and objectives for the GIS Program, provide a framework for department staff and other stakeholders to efficiently and effectively use geospatial technology, and prepare a roadmap for the future of GIS at Midpen.	Project not yet started.		Procure a consultant through a RFP process to develop the GIS strategic plan by gathering information, conducting department interviews, and synthesizing information within a final report.	Not Yet Started	New	Completed	Goal 4, Objective 1		\$0	\$0	\$0
120	Supporting Project	Good Neighbor Policy Update	Good Neighbor Policy Update	Review and update the Good Neighbor policy as appropriate to ensure policy remains fresh and effective in maintaining positive relationships with neighbors/adjacent landowners.	Solicit public input on Good Neighbor Policy revisions. Prepare draft recommendations and policy revisions.	Present recommendations to the Board for approval. Post updated policy online and publish revised Good Neighbor brochure.	Project completed in prior fiscal year(s).	Open	Completed	Completed	Goal 3, Objective 3	Goal 2, Objective 5	\$0	\$0	\$0
121	Supporting Project	Historic Resources Procedural Guide/Library	Historic Resources Procedural Guide/Library	Develop an administrative historic resources procedural guide as a guiding document for consistent historic resource management and update existing database.	Finalize database framework and begin populating with existing historic resource data. Update historic resources procedural guide with new practices related to library, database, or historic resource management.	Complete populating database with existing historic resources data. Ongoing updates to historic resources procedural guide, library, and database will continue as future historic resource management projects and activities occur at the District.	Project completed in prior fiscal year(s).	Open	Open	Completed	Goal 4, Objective 1		\$0	\$0	\$0
122	Supporting Project	Public GIS Hub	Public GIS Hub	The IT Master Plan recommends building a comprehensive online hub of GIS resources for the public and community stakeholders to access Midpen GIS data services and discover interactive mapping applications, dashboards, and StoryMaps for ease of public retrieval and use. There is a demand for this technology and this hub will lay the foundation for creating and sharing content with the surrounding community.	Go-live with ArcGIS Hub site and applications. Update webpages. Promote on social media.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	Completed	Completed	Goal 3, Objective 3	Goal 4, Objective 1	\$0	\$0	\$0
123	Supporting Project	SharePoint - Document Management System	SharePoint - Document Management System	Continue building out the SharePoint platform on Office 365 to provide a cloud based document management system that support remote working and ease of document retrieval/storage/transmittal/review.	Continue network drive departmental migrations to electronic document management systems.	Complete all necessary file migrations.	Project completed in prior fiscal year(s).	Open	Open	Completed	Goal 4, Objective 1		\$0	\$0	\$0
10 - General Fund Operating Total													\$441,309	\$240,000	\$80,000
20 - Hawthorn Fund															
124		35007	Hawthorn Roof Replacement	Conduct critical maintenance repairs to support the long-term preservation of a historical structure.	Deferred pending historic and structural evaluations of Hawthorns Historic Complex and Board direction on the main house.	If directed by the Board and based on the results of the Hawthorns Historic Complex Assessment and subsequent decisions, complete design, complete CEQA review and secure permits. Prepare bid package, solicit bids and award contract. Initiate construction. Complete bat survey.	complete construction.	Deferred	Open	Open	Goal 4, Objective 5		\$303,000	\$95,500	\$95,500
125	Supporting Project	Hawthorns Historic Complex Assessment	Hawthorns Historic Complex Assessment	Evaluate site conditions at the Hawthorns Historic Complex.	Complete structural assessments and historic evaluations of structures and landscape features associated with the Hawthorns Historic Complex. Work with Town of Portola Valley, POST and potential partner to identify possible options. If sufficient concurrence is reached among stakeholders, present options to the Board and the public.	Continue public engagement. Implement scope of work as approved by the Board.	Continue implementation of Board-approved scope of work.	New	Open	Open	Goal 1, Objective 1		\$0	\$0	\$0
20 - Hawthorn Fund Total													\$0	\$303,000	\$95,500
Assets and Organizational Support															
40 - General Fund Capital															
126		31202-11-310000	New Administrative Office (AO) Facility	Prepare 5050 El Camino Real as the new administrative office.	Project closeout and address post-construction matters.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	Completed	Completed	Goal 4, Objective 1	Goal 4, Objective 5	\$146,000		
127		35004	Sierra Azul Ranger Residence	Repurpose and repair existing structure as residence to enhance onsite presence, monitoring, and off-hours response at Sierra Azul Preserve. Repave driveway from Pheasant Road to South Area Outpost.	Develop bid package, solicit bids and award contract. Initiate construction.	Completed construction and receive building occupancy. Begin oversight of plant installation/maintenance.	Project completed in prior fiscal year(s).	Open	Open	Completed	Goal 4, Objective 1	Goal 4, Objective 5	\$380,000	\$222,000	
128		35009	Red Barn Roof Repair	Long term preservation of historical structure.	Begin implementation of roof repair recommendations.	Complete recommendations.	Project completed in prior fiscal year(s).	Open	Open	Completed	Goal 4, Objective 5	Goal 2, Objective 5	\$255,000	\$73,000	
129		35010	Structure Disposition	Assess condition of vacant structures and gather information to determine long term disposition.	Complete implementation actions for structures evaluated in FY22. Conduct research and assess conditions of an additional two to three structures. Develop disposition recommendations for Board consideration and direction.	Complete implementation actions for structures evaluated in FY23. Conduct research and assess conditions of an additional two to three structures. Develop disposition recommendations for Board consideration and direction.	Complete implementation actions for structures evaluated in FY24. Conduct research and assess conditions of an additional two to three structures. Develop disposition recommendations for Board consideration and direction.	Open	Open	Open	Goal 4, Objective 5		\$516,500	\$524,500	\$524,500
130		61020	Thornwood Residence Evaluation	Complete historic evaluation and structural evaluation of the Thornwood residence to inform repair plan of a historic structure.	TBD, based on board-approved direction given in late FY22.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	Completed	Completed	Goal 4, Objective 5		\$253,000		
131		61026	Quam Residence Road Repair	Evaluate cost of driveway repair. Compare with potential rental revenue return for Quam residence and demolition cost. Bring to Board for decision on disposition of the structure. Either demolish the structure or repair driveway.	If demolition is approved, demolish primary residential structure and five ancillary structures. If road and structure repair is approved, develop bid package, solicit bids and award contract if total costs are less than \$350,000.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	Completed	Completed	Goal 4, Objective 5		\$350,000		
132		65407	Radio System Assessment and Upgrade	Ensure District's radio system remains operational and reliable. Provide radio coverage within new land acquisitions and address coverage gaps in existing high-use areas.	Continue installation of new radio system. Replace all handheld and vehicle radios. Conduct testing of new system. Once testing is complete, conduct final cleanup, cutover and final acceptance.	Project completed in prior fiscal year(s).	Project completed in prior fiscal year(s).	Open	Completed	Completed	Goal 4, Objective 1		\$1,445,000		
133		XXXXX	District-wide Firewall Upgrade	Upgrade firewalls to provide additional information security.	Conduct needs assessment to identify firewall needs over the next 3-5 years that take into account the growing security demands.	Procure and install firewalls.	Project completed in previous fiscal year(s).	New	Open	Completed	Goal 4, Objective 1		\$105,000	\$15,000	
134		None	District Office Server Refresh	Upgrade current server infrastructure.	Conduct server infrastructure needs assessment, research server infrastructure, and select servers hardware and software.	Purchase and set up new server infrastructure including new hardware and software. Migrate current virtual server infrastructure to new system.	Project completed in prior fiscal year(s).	Open	Open	Completed	Goal 4, Objective 1		\$90,000	\$10,000	

Item #	Program & Fund	Project #	Project Name	Project Purpose	FY23 Scope	FY24 Scope	FY25 Scope	FY23 Status	FY24 Status	FY25 Status	Strategic Plan Linkage (Primary)	Strategic Plan Linkage (Secondary)	FY23 Estimated Budget	FY24 Estimated Budget	FY25 Estimated Budget
135	None	Vehicle and Machinery/Equipment Purchases	Provide necessary vehicles and equipment for Administrative and Field Office staff to further the District's mission and meet project delivery and service delivery commitments.	Possibly replacing two vehicles and purchasing two additional maintenance trucks. Will assess the need for two additional pieces of equipment, possibly mid-size excavator and a transport trailer.	Unknown at this time. Will need to wait for Fleet Transition Plan to be completed to decide which vehicles will be purchased	Unknown at this time. Will need to wait for Fleet Transition Plan to be completed to decide which vehicles will be purchased	Recurring	Recurring	Recurring	Goal 4, Objective 1	Goal 4, Objective 5	\$465,000	\$465,000	\$465,000	
40 - General Fund Capital Total													\$4,005,500	\$1,309,500	\$989,500
Assets and Organizational Support Total													\$4,446,809	\$1,852,500	\$1,165,000
Grand Total													\$22,331,202	\$18,435,530	\$12,278,557

**FY23/FY24/FY25 Capital Improvement and Action Plan
Board Retreat #2**

Grant Income

CIAP Ref #	Grant/Partnership/Other	Project #	Total Grants in FY23	Total Grants in FY24	Total Grants in FY25
<i>California Rivers Parkways Program</i>					
87	Phase II Trail Improvements, Bear Creek Redwoods OSP	MAA21-011	\$ 1,411,507	\$ 1,059,614	
<i>CalRecycle Farm & Ranch Clean-up Grant</i>					
44	Purisima Upland Site Clean up and Soil Remediation	MAA03-002	\$77,480		
<i>D2: Revitalize Stream, Upland and Wetland Habitats</i>					
23	IPM Implementation of Santa Clara Valley Water District Grant	80065	4,294		
<i>Wildlife Conservation Board (WCB)</i>					
17	Los Gatos Creek Watershed - Wildland Fire Resiliency	61023	575,000	450,000	375,000
52	Wildlife Corridor: Highway 17 Crossing	MAA20-001	100,000		4,000,000
Total			\$ 2,168,281	\$ 1,509,614	\$ 4,375,000

**FY23/FY24/FY25 Capital Improvement and Action Plan
Board Retreat #2**

Categories of Interest Project Summary

CIAP Ref #	Category & Project Name	Project #	Total FY23 Estimated Budget	Total FY24 Estimated Budget	Total FY25 Estimated Budget
Agriculture**					
104	Basic Policies for the Coastal Annexation Area	31905	\$ -	\$ 20,000	\$ 10,000
128	Red Barn Roof Repair	35009	255,000	73,000	
55	Lobitos Creek Fencing	61024	216,000	111,000	
2	Johnston Ranch Land Acquisition	MAA01-005	22,952		
42	Madonna Creek Fish, Water Supply and Bridge Replacement	MAA01-006	177,454	215,757	396,968
3	South Cowell Upland Land Conservation	MAA03-006	15,000		
45	Purisima-to-the-Sea Habitat Enhancement and Water Supply Improvement Plan	MAA03-007	257,794	299,101	11,779
48	Lone Madrone Ranch Fence Installation	MAA05-011	128,250	66,000	
49	Lone Madrone Corrals	MAA05-XXX			57,000
50	Lower Turtle Pond Repair	MAA07-008	13,794	191,878	100,000
51	Cloverdale - Infrastructure Upgrades and Improvements	MAA13-XXX		70,000	40,000
8	Cloverdale Ranch Land Opportunity	VP13-001	215,000	35,000	
9	Redwood Forest Land Opportunity	VP15-001		5,000	
13	Sierra Azul Loma Prieta Land Conservation	VP25-001	22,000	22,000	22,000
14	Lower San Gregorio Creek Watershed Land Conservation	VP39-001	12,500		
59	Driscoll Ranch New Agricultural Well	XXXXX	90,000	28,500	54,500
36	Toto Ranch Agricultural Plan	XXXXX	31,000	20,000	
60	Toto Ranch New Agricultural Well(s)	XXXXX	85,000	42,500	14,000
37	Agricultural Policy	Supporting*	-	-	-
120	Good Neighbor Policy Update	Supporting*	-	-	-
38	Drought Response and Resiliency Plan	Supporting*	-	-	-
Agriculture Total			\$ 1,541,744	\$ 1,199,736	\$ 706,247
Diversity					
88	ADA Barrier Removal	31901	\$ 1,281,500	\$ 627,000	
62	Purisima Preserve Multimodal Access Study	31904	35,000		
89	Bear Creek Redwoods North Parking Area	31906	61,000	100,000	75,000
90	Johnston Ranch Loop Trail and Parking Area	31907		30,000	80,000
105	50th Anniversary Public Events and Activities	40013	174,151		
64	Rancho San Antonio ADA Path to Deer Hollow Farm	61027	75,000	95,000	15,000
24	Amah Mutsun Land Trust Native Garden	80066	50,000	100,000	50,000
76	La Honda Creek Phase II Trail Connections	MAA05-007	85,000	40,000	306,500
80	Hawthorns Area Plan	MAA06-002	211,120	299,806	169,062
82	Rancho San Antonio (RSA) Multimodal Access - Implementation (MAA Eligible)	MAA11-003	25,000		
83	Long Ridge Trail Connection to Eagle Rock and Devils Canyon	MAA16-001		75,000	110,000
86	Bear Creek Redwoods - Alma College Cultural Landscape Rehabilitation	MAA21-006	824,083	145,000	75,000
87	Phase II Trail Improvements, Bear Creek Redwoods OSP	MAA21-011	1,411,507	1,097,519	
65	La Honda Creek Parking and Trailhead Access - Phase I Feasibility Study	VP05-002	160,000	58,000	100,000
66	Rancho San Antonio (RSA) Multimodal Access - Implementation (Non-MAA Funded)	VP11-001	78,000	50,000	
32	Ethnobotanical Inventory for Tribal Partnerships	XXXXX	40,000	80,000	50,000
100	Monte Bello Black Mountain Trail Extension	XXXXX		75,000	35,000
101	Rancho San Antonio Road Repair	XXXXX	382,500	100,000	
108	Diversity, Equity, and Inclusion Program Actions	XXXXX	\$50,000	50,000	50,000
68	Cooley Landing Site Use Agreements	Supporting*	-	-	-
69	Regional Trails and Active Transportation/Access to Open Space Planning and Coordination	Supporting*	-	-	-
70	Trail Information System	Supporting*	-	-	-
71	Trail Junction Numbering System	Supporting*	-	-	-
Diversity Total			\$ 4,943,861	\$ 3,022,325	\$ 1,115,562

**FY23/FY24/FY25 Capital Improvement and Action Plan
Board Retreat #2**

CIAP Ref #	Category & Project Name	Project #	Total FY23 Estimated Budget	Total FY24 Estimated Budget	Total FY25 Estimated Budget
Fire Prevention					
16	Fuel Reduction Implementation	61017	\$ 715,000	\$ 715,000	\$ 715,000
17	Los Gatos Creek Watershed - Wildland Fire Resiliency	61023	648,668	633,460	450,500
18	SCC Forest Health & Wildfire - Wildland Fire Resiliency	61028	325,000		
19	Wildland Fire Resiliency Program	80003-10	360,000		
22	Districtwide Vegetation Mapping	80063	174,000		
27	Irish Ridge Restoration	80072	85,000	385,000	405,000
47	Restoration Forestry Demonstration Project	MAA05-010	366,905	275,199	1,092,605
53	Bear Creek Redwoods Preserve Plan: Invasive Weed Treatment and Restoration	MAA21-007	109,642	109,111	
34	Miramontes Ridge Reforestation	XXXXX			115,000
116	Fire Suppression Program: Review Staffing, Equipment and Training	Supporting*	-	-	-
Fire Prevention Total			\$ 2,784,215	\$ 2,117,770	\$ 2,778,105
Total			\$ 9,269,820	\$ 6,339,831	\$ 4,599,914

* Supporting Projects do not qualify as a Capital Project. Expenditures for these projects are part of ongoing operating programs that are reflected in staff time and departmental service and supplies budgets.

** A majority of projects within the Agriculture area are improvements to grazing properties, which provide significant fuel reduction and fire



February 24, 2022

Midpeninsula Regional Open Space District
330 Distel Circle
Los Altos, CA 94022

Re: Action Plan – Fiscal Year 2022-23

Board of Directors

Suzanne Sullivan
Chair
Rajesh Mashruwala
Vice Chair
Andrew Bosworth
John Chamberlain
Dennis DeBroeck
Sean Dempsey
Rod Ferguson
Wende Hutton
Jennifer Lynch
Alisa MacAvoy
Matt Miller
Sanjay Vaswani
Emerick Woods
Ken Yeager

President

Walter T. Moore

Board of Directors:

On Thursday, March 3, 2022, the District's Board of Directors will consider new projects to include in the District's action plan for the upcoming fiscal year. As the Board considers priority projects, I want to first congratulate District staff and Board on the organization's 50th anniversary. POST is proud to be sponsoring 50th anniversary events as you celebrate this milestone. Through protection of open space across our region, you have had an indelible and lasting impact on our landscape and the beauty and abundant diversity these lands support. And, during these challenging times, I want to reiterate POST's appreciation for your strong partnership and regional leadership. In the last year, despite the ongoing pandemic and need to address threats from a changing climate, we continued to make steady progress on many existing shared priorities.

I want to particularly thank the District for your continued partnership in efforts to protect natural resources, expand public access, and ensure a sustainable future for agriculture on the San Mateo County Coast including:

- Securing \$8 million in funding from the State for the acquisition of Cloverdale Ranch;
- Allocating additional resources to plan for and manage coastal ranches;
- Planning for the Purisima-to-the-Sea Trail which aligns with POST's Bay to Sea Trail vision;
- Furthering the District's agricultural policy and consideration of additional support to POST's complementary efforts to protect farms through our Farmland Futures Initiative; and
- Direct support of the Coastal Trail Feasibility Study.

A complete list of ongoing collaborations is attached.

In the coming year, the long-standing, strategic partnership between our organizations will be as important as ever, and POST and the District are poised to advance a regional conservation vision that benefits our interconnected local communities and natural systems across the Peninsula including:

- Advancing scientific research that identifies core habitat, critical regional movement corridors, and essential wildlife crossings including at Highway 17 and Alma Bridge Road;
- Protection of agriculture on the San Mateo Coast;

Midpeninsula Regional Open Space District

February 24, 2022

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- Exploring opportunities to protect iconic redwoods and implement ecologically sensitive forest management and fuel reduction to protect our forests and communities;
- Advancing regional wildlife linkages and trail connections as well as public access projects that center the interests of historically underserved communities.

Making progress towards the transfer of Cloverdale Ranch, in addition to Johnston and South Cowell Ranches, remains a top priority for POST. Over the past three years our staff have steadily worked together to lay the groundwork for these District acquisitions, documenting existing conditions and developing resources and infrastructure on the property, as well as building support through engagement of the local community and regional stakeholders. Our success in securing State funding, which will leverage Measure AA funds for the acquisition of Cloverdale, is due in no small part to the strength of our partnership. Looking ahead, it is exciting to envision how these new coastal preserves will take shape under the District's care as you bring more resources and deep expertise in management of these regionally significant lands. As the District grows its footprint and presence on the Coastsides, POST is committed to our continued collaboration on these projects on the ground and through collaboration on storytelling about the benefits of supporting local agriculture.

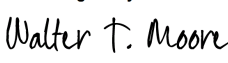
We are also excited about the abundant opportunities to connect more communities to our lands through the development of regional trails (Purissima-to-the-Sea Trail, Johnston Ranch to Miramontes Ridge, Bay Area Ridge Trail) as well as increased access close to communities in Los Gatos (Bear Creek Redwoods), Pescadero (Cloverdale Ranch), Half Moon Bay (Johnston and South Cowell Ranches), and Portola Valley (the Hawthorns property). The District also continues to be a regional leader in examining how we can thoughtfully and sustainably meet the increasing interest in outdoor recreation by integrating our regional trails and preserves with active transportation networks and improving multi-modal access.

We are incredibly appreciative of the partnership with the District as we together move forward projects that meet local and regional goals and also align with State and National 30x30 initiatives to protect at least 30% of our lands and waters by 2030.

We appreciate the complexity of the task before staff and the District board in prioritizing allocation of resources among many worthy projects. POST remains excited about partnering with the District on a broad range of priority projects to expand opportunities for public access and protect natural resources, and continuing to help the District leverage Measure AA funding on critical projects throughout the region.

Thank you for the opportunity to submit comments. Daniel Olstein, POST's Director of Land Stewardship plans to attend the Board's study session on March 3rd and will be happy to answer any questions.

With best regards,

DocuSigned by:

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Walter T. Moore
President

Midpeninsula Regional Open Space District
February 24, 2022
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Attachment
Collaborative Projects

- Continued exploration of acquisition of Cloverdale Ranch (MAA Project #13);
- Coordination on acquisition of Johnston Ranch uplands, which would allow for new public access opportunities near Half Moon Bay and a trailhead for eventual connection to Miramontes Ridge OSP (MAA Project #1);
- Planning and/or implementation of projects integral to POST's regional Bay to Sea Trail vision including: Continuation of planning for Purisima-to-the-Sea Trail; Hwy 35 multiuse trail crossing and parking study at Purisima Creek Redwoods; South Cowell land division to optimize alignment and access from the Coastside (MAA Project #3); and Dumbarton Rail Corridor stakeholder engagement;
- Expansion of public access at Bear Creek Redwoods (MAA Project #21);
- Bay Area Ridge Trail and wildlife crossings at Highway 17 near Lexington Reservoir (MAA Project #20);
- Collaboration among agencies and stakeholders to address the newt mortality hotspot on Alma Bridge Road;
- Advancing a plan for Alpine Road trail improvements (MAA Project #10);
- Redwood Forest and watershed protection (MAA Project #15);
- Protection of agriculture on the San Mateo Coast including farm and ranch land and riparian habitats in the lower San Gregorio and Pescadero/Butano Creek watersheds;
- Foundational research to identify core wildlife habitat (badger, bobcat, burrowing owl, mountain lion) and critical regional wildlife linkages;
- Ecologically responsible fuel reduction to increase regional forest resiliency and protect natural resources and human communities from the threat of catastrophic wildfire;
- SCMSN's "State of the Trails" project to gather data to inform cross-jurisdictional planning and management decisions towards a regionally significant, environmentally resilient, and equitable trail system within the Santa Cruz Mountains.
- Coastal Trail Feasibility Study to close gaps and study safe crossings