

Midpeninsula Regional Open Space District

R-14-39 Meeting 14-07 February 26, 2014

AGENDA ITEM

AGENDA ITEM 7C

Initial Review of the District's Proposed Budget for Fiscal Year 2014-15

GENERAL MANAGER'S RECOMMENDATION

ION *SEA*

Review the proposed District budget for Fiscal Year 2014-15 (FY2014-15). The final budget for FY2014-15 and the report and recommendations of the Action Plan and Budget Committee (ABC) will be presented for Board adoption at the March 26, 2014 Regular meeting.

SUMMARY

The FY2014-15 Proposed Budget for the Midpeninsula Regional Open Space District (District) conforms to the budget guidelines for Operating Expenses (55.5% of property tax revenue) and Capital Expenses (10.5% of property tax revenues) as set by the District Controller in November 2013 at the start of the Action Plan and Budget development process. These guidelines are based on a projected property tax growth of 6.6% for FY2014-15, for total tax revenues of \$32.9 million. On the expenditure side, operating expenses rose by 6% over FY2013-14 primarily due to the filling of vacancies, increases in salaries and proposed new staffing, and the District's continued focus on Strategic Plan implementation. A 6% reduction in the capital budget likewise reflects the continued temporary shift in staff resources to focus on various implementation elements of the Strategic Plan, which for next fiscal year include preparation of the Vision Plan Implementation Guide, Evaluation of the Business Model, and Capital Finance Program. Unique this year and included in the budget are the election expenses for the potential General Obligation Bond funding measure for the June 2014 ballot. The FY2014-15 Proposed Budget funds a total of 96 Action Plan Key Projects for the upcoming year.

DISCUSSION

The FY2014-15 District Budget was prepared in accordance with the following guidelines:

<u>Operating Expense (OpEx) Guideline</u> – The FY2014-15 OpEx guideline limits operating expenditures to 55.5% of projected property tax revenue. Operating expenses include salaries and benefits and services and supplies associated with the administration of the District's six departments. Excluded from this guideline are expenditures for land acquisition (including costs associated with land purchases such as appraisals, site engineering fees, and title insurance), debt service, property management, and capital expenditures.

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<u>Capital Expenditure Program (CapEx) Budget Guideline</u> – The FY2014-15 CapEx Guideline limits capital project and fixed asset expenditures to 10.5% of property tax revenue based on a five-year moving average. Capital expenditures include public access facilities, planning projects, unanticipated capital expenses, staff facilities, land improvements, and fixed assets.

1) Revenue Projections

The District Controller's property tax revenue projections form the basis of the recommended funding allocation for operating expenses. For the past decade, property tax revenue has increased approximately 5.3% annually. The Controller's projections over the next five years (see Table 1) reflect an annual property tax revenue increase of 5%. For FY2014-15, tax revenue is projected to be \$32,906,000, an increase of 6.6% over the prior year. In addition to the \$32.9 million in property tax revenue, are projected \$650,000 of redevelopment-related tax revenues.

	2014-15	2015-16	2016-17	2017-18	2018-19
Percent Change from Prior Year	6.6%	5.0%	5.0%	5.0%	5.0%
Revenue Projection	32,906,000	34,560,000	36,280,000	38,100,000	40,000,000

Table 1: Projected Property Tax Revenue

As a result of the five-year agreement with Santa Clara County to manage Rancho San Antonio County Park, the District will receive approximately \$313,500 in FY2014-15. However, because both the County and District can cancel the contract with 60 days notice, this revenue is uncertain and therefore not included in the revenue assumptions for the operating budget. This five-year agreement with Santa Clara County expires in June 2015. Discussions will begin with the County later in 2014 on the continued management of Rancho San Antonio County Park.

2) Overview of the Proposed FY2014-15 Budget

The proposed budget for FY2014-15 totals \$43,920,271. A summary of the major expenditure categories is reflected below and more detail is provided in Attachment 1.

Table 2: Proposed FY2014-15 District-wide Budget

Revenue		
Property Tax	\$32,906,000	75%
Other Revenue	\$5,661,000	13%
Cash Reserves	\$5,353,271	12%
Total	\$43,920,271	100%
Expenditures		
Operating Expenditures	\$18,649,133	42%
Land, Debt, and Associated Costs	\$18,247,601	42%
Capital Expenditures	\$ 5,105,076	12%
GO Bond Election Expenses	\$ 812,075	2%
Strategic Plan	\$ 635,836	1%
Property Management	<u>\$ 470,550</u>	1%
Total District Expenditures	\$43,920,271	100%

	FY2012-13		FY2014-15	\$ Change from	% Change from
	Actuals	FY2013-14	Proposed Annual	FY2013-14	FY2013-14
FY2014-15 DISTRICT BUDGET OVERVIEW (& DEPARTMEN	(Unaudited)	Midyear Budget	Budget	Midyear Budget	Midyear Budget
Salaries and Benefits	11,709,161	13,586,721	14,522,606	935,885	7%
Services and Supplies	3,263,183	3,934,779	4,126,527	191,748	5%
Total Operating Expense (OPEX)	14,972,344	17,521,500	18,649,133	1,127,633	6%
Strategic/Vision/Capital Finance Project	191,637	900,900	1,447,911	547,011	61%
Capital (CAPEX)	2,973,415	5,426,226	5,105,076	(321,150)	-6%
Special Projects	3,137,227	-	-	-	
Property Mgt.	210,880	249,822	470,550	220,728	88%
Debt Service	8,876,542	8,874,965	8,893,601	18,636	0%
Land and Assoc. Costs	6,715,900	8,074,000	9,354,000	1,280,000	16%
Total Non-Operating Expense	22,105,602	23,525,913	25,271,138	1,745,225	7%
Total District Expenditures	37,077,946	41,047,413	43,920,271	2,872,858	7%
TOTAL OPERATING BUDGET (OPEX)	14,972,344	17,521,500	18,649,133	1,127,633	6%
TOTAL DISTRICT TARGET: OPEX	16,307,216	17,987,000	18,700,000	713,000	4%
TOTAL OVER/(UNDER): OPEX	(1,334,872)	(465,500)	(50,867)	414,633	-89%
TOTAL CAPITAL BUDGET (CAPEX) - Development	2,973,415	5,426,226	5,105,076	(321,150)	-6%
LESS: GRANT INCOME	538,338	2,234,927	884,230	(1,350,697)	-60%
TOTAL CAPITAL BUDGET, net of Grant Income	2,435,077	3,191,299	4,220,846	1,029,547	32%

Table 3: Proposed FY2014-15 Expenditure Budget - Overview

3) Operating Expense (OpEx) Budget:

For FY2014-15, the OpEx target is \$18.7 million. This target reflects a property tax revenue projection of \$32.9 million plus Residual Redevelopment Income of \$0.65 million, subject to the 55.5% OpEx Guideline spending limit that was established in November 2013 at the start of the annual Budget development process.

The proposed FY2014-15 Operating Expenditure budget totals \$18,649,133, which is \$50,867, below the OpEx target of \$18,700,000.

Table 4, below, summarizes the major expenditure categories for the Operating Budget.

	12/13	13/14	14/15	\$ Change from	% Change from
	Actuals				
	(Unaudited)	Midyear Budget	Proposed Annual	13/14	13/14
	(0% Cola)	(3% Cola)	(3% Cola)	Midyear Budget	Midyear Budget
Salaries	8,285,299	9,875,794	10,615,713	739,919	7.5%
Benefits	3,423,862	3,710,927	3,906,893	195,966	5.3%
Retirement Plans	1,931,087	1,812,027	1,992,943	180,916	10.0%
Group Insurance	1,272,624	1,594,500	1,594,950	450	0.0%
State Mandated Insurance	220,151	304,400	319,000	14,600	4.8%
Worker's Comp	170,146	230,000	253,000	23,000	10.0%
Unemployment Insurance	50,005	74,400	66,000	(8,400)	(11.3%)
TOTAL SALARIES & BENEFITS	11,709,161	13,586,721	14,522,606	935,885	6.9 %
TOTAL SERVICES & SUPPLIES	3,263,183	3,934,779	4,126,527	191,748	4.9 %
TOTAL OPEX	14,972,344	17,521,500	18,649,133	1,127,633	6.4 %

Table 4: Proposed FY2014-15 Operating Budget

District staff costs account for approximately 78% of the total Operating Expense budget in FY2014-15. The Proposed Budget of \$14.5 million for salaries and benefits reflects an increase of 6.9% over the FY2013-14 Midyear budget while the Proposed Budget of \$4.1 million for services and supplies reflects an increase of 4.9% over the FY2013-14 Midyear Budget. Details on the changes are provided below:

- Salary expenses in FY2014-15, projected at \$10.6 million, increased 7.5% over the FY2013-14 Midyear budget. This increase is largely attributable to filling vacant positions (which generated expenditure savings at Midyear), the proposed addition of 4.5 FTEs (Full time equivalent employees), and a 3% salary COLA (Cost of Living Adjustment).
- Retirement expenses, proposed at \$1.99 million, increased by 10.0% from the Midyear FY2013-14 budget. Of this increase, 7.5% is attributable to management's recommendation regarding the administration of the District's Retirement Medical Trust Fund payments (see below). The remaining 2.5% increase to the Retirement budget reflects the filling of vacant positions, proposed new staff, and projected annual salary growth. Partially offsetting these increases are cost savings from CalPERS rate changes:
 - A decrease in the Employer CalPERS retirement rate of 1.3%, from 17.04% to 15.7%, which resulted from the payoff of the District's \$2.52 million CalPERS Side Fund liability in FY2013-14.
 - An increase in the Employee's CalPERS contribution of 2%, from 6% to 8%, reducing costs to the District.

California Employees Retirement Benefit Trust (CERBT)

In 2009, the District fully funded its Other Post-Employment Benefits (OPEB) retirement medical benefit fund with a payment of \$1.9 million into the CERBT. Since then, the District has collected reimbursements from the CERBT for benefits it has paid to retirees, resulting in a net zero impact to the District's expenses. If this practice continues, the District's net OPEB actuarial liability would turn positive in FY2016-17 and continue to increase each year. The General Manager recommends the District take advantage of the CERBT Fund's projected 7% investment returns and: 1) discontinue reimbursements from the CERBT for current retiree medical benefit payments; and 2) commence annual contributions to the Trust Fund to reduce the District's unfunded actuarial liability for current and future District retirees. Therefore, the Proposed FY2014-15 Budget includes a total Retirement medical contribution of \$132,000 that covers the Annual Benefits Payment of \$66,000 for current retirees and a Trust Fund contribution of \$66,000.

- Group health insurance is budgeted at \$1.6 million, consistent with the FY2013-14 Midyear budget. Medical premiums decreased due to the inclusion of a new lower cost HMO. The District's health benefit policy is to pay for the lowest cost HMO, which is now Anthem Select, whose premiums are 13% below Kaiser Medical. The savings from the rate decreases offset any cost increases resulting from the addition of staff and the practice of budgeting health benefits at the "family coverage level" for vacancies.
- State mandated insurance is budgeted at \$319,000, which is \$14,600 over the FY2013-14 Midyear budget, and includes an estimated annual increase in Worker's compensation insurance with CJPIA.

• For FY2014-15, services and supplies increased by \$191,748, or 5%, from the FY2013-14 Midyear Budget. Major increases include costs associated with public outreach projects that serve to implement the District's Strategic Plan, as well as consulting services.

4) Staffing

District staffing for FY2014-15 is budgeted for 124 FTEs, reflecting an increase of 4.5 positions over the FY2013-14 Midyear budget as follows: 2.0 net new permanent FTEs, 2.0 new temporary FTEs, and 0.5 FTE conversion of an existing part-time Intern to full-time temporary position. Table 5 summarizes the proposed FY2014-15 staffing levels and the recommended additions are discussed below.

*FY2014-15 Proposed Annual Budget Budgeted Headcount (in FTEs, Full-time Equivalents)							
Dept Full-Time Part-Time Interns Total							
Administration	20.0	1.0	0.5	21.5			
Operations	59.0	6.5		65.5			
Planning	11.0		١.0	12.0			
Public Affairs	10.0			10.0			
Natural Resources	8.0		١.0	9.0			
Real Property	6.0			6.0			
Total	114.0	7.5	2.5	124.0			
* Funded positions; OpEx expenditure category only							

Table 5: Proposed FY2014-15 Staffing

Recommended Staff Additions

Subject to OpEx Guideline:

- Equipment Mechanic Operator (EMO) The addition of a permanent Equipment Mechanic Operator would help address the backlog of maintenance projects, assist with the expansion of capital improvement projects, and execute repairs on newly purchased properties. This position is consistent with the staffing growth plan included in the "Service Plan for the San Mateo Coastal Annexation Area". (+1.0 FTE).
- <u>Open Space Technician (OST)</u> A new permanent Open Space Technician would address the growing need for repairs and improvements on new properties as well as conduct routine maintenance on the District's growing trail system. This position would also add capacity to implement and subsequently maintain the Mt. Umunhum improvement projects, including the 3-year trail construction project from Bald Mountain to the summit. (+1.0 FTE).
- <u>Resource Management Specialist II</u> A permanent Resource Management Specialist II would provide much needed expertise and capacity to administer the District's growing Grazing and Agricultural Use Programs, which includes working with tenants and

monitoring the performance standards of each grazing operation. It would also develop and implement resource management and enhancement projects on District lands. This position would supervise a Resource Management Specialist I and be offset by the elimination of the Slender False Brome contingent project manager position. (0 FTE)

- <u>Temporary Real Property Assistant</u> A temporary (1 year) Real Property Assistant would assist in addressing the backlog of property management issues that have remained deferred over the last year due to the redeployment of 75% of one Real Property Specialist to manage the Capital Finance Project. The Real Property Assistant would support Real Property staff with complex projects, facilitate escrow and transactional documents, and solicit and accept gifts of parcels. This position would also provide added capacity to a growing property management program that has seen a 20% increase in the number of rental structures and the expansion of 10,000 acres of leased grazing lands since 2001. (+1.0 FTE)
- <u>Temporary Human Resource Analyst I</u> A temporary (1 year) HR Analyst would provide added capacity in all areas of the Human Resources Department, including recruitment, workers' compensation, benefits, classification and compensation work, etc. This capacity is needed over the next year given the number of vacancies and position recruitments that are needed and to allow existing staff to focus on upcoming negotiations, the Business Model Evaluation Project, and other ongoing Human Resources functions. (+1.0 FTE)
- <u>Temporary Public Affairs Assistant</u> A temporary Public Affairs Assistant was approved for three months in FY2013-14, through March 31, 2014 to extend the term of the Intern position to avoid midstream disruptions in public outreach projects. The Public Affairs Department is in need of additional capacity to maintain the current level of focus on public outreach and education to successfully implement the District's Strategic Plan. For this reason, the General Manager proposes to temporarily convert the existing Intern position into a one-year full-time position. (+0.5 FTE)

Outside of the OpEx Guideline:

• <u>Temporary Project Manager (Planner III)</u> – The Board approved a limited term Project Manager position as part of the FY2013-14 Budget to implement capital projects for the Operations Department. However, the position was not filled until late in the fiscal year. Given the delay, a one-year extension is requested to allow the Operations Department to continue the capital projects that are now underway. (+1.0 FTE)

5) Non-Operating Expenditures

5a) Strategic Plan, Vision Plan, Capital Finance Project, and Potential Funding Measure

A select set of one-time, non-recurring expenditures are excluded from the Operating Budget Guideline of 55.5%. For FY2014-15, these costs total \$1,447,911 and are related to implementation elements of the Strategic Plan: county election expenses for a potential Ballot Measure (\$812,000), the Capital Finance Project (\$131,000), completion of the Vision Plan Project (\$234,000), a limited term Community Outreach Coordinator position (\$171,000), and a District organizational and business model evaluation (\$100,000). More detail on the Strategic Plan Implementation is included in the District's FY2014-15 Action Plan (R-14-38).

5b) Capital Budget

As noted in the guidelines, the annual capital budget is limited to capital project and fixed asset expenditures totaling no more 10.5% of property tax revenue based on a five-year moving average. The FY2014-15 Proposed Capital Expenditure (CapEx) budget totals \$5.1 million and, after adjusting for grant income of \$884,000, the net FY2014-15 capital budget is \$4.2 million. Included in the Capital Budget is a contingent project manager dedicated to Capital projects in the Operations department. The CapEx moving average (net of grant funds and allowable adjustments) totals 7.9% of property tax revenue, which is well below the 10.5% CapEx limit. A summary and detailed list of capital projects by department can be found in Attachment 2.

Highlights of Capital Projects proposed for FY2014-15 include:

- Operations Department (\$2.26 million):
 - Vehicles and Equipment (\$828,000) Five replacement field vehicles for Patrol (3) and Maintenance (2); an excavator, spray unit, and 10-wheel dump truck; a fire pumper; radio equipment; and two new vehicles for the Administrative Office
 - o Skyline Field Office facilities improvements (\$496,000)
 - o Demolition and clean up of abandoned structures (\$720,000)
- Planning Department (\$1.9 million, less \$834,000 grant income):
 - Mt. Umunhum environmental restoration and public access projects (\$1.165 million) offset by a \$450,000 grant from the State Coastal Conservancy
 - o Public Access Projects (\$451,610)
 - o Resource Management (\$125,000)
- Natural Resources Department (\$915,000, less \$50,000 grant income):
 - Resource Management Projects (\$255,000)
 - Environmental Restoration and Remediation (\$375,000)
 - Agricultural Land Management (\$285,000)

5c) Property Management

Property Management expenditures for FY2014-15 total \$470,550, an increase of \$220,728 or 88% over the FY2013-14 Midyear Budget. Increases include additional expenses for residential improvements (\$30,000), proposed demolition (\$100,000), grazing and residential water improvements (\$50,000), and residential pest control (\$10,000). Rental income is projected to be \$1.1 million, resulting in an anticipated net income of \$638,450 from the District's property management program for FY2014-15.

5d) Debt Service

Debt Service for FY2014-15 totals \$8.89 million, essentially flat from the FY2013-14 Midyear budget. Debt service is 20% of the Proposed expenditure budget and 27% of the Projected Property Tax Revenue.

5e) Land

The budget includes \$8.5 million for new land additions in FY2014-15. It is anticipated that the District will receive \$2.24 million in partnership funds toward these land purchases. The total proposed land purchase budget of \$9,354,000 includes \$854,000 in costs associated with land purchases such as site engineering and resource environmental studies (\$275,000), demolition and resource management projects (\$220,000), and site and structure improvements (\$306,000).

6) Five-Year Budget Forecasts

The Five-Year Operating Budget Forecast in Table 6 below demonstrates that the three proposed permanent position additions in FY2014-15 are sustainable, and the OpEx Budget remains below the Target in each year. The forecast does not include cost-of-living adjustments for FY2015-16 and beyond as such salary enhancements are unknown at this time and subject to negotiation with the Field Employees Association.

ſ	FY2014-15	FY2015-16	FY2016-17	FY2017-18	FY2018-19
	3% COLA	0% COLA	0% COLA	0% COLA	0% COLA
 OpEx Target %	55.5%	55%	56%	57%	59%
OpEx Target	18,700,000	20,061,856	21,463,918	22,958,763	24,567,010
Total Annual OpEx Budget	18,649,131	19,165,634	19,953,981	20,760,358	21,600,758
 Under/(Over) OpEx Target	50,869	896,221	1,509,937	2,198,405	2,966,252
Current Staffing	10,522,992	10,669,567	10,889,770	11,114,397	11,343,538
Retirement	2,009,107	2,145,992	2,434,561	2,717,854	3,010,157
Insurance	1,894,155	2,003,402	2,155,466	2,322,588	2,506,269
Other	96,351	96,351	96,351	96,351	96,351
Total Salaries and Benefits	14,522,604	14,915,312	15,576,148	16,251,190	16,956,316
Services and Supplies	4,126,527	4,250,323	4,377,832	4,509,167	4,644,442
Total Services and Supplies	4,126,527	4,250,323	4,377,832	4,509,167	4,644,442
TOTAL OPEX	18,649,131	19,165,634	19,953,981	20,760,358	21,600,758

Table 6: Five-Year OpEx Forecast

FY15-16: Remove Temporary Positions: Public Affairs Assistant, GIS Intern, HR Analyst No new positions or COLAs budgeted FY15-16 through FY18-19

A Five-Year Capital Budget Forecast was deferred until after completion of the District's Vision Plan. As in prior years, staff has prepared a Three-Year Capital Budget Forecast (Attachment 2). Table 7 below provides a summary of capital projects by department for the next three years.

District Summary: CapEx Projects by Dept.	FY2013-14 Actuals	FY2013-14 Midyear Budget	FY2014-15 Proposed Budget	FY2015-16 Projected	FY2016-17 Projected
Administration	235,518	165,000	71,200	0	0
Operations	532,914	1,331,979	2,262,266	1,856,879	1,437,773
Planning	1,952,947	3,095,147	1,856,610	1,575,000	1,640,000
Natural Resources	252,036	834,100	915,000	790,000	500,000
Total CapEx Projects	2,973,415	5,426,226	5,105,076	4,221,879	3,577,773
District Summary: Grant Income	FY2013-14 Actuals	FY2013-14 Modified Budget	FY2014-15 Proposed Budget	FY2015-16 Projected	FY2016-17 Projected
Administration		0	0	0	0
Operations		0	0	0	0
Planning	538,338	2,107,427	834,230	220,000	530,000
Public Affairs		0	0	0	0
Real Property		0	0	0	0
Natural Resources		127,500	50,000	350,000	100,000
Total Grant Income - Development	538,338	2,234,927	884,230	570,000	630,000
Total CapEx Projects, net of Grant Income	2,435,077	3,191,299	4,220,846	3,651,879	2,947,773

Table 7: Three-Year CapEx Forecast

HAWTHORN FUND

HAWTHORN									
	FY2014-15 PROPOSED ANNUAL BUDGET								
FY 2014-15									
		FY2013-14	Proposed Annual	\$ Change from	% Change from				
Description	FY2012-13 Actuals	Midyear Budget	Budget	Midyear FY2013-14	Midyear FY2013-14				
Fund 20									
Total: Personnel Services	-	19,539	19,610	71	0%				
Total: Services and Supplies	73,728	187,875	202,075	14,200	8%				
Total: Capital / Fixed Assets	48,619	241,386	120,742	(120,644)	-50%				
Total: Hawthorn	122,347	448,800	342,427	(106,373)	-23.7%				

The FY2014-15 Proposed Annual Budget for the Hawthorn endowment totals \$342,427, which is \$106,373 below the FY2013-14 Midyear Budget of \$448,800 and reflects the work that will continue into this upcoming year on the Alpine Road house and the Historic mansion and carriage house.

The transition of the Alpine Road house to an employee residence is budgeted at \$163,300 and includes hiring an outside construction manager to complete the hazardous materials abatement and habitability improvements (roof, bathroom, and electrical heating system). The stabilization of the historic mansion and carriage house is budgeted at \$179,100.

If the proposed Hawthorn budget is approved, the endowment fund balance at the end of FY2014-15 is projected to be \$1,075,920. (See Table 8 below)

HAWTHORN: Endowment Fund						
Hawthorn Fund Original Endowment:	\$	2,018,445				
FY2011-12 Interest Income	\$	3,267				
FY2011-12 Expenditures		(50,672)				
FY2012-13 Interest Income	\$	7,854				
FY2012-13 Expenditures		(122,347)				
FY2013-14 Interest Income - Proposed Budget	\$	5,600				
FY2013-14 Expenditures - Proposed Budget		(448,800)				
FY2014-15 Interest Income - Proposed Budget	\$	5,000				
FY2014-15 Expenditures - Proposed Budget		(342,427)				
Ending Balance - Projected	\$	1,075,920				

Table 8: Hawthorn – Projected Endowment/Cash Balance

BOARD COMMITTEE REVIEW

This agenda item was reviewed by the Action Plan and Budget Committee on February 4, February 6, and February 11, 2014 with no requests for changes.

FISCAL IMPACT

Final adoption of the Proposed FY2014-15 District Budget by the Board would authorize \$43,920,271 from the General Fund and \$342,427 from the Hawthorns Fund to accomplish the District's work plan for the next fiscal year.

PUBLIC NOTICE

Public notice has been provided as required by the Brown Act.

CEQA COMPLIANCE

This agenda item is not a project and is not subject to the California Environmental Quality Act (CEQA).

NEXT STEPS

- The Board determines whether the Action Plan and Budget Committee shall meet to further discuss and refine the Proposed FY2014-15 District Budget.
- The Board considers adoption of the FY2014-15 Proposed District Budget at the March 26, 2014 Board Meeting.

Attachment(s)

- 1. Attachment 1: District Budget by Department
- 2. Attachment 2: CapEx Budget by Department and Three-Year Forecast

Action Plan and Budget Committee: Yoriko Kishimoto, Chair Curt Riffle Pete Siemens Prepared by:

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Contact persons: Stephen E. Abbors, General Manager Kate Drayson, Administrative Services Manager Lynn Tottori, Sr. Management Analyst

Administration Stateres and Sergets 2,14,1,34 2,12,797 1,13,360 328,883 1,25 Strategic Cipital Finance Project/Zallot Meas Capital 50,223 32,030 1,021,075 7993,277 100 Strategic Cipital Finance Project/Zallot Meas Capital 225,518 100,007 7992,277 4185 Strategic Cipital 228,518 100,007 7992,277 4185 Strategic Cipital 228,518 100,007 599,272 4185 Strates and Strengts Expense 228,927 777,000 1,024,374 96,000 1024,975 992,775 4185 States and Strengts Expenditures 249,827 777,100 1,073,745 96,009 104 346 3	Administration Statics and Renefits 2.341.344 2.324.757 3.33.650 322.883 Total Operating Expense 2.341.344 9.322.50 1.17.345 394.283 394.364 Total Operating Expense 2.305.22 3.722.50 1.17.345 394.283 394.364 Capital Total Non-Operating Expense 2.305.22 3.722.50 1.17.345 394.283 Total Non-Operating Expense 2.305.22 3.727.50 1.141.275 892.275 4 Total Non-Operating Expense 2.305.327 1.437.355 899.30 1.141.275 892.275 4 Total Non-Operating Expense 2.305.871 1.423.751 1.92.276 1.84.300 84.300 915.300 89.300 Total Non-Operating Expense 1.446.772 2.457.351 4.457.254 1.542.566 1.52.276 1.93.177 1.242.476 1.34.237 1.33.177 2.32.326 1.34.237 1.34.247 1.33.177 1.32.426 1.53.256 1.52.256 1.52.256 1.52.257 1.52.257 1.52.257 1.52.257 1.52.257			FY2012-13 Actuals	FY2013-14	FY2014-15 Proposed Annual	\$ Change from FY2013-14	% Change from FY2013-14
Salaries and Benefits 2,1,1,1,54 2,28,7,67 3,15,5,60 328,88 12,7 Total operating Expense 3,00,212 3,72,5,50 41,77,245 39,42,32 105 Total operating Expense 2,07,437 1,022,60 91,325 91,325 Special Projects 2,07,437 1,022,00 75,80 92,325 41,824 Total Allow-Operating Expense 2,09,92,52 2,55,00 1,142,275 95,275 41,85 Total Advenitization Expenditures 2,09,92,32 1,45,275 95,525 1,55,50 105 Salarles and Benefits 8,93,977 97,700 1,077,75 95,550 107 Total Operating Expense 2,20,56 38,4,100 91,000 0000 106 Total Adventific Expense 2,20,56 38,4,100 91,000 000 106 Total Adventific Expense 1,26,2,97 1,002,40 74,2,23 95,97 Total Operating Expense 1,26,2,97 1,002,99 1,002,99 96,99 1,002,99 1,002,99 96,99 96,99,99 <th>Statistics and Bendits 2,443,36 2,242,767 3,13,850 228,831 Total Quencing Expense 3,080,212 3,782,523 4,177,845 399,8425 Total Quencing Expense 3,080,212 3,782,523 4,177,845 399,8425 Total Quencing Expense 2,073,207 1,144,277 899,275 0.0 1,144,277 899,275 0.0 1,144,277 899,275 0.0 1,144,277 899,275 0.0 1,144,277 899,275 0.0 1,144,277 899,275 0.0 1,144,277 899,275 0.0 1,144,277 899,275 0.0 1,144,277 899,275 0.0 1,144,277 899,275 0.0</th> <th>FY2014-15 DISTRICT B</th> <th>UDGET OVERVIEW (& DEPARTMENTS)</th> <th>(Unaudited)</th> <th>Midyear Budget</th> <th>Budget</th> <th>Midyear Budget</th> <th>Midyear Budge</th>	Statistics and Bendits 2,443,36 2,242,767 3,13,850 228,831 Total Quencing Expense 3,080,212 3,782,523 4,177,845 399,8425 Total Quencing Expense 3,080,212 3,782,523 4,177,845 399,8425 Total Quencing Expense 2,073,207 1,144,277 899,275 0.0 1,144,277 899,275 0.0 1,144,277 899,275 0.0 1,144,277 899,275 0.0 1,144,277 899,275 0.0 1,144,277 899,275 0.0 1,144,277 899,275 0.0 1,144,277 899,275 0.0 1,144,277 899,275 0.0 1,144,277 899,275 0.0	FY2014-15 DISTRICT B	UDGET OVERVIEW (& DEPARTMENTS)	(Unaudited)	Midyear Budget	Budget	Midyear Budget	Midyear Budge
Salaries and Benefits 2,1,1,1,54 2,28,7,67 3,15,5,60 328,88 12,7 Total operating Expense 3,00,212 3,72,5,50 41,77,245 39,42,32 105 Total operating Expense 2,07,437 1,022,60 91,325 91,325 Special Projects 2,07,437 1,022,00 75,80 92,325 41,824 Total Allow-Operating Expense 2,09,92,52 2,55,00 1,142,275 95,275 41,85 Total Advenitization Expenditures 2,09,92,32 1,45,275 95,525 1,55,50 105 Salarles and Benefits 8,93,977 97,700 1,077,75 95,550 107 Total Operating Expense 2,20,56 38,4,100 91,000 0000 106 Total Adventific Expense 2,20,56 38,4,100 91,000 000 106 Total Adventific Expense 1,26,2,97 1,002,40 74,2,23 95,97 Total Operating Expense 1,26,2,97 1,002,99 1,002,99 96,99 1,002,99 1,002,99 96,99 96,99,99 <th>Subrits and Benefits 2,141,364 2,242,477 1,33,560 22,883 Tell Operating Expense 3,090,212 3,772,550 1,623,607 9,95,075 Control Control</th> <th>Administration</th> <th></th> <th></th> <th></th> <th></th> <th></th> <th></th>	Subrits and Benefits 2,141,364 2,242,477 1,33,560 22,883 Tell Operating Expense 3,090,212 3,772,550 1,623,607 9,95,075 Control	Administration						
Service and Sopplies 94,848 927,733 1,022,805 95,027 776 Streeg/Capital Intrace Project/Balt Mean - 5,000 1,031,075 933,075 023,075	Service and Supplies 948,848 927,753 1.023,695 65,842 Strategic/Capit If mance Project/Dallot Mess - 50,000 1.03,075 939,425 Strategic/Capit If mance Project/Dallot Mess - 50,000 1.03,075 939,275 Speak Row-Operating Expense 2,05,000 1.14,275 999,275 - Total Administration Expenditures 2,000,007 3,997,200 1.14,275 999,275 Total Administration Expenditures 2,000,007 3,997,200 1.124,275 999,275 Total Administration Expenditures 3,040,40 4,64,01 1,073,245 96,665 Total Administration Expenditures 3,040,275 2,457,265 1,023,200 91,500 Total Non-Operating Expense 1,205,201 1,402,726 92,800 92,800 Total Non-Operating Expense 1,205,210 1,202,127 1,707,440 7,123 Total Non-Operating Expense 1,203,210 1,502,027 1,203,201 1,502,02 Total Non-Operating Expense 1,202,927 2,823,662 392,227 1,203,201 1	Autonistration	Salaries and Benefits	2.141.364	2.824.767	3.153.650	328.883	12%
Strategic/capit Ansance Project/Ballot Mess Special Projects 50,000 1,05,075 93,0075 - Total Mon-Operating Expense Total Administration Expenditures 2,000,207 2,977,520 5,291,620 1,214,275 889,275 4185, 102,000 1,201,72,765 6,000,027 3,297,520 5,291,620 1,244,007 1,255,000 1,214,275 869,275 1,052,007 1,072,745 6,000,027 2,097,520 5,291,620 1,024,007 1,072,745 6,000,027 1,052,017 1,072,745 6,000,027 1,052,017 1,052,007 1,025,017 1,072,745 6,000,020 1,000 <	Stategi/Logital Finance Project/Battot Meas 50,000 1,041,075 990,076 Special Projects 2,074,307 60,000 71,200 (93,076) Special Projects 2,074,307 60,000 71,200 (93,076) Total Non-Operating Expense 2,064,525 213,500 1,114,275 989,275 States and Senetits 590,520 5,279,620 1,274,100 95,655 States and Senetits 549,650 1,622,751 1,622,751 1,624,256 (14,455) Total Non-Operating Expense 1,205,537 1,622,751 1,542,266 (14,453) Total Non Operating Expense 1,205,637 1,623,751 1,624,753 2,427,263 (255) Operations 5,615,6279 6,503,535 6,900,025 2,97,203 7,233 Total Non-Operating Expense 1,205,679 8,234,248 6,900,227 2,022,266 990,227 Total Non-Operating Expense 1,206,237 1,313,179 2,202,266 990,227 1,327,91 1,327,91 1,322,301 1,325,91 1,325,91 1,325,91		Services and Supplies				,	7%
Copital 235.318 165.000 77,200 (93.800) -77% Total Kenointes 2,098,257 215,000 1,114,275 899,275 4136 Natural Resources 3,997,550 1,114,275 899,275 4136 Statics and Benefits 399,560 6,60,017 6,60,501 7,60,52,55 6,500,505 2,75,203 5% 5% 5% 7,70,401 7,70,43 7,70,433 1,90,230 1,90,230 1,90,230 1,90,230 1,90,230 1,90,230 1,90,230	Capital Special Projects Total Non-Operating Expense Total Administration Expenditures 2,207,327 5,212,020 1,212,75 992,775 4,212,020 Natural Resources 2,009,328 215,000 1,112,275 992,275 4,224,010 Natural Resources 5,000,73 3,972,720 5,212,020 1,224,100 Services and Supplies 5,395,610 446,531 1,721,150 Total Non-Operating Expense 1,200,757 1,425,278 1,445,453 Capital 5,200,757 1,423,210 983,600 980,900 Total Non-Operating Expense 1,246,1573 2,457,285 6,454,201 1,452,217 Total Operating Expense 1,510,019 1,452,317 1,707,400 7,45,23 Operating Expense 1,510,019 1,423,237 1,452,426 1,302,237 Total Operating Expense 1,543,137 1,202,426 1,302,237 Total Operating Expense 1,245,137 1,242,428 1,302,237 Total Operating Expense 1,255,137 1,252,247 3,005,117,178 1,302,637 Total Operating Expense		Total Operating Expense	3,090,212	3,782,520	4,177,345	394,825	10%
Special Projects 2,073,207	Special Projects 2,073,307 Total Non-Operating Expanse 2,093,853 213.00 1,114.275 599,275 4 Natural Resources Services and Services 5,291,620 1,294,100 96,003 Services and Services 1,000,037 3,097,520 1,073,765 996,003 Total Non-Operating Expense 1,203,06 1,023,751 1,442,256 (171,100) Total Non-Operating Expense 1,203,06 343,100 915,000 803,000 Total Non-Operating Expense 1,203,073 2,407,263 6,900,055 2,772,000 Services and Services Expenditures 1,401,573 2,407,263 6,900,055 2,772,000 Capital 7,013,000 1,313,179 2,202,266 930,227 7,203 Capital 7,013,000 1,302,011 1,333,979 2,202,266 930,227 Total Non-Operating Expense 1,012,011 1,332,029 1,402,424 1,356,1 Services and Supplies 1,040,850 1,389,259 1,402,424 1,356,1 Total Non-Operating Expense 1,322,		Strategic/Capital Finance Project/Ballot Meas	-	50,000	1,043,075	993,075	
Total Non-Operating Exponse 2,999,825 215,600 1,114,275 899,275 4184 Natural Resources 5,000,037 3,997,520 5,201,620 1,294,275 4186 Natural Resources 5,000,037 3,997,520 5,201,620 1,294,275 4186 Statures and Sourchs 899,907 465,701 1,492,255 1,114,275 899,275 4186 Total Non-Operating Exponse 2,202,375 1,512,320 205,000 205,000 205,000 206,000 206,000 206,000 206,000 206,000 206,000 206,000 206,000 207,000 80,900 106,000 80,900 106,000 206,000 206,000 206,000,000 206,000 206,000 206,000,000 206,000 207,203 5% 207,203 5% 207,203 5% 207,203 5% 207,203 5% 207,203 5% 207,203 5% 207,203 5% 207,203 5% 207,203 5% 207,203 5% 207,203 5% 207,203 5%	Total Non-Operating Expense Total Administration Expenditures 2,009,825 215,000 1,11,225 992,275 4 Natural Resources Salaries and Benefits 849,897 977,050 1,073,745 966,695 Salaries and Benefits 333,040 646,701 646,831 (17,130) Total Non-Operating Expense 1,2333 1,0073,745 966,695 Total Non-Operating Expense 1,2333 1,0073,745 966,695 Total Non-Operating Expense 1,243,030 1,0073,745 966,695 Salaries and Supplies 1,243,010 1,0073,745 966,695 Salaries and Supplies 1,243,010 1,0073,745 969,690 Total Non-Operating Expense 7,056,97 0,235,428 8,600,965 297,520 Total Operating Expense 7,056,97 0,235,428 8,600,976 1,007,830 1,002,830 1,002,830 1,002,830 Total Non-Operating Expense 7,063,850 9,567,481 1,006,8761 1,902,300 1,903,300 1,903,300 1,903,300 1,903,300 1,903,430,90 1,903,481 1,903,481 </td <td></td> <td></td> <td>,</td> <td>165,000</td> <td>71,200</td> <td>(93,800)</td> <td>-57%</td>			,	165,000	71,200	(93,800)	-57%
Total Administration Expenditures 6.000.097 3.997.520 5.291.620 1.254.100 32% Natural Resources Salaries and Benefits 849,827 977,050 1.073,745 96.055 1.05 Salaries and Benefits 320,420 645,701 440,551 (124,150) -286 Column Constraints Expension 222,056 884,100 915,500 609.000 10% Total Non-Operating Expense 242,056 894,100 915,500 609.005 297,520 5% Salaries and Benefits 5,116,279 2.487,851 2.487,286 106,850 0.98 984,100 915,600 900 10% Coperation Salaries and Benefits 5,116,171 1,207,407 7,523,03 5% 58 58 990,023 1,380,280 1,380,280 1,380,280 1,402,424 1,350,280 1,380,280 1,402,817 1,302,380 1,466 Finaling Salaries and Benefits 1,069,850 1,380,229 1,402,824 11,555 15% Salaries and Benefits 5,156,297	Total Administration Expenditures 6.000.037 3.997,520 5.291,620 1.294,100 Natural Resources Startes and Benefits 896,897 977,050 1.073,745 96,605 Startes and Supplies 3396,400 646,701 466,531 (1/2,1100) Total Operating Expense 1.055,571 1.023,2751 1.542,426 (81,455) Capital 252,038 834,100 915,000 80,900 Total Non-Operating Expense 1.010,111,012,971 (7,252,000 6,900,0257 Startes and Benefits 6,116,259 6,600,237 6,600,027 7,97,203 Startes and Benefits 5,116,259 6,400,748 1.028,246 90,0287 Total Operating Expense 7,256,879 9,257,478 1.028,476 1.020,230 Planing Startes and Benefits 5,100 1.139,799 2,422,866 90,287 Total Operating Expense 1.000,850 1.139,259 1.402,824 11.555 Startes and Benefits 5,100 2,092,287 3,687,497 1.028,248 1.007,844			, ,	-	4 444 275	-	44.00/
Natural Resources Statics and Benefits 849,857 977,050 1,073,745 96,055 10% Statics and Benefits 369,640 666,070 466,851 (178,150) 28% Total Operating Expense 1,209,537 1,683,753 1,542,256 (184,1455) -3% Total Non-Operating Expense 220,056 894,100 915,000 80,400 10% Operations Statifies and Benefits 5,116,259 6,602,533 6,900,055 297,520 5% Statifies and Benefits 5,116,059 6,602,533 6,900,055 297,220 5% Total Non-Operating Expense 7,666,879 8,234,824 560,070 399,247 70% Total Operating Expense 7,666,879 8,234,824 560,070 139,239 1403,230 148 Finaning Statics and Benefits 5,509,090 5,567,631 10,689,761 110,02,777,705 139,259 133,343 9% Total Operating Expense 1,126,043 1,469,182 160,000 (557,631) 10,989,761 110,979,779 <td>Natural Resources Salaries and Benefits 549,597 977,050 1,073,745 96,695 Salaries and Benefits 359,600 646,701 743,724 6553 0 743,724 640,701 743,724 744,724 744,734 <td< td=""><td></td><td></td><td></td><td></td><td></td><td>,</td><td></td></td<></td>	Natural Resources Salaries and Benefits 549,597 977,050 1,073,745 96,695 Salaries and Benefits 359,600 646,701 743,724 6553 0 743,724 640,701 743,724 744,724 744,734 <td< td=""><td></td><td></td><td></td><td></td><td></td><td>,</td><td></td></td<>						,	
Salarie and sensitis 89.897 977,050 L073,745 96,055 105 Total Operating Expense 1.209,537 1.683,751 1.542,295 (81,455) -384 Total Operating Expense 2.22,056 8.84,100 915,000 80,900 10% Operations 1.461,273 2.47,074 915,000 80,900 10% Operations 1.461,273 2.47,074 915,000 80,900 10% Operations 1.500,519 1.623,207 1.707,440 72,523 5% Total Non-Operating Expense 7.666,079 8.23,422 5,607,495 322,043 934,277 Total Operating Expense 7.666,090 5,567,431 1.0,80,761 1.30,230 14% Planning 514715 3.597,277 2.592,256 1932,237 70% Total Operating Expense 1.269,431 1.30,80,761 1.30,230 14% Total Operating Expense 1.269,431 1.40,80,761 1.30,237 14% Total Non-Operating Expense 1.269,432 1.602,237 <td>Salaries and Benefits 849,897 977,050 1.073,245 99,665 Total Operating Expense 1,220,537 1,623,751 1,542,266 684,851 (174,150) - Total Non-Operating Expense 1,220,357 1,623,751 1,623,751 0,600,055 0,800,000 Operations 6,116,259 6,600,253 6,900,055 297,520 0,803,000 Operations 5ervices and Senefits 6,116,259 6,600,253 6,900,055 297,520 0,902,277 Sciences and Senefits 2,010,19 1,432,917 2,762,266 930,227 Total Non-Operations Expenditures 2,820,49 1,331,3797 2,762,266 930,227 Total Operating Expense 1,260,830 1,389,259 1,402,824 1,3565 Services and Supplies 5,519,31 10,869,761 1,3565 5 Services and Supplies 5,519,31 10,869,471 1,402,824 1,35,55 Services and Supplies 1,52,403 1,402,824 1,35,55 1,52,73 1,402,824 1,55,51,73 Services and Su</td> <td></td> <td></td> <td>6,000,037</td> <td>3,997,320</td> <td>5,291,020</td> <td>1,294,100</td> <td>52%</td>	Salaries and Benefits 849,897 977,050 1.073,245 99,665 Total Operating Expense 1,220,537 1,623,751 1,542,266 684,851 (174,150) - Total Non-Operating Expense 1,220,357 1,623,751 1,623,751 0,600,055 0,800,000 Operations 6,116,259 6,600,253 6,900,055 297,520 0,803,000 Operations 5ervices and Senefits 6,116,259 6,600,253 6,900,055 297,520 0,902,277 Sciences and Senefits 2,010,19 1,432,917 2,762,266 930,227 Total Non-Operations Expenditures 2,820,49 1,331,3797 2,762,266 930,227 Total Operating Expense 1,260,830 1,389,259 1,402,824 1,3565 Services and Supplies 5,519,31 10,869,761 1,3565 5 Services and Supplies 5,519,31 10,869,471 1,402,824 1,35,55 Services and Supplies 1,52,403 1,402,824 1,35,55 1,52,73 1,402,824 1,55,51,73 Services and Su			6,000,037	3,997,320	5,291,020	1,294,100	52%
Services and Supplies 339,640 646,701 468,551 (172,150) -2285 Capital 252,035 834,100 915,000 80,900 10% Total Non-Operating Expense 226,206 834,100 915,000 80,900 10% Solmics and Surefits 1,465,973 2,457,285 6,900,955 2,253,05 834,100 915,000 80,900 10% Operating Expense 1,465,973 2,457,285 6,900,955 2,252,26 6,930,237 7% Total Non-Operating Expense 1,265,929 9,232,13179 2,262,266 330,247 7% Total Operating Expense 1,265,929 9,257,431 1,302,330 14% Planning Salaries and Benefits 1,069,850 1,389,239 1,402,824 133,143 9% Salaries and Benefits 1,125,043 1,469,182 1,462,223 133,143 9% Salaries and Benefits 1,256,93 1,367,947 2,995,610 11,357,910 113,57 15% Total Operating Expense 1,256,931 <t< td=""><td>Services and Supplies 359,640 646,701 468,551 (178,150) Total Operating Expense 252,036 834,100 915,000 80,900 Total Non-Operating Expense 252,036 834,100 915,000 80,900 Operations 5alaries and Benefits 6,116,259 6,602,535 6,900,055 227,520 Services and Supplies 1,510,619 1,433,917 2,245,264 930,227 Total Operating Expense 26,264,79 8,224,622 6,900,257 1,327,204 Capital 1,311,979 2,242,266 930,227 1,302,317 1,308,259 1,400,244 1,35,55 Total Operations Expenditures 5,5193 7,323,319,910 11,35,78 1 1,302,330 Planning Salaries and Benefits 1,066,850 1,393,251 1,302,330 133,555 Startage/Vision Project 1,464,310 591,900 2,34,000 (37,300) 7,373,000 133,543 Total Operating Expense 1,252,947 3,095,101 1,355,937 1,200,911 1,355,937 1,200,911<td>Natural Resources</td><td></td><td></td><td></td><td></td><td>-</td><td></td></td></t<>	Services and Supplies 359,640 646,701 468,551 (178,150) Total Operating Expense 252,036 834,100 915,000 80,900 Total Non-Operating Expense 252,036 834,100 915,000 80,900 Operations 5alaries and Benefits 6,116,259 6,602,535 6,900,055 227,520 Services and Supplies 1,510,619 1,433,917 2,245,264 930,227 Total Operating Expense 26,264,79 8,224,622 6,900,257 1,327,204 Capital 1,311,979 2,242,266 930,227 1,302,317 1,308,259 1,400,244 1,35,55 Total Operations Expenditures 5,5193 7,323,319,910 11,35,78 1 1,302,330 Planning Salaries and Benefits 1,066,850 1,393,251 1,302,330 133,555 Startage/Vision Project 1,464,310 591,900 2,34,000 (37,300) 7,373,000 133,543 Total Operating Expense 1,252,947 3,095,101 1,355,937 1,200,911 1,355,937 1,200,911 <td>Natural Resources</td> <td></td> <td></td> <td></td> <td></td> <td>-</td> <td></td>	Natural Resources					-	
Total Operating Expense 1,209,537 1,622,751 1,542,256 81,459 -5% Total Non-Operating Expense 252,036 834,100 915,000 80,900 10% Operations 54 arises and Benefits 6,116,257 2,457,281 2,457,286 925,000 5% Operations 54 arises and Benefits 6,116,259 6,002,535 6,900,005 75% 5% Total Non-Operating Expense 5,163,199 6,232,11 1,707,440 74,252 5% Total Operating Expense 5,163,193 1,322,226 937,243 5% 5% Total Operating Expense 5,163 9,567,431 1,026,9761 1,302,330 14% Planning 55,133 79,9223 1,302,330 14% 9% 5% 55,133 79,9223 1,312,578 150% 1,402,824 1,35,578 150% 1,402,824 1,35,578 150% 1,402,824 1,35,578 1,302,330 14% 3% 5% 5% 5% 5% 53,133 79,923 1,402,824	Total Operating Expense 1.289,537 1.623,751 1.542,296 (81,455) Total Non-Operating Expense 252,036 834,100 915,000 80,900 Total Non-Operating Expense 1.461,573 2.457,851 2.457,851 2.457,851 2.457,851 2.457,256 (653) Operations Salaries and Benefits 6.116,259 6.602,535 5.900,055 297,520 Total Non-Operating Expense 7.656,599 8.256,421 1.331,979 2.262,266 930,287 Total Non-Operating Expense 7.656,599 9.567,431 1.068,9761 1.302,230 Planning Salaries and Benefits 5.6130 1.39,259 1.402,824 1.3556 Scricts and Supples 5.5139 1.402,824 1.3556 1.135,978 1 Total Non-Operating Expense 1.16,519 1.5978,31 1.968,510 1.135,978 Total Non-Operating Expense 1.16,529,773 3.687,647 2.096,101 1.135,970 Total Non-Operating Expense 1.262,273 3.692,985 1.464,284 1.43,930 Tot		Salaries and Benefits	849,897	977,050	1,073,745	96,695	10%
Capital 222,036 834,00 915,000 80,900 10% Total Non-Operating Expense Total Natural Resources Expenditures 1,461,573 2,457,285 6,530 0% Operations Salaries and Benefits 6,516,259 6,602,555 6,500,055 297,520 5% Services and Supplies 1,510,459 1,432,917 1,707,440 74,223 5% Total Operating Expense 7,626,879 8,235,44 1,331,979 2,262,266 390,227 70% Total Operations Expenditures 5,569,750 9,557,431 1,302,310 14% Planning Salares and Benefits 1,059,850 1,319,79 2,262,266 390,227 70% States and Supplies 1,059,850 1,339,759 1,402,824 1,331,379 2,307,911 1302,310 14% Planning Salaries and Benefits 1,059,850 1,389,259 1,402,824 1,459,230 1,315,930 57,135 5% Total Operating Expense 1,266,430 1,459,240 1,459,240 1,459,240 1,469,128	Capital 122,016 88,100 915,000 98,900 Total Non-Operating Expense 1,461,573 2,457,851 2,457,851 2,457,851 2,457,851 2,457,851 2,457,851 2,457,851 2,457,851 2,457,851 2,457,851 2,457,851 2,457,851 2,457,851 2,457,851 2,457,851 2,457,851 2,457,851 2,457,265 6,503,55 2,57,50 5,57,50 <		Services and Supplies	359,640	646,701	468,551	(178,150)	
Total Non-Operating Expense 222,096 894,000 90,500 10% Operations 1,461,573 2,487,281 2,487,286 (558) 0% Operations Salaries and Benefits 6,116,259 6,602,333 6,900,055 297,520 5% Total Operating Expense 7,666,679 8,235,422 8,607,495 372,643 5% Capital 53,297 7,056,679 8,235,422 8,607,495 300,227 70% Total Non-Operating Expense 7,666,679 1,318,771 2,622,66 300,227 70% Total Non-Operating Expense 55,193 7,99,223 1,99,310 11% 708 Salaries and Benefits 55,193 7,99,223 1,99,501 1,380,279 1,402,824 135,55 15% Salaries and Benefits 55,193 7,99,223 1,99,501 1,380,273 1,99,738 150% Total Operating Expense 12,093,277 3,085,107 1,268,233 139,393 1,446,2332 139,393 1,446,2332 139,393 1,446,234 248 </td <td>Total Non-Operating Expenditures 252.036 834,100 915,000 80,900 Operations J.461.573 2.457.851 2.457.266 (555) Operations Salaries and Benefits 6,116.259 6,602,535 6,900,055 297.520 Total Operating Expense 7,258.379 8,235.422 8,607.448 372.043 Capital 1,331.979 2,262,266 930,287 Total Non-Operating Expense 384.112 1,331.979 2,262,266 930,287 Total Non-Operating Expense 1,069,850 1,389,259 1,302,330 1,302,330 Planning Salaries and Benefits 1,069,850 1,389,259 1,302,330 1,313,773 2,262,265 30,323 Planning Salaries and Benefits 1,069,850 1,389,259 1,402,824 133,565 Total Non-Operating Expense 1,269,237 1,304,300 1,135,393 57,205 Total Non-Operating Expense 3,225,201 5,156,227 5,007,273 1,33,005 Total Non-Operating Expense 1,208,275 1,332,493 1,33,393<td></td><td></td><td></td><td></td><td></td><td></td><td></td></td>	Total Non-Operating Expenditures 252.036 834,100 915,000 80,900 Operations J.461.573 2.457.851 2.457.266 (555) Operations Salaries and Benefits 6,116.259 6,602,535 6,900,055 297.520 Total Operating Expense 7,258.379 8,235.422 8,607.448 372.043 Capital 1,331.979 2,262,266 930,287 Total Non-Operating Expense 384.112 1,331.979 2,262,266 930,287 Total Non-Operating Expense 1,069,850 1,389,259 1,302,330 1,302,330 Planning Salaries and Benefits 1,069,850 1,389,259 1,302,330 1,313,773 2,262,265 30,323 Planning Salaries and Benefits 1,069,850 1,389,259 1,402,824 133,565 Total Non-Operating Expense 1,269,237 1,304,300 1,135,393 57,205 Total Non-Operating Expense 3,225,201 5,156,227 5,007,273 1,33,005 Total Non-Operating Expense 1,208,275 1,332,493 1,33,393 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
Total Natural Resources Expenditures 1,461,573 2,457,296 (558) 0% Operations Salaries and Benefits 6,516,259 6,602,535 6,900,055 327,520 5% Salaries and Supplies 1,510,619 1,622,217 1,707,440 74,523 5% Total Operating Expense 7,626,879 8,233,422 8,607,495 537,204 5% Total Operating Expense 55,60,950 9,557,431 1,0685,761 1,302,330 14% Planning Salaries and Benefits 1,069,350 1,389,259 1,402,824 133,143 9% Salaries and Supplies 1,069,350 1,389,259 1,402,824 1,302,330 14% Planning 1,069,350 1,389,259 1,402,824 1,302,330 14% Salaries and Benefits 1,069,350 1,389,259 1,402,824 1,332,83 9% Total Operating Expense 1,062,367 1,356,401 1,355,407 1,356,401 1,358,477 4,358 Total Operating Expense 2,076,375 1,356,407 1,355,930 <td>Operations 1.461.573 2.457.851 2.457.266 (555) Operations Salaries and Benefits 6.116.259 6.602.535 6.900.055 297.520 Services and Supplies 1.510.619 1.632.917 1.707.440 74.523 Total Operating Expense 752.648.79 8.607.495 327.043 Total Operating Expense 753.2914 1.331.797 2.262.266 930.287 Total Operating Expense 753.914 1.331.797 2.262.266 930.287 Total Operating Expense 1.059.850 1.389.259 1.402.824 133.665 Salaries and Benefits 56.193 79.923 199.501 119.578 2 Total Operating Expense 1.059.850 1.389.259 1.402.824 133.643 Total Operating Expense 2.052.247 3.056.10 (1.28.571) 1.28.571 Total Operating Expense 1.0252.247 3.667.491 2.006.01 (1.48.344) Salaries and Benefits S1.682 1.077.804 1.35.438 1.135.930 57.126 Total Operating Exp</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	Operations 1.461.573 2.457.851 2.457.266 (555) Operations Salaries and Benefits 6.116.259 6.602.535 6.900.055 297.520 Services and Supplies 1.510.619 1.632.917 1.707.440 74.523 Total Operating Expense 752.648.79 8.607.495 327.043 Total Operating Expense 753.2914 1.331.797 2.262.266 930.287 Total Operating Expense 753.914 1.331.797 2.262.266 930.287 Total Operating Expense 1.059.850 1.389.259 1.402.824 133.665 Salaries and Benefits 56.193 79.923 199.501 119.578 2 Total Operating Expense 1.059.850 1.389.259 1.402.824 133.643 Total Operating Expense 2.052.247 3.056.10 (1.28.571) 1.28.571 Total Operating Expense 1.0252.247 3.667.491 2.006.01 (1.48.344) Salaries and Benefits S1.682 1.077.804 1.35.438 1.135.930 57.126 Total Operating Exp							
Operations Saleries and Senefits 6.116,259 6,602,351 6,900,055 297,520 5% Total Operating Expense 7,626,679 8,235,452 8,607,493 372,044 74,523 5% Total Iono-Operating Expense 7,826,679 8,235,452 8,607,493 322,042 5% Total Iono-Operating Expense 934,112 1,331,979 2,262,266 930,287 70% Saleries and Benefits 1,069,850 1,389,259 1,402,824 13,565 15% Fotal Ioperating Expense 1,126,043 1,462,112 1,022,131 133,143 5% Total Ioperating Expense 1,269,237 3,667,647 1,269,237 1,367,247 1,269,237 1,362,241 1,269,237 1,362,241 1,269,237 1,362,241 1,269,237 1,362,269 1,279,201 1,159,567 1,269,237 1,362,30 7,126 5% Fotal Ioperating Expense 1,269,237 1,352,469 1,733,729 143,395 32% 1,339,59 2,226 26% 27% 274% 1,346,33 36% <td>Operations Salaries and Benefits 6.116.259 6.602.535 6.900.055 297.520 Total Operating Expense 7.626.879 8.223.642 8.607.449 372.443 Total Operating Expense 7.826.879 8.223.642 8.607.449 372.443 Total Operating Expense 934.112 1.331.979 2.262.266 930.287 Total Operations Expenditures 8.560.990 9.567.431 1.082.830 1.382.259 Planning Salaries and Benefits 1.069.850 1.389.259 1.402.824 13.566. Services and Supplies 5.61.93 7.923.2 1.95.01 11.37.78 1 Total Operating Expense 1.266.043 1.469.312 1.656.337 1.556.337 Total Operating Expense 2.099.257 3.687.047 1.856.610 (1.238.537) Total Operating Expense 3.225.301 5.156.229 3.692.935 (1.463.294) Public Affairs Salaries and Benefits 551.688 1.078.804 1.135.930 57.126 Total Operating Expense 4.248.727 2.590.000 <</td> <td></td> <td>· · · -</td> <td>,</td> <td>,</td> <td>,</td> <td>,</td> <td></td>	Operations Salaries and Benefits 6.116.259 6.602.535 6.900.055 297.520 Total Operating Expense 7.626.879 8.223.642 8.607.449 372.443 Total Operating Expense 7.826.879 8.223.642 8.607.449 372.443 Total Operating Expense 934.112 1.331.979 2.262.266 930.287 Total Operations Expenditures 8.560.990 9.567.431 1.082.830 1.382.259 Planning Salaries and Benefits 1.069.850 1.389.259 1.402.824 13.566. Services and Supplies 5.61.93 7.923.2 1.95.01 11.37.78 1 Total Operating Expense 1.266.043 1.469.312 1.656.337 1.556.337 Total Operating Expense 2.099.257 3.687.047 1.856.610 (1.238.537) Total Operating Expense 3.225.301 5.156.229 3.692.935 (1.463.294) Public Affairs Salaries and Benefits 551.688 1.078.804 1.135.930 57.126 Total Operating Expense 4.248.727 2.590.000 <		· · · -	,	,	,	,	
Salaries and Benefits 6.116.259 6.402,353 6.900,053 297,520 5% Total Operating Expense 7.626,979 8.233,972 2.622,266 930,287 70% Total Operating Expense 934,112 1.331,979 2.262,266 930,287 70% Total Operating Expense 934,112 1.331,979 2.262,266 930,287 70% Salaries and Benefits 1.069,850 1.380,259 1.402,824 1.3505 1% Finaning Salaries and Benefits 1.069,850 1.380,259 1.402,824 13,505 1% Salaries and Benefits 1.126,043 1.449,182 1.602,357,000 60%	Salaries and Senefits 6,116,259 6,602,335 6,900,055 297,520 Total Operating Expense 7,626,879 8,223,442 8,607,445 372,443 Total Operating Expense 333,177 2,262,266 930,287 Total Operating Expense 334,112 1,331,979 2,262,266 930,287 Total Operating Expense 334,112 1,331,979 2,262,266 930,287 Total Operations Expenditures 8,560,990 9,567,431 1,082,330 Planning Salaries and Benefits 1,069,850 1,389,259 1,402,824 13,565 Salaries and Benefits 1,069,850 1,389,259 1,402,824 13,57,900 13,57,900 Capital 1,552,477 3,005,117 1,385,400 13,57,900 13,57,900 13,57,900 13,57,900 13,57,900 13,57,900 13,556,427 1,556,437 1,556,437 1,556,437 1,556,437 1,556,437 1,556,437 1,59,930 57,126 1,42,936 1,71,266 55,77 1,43,055 1,71,266 56,122 3,609,935 1,446,314 <td></td> <td>Total Natural Resources Expenditures</td> <td>1,461,573</td> <td>2,457,851</td> <td>2,457,296</td> <td>(555)</td> <td>0%</td>		Total Natural Resources Expenditures	1,461,573	2,457,851	2,457,296	(555)	0%
Salaries and Benefits 6.116.259 6.402,353 6.900,053 297,520 5% Total Operating Expense 7.626,979 8.233,972 2.622,266 930,287 70% Total Operating Expense 934,112 1.331,979 2.262,266 930,287 70% Total Operating Expense 934,112 1.331,979 2.262,266 930,287 70% Salaries and Benefits 1.069,850 1.380,259 1.402,824 1.3505 1% Finaning Salaries and Benefits 1.069,850 1.380,259 1.402,824 13,505 1% Salaries and Benefits 1.126,043 1.449,182 1.602,357,000 60%	Salaries and Senefits 6,116,259 6,602,335 6,900,055 297,520 Total Operating Expense 7,626,879 8,223,442 8,607,445 372,443 Total Operating Expense 333,177 2,262,266 930,287 Total Operating Expense 334,112 1,331,979 2,262,266 930,287 Total Operating Expense 334,112 1,331,979 2,262,266 930,287 Total Operations Expenditures 8,560,990 9,567,431 1,082,330 Planning Salaries and Benefits 1,069,850 1,389,259 1,402,824 13,565 Salaries and Benefits 1,069,850 1,389,259 1,402,824 13,57,900 13,57,900 Capital 1,552,477 3,005,117 1,385,400 13,57,900 13,57,900 13,57,900 13,57,900 13,57,900 13,57,900 13,556,427 1,556,437 1,556,437 1,556,437 1,556,437 1,556,437 1,556,437 1,59,930 57,126 1,42,936 1,71,266 55,77 1,43,055 1,71,266 56,122 3,609,935 1,446,314 <td>Operations</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	Operations						
Services and Supplies 1.500.019 1.623.017 1.207.404 7.4523 55k Capital 532.014 1.331.979 2.262.266 930.287 70% Total Operating Expense 532.014 1.331.979 2.262.266 930.287 70% Binning 532.014 1.331.979 2.262.266 930.287 70% Selaries and Senefits 1.069.850 1.380.259 1.402.824 13.565 1% Selaries and Senefits 56.193 79.233 199.501 119.578 150% Total Operating Expense 1.156.043 1.465.110 2.060.232 133.143 9% Strateg(//Sion Project 1.465.110 3.550.293 3.887.047 2.006.010 (1.55.433) -40% Total Operating Expense 2.098.257 3.887.047 1.30.563 1.135.930 7.116 5% Selerics and Supplies 357.027 4.35.885 507.700 1.43.065 22% Total Operating Expense 1.254.053 1.735.290 174.306 32% T	Services and Supplies 1.510.0519 1.623.217 7.7.7.400 7.45.23 Total Operating Expense 522.5914 1.331.979 2.262.266 930.287 Total Operating Expense 934.112 1.331.979 2.262.266 930.287 Total Non-Operating Expense 934.112 1.331.979 2.262.266 930.287 Total Operating Expense 1.360.2890 9.567.431 1.069.8701 1.302.330 Planning Stain'ss and Benefits 5.61.93 7.99.23 1.99.501 119.578 1 Total Operating Expense 5.51.93 7.99.23 1.99.501 1.19.578 1 1.060.837 Total Operating Expense 5.26.927 3.087.047 1.060.837 1.383.930 57.126 Total Operating Expense 2.099.257 3.687.047 2.090.610 (1.286.537) Total Operating Expense 1.380.725 1.526.229 3.093.516 1.266.229 Staines and Benefits 857.037 453.885 507.790 143.305 Total Operating Expense 1.286.725 1526.029 <td< td=""><td>operations</td><td>Salaries and Benefits</td><td>6.116 259</td><td>6.602 535</td><td>6,900 055</td><td>297 520</td><td>5%</td></td<>	operations	Salaries and Benefits	6.116 259	6.602 535	6,900 055	297 520	5%
Total Operating Expense Capital 7656.679 8.235.422 8.607.495 322.243 5% Total Operating Expense Total Operating Expense 393.112 1.331.979 2.262.266 990.287 70% Barries and Benefits 5.66.999 9.574.31 10.869.761 1.302.330 14% Planning Salaries and Benefits 1.069.850 1.389.259 1.402.821 133.143 9% Stateige Xiponse 1.26.643 1.469.132 1.402.823 133.143 9% Strategic Xiponse 1.26.643 1.469.132 1.402.823 133.143 9% Total Operating Expense 1.26.643 1.404.9182 1.402.833.71 -40% Total Operating Expense 1.26.93.277 3.687.047 1.286.433 (1.238.377) -40% Total Operating Expense 1.26.93.27 3.692.935 (1.463.294) -28% Public Affairs 551.688 1.078.804 1.135.930 57.126 5% Strategic Xivison Project 45.327 2.59.000 170.836 (88.164) -44% <	Total Operating Expense Copical 7,662,879 8,232,452 8,60,990 9,224,226 990,287 Total Operating Expense Total Operations Expenditures 934,112 1,331,979 2,262,266 930,287 Planning Saferies and Benefits 1,060,850 1,380,259 1,402,824 1,35,55 Services and Supplies 55,193 7,992,31 199,501 119,578 1 Startege/Vision Project 1,262,043 1,462,182 1,402,825 133,143 Startege/Vision Project 1,252,043 3,095,147 1,856,610 (1,258,6437) Capital 1,252,917 3,095,147 1,856,610 (1,258,6437) Total Operating Expense 2,225,701 5,266,223 3,092,935 (1,448,249) Public Affairs Salaries and Benefits 851,688 1,078,804 1,135,930 57,126 Services and Supplies 357,037 433,885 597,790 143,905 Total Operating Expense 2,206,235 1,232,430 193,126 Total Operating Expense 3,242,27 259,000 170,386							
Capital 532,014 1.331,979 2.262,266 990,287 70% Total 0-Operating Expense Total 0 operations Expenditures 934,112 1.331,979 2.262,266 990,287 70% Planning Starties and Benefits 1.069,850 1.380,259 1.402,824 135,655 1% Services and Supples 56,193 79,923 199,501 113,778 150% Total Operating Expense 1.266,043 1.469,182 1.662,325 133,143 9% Startics and Benefits 2.099,257 3.687,047 2.090,610 (1,296,637) 43% Public Affairs Startics and Benefits 851,688 1.078,804 1,153,903 57,126 5% Services and Supples 357,037 453,827 229,000 170,386 (88,164) 34% Total Operating Expense 1.266,931 1.978,804 1,132,803 37,726 5% Services and Supples 357,037 453,827 229,000 170,386 (88,164) 34% Total Operating Expense 1.266,053 <td< td=""><td>Capital 532,914 1,331,979 2,262,266 990,287 Total Non-Operating Expense Total Operations Expenditures 934,112 1,331,379 2,262,266 930,287 Planning Staries and Benefits 1,069,850 1,380,259 1,402,824 1,380,230 Planning Staries and Supplies 55,193 79,223 1,99,501 119,578 1 Total Operating Expense 1,166,850 1,380,259 1,402,824 1,381,433 Startegs(/Vision Project 1,46,310 591,500 2,34,000 (357,900) Capital </td><td></td><td></td><td></td><td></td><td>, ,</td><td></td><td></td></td<>	Capital 532,914 1,331,979 2,262,266 990,287 Total Non-Operating Expense Total Operations Expenditures 934,112 1,331,379 2,262,266 930,287 Planning Staries and Benefits 1,069,850 1,380,259 1,402,824 1,380,230 Planning Staries and Supplies 55,193 79,223 1,99,501 119,578 1 Total Operating Expense 1,166,850 1,380,259 1,402,824 1,381,433 Startegs(/Vision Project 1,46,310 591,500 2,34,000 (357,900) Capital					, ,		
Total Operations Expenditures 8,560,990 9,567,431 10,869,761 1,302,330 14% Planning Salarics and Benefits 1,069,850 1,389,259 1,402,824 13,565 1% Services and Supplies 56,193 79,923 199,501 1139,778 150% Total Operating Expense 1,266,043 1,469,182 1,462,824 1,462,834 1,463,837 49% Capital 1,952,947 3,985,147 2,909,610 (1,596,437) 49% Public Affairs Salarics and Benefits 851,688 1,078,804 1,155,930 57,126 5% Services and Supplies 357,037 453,885 597,790 143,905 22% Total Operating Expense 1,269,423 1,793,820 1,733,780 20,093 138,464 Total Operating Expense 1,269,423 1,791,629 1,793,780 20,021 138,464 Total Operating Expense 50,102 74,306 856,402 142,096 20% Total Operating Expense 51,223 1,209,1149 1,22	Total Operations Expenditures 8,560,990 9,567,431 10,869,761 1,302,330 Planning Staries and Benefits 1,066,850 1,389,259 1,402,824 13,565 Services and Supplies 56,133 79,923 199,901 119,578 1 Total Operating Expense 1,126,043 1469,122 133,143 1 166,232 133,143 Total On-Operating Expense 2,059,247 3,067,047 2,060,167 1,126,643 1,128,537 1,128,537 1,128,537 1,128,537 1,128,537 1,128,537 1,135,930 57,126 1,128,537 1,135,930 57,126 1,135,930 57,126 1,135,930 57,126 1,135,930 57,126 1,135,930 57,126 1,135,930 57,126 1,135,930 1,138,930 1,138,930 57,126 1,135,930 57,126 1,135,930 57,126 1,135,930 1,138,930 57,126 1,135,930 1,143,905 1,143,905 1,143,905 1,143,915 1,143,915 1,143,915 1,143,915 1,128,917 1,128,913 1,128,913 <t< td=""><td></td><td>Capital</td><td>532,914</td><td>1,331,979</td><td>2,262,266</td><td>930,287</td><td>70%</td></t<>		Capital	532,914	1,331,979	2,262,266	930,287	70%
Planning Salaries and Benefits 1.009,850 1.389,259 1.402,824 1.35,65 1% Services and Supplies 56,193 793,23 193,901 119,575 150% Stratege/Abion Project 136,163 561,190 244,000 (357,900) 60% Capital 1.952,247 3.095,147 1.856,610 (1,238,537) 40% Total Non-Operating Expense 2.099,257 3.687,074 2.099,210 (1,556,427) 43% Salaries and Benefits 515,022 3.682,093 (1,453,294) -28% Salaries and Benefits 357,037 453,885 597,790 143,905 32% Stratege/Abion Project 45,227 259,000 170,836 (88,164) -34% Total Non-Operating Expense 1.264,972 1.59,000 170,835 (88,164) -34% Total Non-Operating Expense 1.264,072 1.791,806 128,650 1128,65 Salaries and Benefits 50,102 174,306 865,402 142,096 20% Salaries and Benefits	Planning Salaries and Benefits 1.06 1.02 1.14 Services and Supplies 55.03 7.92.23 1.99.501 119.578 1 Total Operating Expense 1.126.043 1.469.182 1.602.25 133.143 Strategic/Vision Project 1.452.447 3.095.147 1.256.643 1.256.947 1.056.850 1.135.930 1.259.947 1.056.810 1.238.947 1.056.810 1.238.947 1.056.810 1.238.947 1.056.810 1.238.947 1.056.810 1.238.947 1.056.810 1.238.947 1.056.810 1.238.947 1.056.810 1.238.947 1.056.810 1.238.947 1.056.910 1.238.947 1.056.910 1.238.947 1.056.910 1.238.947 1.056.910 1.238.947 1.056.910 1.057.970 1.43.055 1.028.947 1.056.910 1.038.928 1.073.920 1.00.308 1.88.164 1.733.720 1.00.913 1.057.913 1.073.720 1.03.916 1.057.913 1.094.956 112.867 1.056.912 1.056.912 1.056.912 1.056.912 1.056.912 1.056.916 <td></td> <td>· · · -</td> <td>,</td> <td></td> <td></td> <td></td> <td></td>		· · · -	,				
Salaries and Benefits 1,060,850 1,389,259 1,142,244 13,565 1 % Services and Supplies 56,139 793,231 199,501 1195,700 60% Capital 1,252,947 3,095,147 1,286,610 (1,238,537) 40% Capital 2,295,257 3,667,047 2,090,610 (1,536,437) 43% Public Affairs 511,000 1,352,930 57,126 5% Services and Supplies 351,088 1,078,804 1,135,930 57,126 5% Services and Supplies 352,087 1,532,688 1,737,820 200,031 13% Startegic/Vision Project 45,327 259,000 170,836 (88,164) 34% Total Operating Expense 1,264,033 1,791,689 1,904,556 112,867 6% Services and Supplies 30,445 13,405 88,460 34% 50,445 34% Total Operating Expense 1,264,053 1,791,668 129,550 (34,050) 20,728 8% Services and Supplies	Salaries and Benefits 1,060,850 1,389,259 1,402,824 133,665 Services and Supplies 55,133 79,923 199,500 124,003 1,469,182 1,602,325 133,143 Strategic/Vision Project 1,352,043 1,469,182 1,802,325 133,143 Capital 1,952,947 3,095,147 1,856,610 (1,238,537) 1 Total Non-Operating Expense 2,099,257 3,667,047 2,090,610 (1,596,437) Selaries and Benefits Salaries and Benefits 851,688 1,073,804 1,135,930 57,126 Services and Supplies 357,027 1,538,835 597,730 143,305 (88,164) 1 Total Operating Expense 1,026,725 1,135,930 173,720 201,031 Strategic/Vision Project 43,327 259,000 170,836 (88,164) 1 Total Operating Expense 1,024,053 1,731,629 112,867 1 Services and Supplies 30,421 63,000 129,550 (34,050) 1 Services and Supplies		Total Operations Expenditures	8,560,990	9,567,431	10,869,761	1,302,330	14%
Salaries and Benefits 1,060,850 1,389,259 1,142,244 13,565 1 % Services and Supplies 56,131 39,7923 199,501 119,570 150% Strategic/Vision Project 1,250,043 1,469,182 1,402,325 133,143 9% Strategic/Vision Project 1,452,947 3,095,147 1,856,610 (1238,537) 40% Capital 2,299,257 3,667,047 2,090,610 (1,556,437) 43% Subries and Benefits 851,688 1,078,804 1,135,930 57,126 5% Services and Supplies 357,037 43,885 597,730 430,851 33% Strategic/Vision Project 45,327 259,000 170,836 (88,164) 34% Total Operating Expense 1,264,033 1,791,689 1,904,556 112,867 6% Startegic/Vision Project 60,102 714,306 86,402 142,005 20% Startegic/Vision Project 61,723 - - - - - - - -<	Salaries and Benefits 1,060,850 1,389,259 1,402,824 133,655 Services and Supplies 56,103 7,923 199,500 124,003 1,469,182 1,602,325 133,143 Strategic/Vision Project 146,310 591,300 224,000 (37,700) (37,700) Capital 1,952,347 3,067,047 2,069,610 (1,238,537) (1,238,537) Total Non-Operating Expense 2,069,257 3,667,047 2,069,610 (1,238,537) Solaries and Benefits Solaries and Benefits 851,688 1,073,804 1,135,530 57,126 Strategic/Vision Project 43,327 259,000 170,836 (88,164) 1,133,530 57,126 Strategic/Vision Project 43,327 259,000 170,836 (88,164) 1,133,530 57,126 Strategic/Vision Project 43,327 259,000 170,836 (88,164) 1,12,867 Total Operating Expense 1,024,053 1,723,668 112,965 112,965 Strategic/Vision/Capital Frames 60,122 77,966 986,552<							
Services and Supplies 55,193 77,923 199,501 115,72 150% Total Operating Expense 1126,043 146,810 591,900 1236,040 (1238,57) 40% Capital 1.952,947 3,065,147 1,286,610 (1,238,57) 40% Total Non-Operating Expense 2,099,573 3,667,047 2,066,010 (1,556,457) 43% Public Affairs Total Non-Operating Expense 2,099,573 3,667,047 2,066,010 (1,356,457) 43% Services and Supplies 337,037 453,885 597,790 143,905 32% Services and Supplies 337,037 453,885 597,790 143,905 32% Total Operating Expense 1,288,725 1532,469 1,733,702 201,011 13% Total Operating Expense 1,288,759 1,793,600 170,836 (88,164) -34% Total Operating Expense 710,947 877,900 180,905 122,867 65% Real Property Salaries and Bunefits 680,102 714,306 856,402<	Services and Supplies 56,193 79,923 1,99,201 119,578 1 Total Operating Expense 1,126,043 1,469,182 1,602,325 133,143 Strategit/Vision Project 1,463,10 59,100 234,000 (137,900) Capital 1,952,947 3,095,147 1,856,610 (1,238,537) Total Non-Operating Expense 2,099,227 3,667,047 2,090,610 (1,596,437) Total 3,225,301 5,156,229 3,692,935 (1,463,284) Public Affairs Salaries and Benefits 851,688 1,078,804 1,135,930 57,126 Services and Supplies 357,037 453,385 597,790 143,905 5143,905 Total Operating Expense 1,208,727 259,000 170,836 (88,164) 56 Total Operating Expense 1,208,727 259,000 170,836 (88,164) 56 Total Operating Expense 1,208,727 2,900 170,836 (88,164) 56 Services and Supplies 3,084,716,830 12,9250 (13,0,050)	Planning	Colorias and Danafits	1 000 850	1 280 250	1 402 824	12 5 5 5	10/
Total Operating Expense 1.25.043 1.469,182 1.02.325 133,143 9% Strateg(//Moin Project 163,100 511,000 124,000 (87,900) 60% Capital 1.952,947 3.095,147 1.856,610 (1.338,537) -43% Total Non-Operating Expense 2.099,257 3.687,047 2.090,610 (1.396,437) -43% Public Affairs Total Non-Operating Expense 3.025,101 516,628 597,720 143,405 32% Salaries and Benefits Sslavies and Supplies 337,032 120,836 688,164 -34% Total Operating Expense 1.028,725 1.532,689 1,733,720 201,031 138 Strateg(//Moin Project 45,327 259,000 170,836 (88,164) -34% Total Operating Expense 1.028,023 1,791,689 1.904,556 112,867 6% Salaries and Benefits 680,102 714,368 120,550 (34,050) -21% Salaries and Benefits 670,57,939 163,600 122,550 (34,050)	Total Operating Expense 1,126,043 1,469,182 1,602,325 133,143 Strategic/Vision Project 1,463,10 50,900 1,463,10 50,900 1,236,537 1,952,947 3,095,147 1,956,610 (1,238,537) 1,952,947 3,095,147 1,956,610 (1,238,537) 1,353,930 1,135,930 1,135,930 1,1463,128 1,463,128 1,463,293 1,433,95 597,790 143,305 597,790 143,905 1,429,005 1,703,865 1,97,906 1,984,164 1 1,264,923 1,904,556 112,867 142,096 142,905 142,096 142,905 142,096 142,905 142,096 142,905 142,096 142,915 142,915 142,915 143,912 1				//			
Strategic/Vision Project 146.310 591.900 (237,900) 60% Capital 1.992.977 3.095.147 1.355.610 (1235.537) -40% Total Non-Operating Expense 2.099.257 3.667.047 2.090.610 (1.396.437) -43% Public Affairs Salaries and Benefits 851.688 1.078,804 1,135.930 57.126 5% Services and Supplies 337.037 453.885 597.790 143.905 32% Total Operating Expense 1.208,727 259.000 170.836 (88.164) -34% Total Operating Expense 1.208,727 259.000 170.836 (88.164) -34% Total Operating Expense 1.208,727 259.000 170.836 (88.164) -34% Total Public Affairs Expenditures 1.254,053 1.791.689 1.904,556 112.867 6% Real Property Salaries and Benefits 680,102 714,306 856.402 20% Salaries and Benefits 680,102 714,306 856.402 128.86 128.86 128	Strategic/Vision Project 146,310 591,900 224,000 (357,900) Capital 1.952,947 3,0695,147 1.855,610 (1.238,537) Total Non-Operating Expense Total 2.099,257 3,687,047 2.090,610 (1.596,437) Public Affairs Salaries and Benefits 357,037 453,885 597,790 144,630 Strategic/Vision Project 453,327 259,000 170,836 (88,164) Total Operating Expense 1,208,727 1,532,000 170,836 (88,164) Total Operating Expense 1,224,053 1,791,689 1,904,556 112,867 Real Property Salaries and Benefits 680,102 714,306 856,402 142,096 Services and Supplies 30,845 163,600 122,550 (34,050) 704,906 136,636 Services and Supplies 30,845 163,600 122,550 (34,050) 714,306 86,640 142,096 Services and Supplies 1,024,723 - - - - - - - -			,	,	,	,	
Capital Total Non-Operating Expense Total 1.952,947 3.095,147 1.285,610 (1.238,537) -40% Public Affairs 3.225,301 5,156,229 3.692,935 (1.463,294) -28% Public Affairs Salaries and Benefits 851,688 1,078,804 1,135,930 57,126 5% Services and Supplies 337,037 433,885 597,790 143,306 32/4 Total Operating Expense 1,208,725 1,522,699 1,733,720 201,031 13% Strategic/Vision Project 45,527 259,000 170,836 (68,164) -34% Total Operating Expense 45,227 259,000 170,836 (68,164) -34% Total Non-Operating Expense 1,254,053 1,791,689 1,904,556 112,867 6% Real Property Salaries and Benefits 680,102 714,306 856,402 142,096 20% Services and Supplies 30,485 163,500 129,500 (34,050) -21% 506,610 12% 506,610 129,500 (34,050) -2	Capital Total Non-Operating Expense Total 1,952,947 2,099,257 3,0687,047 3,225,001 1,856,610 (1,28,637) Public Affairs Salaries and Benefits 851,688 1,078,804 1,135,930 57,126 Services and Supplies 357,037 453,885 597,790 143,905 Total Operating Expense 1,208,725 1,532,629 3,692,935 (1,463,294) Strategic/Vision Project 453,287 259,000 170,836 (88,164) 170,836 (88,						,	
Total 3,225,301 5,156,229 3,692,935 (1,463,294) -28% Public Affairs Salaries and Benefits 851,688 1,078,804 1,135,930 57,126 5% Services and Supplies 357,037 453,885 597,790 143,905 32% Total Operating Expense 1,208,725 1,532,689 1,733,720 201,031 13% Strategit/Vision Project 45,327 259,000 170,836 (88,164) -34% Total Public Affairs Expenditures 1,254,053 1,791,689 1,904,556 112,867 6% Total Operating Expense 30,845 163,600 129,550 (24,050) -21% Services and Supplies 30,845 163,600 129,550 (20,600) -21% Property Mgt. 210,880 249,822 470,550 220,728 88% Debt Service 8,876,542 8,874,965 8,893,601 18,636 0% Total Non-Operating Expense 15,366,045 17,1930,7787 18,714,151 1,513,536 7%	Total 3,225,301 5,156,229 3,692,935 (1,463,294) Public Affairs Salaries and Benefits 851,688 1,078,804 1,135,930 57,126 Services and Supplies 357,037 453,885 597,790 143,905 Total Operating Expense 1,208,725 1,532,689 1,733,720 201,031 Strategic/Vision Project 45,327 259,000 170,836 (88,164) Total Non-Operating Expense 45,327 259,000 170,836 (88,164) Total Public Affairs Expenditures 1,284,053 1,791,689 1,904,556 112,867 Real Property Salaries and Benefits 680,102 714,306 856,402 142,096 Services and Supplies 30,845 163,600 129,550 (34,050) 70 Total Operating Expense 710,947 877,906 985,952 108,046 Services and Supplies 6,715,900 8,076,503 139,704,103 18,636 Total Operating Expense 15,865,045 17,198,787 18,718,151 1,519,354							
Public Affairs Salaries and Benefits S51,688 1,078,804 1,135,930 57,126 5% Services and Supplies 357,037 453,885 597,790 143,005 32% Total Operating Expense 1,282,689 1,733,720 201,031 13% Total Operating Expense 45,327 259,000 170,836 (88,164) -34% Total Public Affairs Expense 45,327 259,000 170,836 (88,164) -34% Total Operating Expense 1,254,053 1,791,689 1,904,556 112,867 6% Real Property Salaries and Benefits 680,102 714,306 856,402 142,096 20% Services and Supplies 30,845 163,600 129,550 (34,050) 21% Property Mgt. 210,880 249,822 470,550 220,728 88% Debit Services 6,775,903 8,074,000 9,354,000 1,280,000 16% Total Non-Operating Expense 15,865,045 17,198,787 18,718,151 1,519,364 9%	Public Affairs Salaries and Benefits S51,688 1,078,804 1,135,930 57,126 Services and Supplies 357,037 453,885 597,790 143,905 Total Operating Expense 1,026,725 1,532,689 1,733,720 201,031 Total Operating Expense 453,227 259,000 170,836 (88,164) - Total On-Operating Expense 453,227 259,000 170,836 (88,164) - Total Operating Expense 1,254,053 1,791,689 1,904,556 112,867 Real Property Salaries and Benefits 680,102 714,306 856,402 142,096 Services and Supplies 30,845 163,600 129,550 120,860 29,552 108,046 Total Operating Expense 710,947 877,906 985,952 108,046 Services and Supplies 20,845 1,7198,787 18,718,151 1,519,364 Total Operating Expense 15,865,045 17,198,787 18,718,151 1,519,364 Total Non-Operating Expense 1,6,575,993 18,076,633 </td <td></td> <td>Total Non-Operating Expense</td> <td>2,099,257</td> <td>3,687,047</td> <td>2,090,610</td> <td>(1,596,437)</td> <td>-43%</td>		Total Non-Operating Expense	2,099,257	3,687,047	2,090,610	(1,596,437)	-43%
Salaries and Benefits 851,688 1,078,804 1,135,920 57,126 5% Services and Supplies 357,037 453,885 597,790 143,905 32% Total Operating Expense 1,208,727 1,532,689 1,773,720 201,031 13% Total Non-Operating Expense 45,527 255,000 170,836 (88,164) -344% Total Non-Operating Expense 1,254,053 1,791,689 1,904,556 112,867 6% Real Property Salaries and Benefits 680,102 714,306 856,402 142,096 20% Services and Supplies 30,845 163,600 122,550 (34,057) 210% Services and Supplies 67,723 - - - - - Property Mgt. 6,715,900 8,074,000 9,354,000 1,86,63 0% Debt Service 6,876,542 8,874,9653 19,704,103 1,627,410 9% Total Non-Operating Expense 11,709,161 13,586,721 14,522,606 935,885 7% 3,2	Salaries and Benefits 851,688 1,078,804 1,135,930 57,126 Services and Supplies 357,037 453,885 597,790 143,005 Total Operating Expense 1,208,725 1,733,720 201,031 Strategic/Vision Project 45,327 259,000 170,836 (88,164) Total Public Affairs Expenditures 1,254,053 1,791,683 1,286,725 1,24,006 Services and Supplies 30,845 163,600 129,550 (34,050) - Total Operating Expense 710,947 877,906 985,952 108,046 Services and Supplies 30,845 163,600 129,550 (34,050) Total Operating Expense 710,947 877,906 985,952 108,046 Special Projects (1-time expenditures) 61,723 - - - Property Mgt. 20,865,442 8,874,965 8,893,601 18,636 Land and Assoc. Costs 6,715,900 8,074,000 9,354,000 1,280,000 Total 10,6575,993 18,076,693 19,704,103 <td></td> <td>Total</td> <td>3,225,301</td> <td>5,156,229</td> <td>3,692,935</td> <td>(1,463,294)</td> <td>-28%</td>		Total	3,225,301	5,156,229	3,692,935	(1,463,294)	-28%
Salaries and Benefits 851,688 1,078,804 1,135,920 57,126 5% Services and Supplies 357,037 453,885 597,790 143,905 32% Total Operating Expense 1,208,727 1,532,689 1,773,720 201,031 13% Total Non-Operating Expense 45,527 255,000 170,836 (88,164) -344% Total Non-Operating Expense 1,254,053 1,791,689 1,904,556 112,867 6% Real Property Salaries and Benefits 680,102 714,306 856,402 142,096 20% Services and Supplies 30,845 163,600 122,550 (34,057) 210% Services and Supplies 67,723 - - - - - Property Mgt. 6,715,900 8,074,000 9,354,000 1,86,63 0% Debt Service 6,876,542 8,874,9653 19,704,103 1,627,410 9% Total Non-Operating Expense 11,709,161 13,586,721 14,522,606 935,885 7% 3,2	Salaries and Benefits 851,688 1,078,804 1,135,930 57,126 Services and Supplies 357,037 453,885 597,790 143,005 Total Operating Expense 1,208,725 1,733,720 201,031 Strategic/Vision Project 45,327 259,000 170,836 (88,164) Total Public Affairs Expenditures 1,254,053 1,791,683 1,286,725 1,24,006 Services and Supplies 30,845 163,600 129,550 (34,050) - Total Operating Expense 710,947 877,906 985,952 108,046 Services and Supplies 30,845 163,600 129,550 (34,050) Total Operating Expense 710,947 877,906 985,952 108,046 Special Projects (1-time expenditures) 61,723 - - - Property Mgt. 20,865,442 8,874,965 8,893,601 18,636 Land and Assoc. Costs 6,715,900 8,074,000 9,354,000 1,280,000 Total 10,6575,993 18,076,693 19,704,103 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
Services and Supplies 357,037 453,885 597,790 143,905 32% Total Operating Expense 1,208,725 1,332,689 1,733,720 201,031 13% Strategic/Vision Project 45,327 259,000 170,836 (88,164) -34% Total Non-Operating Expense 45,327 259,000 170,836 (88,164) -34% Salaries and Benefits 680,102 714,306 856,402 142,096 20% Services and Supplies 30,845 163,500 129,550 (34,050) -21% Special Projects (1-time expenditures) 61,723 - - - - Property Mgt. 210,880 249,822 470,550 220,728 88% Debt Service 8,876,542 8,874,965 8,893,6001 1,636 0% Land and Assoc. Costs 6,715,903 18,076,693 19,704,103 1,627,410 9% VISTRICT BUDGET BY EXPENDITURE CATEGORY 11,709,161 13,586,721 14,522,605 935,885 7% Total On-Operati	Services and Supplies 357,037 453,885 597,790 143,905 Total Operating Expense 1,208,725 1,532,689 1,733,720 201,031 Strategic/Vision Project 45,327 259,000 170,836 (88,164) - Total Public Affairs Expensite 45,327 259,000 170,836 (88,164) - Total Public Affairs Expenditures 1,254,053 1,791,689 1,904,556 112,867 Salaries and Benefits 680,102 714,306 856,402 142,096 Services and Supplies 30,845 163,600 129,550 (34,050) - Total Operating Expense 710,947 877,906 985,952 108,046 - Special Projects (1-time expenditures) 61,723 -	Public Affairs		054 600	4 070 004	4 4 25 0 20		50/
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FOTAL CAPITAL BUDGET (CAPEX) - Development 2,973,415 5,426,226 5,105,076 (321,150) -6% LESS: GRANT INCOME 538,338 2,234,927 884,230 (1,350,697) -60%	FOTAL CAPITAL BUDGET (CAPEX) - Development 2,973,415 5,426,226 5,105,076 (321,150) LESS: GRANT INCOME 538,338 2,234,927 884,230 (1,350,697) -							
ESS: GRANT INCOME 538,338 2,234,927 884,230 (1,350,697) -60%	ESS: GRANT INCOME 538,338 2,234,927 884,230 (1,350,697) -	IOTAL OVER/(UNI	JENJ. UPEA	(1,354,872)	(405,500)	(30,007)	414,033	-03%
ESS: GRANT INCOME 538,338 2,234,927 884,230 (1,350,697) -60%	ESS: GRANT INCOME 538,338 2,234,927 884,230 (1,350,697) -	TOTAL CAPITAL BU	DGFT (CAPFX) - Development	2,973 415	5 426 226	5 105 076	(321 150)	-6%
								32%

ATTACHMENT 2

CapEx Annual Review FY2014-15 District Summary

District Summary: CapEx Projects by Dept.	FY2013-14 Actuals	FY2013-14 Midyear Budget	FY2014-15 Proposed Budget	FY2015-16 Projected	FY2016-17 Projected
Administration	235,518	165,000	71,200	0	0
Operations	532,914	1,331,979	2,262,266	1,856,879	1,437,773
Planning	1,952,947	3,095,147	1,856,610	1,575,000	1,640,000
Natural Resources	252,036	834,100	915,000	790,000	500,000
Total CapEx Projects	2,973,415	5,426,226	5,105,076	4,221,879	3,577,773
District Summary: Grant Income	FY2013-14 Actuals	FY2013-14 Modified Budget	FY2014-15 Proposed Budget	FY2015-16 Projected	FY2016-17 Projected
Administration		0	0	0	0
Operations		0	0	0	0
Planning	538,338	2,107,427	834,230	220,000	530,000
Public Affairs		0	0	0	0
Real Property		0	0	0	0
Natural Resources		127,500	50,000	350,000	100,000
Total Grant Income - Development	538,338	2,234,927	884,230	570,000	630,000
Total CapEx Projects, net of Grant Income	2,435,077	3,191,299	4,220,846	3,651,879	2,947,773

ATTACHMENT 2

CapEx Annual Review FY2014-15 Administration

Part I: Summary				
Project Description				
Fiscal Year:	FY2013-14 Midyear Budget	FY2014-15 Proposed Budget	FY2015-16 Projected	FY2016-17 Projected
IAFS (Accounting Sofware Project)	\$105,000	\$11,200	\$0	\$0
AO Structure Improvement	\$60,000	\$60,000	\$0	\$0
Total Capital Projects	\$165,000	\$71,200	\$0	\$0
Part II: Detail				
IAFS - Consultant (Schafer)	\$50,000	\$11,200	\$0	\$0
IAFS - Software Vendor (NW)	\$55,000			
IAFS (PM)				
AO - Re-shingling	\$60,000	\$60,000	\$0	\$0
Total Capital Projects	\$165,000	\$71,200	\$0	\$0
Part III: Grant Income				
none				
Total Grant Income	\$0	\$0	\$0	\$0
Total Capital Projects, net of Grant Income	\$165,000	\$71,200	\$0	\$0

CapEx Annual Review FY2014-15 Operations

Part I: Summary				
Project Description				
Fiscal Year:	FY2013-14 Midyear	FY2014-15	FY2015-16	FY2016-17
	Budget	Proposed Budget	Projected	Projected
Vehicles & Equipment	\$635,000	\$828,000	\$540,000	\$540,000
Facility/Infrastructure	\$604,000	\$1,322,000	\$1,199,000	\$774,000
Sub Total Capital Projects	\$1,239,000	\$2,150,000	\$1,739,000	\$1,314,000
Operations Contingent Capital Projects Manager	\$92,979	\$112,266	\$117,879	\$123,773
Total Capital Projects	\$1,331,979	\$2,262,266	\$1,856,879	\$1,437,773
Part II: Detail				
Projects Include:				
Vehicle Bridge Evaluation and Repair	\$220.000	\$110.000	\$400.000	\$200.000
Stevens Creek Trail Bridge Repair	φ220,000	\$40,000	<i>\</i>	φ200,000
Replace Lower Purisima Creek Preserve Restroom		\$3.000	\$30.000	
Replace Skyline Ridge Preserve Entrance Sign		\$9,000	+ ,	
Replace and Upgrade Preserve Signboards	\$24,000	\$24,000	\$24,000	\$24,000
Replace and Upgrade Preserve Signboards Demolition and Clean up of Abandoned Structures [Skyline]	\$24,000	\$120,000	\$150,000	\$150,000
Demolition and Clean up of Abandoned Structures [Foothills]	\$14,830	\$600,000	\$250,000	\$150,000
	\$10,000	\$20,000	\$15,000	+ ,
Removal of Abandoned Vehicles Skyline Facility Improvements - HVAC &Continuation of work on field office.	\$130,000	\$186,000	+ -,	
Skyline Facility Improvements - Provision of outdoor work space				
(Awning/equipment shelter)	\$12,000	\$90,000		
Skyline Facility Improvements - Repave Driveway		\$40,000		
Skyline Facility Improvements - Install automated gate at SFO	\$0	\$60,000		
Required improvements to above ground fuel tanks	\$0	\$20,000		
Skyline Facility Improvements - Heavy Equipment Storage	\$16,000			
Install Automated Gates at the Purisima Creek Parking Lots	\$33,000		\$40,000	
La Honda Employee Residence Roof Repair	\$5,000			
Mora Fire Road Upgrade	\$115,170			
Mora Fire Road Upgrade Future Project #1 SAO Office Feasibility and Planning	\$0		\$100,000	\$100,000
	\$0		\$100,000	\$100,000
Future Project #2 Trail Bridge Replacements Future Project #3 Deferred Maintenance/Work Order Prioritization	\$0		\$50,000	\$50,000
Future Project #4 - Fremont Older Automated Gate			\$40,000	
Total Facilities/Infrastructure	\$604,000	\$1,322,000	\$1,199,000	\$774,00

CapEx Annual Review FY2014-15 Operations

Project Description				
Fiscal Year:	FY2013-14 Midyear	FY2014-15	FY2015-16	FY2016-17
	Budget	Proposed Budget	Projected	Projected
Vehicles & Equipment:		2 Maintenance	Specific Vehicles	Specific Vehicles
		3 Patrol	ТВА	TBA
		2 AO Vehicles		
		1 Excavator		
		1 10-Wheel Dump		
Operations Vehicle & Equipment:	\$635,000	\$828,000	\$540,000	\$540,000
Radio System - completion	\$0	\$0	\$0	\$0
Total Vehicles & Equipment	\$635,000	\$828,000	\$540,000	\$540,000
Part III: Grant Income				
Total Grant Income	\$0	\$0	\$0	\$0
Total Capital Projects, net of Grant Income	\$1,331,979	\$2,262,266	\$1,856,879	\$1,437,773

CapEx Annual Review FY2014-15 Planning

Part I: Summary				
Project Description				
Fiscal Year:	FY2013-14 Midyear Budget	FY2014-15 Proposed Budget	FY2015-16 Projected	FY2016-17 Projected
Public Access (330)	\$984,597	\$451,610	\$1,010,000	\$1,075,000
Staff Facilities (340)	\$45,701	\$25,000	\$125,000	\$125,000
Long Range Planning (350)	\$70,000	\$85,000	\$185,000	\$185,000
Resource Management (360)	\$25,000	\$125,000	\$125,000	\$125,000
Mount Umunhum	\$1,969,849	\$1,165,000	\$130,000	\$130,000
Other - Computer equipment	+ ,,	\$5,000	*,	+,
Total Capital Projects	\$3,095,147	\$1,856,610	\$1,575,000	\$1,640,000
Part II: Detail				
PUBLIC ACESS (330)				
Bay Trail (FY13-14 included Cooley Landing which it should not)	\$0	\$0	\$150,000	\$100,000
Beatty Staging Area	· · · ·		· · ·	\$100,000
El Sereno Dog Trails and Connections			\$25,000	\$25,000
Fremont Older Staging Area Golf Net	\$32,500	\$42,000	\$35,000	Done
El Corte de Madera Creek Staging Area	\$515,000	Done		
El Corte de Madera Creek Trail Improvements (Phases II - IV)	\$25,000	\$35,000	\$75,000	\$75,000
Hawthorns Site Management Phase I	Endowment	Endowment	Endowment	Endowment
La Honda Creek Master Plan Implementation (Red Barn Staging Area and Trails)			\$200,000	\$400,000
La Honda Creek Master Plan Implementation (Phase I trails)			\$50,000	\$50,000
La Honda Creek Master Plan Implementation (Harrington Bridge Assessment and Repair)			\$100.000	\$150,000
Mary Davey Memorial	\$5,500	Done	φ100,000	φ100,000
Mindego Gateway - Staging Area	\$312,058	Done		
Mindego Gateway - Ancient Oaks Trail	\$20.000	\$250.000	Done	
Mindego Council Circle Access	+==1,000	+====,000	\$100,000	\$100,000
Mindego Hill Trail	\$20,000	\$80,000	Done	· - · · · ·
Mindego Silva Driveway	\$10,000	Budgeted in RP		
Mindego Demolition (Demo Tru and Grandma's houses and clean up corral - \$250K, Signage and other infrastructure - \$50K)		ÿ	\$250,000	\$50,000
			\$200,000	400,000

CapEx Annual Review FY2014-15 Planning

Project Description				
Fiscal Year:	FY2013-14 Midyear Budget	FY2014-15 Proposed Budget	FY2015-16 Projected	FY2016-17 Projected
Mt Umunhum only projects				
Mt Um Bald Mtn Staging Area	\$112,200	\$660,000	Done	
Mt Um Bald Mtn Staging Area to Summit Trail	\$72,000	\$25,000	\$25,000	\$25,0
Mt Um Radar Tower Repair	\$89,000	\$390,000	Done	
Mt Um Partnerships	\$5,000	\$5,000	\$5,000	\$5,0
Mt Um Remediation and Restoration (incl. demolition)	\$1,674,949	Done		
Mt Um Guadalupe Creek Overlook and Bridges		\$75,000		
Mt Um Summit Area			\$100,000	\$100,0
Mt Um Access Easement		Budgeted in RP		
Other	\$19,539	\$19,610		
Unanticipated Expenses	\$25,000	\$25,000	\$25,000	\$25,
STAFF FACILITIES (340)				
AO Lease Space	\$31,000	Complete		
AO Long Term Solution			\$100,000	\$100,0
Unanticipated Expenses	\$14,701	\$25,000	\$25,000	\$25,
LONG RANGE PLANNING (350)				
Cooley Landing Park (Partnership with East Palo Alto)	\$10,000	\$10,000	\$10,000	\$10,
Bear Creek Redwoods Master Plan			\$100,000	\$100,
Accessibility Plan Update		\$50,000	\$50,000	\$50,
Mindego Use and Management Plan	\$60,000	Done		
Unanticipated Expenses	\$0	\$25,000	\$25,000	\$25,
RESOURCE MANAGEMENT (360)				
Mt Um Purple Martin Restoration	\$16,700	\$10,000	\$0	
Water Agreement with Presentation Ctr - BCR water line		\$100,000		
Hendrys Creek Stream Restoration		. ,	\$100,000	\$100,
Unanticipated Expenses	\$25,000	\$25,000	\$25,000	\$25,
Total Canital Projecto	¢2 005 4 47	¢4 954 640	¢4 575 000	¢4.040
Total Capital Projects	\$3,095,147	\$1,851,610	\$1,575,000	\$1,640

CapEx Annual Review FY2014-15 Planning

Project Description				
Fiscal Year:	FY2013-14 Midyear Budget	FY2014-15 Proposed Budget	FY2015-16 Projected	FY2016-17 Projected
Part III: Grant Income				
Mt Um Reimb - Remediation/Demolition - thru Phase II (Federal Funding				
only)	\$1,141,197	\$0	\$0	\$0
Mt Um Environmental Restoration & Public Access (State Coastal				
Conservancy)		\$450,000	\$20,000	\$530,000
Mindego Gateway Project - POST funded	\$582,000			
El Corte de Madera Creek Parking and Trails Improvements	\$384,230	\$384,230		
Bay Trail - (Santa Clara County grant)	\$0		\$200,000	
Total Grant Income (1)	\$2,107,427	\$834,230	\$220,000	\$530,000
			-	
Total Capital Projects, net of Grant Income	\$987,720	\$1,017,380	\$1,355,000	\$1,110,000
(1) Total Grant Income (FY2013-14 Modified Budget): May reflect receivable for projects expended.				

CapEx Annual Review FY2014-15 Natural Resources

Part I: Summary				
Project Description				
Fiscal Year:	3-14 Midyear Budget	FY2014-15 FY2015-16 Proposed Budget Projected		FY2016-17 Projected
Fixed Assets	\$5,000	\$0	\$0	\$0
Natural Resource Management	\$391,100	\$255,000	\$100,000	\$0
Environmental Restoration and Remediation	\$383,000	\$375,000	\$580,000	\$500,000
Agricultural Land Management	\$55,000	\$285,000	\$110,000	\$0
Total Capital Projects	\$ 834,100	\$ 915,000	\$ 790,000	\$ 500,000
Part II: Detail				
Administration (810)				
Radio Equipment	\$ 5,000	\$ -		
Resource Management (820)				
Integrated Pest Management Program	\$ 251,600	\$ 200,000		
Mindego Gateway Project Permitting	\$ 27,500	\$-		
Mindego Ranch Aquatic Species Recovery Program	\$ 42,000	\$ 55,000	\$ 100,000	
Peters Creek Trail Improvements	\$ 70,000	\$ -		
Environmental Restoration and Remediation (830)				
La Honda Creek OSP Watershed Protection	\$ 55,000	\$ 50,000	\$ 250,000	\$ 400,000
El Corte de Madera Creek Watershed Protection Program	\$ 30,000	\$ 70,000	\$ 50,000	
Restoration Forestry Demonstration Project		\$ 60,000	\$ 100,000	
Ponds DR05 Repairs		\$ 170,000		
Ponds DR07 and DR08 Repairs	\$ 92,000			

CapEx Annual Review FY2014-15 Natural Resources

Project Description							
Fiscal Year:	FY2013-14 Midyear Budget		•		FY2015-16 Projected		FY2016-17 Projected
Hicks Flat Mercury Remediation	\$ 196,000	\$	-				
Mindego Ranch Remediation	\$ 10,000	\$	25,000	\$	40,000		
Alma College Remediation				\$	40,000		
Madonna Creek Ranch Creek Assessment				\$	100,000		
San Gregorio Creek Salmon Habitat Enhancement						\$	100,000
Agricultural Land Management (840)							
La Honda Creek OSP Grazing Infrastructure	\$ 15,000	\$	135,000	\$	100,000		
Mindego Grazing Infrastructure	\$ 40,000	\$	150,000				
Big Dipper Ranch Water System Infrastructure				\$	10,000		
Total Capital Projects	\$ 834,100	\$	915,000	\$	790,000	\$	500,000
Part III: Grant Income							
Hicks Flat Mercury Remediation	\$ 127,500						
La Honda Creek OSP Watershed Protection	,	\$	50,000	\$	250,000		
Mindego Ranch Aquatic Species Recovery Program				\$	100,000		
San Gregorio Creek Salmon Habitat Enhancement						\$	100,000
Total Grant Income	\$ 127,500	\$	50,000	\$	350,000	\$	100,000
Total Capital Projects, net of Grant Income	\$ 706,600	\$	865,000	\$	440,000	\$	400,000